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## BAC-1272

<b>Board Name</b>	Winter Park Trust, Board of Trustees for	<b>Status</b>	Selected
<b>Salutation</b>		<b>Type</b>	Reappointment
<b>First Name</b>	Michelle	<b>Preferred Email</b>	michelle.lucero@childrenscolorado.org
<b>Last Name</b>	Lucero	<b>Other Email</b>	michelle.lucero@childrenscolorado.org
<b>Contact Name</b>	Michelle Lucero	<b>Preferred Phone</b>	720-480-4692
<b>Middle Name</b>		<b>Other Phone</b>	
<b>MMAC Trans. Mode Group</b>			

### Work and Home Address

<b>Work Address</b>		<b>Home Address</b>	[REDACTED]
<b>Work City</b>		<b>Home City</b>	[REDACTED]
<b>Work State</b>		<b>Home State</b>	[REDACTED]
<b>Work Zip</b>		<b>Home Zip</b>	[REDACTED]

### Additional Information

<b>Are you a registered voter?</b>	Unknown	<b>Gender</b>	Female
<b>If so, what county?</b>		<b>Other Gender</b>	
<b>Denver City Council District No</b>	1	<b>Race/Ethnicity</b>	Hispanic
<b>Occupation/Employer</b>	General Counsel / Children S Hospital	<b>Other Ethnicity</b>	
		<b>Objection to appointment?</b>	
		<b>Special Information</b>	

### Reference Details

<b>Reference Name #1</b>		<b>Reference Email #1</b>	
<b>Reference Phone #1</b>			
<b>Reference Name #2</b>		<b>Reference Email #2</b>	
<b>Reference Phone #2</b>			
<b>Reference Name #3</b>		<b>Reference Email #3</b>	
<b>Reference Phone #3</b>			

<b>Owner</b>	Palani Jayachandran	<b>Created By</b>	Palani Jayachandran, 1/9/2017 12:49 PM
		<b>Last Modified By</b>	Palani Jayachandran, 1/9/2017 1:57 PM

### Board Members

Michelle Lucero

Home (/law/) Michelle Lucero

## Michelle Lucero

Hailing from rural Ignacio in Southern Colorado, Michelle Lucero refused to allow the smallness of her hometown stifle her ambition. With a strong, educated, civically engaged mother who was always encouraging her to dream big, it's no mystery that Lucero has come from a tiny town's Valedictorian to the Chief Administrative Officer and General Counsel of Children's Hospital Colorado.

Lucero's forthright yet welcoming personality at once makes you realize that you are in the presence of someone who knows themselves and knows exactly what they are doing. Even Lucero admits that she's never been under the radar, even when she wanted to be. No small credit goes to her small town experience; something that Lucero says has always grounded her.



So how did the winner of the William Randolph Hearst scholarship with her heart set on becoming a doctor end up as a top executive at one of the most prestigious health institutions in the nation? Lucero describes her career as something like a patchwork quilt, where each new position earned her a different skillset and informed her perspective. A resume that might at first seem to have a meandering quality to it is in fact the foundation of an incredible career in health law.

Though her first dream was to become a doctor, and indeed she pursued this path as an undergraduate at Rockhurst College (now Rockhurst University), the well-placed words of an academic advisor and the realization that she was too impatient to start her career after many years in medical school ultimately landed her at Colorado Law. Law school proved to be an environment where the energetic and sharply intelligent Lucero thrived. She served as President of the SBA and was deeply committed to the Hispanic Bar Association and the Women's Bar Association. Despite her dedication to school, Lucero never missed a chance to have a laugh, whether it was encouraging her friends to doodle patently inappropriate cartoons or playing "bingo" during class.

Of special significance in Lucero's quilted career are those opportunities from which she still draws today. Working as a prosecutor for the City of Denver, Lucero executed over 50 jury trials. From the salt of the earth to white collared executives, she saw humanity at its most, well, *human*. Her civic duties continued as she worked as an Assistant City Attorney and became well-acquainted with the complexities of employment law through negotiations with labor unions. This foundation in employment law served her well as a staff lawyer for US West. Once she was hired as Assistant General Counsel for Denver Health, Lucero was finally home in the field she always loved—health care. For the first time, she was using her legal skills in a setting wholly dedicated to health care. Recognizing that without her myriad of opportunities in both the private and public sectors she would

not have been equipped to take on this in-house role, Lucero was glad to be engrossed again in health care. This background proved essential to clinching her role as Vice President of Employee Relations at Centura Health.

