



DOWNTOWN

DENVER

DOWNTOWN DEVELOPMENT AUTHORITY

PLAN OF DEVELOPMENT



Economic Study

- Focused on Upper Downtown (Lawrence to Sherman; Speer to 20th)
- Found evidence of blight
- Deteriorated structures, unsafe conditions, endangerments, restrictions allowing for housing accommodations, economic or social liability, conditions resulting in a menace to public health, safety, morals, welfare

Amended and Restated Plan of Development (POD)

- Adopted December 2024
- Provides general categories to help eliminate evidence of blight
- Micro priorities were developed to further guide immediate course of action and initial project selections

PRIORITIES



Focus on 16th Street and
Upper Downtown as a
mixed-use neighborhood

Focus on 3 nexus locations that anchor 16th Street:

Skyline Park – Arapahoe to Champa – connection to Arts Complex

16th Street Retail – California to Tremont – connection to CO Convention Center

16th / Broadway – connection to Civic Center and neighborhoods

Occupy vacant and underutilized buildings

Historic Building re-use and conversions

Increase jobs to reoccupy office buildings

Grow residential properties with affordability

Add active ground floor uses

Activate and attract ground floor businesses

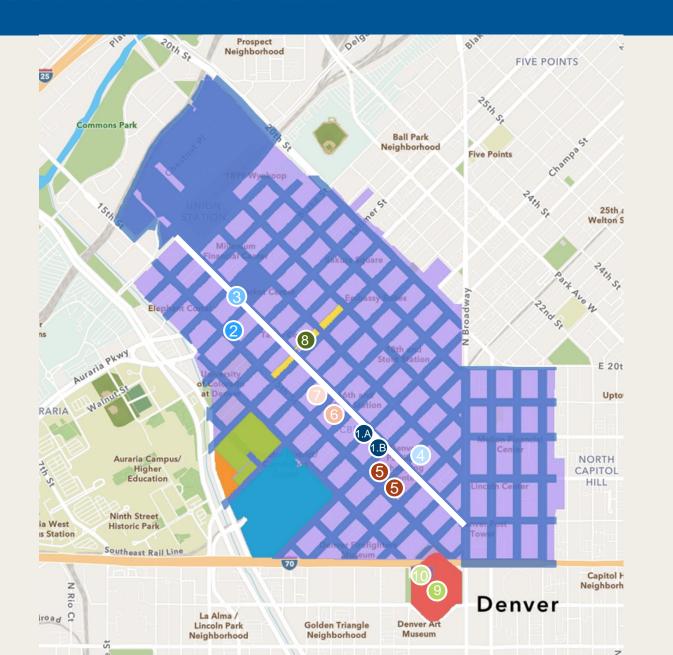
Focus on 16th Street and key corridors connecting to the Arts Complex, Convention Center and Civic Center.

Activate empty storefronts with pop-ups, artistic installations and local businesses

Boost energy, safety and foot traffic

DDDA AWARD MAP



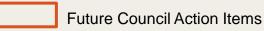


- 1.A 1.B Green Spaces Marketplace
- Denver Immersive Repertory Theater
- 3 Milk Tea People
- Cream & Sugar
- 5 Brookfield Lots
- 6 Symes Building
- University Building
- 8 Skyline Park
- 9 Civic Center Park
- McNichols Building



