

ORDINANCE/RESOLUTION REQUEST

Please email requests to the Mayor’s Legislative Team

at MileHighOrdinance@DenverGov.org by **3:00pm on Monday**. Contact the Mayor’s Legislative team with questions

Date of Request: 10.18.21

Please mark one: **Bill Request** or **Resolution Request**

1. Type of Request:

- Contract/Grant Agreement** **Intergovernmental Agreement (IGA)** **Rezoning/Text Amendment**
- Dedication/Vacation** **Appropriation/Supplemental** **DRMC Change**
- Other:**

2. Title: (Start with *approves, amends, dedicates*, etc., include name of company or contractor and indicate the type of request: grant acceptance, contract execution, contract amendment, municipal code change, supplemental request, etc.)

Presentation for approval the City and County of Denver’s five-year strategic comprehensive housing opportunity, housing stability, homelessness resolution plan, titled Department of Housing Stability Five-year Strategic Plan, prepared and submitted by the Housing Stability Strategic Advisors and the Department of Housing Stability, and as required in Chapter 27, Article V of the D.R.M.C as part of the establishment of Denver’s Dedicated Fund for Affordable Housing.

3. Requesting Agency: Department of Housing Stability

4. Contact Person:

Contact person with knowledge of proposed ordinance/resolution	Contact person to present item at Mayor-Council and Council
Name: Jennifer Biess	Name: Elvis Rubio
Email: Jennifer.Biess@denvergov.org	Email: Elvis.Rubio@denvergov.org

5. General description or background of proposed request. Attach executive summary if more space needed:
(in this section, please describe what the additional funding will support if it is an amendment)

Presentation for approval the City and County of Denver’s five-year comprehensive housing opportunity, housing stability, homelessness resolution plan, titled Department of Housing Stability Five-year Strategic Plan, prepared and submitted by the Housing Stability Strategic Advisors and the Department of Housing Stability, and as required in Chapter 27, Article V of the D.R.M.C as part of the establishment of Denver’s Dedicated Fund for Affordable Housing.

- a. Contract Control Number:** N/A
- b. Duration:** N/A
- c. Location:** Denver, CO
- d. Affected Council District:** All Districts
- e. Benefits:** Five-year strategic plan for housing opportunity, housing stability, homelessness resolution
- f. Costs:** N/A

6. City Attorney assigned to this request (if applicable): N/A

7. City Council District: N/A

To be completed by Mayor’s Legislative Team:

Resolution/Bill Number: RR21 1233

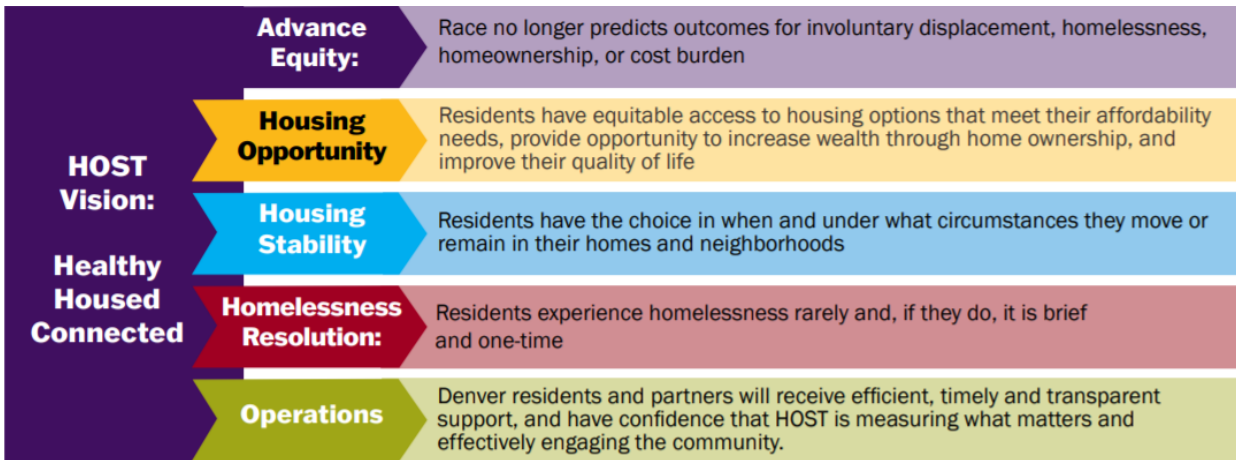
Date Entered: _____

Executive Summary

Since January 2020, HOST has engaged with Denver stakeholders representing nonprofits, community organizations, affordable housing developers, people with lived experience, City Council members, government agency partners, funding partners, and businesses to inform this plan.