Overseeing hundreds of employees and helping to steer the massive ship that is a major hospital takes time and energy enough—but the tireless Lucero still finds time to directly support her community. In addition to serving on the Winter Park Advisory Council for the City and County of Denver, being an appointee to the Udall-Bennett Judicial Selection Committee, as well as pro bono work for the Papua New Guinea Tribal Foundation, Lucero is Chair of the Metro State University Board of Trustees.

Though to an outsider it might appear that Lucero has lived a charmed life, one full of success after success, this does not capture the whole story. Never known to be shy, Lucero openly discusses the challenges she faced as a woman and Latina in a field largely dominated by white men. At an intimate lunch with Colorado Law students, Lucero shared stories about accusations that she was only selected for a job in order to fill some minority quota. While in that particular instance Lucero rightfully confronted the accusation head-on, she also shared a piece of wisdom: sometimes, interpreting actions as sexist or racist is a choice. She cautioned that seeking out racism in a world which, despite enormous improvements, still suffers from ignorance and hate will only serve to fuel more conflict. Never should someone ever lie down and accept blatant racism or sexism (and it is impossible to imagine the fiery Lucero doing so), but sometimes the better solution is education and forgiveness.

The legal community and the community as a whole have benefitted hugely from Lucero's wit, sense of humor, and straightforwardness. We at Colorado Law are proud to claim her as our own. One might be nervous that such talent could be drawn away to other parts of the country, but rest assured she is here to stay – as she put it, “this state is my home.” With her passionate dedication to health law and tireless community engagement, Lucero would indeed leave an enormous gap if she ever chose to. Instead, she fills the gap to the point of overflowing.

## **Five Questions for Michelle Lucero ('89)**

### **What is your fondest memory of being a student at Colorado Law?**

That is a toss-up! There are some memorable moments with my nutty classmates living through the Socratic Method with Professor David Hill or Professor Dennis Hynes. The most fun was acting as the “prosecutor” in Professor Pizzi’s class and earning a bottle of wine at the end of the year. A close second is playing on Scott Tarbox and Don Brown’s men’s softball team...I was the only chick on the team!

### **What do you know now that you wish you had known in law school?**

I wish I would have realized sooner that the purpose of law school is really to teach you to think critically and analytically. The substantive material is not meant to be memorized or even necessarily well-understood; rather, it is the tool that professors use to hone this thinking ability.

## What advice would you give to current students as they're preparing to graduate?

A few things: Remember to be respectful, regardless of which position you attain. Work hard, because nothing can overcome the value of hard work. Most importantly, let your integrity be your guide. If you do these things, whatever job you end up in, you'll be fine. And if a job doesn't line up with your integrity, it's not only wise but necessary to find a different one that does.

## Who was the biggest influence on your career?

It is impossible to pick one person, because I take a bit of guidance from everyone who I work with. I have been blessed to work with amazing, bright, visionary people. In fact, I've never considered hiring a career coach because I'm constantly surrounded by them. By learning a valuable lesson or skill from each person with whom I have worked with, my career has been shaped by dozens if not hundreds of people.

## Of what accomplishment are you most proud?

From a personal perspective, I have to say my kids, as cliché as that might sound. They are amazing. They are bright, caring beyond belief, worldly, and I think they are going to make a difference in this world. I see them and I know I've done good.

Professionally, I have a couple of accomplishments. First, my position at Children's is a dream job. The highest calling is to do work for sick children, and I love going to work to do just that! I was also so proud to vote for creating a tuition category for undocumented students at Metro State University. This vote happened before the Dream Act was passed, and it was just a courageous and inspiring moment.

## Class Year

1989

### University of Colorado Boulder

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### BAC-1266

<b>Board Name</b>	Winter Park Trust, Board of Trustees for	<b>Status</b>	Selected
<b>Salutation</b>		<b>Type</b>	Reappointment
<b>First Name</b>	David	<b>Preferred Email</b>	davidthomson21@msn.com
<b>Last Name</b>	Thomson	<b>Other Email</b>	david.thomson@state.co.us
<b>Contact Name</b>	David Thomson	<b>Preferred Phone</b>	303-892-3840
<b>Middle Name</b>	E	<b>Other Phone</b>	303-892-3840
<b>MMAC Trans. Mode Group</b>			

#### Work and Home Address

<b>Work Address</b>	1625 Broadway, Suite 2700	<b>Home Address</b>	[REDACTED]
<b>Work City</b>	Denver	<b>Home City</b>	[REDACTED]
<b>Work State</b>	CO	<b>Home State</b>	[REDACTED]
<b>Work Zip</b>	80202	<b>Home Zip</b>	[REDACTED]