Current Council Action Items

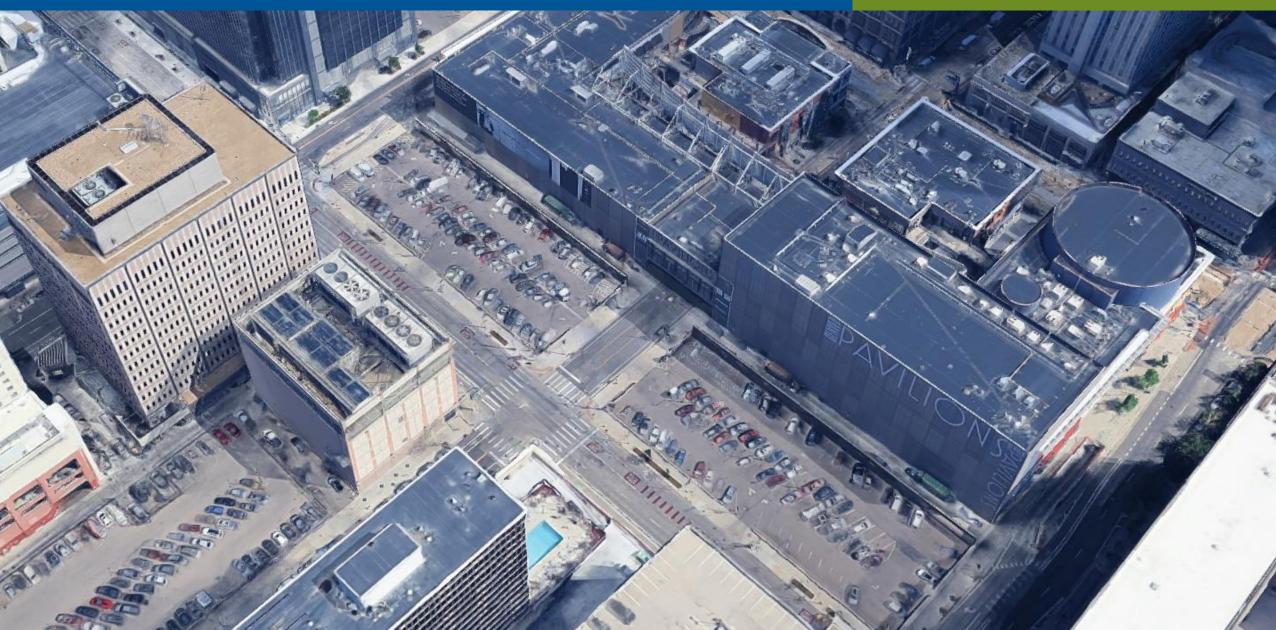




Brookfield Surface Parking Lots

1505 Glenarm Place & 1518 Glenarm Place





Parking Lots Redevelopment



Surface Parking Lots For Redevelopment

1505 Glenarm Place 1518 Glenarm Place

The acquisition would include two surface parking lots adjacent to the Denver Pavilions, with each lot approximately holding 100 parking spaces. **Revenue-Based Acquisition**: \$23,000,000

Development Opportunity

 Exclusive opportunity to own highly sought-after redevelopment lots in Upper Downtown.

Overview

- DDDA will be the fee owner of both surface parking lots
- Property is cash flowing: Net Operating Income \$2M/yr (8.7% cap rate)
- 2/3 share of revenue from lots + 2/3 share of Pavilions garage revenue
- Revenue can be re-invested into more projects
- Revenue share structure may be re-negotiated to unlock redevelopment potential of Denver Pavilions
- Short-term hold with intent to sell with acceptable redevelopment proposal for highest and best use
- May allow for alternative parking options to better serve nearby retail
- Flexible zoning: housing, retail, entertainment, hotel, etc.

Green Spaces Marketplace

600 16th Street & 622 16th Street





BUSINESS ATTRACTION



Green Spaces Market

Jevon Taylor LLC DBA Green Spaces

600 16th Street 622 16th Street Owners: TDG Cook Company Ltd; Ephraim LLC

Green Spaces provides affordable space to local, unique, small retail and hospitality concepts, creative studios, non-profits, and event and workshop spaces. Green Spaces' current marketplace, located in Five Points, houses over 20 local vendors.

Total Project Cost: \$4.3M

DDDA Award: \$4.3M

Tool: Grant + Revenue Share

Project SF

622 16th St [11,019] 600 16th St [6,500]

Lease: 5 years (gross/fixed)

The project will activate 17,519 square feet of vacant ground-floor retail space, as well as 3,000 SF of lower-level space.

The project's small business tenants will pay rents below market rates.

Project Funding Gap: 100%

Use of DDDA Funds

- \$900K in initial tenant improvement & furniture, fixture, and equipment.
- \$3,400,000 over 5 years for gross rent.

Economic Model

- Estimated direct five-year net new fiscal impact: up to \$397K
- Estimated five-year economic impact: \$8.6 million
- Estimated DDDA revenue sharing capture over 5 years: Up to \$269K

Denver Immersive Repertory Theater (DIRT)

1500 Blake Street





BUSINESS ATTRACTION



Denver Immersive Repertory Theater (DIRT)

1500 Blake Street
Owner: Columbia Group

DIRT is described as the world's first resident immersive theatrical production studio and venue. The proposed venue will be a 200-seat immersive theatrical experience. The project also includes a restaurant and bar concept. DIRT's leadership team has experience with Broadway, touring and other New York theater productions.

Total Project Cost: \$2M

DDDA Award: \$400,000 [20%]

Tool: Loan

Note: Council to consider petition

for inclusion only

Project SF:10,000

DIRT will make extensive internal modifications to the space (formerly Patagonia), adding production support spaces, performance areas, hospitality service spaces, code compliance upgrades, and seating.

