



GREAT HALL COMPLETION PROJECT BIZ COMMITTEE UPDATE

APRIL 7, 2021

KIM DAY, CHIEF EXECUTIVE OFFICER
CRISTAL TORRES DEHERRERA, CHIEF OF STAFF
MICHAEL SHEEHAN, SENIOR VICE PRESIDENT



- DEN update on COVID-19 and passenger traffic
- Preparing DEN for the future
- Great Hall Project
 - Phase 1
 - Phase 2
- Project dashboard
- M/WBE and Workforce

DEN BY THE NUMBERS

2019

Passenger Traffic:

2020

69.9 million

33.7 million

U.S. Rank:

5th

3rd

World Rank:

16th

7th

Number of Routes:

(July – Dec) 211

187 (July – Dec)

Passenger Profile:

36% Connecting

41% Connecting

PLANNING FOR DEN'S FUTURE



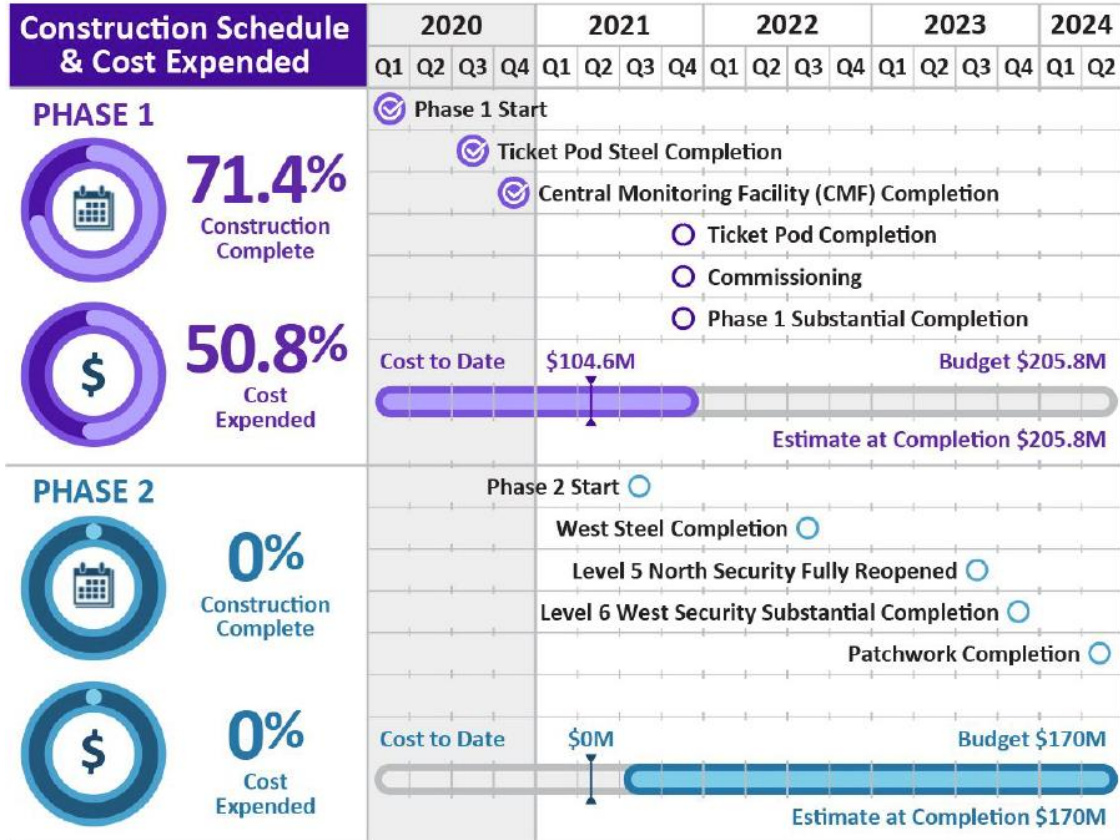
GREAT HALL PROJECT



- Improves security of TSA checkpoints
- Meets passenger growth demands
 - Terminal only built for 50 million annual passengers
 - 69 million annual passengers in 2019
 - 39 new gates operational by early 2022; first gates opened November of 2020
- Enhances passenger experience and operational efficiency



PROJECT DASHBOARD



GREAT HALL PROJECT BUDGET



| Total Phase 1 & 2 Budget | |
|---|------------------------|
| Total Design Construction Budget | \$770 Million |
| Past Work and Termination Payments | -\$245.8 Million |
| Total Budget for Phase 1 & 2 | \$524.2 Million |
| Phase 1 and 2 Completed Work | -\$138.7 Million |
| Remaining Budget for Phase 1 & 2 | \$385.5 Million |

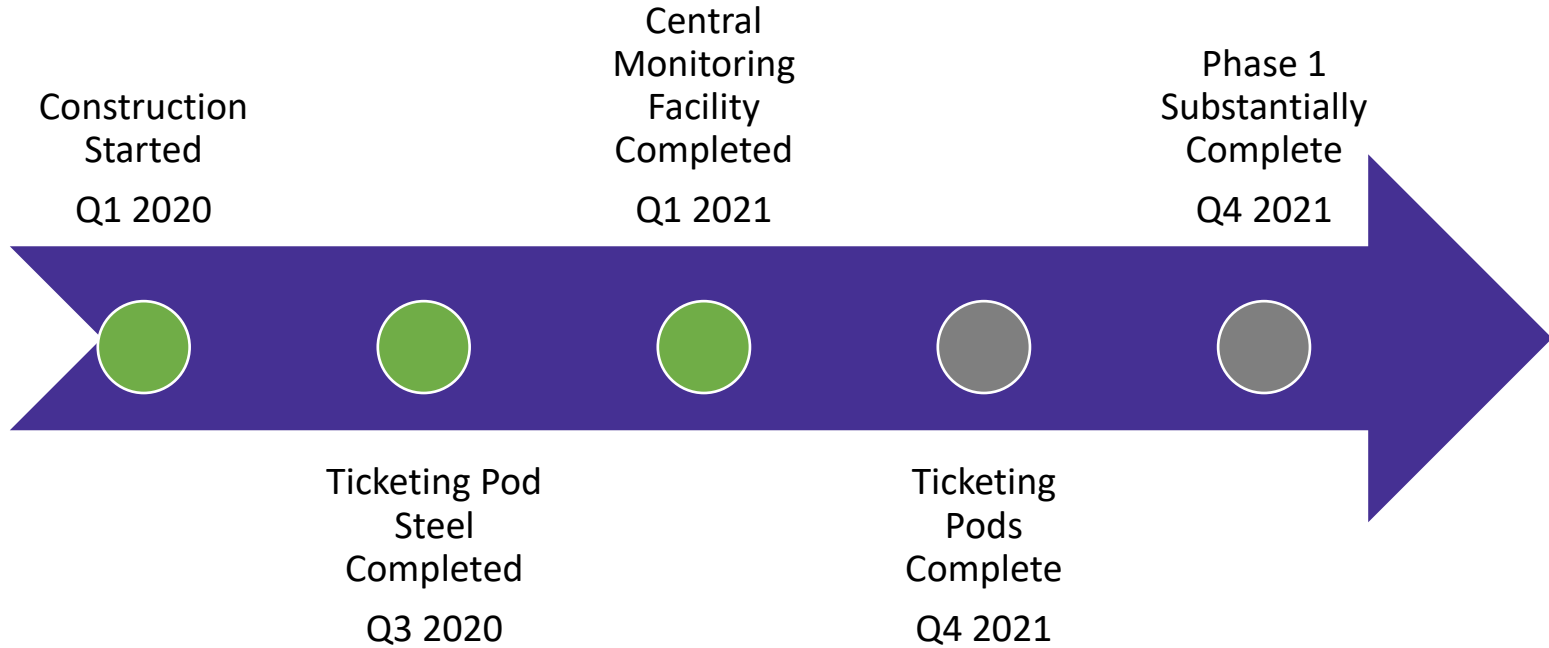
GREAT HALL PROJECT – PHASE 1



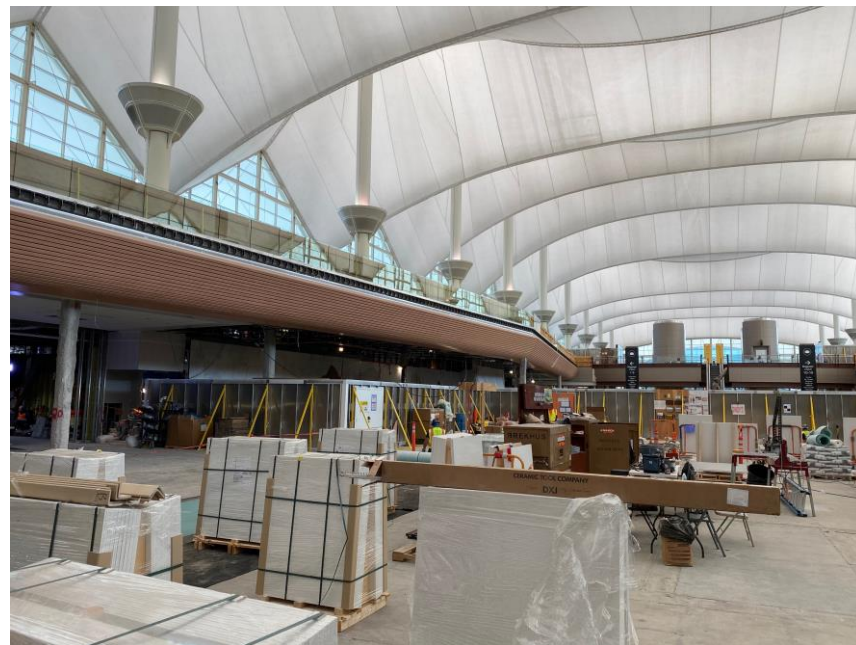
- Foundational work on building structure and systems
- Modernizes ticket lobbies with automated self bag drops
- New and upgraded restrooms, escalators and elevators, HVAC
- More spacious and efficient passenger flow
- On budget and on track to complete in Q4 2021



PHASE 1 UPDATE



EAST SIDE DECK EXTENSION



SELF BAG DROP INSTALLATION



GREAT HALL PROJECT – PHASE 2



- Design nearing completion
- Construction activities commence Q2 2021
- Major elements
 - Steel deck expansion on Level 6 west – scheduled for completion in Q3 2022
 - Level 6 west security checkpoints – scheduled for completion in Q4 2023
- Substantial completion in Q2 2024



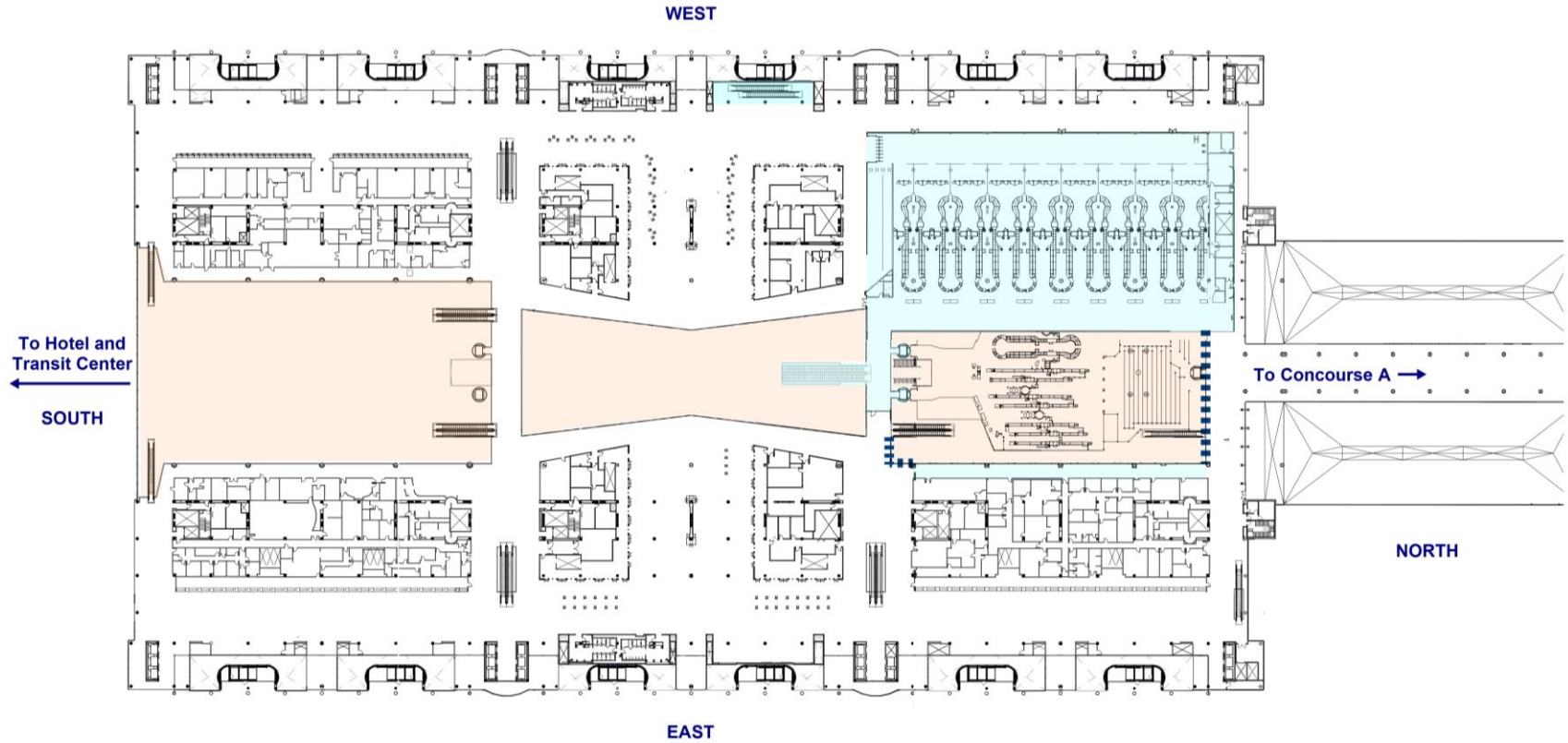
GREAT HALL PROJECT – PHASE 2



- Builds a new Level 6 security checkpoint on the west side and replaces an existing Level 5 checkpoint
 - Adds five security lanes with the ability to install more efficient technology
 - Makes improvements to the remaining Level 5 security checkpoint
- Opportunity to activate space on Level 5 with new concessions and improved meeter/greeter space
- Completion in Q2 2024



PHASE 2 LAYOUT



ENHANCED & MORE EFFICIENT SECURITY



ENHANCED & MORE EFFICIENT SECURITY



M/WBE AND WORKFORCE



M/WBE

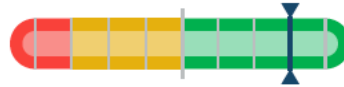
DESIGN PARTICIPATION



Goal 35%

Workforce Program

APPRENTICESHIP HOURS



Target 5%

Safety Performance

LOST TIME INCIDENT RATE



Target 0%

CONSTRUCTION PARTICIPATION



Goal 18%

OUTREACH EVENTS COMPLETED



SAFE WORK MAN-HOURS



CONCESSIONS



DENVER INTERNATIONAL AIRPORT