#### Additional Information

<b>Are you a registered voter?</b>	Unknown	<b>Gender</b>	Male
<b>If so, what county?</b>		<b>Other Gender</b>	
<b>Denver City Council District No</b>	11	<b>Race/Ethnicity</b>	Caucasian
<b>Occupation/Employer</b>	Director Of Global Business Development Division / Colorado Office Of Eco Dev & Intl Trade	<b>Other Ethnicity</b>	
		<b>Objection to appointment?</b>	
		<b>Special Information</b>	

#### Reference Details

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<b>Reference Phone #1</b>			
<b>Reference Name #2</b>		<b>Reference Email #2</b>	
<b>Reference Phone #2</b>			
<b>Reference Name #3</b>		<b>Reference Email #3</b>	
<b>Reference Phone #3</b>			
<b>Owner</b>	Palani Jayachandran	<b>Created By</b>	Palani Jayachandran, 1/9/2017 12:49 PM
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## David Thomson

*Professor of Practice and John C. Dwan Professor for Online Learning*

Lawyering Process

Discovery Practicum

Administrative Law

B.A., 1979, Columbia University

J.D., 1982, Vanderbilt University

David joined the Sturm College of Law as a member of the faculty in 2003, but he had taught two courses over six years at DU Law as an adjunct professor in the 1990s, and already had extensive experience as a teacher before that. He practiced law for 20 years, starting at Patterson, Belknap, Webb & Tyler in New York City. After several years in New York, he moved to the Environmental Enforcement Section of the Land & Natural Resources Division at the U.S. Department of Justice in Washington, where he litigated pollution cases in federal courts all over the country for the EPA. David moved to Denver in 1990 to join the firm of Rothgerber, Johnson & Lyons, where he practiced environmental and construction litigation. Later, he joined a startup boutique litigation firm in lower downtown Denver. While there he litigated a variety of cases, including employment, construction, and Native American rights matters. For two years, he represented the Northern Arapahoe tribe in a large tribal trust fund case against the United States.

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**Phone:** (303) 871-6467

**Office:** 415G

**Classes:**  
 Administrative Law  
 Discovery Practicum  
 Lawyering Process

**CV:**

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Philosophy of Teaching:

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The first time David taught the legal writing course was at Cardozo Law School in New York over 25 years ago. More recently, he taught the course as a member of the adjunct faculty at DU Law between 1991 and 1997. During that time, he also taught a course in pretrial litigation. Since 2003, David has been a member of the Lawyering Process faculty at DU, where he has taught LP, an upper level course in the law of Civil Discovery, and occasionally Administrative Law.

David is well known for his expertise in using technology in teaching, and has presented widely across the country on this topic over the last few years. He is the author of *Law School 2.0: Legal Education for a Digital Age* (LexisNexis/Matthew Bender 2009). He is also a member of the LWI and ALWD, and in 2010 he was elected to the Board of the LWI. In 2007, David was invited to join the LexisNexis Law School Advisory Board, and more recently served as a member of the LexisNexis Publications Advisory Board. In connection with his work on those two boards, he consulted with Lexis about the future of law school casebooks over several years. He is series editor of the Skills & Values Series of hybrid law school textbooks, published by Carolina Academic Press. He has published two books in that series: *Skills & Values: Discovery Practice* (3rd Edition, Carolina Academic Press, 2017), and *Skills & Values: Lawyering Process - Legal Writing and Advocacy* (2nd Edition, Carolina Academic Press, 2017).

David is also sought out internationally as an expert on law teaching. In the fall of 2008, he was the keynote speaker for two days at a conference at Peking University Law School for Deans and Associate Deans of law schools in China. More recently, he has been working with law professors at Moscow State University on teaching and assessment, having visited with them in Russia several times since 2014, and having hosted them in Denver in March of 2015 and September of 2016. In addition, he led a workshop for Moscow-based law professors on Law School Assessment Methods in October of 2017. He has also worked with two professors at Université du Québec à Montréal on a book about Digital Transformations across business sectors, having presented at a conference on the same subject in Montreal in October of 2014. In 2017, he gave invited presentations at international legal education conferences in Tokyo, Japan, Prague, Czech Republic, and Moscow, Russia.

David served as Director of the Lawyering Process Program at the Sturm College of Law from 2008 to 2013. From 2013-2015 he was Chair of Experiential Advantage for the law school. In 2015, he was appointed the John C. Dwan Professor for Online Learning. David is the recipient of the University of Denver's Distinguished Teaching Award in 2012. He lives in Denver with his wife Kathy,

and two daughters. David publishes a blog on legal education called Law School 2.0, which you can view [here](#).

## Featured Publications

**If You Build it, They Will Come: What Students Say About Experiential Learning**, co-authored with Stephen Daniels (2017).

**'Teaching' Formation of Professional Identity**, 27 Regent U. L. Rev. 303 (2015).

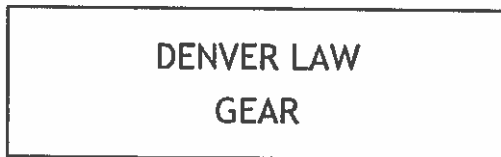
**Erasing Boundaries: Inter-School Collaboration and Its Pedagogical Opportunities**, co-authored with Ian Gallacher, Amy Stein and Robin Boyle, newsletter of the Association of American Law Schools Section on Legal Writing, Reasoning and Research (June 24, 2014).

**Defining Experiential Legal Education**, 1 J. Experiential Learning 1 (2014-15).

**When the ABA Comes Calling, Let's Speak the Same Language of Assessment**, 23 Perspectives: Teaching Legal Research and Writing 68 (2014).

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### BAC-4009

<b>Board Name</b>	Winter Park Trust, Board of Trustees for	<b>Status</b>	Selected
<b>Salutation</b>		<b>Type</b>	Appointment
<b>First Name</b>	Debbie	<b>Preferred Email</b>	debbie@debbieortega.com
<b>Last Name</b>	Ortega	<b>Other Email</b>	
<b>Contact Name</b>	Debbie Ortega	<b>Preferred Phone</b>	7209442666
<b>Middle Name</b>		<b>Other Phone</b>	
<b>MMAC Trans. Mode Group</b>			

#### Work and Home Address

<b>Work Address</b>	1200 Federal Blvd.	<b>Home Address</b>	[REDACTED]
<b>Work City</b>	Denver	<b>Home City</b>	[REDACTED]
<b>Work State</b>	CO	<b>Home State</b>	[REDACTED]
<b>Work Zip</b>	80204	<b>Home Zip</b>	[REDACTED]

#### Additional Information

<b>Are you a registered voter?</b>	No	<b>Gender</b>	Female
<b>If so, what county?</b>		<b>Other Gender</b>	
<b>Denver City Council District No</b>	N/A	<b>Race/Ethnicity</b>	Hispanic
<b>Occupation/Employer</b>	City and County of Denver	<b>Other Ethnicity</b>	
		<b>Objection to appointment?</b>	No
		<b>Special Information</b>	

#### Reference Details

<b>Reference Name #1</b>		<b>Reference Email #1</b>	
<b>Reference Phone #1</b>			
<b>Reference Name #2</b>		<b>Reference Email #2</b>	
<b>Reference Phone #2</b>			
<b>Reference Name #3</b>		<b>Reference Email #3</b>	
<b>Reference Phone #3</b>			

<b>Owner</b>	Denver Integration	<b>Created By</b>	Denver Integration, 7/13/2018 10:43 AM
		<b>Last Modified By</b>	Barry Burch Jr., 7/26/2018 2:52 PM

#### Board Members

Debbie Ortega



Deborah "Debbie" Ortega is an at-large member of Denver City Council representing the entire city. She was elected to an at-large position on Denver City Council in 2011 and was re-elected in 2016.

Born in Raton, New Mexico, Debbie is the daughter of a coal miner who was killed in a mine accident. Her mom raised Debbie, her four sisters and brother for a number of years before marrying her step dad. The family came to Denver when she was 13. She attended Kepner Middle School. Debbie still regularly walks Sloans Lake with her middle school friend Michelle. Following graduation from West High School, the councilwoman was called to a life of public service. She worked for former Lt. Governor George Brown and U.S. Senator Floyd Haskell before accepting a position with Denver City Councilman Sal Carpio in 1979. She was elected as Carpio's successor in 1987 and served until 2003 when term limits required she leave office. Councilwoman Ortega continued her public service after leaving office serving as the first executive director of Denver Commission on Homelessness. She serves as chair of Del Norte Neighborhood Development Corporation, a non-profit building affordable housing. She has also served on the board of directors and chair of the

board of Latina Safe house.

Councilwoman Ortega raised her daughter Janelle in Denver. Janelle and her husband Gabe are also raising their four children in Denver.

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