Use of DDDA Funds

- Tenant improvement
- Furniture, fixture, and equipment
- Working capital

Economic Model

- Estimated direct five-year netnew fiscal impact: up to \$310K
- Estimated fiveyear economic impact: \$19.6M

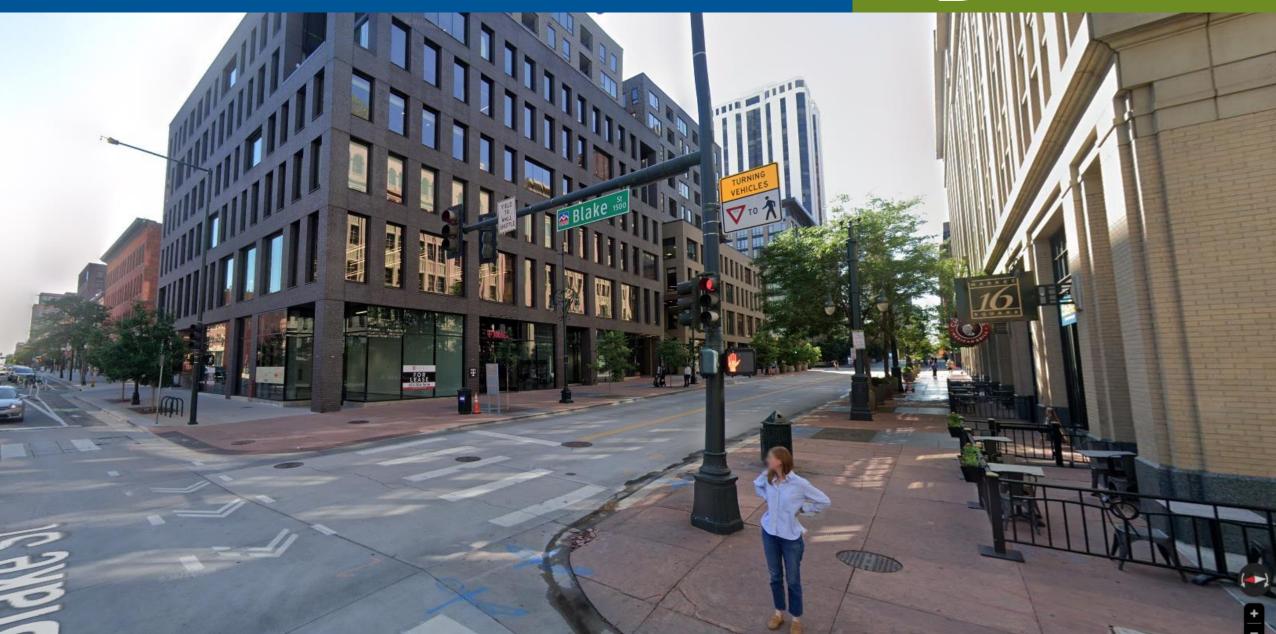
Activation Impact

At 60% capacity, DIRT
 would attract +40,000 annual
 visitors. Based on market research
 of similar cultural experiences,
 DIRT expects to sell 44,000 tickets
 in year one.

Milk Tea People

1485 16th Street





BUSINESS EXPANSION



Milk Tea People

Market Station
1485 16th Street

Owner: Continuum Partners

Milk Tea People offers handcrafted tea-based beverages, organic desserts, and baked goods, as well as brand-related merchandising. The café offers a casual experience (grab and go) and immersive, cultural experiences for tea beverage enthusiasts. It was recently ranked "Best Tea Shop in Denver" by Westword readers.

Total Project Cost: \$1.8M

DDDA Award: \$640k

Tool: Loan

Note: Council to consider contract only; no petition for inclusion (within current

boundary)

Project SF: 2,783

The project will relocate the existing café to a significantly more visible location within the same building. The new space will expand the business from 996 SF to 2,783 SF.

Significant buildout exceeding \$1 million, as well as FF&E investments exceeding \$500,000, will be required as the space has never been occupied and is currently a retail shell.

Project funding gap: 36%

Use of DDDA Funds

- Tenant improvement
- Furniture, fixture, and equipment
- Working capital

Economic Model

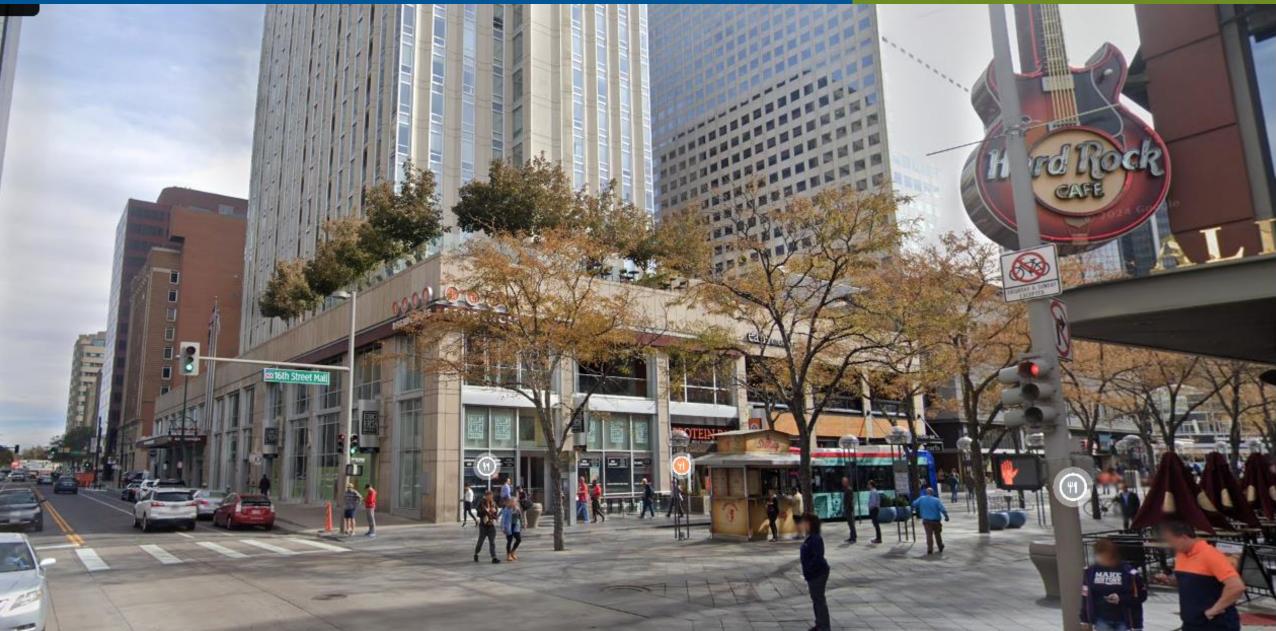
Estimated direct five-year netnew fiscal impact: up to \$482K

Estimated five-year economic impact: **\$7.5 million**

Sundae Artisan Ice Cream

1600 Glenarm Place





BUSINESS ATTRACTION



Sundae Artisan Ice Cream Cream & Sugar LLC

1600 Glenarm Place, Suite 120 Owner: Northland Glenarm LLC

With 5 locations in the Central Rockies, Cream & Sugar, LLC operates Sundae Artisan Ice Cream, a Colorado-based brand specializing in small-batch artisan ice cream. Sundae's downtown Denver location would be its flagship, coming in at over 2.5 times the size of its largest existing store and will include a unique, interactive ice cream experience, with every aspect of ice cream creation on full display to guests and passersby. Create Your Own Pint classes will be offered in an interactive classroom environment.

Total Project Cost: \$2.45M DDDA Award: \$750,000

Tool: Loan

Project SF: 5,270

This project will make extensive internal modifications, requiring nearly \$1M in tenant improvements and an additional \$1M in furnishing, fixture, and equipment.

The applicant expects to attract 300-1,500 guests per day (depending on the season) or 300,000 annual visits.

Project would be scaled-back without DDDA funding.

Project funding gap: 31%

Use of DDDA Funds:

Tenant improvements and furniture, fixture, and equipment.

Economic Model

Estimated direct five-year net new fiscal impact: up to \$207k

Estimated fiveyear impact: **\$2.9M**

POD ALIGNMENT + EVALUATION CRITERIA



	New Development / Adaptive Reuse	Livability, Economic Opportunity, Jobs	Parks and Public Space	Arts, Culture, Activations	Connectivity, Mobility	Financial	Feasibility	Policy Objectives	Readiness	Activation Impact
Green Spaces Market	\	\		/		\	\	\	\	/
DIRT	\	~		✓		\	\	~	~	~
Milk Tea People		\		~		~	~	\	~	/
Sundae Artisan Ice Cream		~		/		\	/	~	~	~
Brookfield Lots Acquisition	~	~			/	~	~	~	~	

APPROVAL PROCESS





1



2



3



4





5

Project Team + Executive Sponsors

Checks Eligibility

Requests Information

Completes Evaluations

Makes
Recommendations to
Evaluation Committee

Evaluation Committee

Considers Recommendation

Decides City's Recommendation to DDDA Board

DDDA Board

Considers Evaluations

Approves or Disapproves

CFO/DEDO ED

Considers DDDA Board Disapprovals

City Council

Final Approval (Inclusions and Funding Agreements >\$500k)

TENTATIVE TIMELINE



August 25th - September 5th: Council Briefings

9/9: FinBiz – Petitions for Inclusions

TBD: First Reading – Petitions for Inclusions (Ordinance)

TBD: Second Reading – Petitions for Inclusions (Ordinance)

TBD: Final Reading – Contracts (One reading; resolutions)