Strategic Plan Impacts

To advance HOST’s vision of a healthy, housed, and connected Denver and address community needs, this plan establishes impacts that HOST will create with the community:



Goals and Targets for Success

To drive these impacts, the plan establishes 14 goals and measurable targets for success. To calibrate targets, HOST used data on program and development costs and the 2022 projected budget. These targets are stretch goals within current resources. Accomplishing them will rely on continued partnership to leverage additional resources. Goals and key targets are summarized below. Strategies to achieve these goals are outlined in the plan and include programs and development strategies, policy and system change efforts, and data and reporting.

Housing Opportunity

Goals	Targets: By 2026, HOST and its partners will:
<ol style="list-style-type: none"> Expand Access to Affordable Housing Opportunities Preserve Existing Affordable Homes Expand Homeownership Opportunities 	<ul style="list-style-type: none"> Increase the portion of total homes in Denver that are income restricted from 7% to 8% through the creation and preservation of 7,000 ownership and rental homes, including the creation of 900 supportive housing apartments Reduce the rate of housing cost burden among low- and moderate-income households from 59% to 51% Preserve at least 950 apartments in income-restricted rental properties and ownership homes Increase the homeownership rate among low- and moderate-income households from 36% to 41% and the homeownership rate among BIPOC households across income levels from 41% to 45%.

Housing Stability

Goals	Targets: By 2026, HOST and its partners will:
<ol style="list-style-type: none"> Help Households Remain in Their Home 	<ul style="list-style-type: none"> Reduce the number of evictions filed by 25% from 8,800 to 6,600 annually

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<p>and Neighborhood of Choice</p> <p>2. Reduce Evictions</p> <p>3. Reduce Foreclosures in Income-restricted Homes</p>	<ul style="list-style-type: none"> • Support advancement of prioritization policy to allow residents at risk of or who have been displaced priority access to newly developed affordable housing. • Benchmark other key measures such as foreclosures among income-restricted units and household mobility in 2022 to establish targets over the remaining plan period
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Homelessness Resolution

Goals	Targets: By 2026, HOST and its partners will:
<ol style="list-style-type: none"> 1. Address Unsheltered Homelessness 2. Expand Pathways to Successful Rehousing 3. Complete Shelter System Transformation Toward Rehousing 4. Improve Homelessness Resolution System for Families 	<ul style="list-style-type: none"> • Reduce unsheltered homelessness from 2022 Point-in-Time Count to 2026 Point-in-Time Count by 50% • Increase the annual number of households served in rehousing and supportive housing programs from 1,800 to 3,000 • Measurably end veteran homelessness by achieving functional zero by 2026, i.e. placing at least as many veterans into permanent housing each month as there are veterans experiencing homelessness • Increase the contract benchmark for the percentage of sheltered households who exit to housing from 30% to 40% • Increase the number of family households who exit shelter and outreach programs to housing from 25% to 50% • Reduce the average length of time residents experience homelessness to 90 days

Operations

Goals	Targets: By 2026, HOST and its partners will:
<ol style="list-style-type: none"> 1. Expand Communications and Community Engagement 2. Expand and Support Partnerships through Transparent, Efficient, and Effective Procurement, Contracting, and Financial Processes 3. Deepen Data Infrastructure to Provide Transparency and Accountability, Inform Decision-making, and Support Continuous Improvement 4. Advance Citywide and Regional Approaches, including Policy and Legislative Approaches 	<ul style="list-style-type: none"> • Improve communications channels, align them with community need, measure their effectiveness, and increase positive response regarding communications and engagement based on a baseline survey in 2022. • Reduce average length of time from conditional approval of credit or award letter under a procurement process to fully executed contract to under 60 days for program contracts under \$500K, under 75 days for program contracts above \$500K and under 90 days for development contracts • Reduce procurement decision time from average of 47 days to 30 days from date of submission • Reduce average invoice processing time from 21 days to 7 days. • Increase percentage of respondents to community and stakeholder feedback survey reporting satisfaction with the usability and transparency of HOST reporting tools, including publicly available finance and performance dashboards, based on a baseline survey in 2022.

To be completed by Mayor’s Legislative Team: