Filing No. 06-694-



WEST COLFAX BUSINESS IMPROVEMENT DISTRICT 2025 OPERATING PLAN

WCBID background

The West Colfax Business Improvement District (WCBID) was formed in 2006 as an outgrowth of the West Colfax planning process in order to implement the goals of the West Colfax Plan. The current assessed valuation is \$33,509,510. The broadly supported plan, currently being revised with the West Area Plan, sets out a vision for a revitalized West Colfax Avenue between Federal and Sheridan characterized by a pedestrian-friendly mixture of uses that continues to guide WCBID's objectives and activities.

Mission and Goals of WCBID

The West Colfax Business Improvement District revitalizes West Colfax Avenue as Denver's sustainable Main Street by:

- supporting businesses and recruiting retail
- sponsoring improvements to the R-O-W that encourage pedestrian usage and multimodal transportation
- promoting large-scale investment through land assembly and sustainable redevelopment

To achieve its mission, WCBID brings resources to West Colfax through:

- tax credits, incentives and rebates to increase business sustainability
- attracting investment in mixed-use development and amenities
- small business financing, licensing and zoning and other technical assistance
- efforts to improve district safety and security,
- marketing and events and
- targeted investments such as to the streetscape and infrastructure

Leadership

WCBID is very fortunate to be led by its engaged, knowledgeable and active board, comprised of property and increasingly invested business owners on West Colfax Avenue. Working closely with this engaged and diverse board, the Director Dan Shah, in collaboration with a range of partners, develops strategies and provides the day-to-day implementation required to achieve the organization's mission of revitalizing the West Colfax corridor. The district continues to be guided by board planning supplemented by periodic retreats with goals, justification, relation to community support, planning efforts and earlier efforts, and an assessment of required supports to achieve the goals.

REAL ESTATE DEVELOPMENT AND LAND USE

Land Assembly and Development Promotion. These activities are intended to meet the challenge of redeveloping underutilized land characterized by limited depth and options for assembly, while also augmenting residential density through mixed-use.

- Address infrastructure and economic development challenges facing district business.
- Assist with city or state entitlement and other approvals, including navigating Main Street code to ensure all lots can be redeveloped, to expand rehab and redevelopment opportunities on Colfax.
- Serve as a resource for prospective investors.
- Maintain database of comparable sales, track assembly opportunities, site information, and occupancy to assist developers identify promising developments.
- Participate in CPD and DOTI planning processes to ensure district's goals are reflected in plans.

ECONOMIC DEVELOPMENT

- Promote district through printed and other materials demonstrating growth and momentum, including district business listing of services and other amenities.
- Engage with potential investors, business operators, business and property owners, and neighborhood organizations.

MARKETING AND EVENTS

Promote WCBID, development and business activity to property and business owners, retailers, developers, and general public via:

- Social media (Facebook, Twitter, website) to highlight new projects, BID businesses, services and amenities.
- Emails and e-newsletters to businesses and property owners and other correspondence to constituents.
- Promote local business patronage during construction through Walk Ride & Roll thou W Colfax marketing campaign.
- Sponsor events in Sloans and quarterly business happy hours.

BUSINESS SUPPORT

- Business support and advocacy strategy focused on improving profitability, appearance and appeal to customers, increased customer traffic and job creation for existing businesses.
- Pursue direct investment and grants in support of robust businesses; technical assistance to businesses applying for resources.
 - Promote ease of business and building permitting.
- Support businesses impacted by construction by maintaining customer access and grants.

SAFER STREET

These strategies are designed to improve the street and streetscape in order to create an attractive, pedestrian friendly environment that will be conducive to retail growth and job creation.

- Build on wayfinding and transit amenity project to modify West Colfax to promote safe and easy pedestrian and cycle access between neighborhood amenities, retail and public transit as foundation for consumer-driven revitalization of the corridor including during construction shut downs
- Support momentum and community voice to plans with City, CDOT and others for better and safer connections, including modifications to W Colfax & Federal interchange and viaduct.
- Promote public safety and combat vagrancy and vice by engaging with police, residents, and businesses, including Crime Prevention through Environmental Design.
- Promote business watch and stronger police-business partnership to address crime and advocacy to address epidemic of homelessness.

BEAUTIFICATION

Build district identity through these strategies:

- District banners, bike racks in the R-O-W and buildings/vacancies/street to unify corridor and reinforce district identify.
- Continue mural match grants and search out other funding and opportunities to add public art to West Colfax corridor.
- Promote historic signage renovation. Work with other Colfax Denver districts to press for zone code amendments enabling creative signage in keeping with unique character of Colfax.

West Colfax BID Operating Plan & Budget Supporting Materials

- **1. 2024 Year to date "budget to actual" financial reports.** Please see Proposed 2025 budget with these reports.
- 2. Any materials departures from the 2024 Operating Plan, and an explanation WCBID had no material departures from the 2021 operating Plan.
- 3. A copy of your Public Notice publication for the 2025 Budget, SEE ATTACHED.
- **4. The status of any planned or outstanding indebtedness.** The District has no outstanding debt.
- 5. The results of any audits conducted during the year, if not already submitted. Please see ATTACHED.
- 6. A copy of the By-laws, if any, in effect in 20212-23. Please see ATTACHED.
- 7. A list of official board actions (motions) in the past year. Please see ATTACHED.
- 8. Current list of all Board members. Please see ATTACHED.
- 9. Board members attendance records for the past year. Please see ATTACHED (with board actions.)
- 10. List of activities and involvement 2024.

Business Support

This runs through our activities, from events to construction management to safety and beautification.

We successfully advocated for financial support to businesses during construction through the opening of the BIO fund to district businesses. We have ensured businesses are aware of this and other grant opportunities and provide needed technical support to increase the likelihood of their prevailing, including 4 BIO fund awards to date.

Events

We hosted a second West Colfax Lucha Libre event at Sloans with wrestling, a Latin DJ and vendors, which was well and diversely attended. We also host quarterly happy hours as opportunities to share information and gather input from businesses.

Marketing

We increased our social presence with a social media manager this year, and continued our brand roll out to drive customers to businesses, including replacement banners. We are promoting business patronage during construction, including a new Ride, Walk & Roll thou W Colfax construction campaign. In 2025 we plan to hire a firm to provide marketing and content creation for district and businesses.

Capital Improvements

Since December 2020, DRCOG funding has enabled us to study multi-modal options for the Colfax Viaduct. This project seeks to connect West Colfax to and from the east and establish vertical connections between the viaduct and lower Colfax and Auraria campus. This year, we are wrapping up the report.

Very importantly, we successfully lobbied CDOT and CCD to pursue federal funds that would lead to implementation of a final design for the Colfax & Federal interchange, and that was awarded in the spring for about \$2.5M.

Construction Management/Business Impact Mitigation, as the CCD project to improve pedestrian conditions on West Colfax funded by the GO Bond and CDOT's Safer Main Streets began, DODI shared plans to eliminate greenery in the many medians, just as the project was going into construction. We intervened with a survey and close coloration with neighbors and partners, and eventually got the director of DOTI to reverse the decision and find the missing \$2M in funds to complete the work.

We have also been working closely with businesses and the project team and DEDO to (a) advocate for construction mitigation funding for impacted businesses and (b) ensuring businesses are informed of the project impacts as they happen.

We were able to win funds for WCBID businesses to access BIO fund grants (for financial support to businesses during construction). In addition to updates on the progress of the construction and problem solving access challenges, we have funded signage to improve customer access. We are also rolling out a campaign to promote business patronage during construction, including Ride, Walk & Roll through West Colfax construction.

Beautification & West Denver Business Corridor Project Collaboration. Using remaining beautification funding from DEDO, we are finally set to install branded bike racks in the district. We are also in the process of updating our banners for our efforts to promote local patronage during the construction mentioned above.

Safety

Increasingly big issue (see tracking item below), but we began to implement a state Safer Main Streets grant for businesses to implement CPTED at businesses. This is coupled with greater coordination with city and RTD police and close collaboration with residents.

Maintenance

We are staying abreast of increasing challenges from vandalism and accidents to sculpture art, shelters, irrigation systems. In 2023 we replaced some of the glass in our custom bus shelters with polycarbonate windows, and will continue to do more replacement which seems to withstand vandalism.

11. Any documented tangible impacts and performance measures that your BID provides and tracks.

In addition to the outcomes noted in number 10, we shortly surveying businesses related to their priorities is currently ongoing project is about to open in October.

Sales Tax Collections. Sales tax collections declined relative to 2022 to 2023, 3%, due to auto dealer and other closures. **See attached.**

Retail and other Business Openings. Retail openings filled in previous vacancies this year and total four. This includes critically acclaimed Gusto and Cho Lon Restaurants, Rocky Mountain Restorative Prosthetics, Sandene Law Firm, filling in a few gaps in the offerings on West Colfax. The only closures were auto sales and those spaces where a new business went in.

Jobs. With business openings but more closures we estimate flat job growth year-to-date and by year's end with further expansion an uptick of 20 jobs (due to 2 openings of larger restaurants).

Average Rent Rates; Occupancy Rates and Vacant Square Footage. Commercial rent rates remain \$20-\$30 per square foot NNN, depending on level of finish. With various openings and closures, vacant square footage stands at 6% of total but individual units increased to 16% of total.

Crime Statistics. As shown in the **ATTACHED** police statistics for the West Colfax corridor, overall crime reflects downward trends through 2023, with a 15% overall decrease compared to 2022. Not shown on the table, but in West Colfax generally in 2024, however, aggravated assault, all other crimes, crimes against persons and especially robbery are up. Violent crimes as a whole are up 6.25% in 2024. In response to concerns about criminality, in 2023, the district reached out and organized businesses and residents to create business/neighborhood watches. In 2024 we are actively encouraging businesses to adopted CPTED principles, and have a grant to pay for a number of design improvements to deter crime.

WCBID Budget	2023 Actuals		<u>2024 I</u>	Projections_	20	24 Final	2025 9.17 board adopted		
	\$	198,219	\$	216,481	\$	299,573	\$	197,493	
Revenue Operating Revenue									
Assessment (net of 1% CCD fee) Bank Interest/Rewards	\$ \$	151,210 943	\$ \$	148,939 800	\$	148,939 500	\$ \$	154,384 800	
Fee for service/grants Insurance reimbursements Grants (streetscaping, safety) Events Mobility Grants	\$ \$ \$ \$	42,086 31,634 167,031 3,000 22,028	\$ \$ \$ \$	20,000 32,792 10,000 3,000 21,898	\$ \$ \$	30,000 20,000 - 6,000 10,000	\$ \$ \$ \$ \$	20,000 30,000 228,317 3,000	
Total Revenue	\$	417,932	\$	237,429	\$	215,439	\$	436,501	
Expenses Operating Expenses Accounting Bank Fees Business Support (signage/murals) Busniess support (safety) Contractors (assessment) Dues Events and Marketing Marketing Events	\$\$\$	1,959 - 13,000 664 562 8,644 -	****	1,500 60 498 10,000 942 780 28,570	\$\$\$ \$\$\$\$\$	1,500 - 14,000 900 702 24,000 -	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,500 60 6,000 228,317 942 780 - 24,726 6,844	
Payroll Infrastructure & Streetscape Improvements Insurance Premiums Legal Advertising	\$ \$ \$	108,277 105,780 5,860 672	\$ \$ \$ \$ \$	110,513 10,217 5,900 700	\$ \$ \$	110,513 2,500 5,200 700	\$ \$ \$	113,828 2,500 5,900 700	
Maintenance and Repairs Office Supplies-Equip Rent Reimbursment, Training, Travel Pedestrian Mobility (multi-year) Signage Total Expenditures Temporarily Restricted Fund Transfers	9 5 5 5 5 5 S	46,339 2,954 7,500 2,714 42,209 52,536 399,670	\$\$\$\$\$ \$\$	69,896 1,941 7,500 2,400 5,000 - 256,417	\$\$\$\$\$\$\$\$\$	48,000 1,200 7,500 2,400 10,000 - 229,115	\$ \$ \$ \$ \$ \$ \$ \$	57,000 1,941 7,500 2,400 - - - - 460,938	
Fund Transfer (from Maintenance reserve) Fund Transfer (from Business Support) Total Expenditures requiring allocation	\$	- 399,670	\$	- 256,417	\$ \$	- - 229,115	\$	460,938	
				·			202	25 Aug	
Not Observe in Early 2011	2023 Ac			Projections (40,000)		24 Final (42, 676)	<u>dra</u>	_	
Net Change in Funds Available Ending Funds Available	\$ \$	18,262 216,481	\$ \$	(18,988) 197,493	\$ \$	(13,676) 285,898	\$ \$	(24,438) 173,055	
Notes:	Ψ 	210,401	Ψ	191,493	Φ	203,030	Ф	173,000	
Special Assessment method:* Restricted fund balance (TABOR) for 2025	\$	2025 = 2024 = 4,594.00							

West Colfax Business Improvement District Financial Statements

December 31, 2023

304 Inverness Way South, Suite 490, Englewood, CO 80112

(303) 689-0833

ACCOUNTANT'S COMPILATION REPORT

Board of Directors West Colfax Business Improvement District

Management is responsible for the accompanying financial statements of each major fund of West Colfax Business Improvement District, as of and for the period ended December 31, 2023, which are comprised of the Balance Sheet and the related Statement of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual – Governmental Funds for the twelve months then ended in accordance with accounting principles generally accepted in the United States of America. We have performed a compilation engagement in accordance with the Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the financial statements nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an opinion, a conclusion, nor provide any form of assurance on these financial statements.

Management has elected to omit the Statement of Net Position, Statement of Activities, Management Discussion and Analysis and all of the disclosures required by accounting principles generally accepted in the United States of America. If the omitted disclosures were included in the financial statements, they might influence the user's conclusions about the District's financial position and results of operations. Accordingly, the financial statements are not designed for those who are not informed about such matters.

Simmons & Whala P.C.

March 27, 2024 Englewood, Colorado

BALANCE SHEET/STATEMENT OF NET POSITION GOVERNMENTAL FUNDS December 31, 2023

See Accountant's Compilation Report

	<u>(</u>	<u>General</u>	P OI	<u>Total</u>	<u>Ad</u>	justments		tatement of t Position
ASSETS								
Cash and investments	\$	194,668	\$	194,668	\$	-	\$	194,668
Cash and investments - restricted		4,597		4,597		-		4,597
Assessment taxes receivable		148,939		148,939		-		148,939
Receivable - other		24,728		24,728		-		24,728
Prepaid expenses		6,677		6,677		-		6,677
Capital assets, net of accumulated depreciation						330,471	_	330,471
Total Assets		379,609	\$	379,609		330,471		710,080
LIABILITIES								
Accounts payable		14,189	\$	14,189		_		14,189
Total Liabilities		14,189		14,189				14,189
DEFERRED INFLOWS OF RESOURCES								
Deferred assessment taxes		148,939		148,939				148,939
Total Deferred Inflows of Resources		148,939		148,939				148,939
FUND BALANCES/NET POSITION								
Fund Balances:								
Restricted:								
Emergencies		4,594		4,594		(4,594)		-
Unassigned		205,210		205,210		(205,210)		
Total Fund Balances		216,481	_	216,481		(216,481)		
Total Liabilities, Deferred Inflows of Resources and Fund Balances	\$	379,609	<u>\$</u>	379,609				
Net Position:								
Net investment in capital assets						330,471		330,471
Restricted for:								
Emergencies						4,594		4,594
Unrestricted						211,887		211,887
Total Net Position					\$	546,952	\$	546,952

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES/STATEMENT OF ACTIVITIES GOVERNMENTAL FUNDS

For the Year Ended December 31, 2023

See Accountant's Compilation Report

						Statement
						of
	<u>(</u>	<u>General</u>		<u>Total</u>	Adjustments	<u>Activities</u>
EXPENDITURES						
Accounting	\$	1,959	\$	1,959	\$ -	\$ 1,959
Improvement				-	-	-
Art and Signage Project		52,536		52,536	-	52,536
Business Support		13,000		13,000	-	13,000
Contract Labor		664		664	-	664
Dues		562		562	-	562
Event		8,644		8,644	-	8,644
Infrastructure and Streetscapes Project		105,780		105,780	(105,780)	-
Legal Advertising		672		672	-	672
Liability & Property insurance		5,860		5,860	-	5,860
Maintenance and Irrigation		46,339		46,339	-	46,339
Office Supplies-Equip		2,954		2,954	-	2,954
Payroll		108,277		108,277	-	108,277
Pedestrian Mobility		42,209		42,209	-	42,209
Reimb-Purchases-Travel-Training		2,714		2,714	-	2,714
Rent		7,500		7,500	-	7,500
Depreciation					42,689	42,689
Total Expenditures		399,670		399,670	(63,091)	336,579
PROGRAM REVENUES						
Mobility Grant		22,028		22,028	-	22,028
NAP Grant		167,031		167,031	_	167,031
Fee for service		42,086		42,086	_	42,086
Event income		3,000		3,000		3,000
Total Program Revenues		234,145	_	234,145		234,145
Net Program Income (Expenses)		(165,525)		(165,525)	63,091	(102,434)
GENERAL REVENUES						
Assessment taxes net of fees		151,210		151,210	_	151,210
Insurance reimbursement		31,634		31,634	_	31,634
Interest income		943		943		943
Total General Revenues		183,787	_	183,787		183,787
NET CHANGES IN FUND BALANCES		18,262		18,262	(18,262)	
CHANGE IN NET POSITION					81,353	81,353
FUND BALANCES/NET POSITION:						
BEGINNING OF YEAR		198,219		198,219	267,380	465,599
END OF YEAR	\$	216,481	\$	216,481	\$ 330,471	\$ 546,952
END OF TEAK	ф.	410,401	Φ	210,401	ψ 330,4/1	ψ 540,732

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - GENERAL FUND

For the Year Ended December 31, 2023

See Accountant's Compilation Report

See Meeduliani S	•	•			Varia	
	Ori	ginal & Fina			Favoi	
		<u>Budget</u>	<u>Actual</u>		(Unfavo	orable)
REVENUES		4.50.004	A 1710		•	400
Assessment taxes net of fees	\$	150,801	\$ 151,2		\$	409
Insurance reimbursement		-	31,6			31,634
Mobility Grant		76,750	22,0			54,722)
NAP Grant		181,000	167,0			13,969)
Fee for Service		47,929	42,0			(5,843)
Event income		-		000		3,000
Interest income	_	500	9	943	-	443
Total Revenues		456,980	417,9	932	(3	39,048)
EXPENDITURES						
Accounting		1,500	1,9	59		(459)
Art and Signage Project		50,000	52,5	36		(2,536)
Business Support		14,000	13,0	000		1,000
Contract Labor		900	6	64		236
Dues		-	5	62		(562)
Event		16,500	8,6	44		7,856
Infrastructure and Streetscapes Project		141,000	105,7	80	3	35,220
Legal Advertising		700	6	572		28
Liability & Property insurance		3,600	5,8	360		(2,260)
Maintenance and Irrigation		34,800	46,3	39	(1	11,539)
Office Supplies-Equip		1,200	2,9	54		(1,754)
Salary and benefits		116,131	108,2	277		7,854
Pedestrian Mobility		76,750	42,2	209	3	34,541
Reimb-Purchases-Travel-Training		2,400	2,7	14		(314)
Rent	_	7,500	7,5	00		
Total Expenditures		466,981	399,6	570	(67,311
NET CHANGE IN FUND BALANCE		(10,001)	18,2	262	2	28,263
FUND BALANCE:						
BEGINNING OF YEAR	_	179,634	198,2	19	1	18,585
END OF YEAR	<u>\$</u>	169,633	\$ 216,4	81	\$ 4	16,848

WEST COLFAX BUSINESS IMPROVEMENT DISTRICT BY-LAWS

These By-Laws of the West Colfax Business Improvement District are adopted by the Board of Directors of the District pursuant to Title 31, Article 25, Part 12, Colorado Revised Statutes and Ordinance No. 06-598, City and County of Denver. In the event of a conflict between these By-Laws and either the State Statute or City Ordinance, the Statute and/or Ordinance shall govern.

ARTICLE I THE DISTRICT

Section 1. Name of the District. The name of the District shall be the "West Colfax Business Improvement District" (District).

Section 2. Office of the District. The office of the District shall be located within the boundaries of the District at such place as the Board of Directors from time to time, shall by resolution, determine.

Section 3. Boundaries of the District. The Service Area boundaries of the District are West 17th Avenue on the north, West 14th Avenue on the south, Federal Blvd. on the east and Sheridan Avenue on the west. The boundaries of the District include any taxable real and personal property located within the Service Area, which is not classified for tax purposes as either residential or agricultural. Such residential and agricultural property located within the Service Area is not located within the District until such time as such property changes classification. A map of the Service Area boundaries and the approximate District boundaries is maintained in the office of the District.

ARTICLE II OFFICERS

Section 1. Election of Officers and Terms. The officers of the District shall be a President, Vice President, Secretary and Treasurer who shall be elected from among the members of the Board at the first regular meeting of the fiscal year, or as soon thereafter as the Board of Directors may determine. The office of Secretary and Treasurer may be filled by one person. Officers shall serve for a term of one year or until their successors are duly elected. The Board shall serve at the pleasure of the governing municipality.

Section 2. President. The President of the District shall preside at all meetings of the District; shall have such other duties as the Board may direct; and, shall have general supervision over the business and affairs of the District, as well as be responsible for day to day operations. The President shall provide direction to personnel/contract staff for the District, and be available to such persons as needed for guidance and approval of operational activities. The President can assign varies duties as she/he see fit to hired consultants/employee's of the District to help with the day-to-day functions of the District. The President, shall preside over all meetings of the

District.

- **Section 3. Vice President.** The Vice President shall preside over all meetings of the District in in the absence of the President or in any event of his/her inability or refusal to act and shall have the powers and perform the duties of the President in the event the office of President is vacant or in the temporary absence of the President.
- **Section 4. Secretary.** The Secretary shall act as Secretary of the meetings of the District, shall record all votes, keep a record of the proceedings of the District, maintain a record of all resolutions adopted by the District, and perform all duties incident of this office. The Secretary shall keep in safe custody the seal of the District and shall have the power to affix such seal to all contracts and instruments authorized to be executed by the District.
- **Section 5. Treasurer.** The Treasurer shall take care and have custody of the funds and financial records of the District, and shall deposit District funds in such bank or banks as the District may select. The Board may also, as they see fit, engage the services of an accountant to assist with the financial duties of the District.
- **Section 6. Additional Duties.** The officers shall, from time to time, perform additional duties as assigned by resolution or the President of the Board. The primary function of the Board, with the exception of the duties assigned in these By-Laws, is to determine policy for the District. The board can assign varies duties as they see fit to hired consultants/employee's of the District to help with the day-to-day functions of the District.
- **Section 7. Vacancies.** Should any officer position become vacant, such vacancy shall be filled, for the remainder of the unexpired term, by a qualified candidate who has been appointed by the Mayor of the City and County of Denver and confirmed by ordinance.
- **Section 8. Expenses.** Members shall receive no compensation for services but may be reimbursed for expensed incurred on behalf of the District pursuant to authorization by the President.
- **Section 9. Staffing.** The District may employ personnel, or contract personnel, as necessary to perform the functions of the District. Such persons shall be appointed by the Board, and serve at the pleasure of the Board. Selection and compensation shall be determined by the Board. A committee may be formed to interview and make recommendations regarding the hiring of personnel if the Board desires

ARTICLE III MEETINGS AND CONDUCT

Section 1. Meetings. At the first meeting of the fiscal year, the Board shall determine the schedule for the regular meetings for the remainder of the year, including the time and location of the meetings and the posting place for such meetings. Special meetings can be called as deemed necessary and by the provisions in these By-Laws and in accordance with state statute.

- **Section 2. Special Meetings.** The President, or any two members of the Board, may call a special meeting when determined necessary or expedient. At least 24 hours' notice must be given for a Special Meeting.
- **Section 3. Quorum.** At all meetings of the Board, a quorum must be present for the Board to take District action and set policy. A quorum is comprised of three members, if all Board seats are filled. If vacancies exist, a majority constitutes a quorum, but must be no less than two members at any time. When a quorum is in attendance, action may be taken by the District upon affirmative vote of the majority of the Director's present. Directors may be in attendance in person or by telephone, but physical presence is necessary for the purposes of achieving a quorum.
- **Section 4. Manner of Voting.** Voting shall be called for after a motion has been made and seconded, and any desired discussion taken place. All nay votes and abstentions shall be recorded by Director name in the minutes. All Directors are entitled to vote, including the Board President. Voting by proxy is not permitted.
- **Section 5. Conflict of Interest.** Board members are required to disclose any potential conflicts of interest in any transaction before the Board. In the case where Board action will promote financial gain of individual Board Members, Members must disclose their financial involvement and abstain from voting on such motion or attempting to include any of the contracting parties in such transaction.
- **Section 6. Open Meetings.** All meetings of the Board of Directors shall be open to the public, pursuant to C.R.S. Section 24-6-402. The Board may go into executive session, as permitted under 24-6-402 by a vote of two-thirds of the quorum of the Board members in attendance.

The Board shall take no action during an executive session, and will only hold them pursuant to the criteria listed in C.R.S. Section 24-6-402.

Section 7. Resolutions. The Board shall act pursuant to either resolution or motion. Resolutions shall be used for all actions of a general or permanent nature. Motions may be used for acts of a temporary character or statements of general policy. All resolutions shall be in writing, recorded and authenticated by the signature of the Secretary, and shall be kept on file in the District offices. All motions shall be set forth in the minutes of the District. Resolutions and motions shall be effective immediately unless otherwise stated.

ARTICLE IV FISCAL MATTERS

- **Section 1.** Fiscal Year. The fiscal year of the District shall be the same as a calendar year.
- **Section 2.** Checks and Financial Controls. District shall impose such financial controls and restrictions on check signing authority as the Board of Directors from time to time, shall

by resolution, determine.

Section 3. Execution of Instruments. The Board of Directors may authorize an officer, employee, or any other agent of the District to enter into any contract or execute and deliver any instrument in the name of and on behalf of the District. Any such authorization shall specify the particular contract or instrument, or the category of contracts of instruments, authorized to be so executed.

The Treasurer or Designee shall have the care and custody of all funds of the District and shall deposit same in the name of the District in such bank or banks as the District may select.

Section 4. Loans. No loan or advance shall be contracted on behalf of the District, and no note, bond or other evidence of indebtedness shall be executed or delivered in its name, except as may be authorized by the Board of Directors.

ARTICLE V AMENDMENTS

These Bylaws may be altered, amended or repealed and new Bylaws may be adopted by the District at any regular meeting or special meeting of the District by affirmative vote of the majority of Directors.

ARTICLE VI INDEMNIFICATION

Section 1. Indemnification. The District shall indemnify any Director, officer, employee or former Director, officer or employee of the District, against any expenses actually and reasonably incurred by him or her in connection with the defense of any action, suit or proceeding, or for any loss or claim resulting from any such action, suit or proceeding, in which he or she is made a party by reason of being or having been a Director, officer, or employee including any matter as to which he or she is adjudged in such action, suit or proceeding, to be liable for negligence in the performance of his or her duty to the District, so long as such Director, officer or employee (past or present) conducted himself or herself in good faith and either in the best interest of the District or at least not opposed to the District's best interest. Such indemnification shall not extend to criminal acts that the Director, officer or employee knows or should have known were illegal.

Section 2. Insurance. The District is authorized to obtain such policy or policies of insurance for the purpose of providing such indemnification of the Directors, officers, and employees of the District and for other purposes as needs may arise.

Section 3. No Waiver. The indemnification provided for under this article does not constitute a

waiver, either partial, or complete, or any immunities or limitations on judgments applicable to the District or any of its Directors, officers, or employees and provided for by law or otherwise.

ARTICLE VII RULES OF ORDER/PROCEDURES

In the absences of rules governing points of procedure of the meetings and actions of the Board of Directors of the District, the latest revised edition of "Roberts Rules of Order" shall govern the actions of the Board.

Adopted on February 9, 2016

WCBID Board Actions & Attendance 2024

January 9

Attending: Dennis Gonzales, Rene Doubleday, Tom DeFrancia

Approved November 13, 2023 minutes and end of year financials.

Approved Aston Love/AL Creative as social media manager at \$575/mo or \$6,900/year.

Approved the 2024 notice posting place as 3275 W 14th Ave, Denver & www.westcolfaxbid.org.

February 13

In attendance: Rene Doubleday, Jen Sevcik, Juan Padro, Dennis Gonzales.

Approved January 9, 2024 minutes and January financials.

Approved Colfax & Julian Wayfinding Sign Replacement with updated logo at \$23,972.98 through BSC signs.

Approved ECD panel proposal for additional panels broken with durable polycarbonate material at \$34,550.

Approved Michael Baker International on-call for planning work related to road project advocacy \$195/hr NTE \$2500 and Susan Orr Graphic Design On-call for additional construction signage directions to businesses \$1500.

Approved a position for a phased approach to preserve some greened medians in City road proejct but only temporary medians elsewhere, with a city commitment to find additional funding to build full medians

March 14

Attending: Rene Doubleday, Jen Sevcik, Dennis Gonzalez Juan Padro and Tom DeFrancia Approved February 13, 2024 minutes and financials.

April 9

Attending: Rene Doubleday, Jen Sevcik, Dennis Gonzales and Tom DeFrancia. Approved March, 2024 minutes and March financials.

Approved a contact extension with Dog Eat Dog Designs: \$1000 for 2024 at \$110/hr plus \$490/year for ADA compliance plugin.

Approved Lucha Libre event sponsorship of up to \$8800.

May 7

Attending: Rene Doubleday, Jen Sevcik and Tom DeFrancia.

Approved April 9, 2024 minutes.

Approved FRS's revised maintenance fee schedule, subject to emphasizing the requirement for graffiti inspection of district assets every other week that does not always seem to happen.

June 11

In attendance: Dennis Gonzalez, Rene Doubleday, Jen Sevcik

Approved May 17th minutes, and May financials.

Approved IZM for \$1,782.50 for printing & installation of new banners to replace missing ones.

August 13

In attendance: Dennis Gonzalez, Rene Doubleday, Jen Sevcik

Approved June 11 minutes, and year to date through July financials.

Approved Lucha Libre event contracts: \$2500 for Hugo's Wrestling promotions and \$850 for DJ Chula/Brenda Cortes.

September 10

In attendance: Rene Doubleday, Dennis Gonzalez, Jen Sevcik, Juan Padro

Approved an expense of up to \$3000 for Gumpop Presents Lucha Libre event management fee to be offset by liquor sales and \$250 for small run of newly branded t-shirt ready for event.

Approved the 2025 Preliminary Assessment Resolution showing a 3.34% increase in the assessment.

Sept. 17

In attendance: Rene Doubleday, Dennis Gonzalez, Jen Sevcik Approved the 2025 Budget for submission to the City with an additional \$6000 for marketing on behalf of businesses.

Dan Shah, Executive Director (District Management)	M	303.623.3232
Director of Economic Development	C	303.931.8680
West Colfax BID	F	303.951-3484
3275 West 14 th Ave # 202, Denver 80204	Е	dshah@westcolfaxbid.org
Tom Defrancia, Secretary	W	
Property: Alamo Drafthouse Cinema	C	303-589-4409
Thomas DeFrancia	Е	tommydef@drafthouse.com
2605 4th street		
Boulder, CO 80304		
Term Expires: 10/3/2023		
Dennis Gonzalez, Treasurer	W	303-968-4678
Property Owner	Н	720-294-9525
4249 Stuart Street	Е	iamgonzoman@gmail.com
Denver, CO 80212		
Term Expires: 10/3/23		
Juan Padro	W	617-838-7169
Juan Padro	C	same
CEO-Managing Partner	Е	juan padro
Culinary Creative, LLC		jpad16@yahoo.com
www.theculinarycreative.com		
Term Expires: 10/3/25		
Jen Sevcik	W	(720) 432-1724
Owner: Duality Fit, Original Glam and Side Pony	C	jen@dualityfit.com
4635 W Colfax Ave	E	Jen@duantym.com
Denver, COP 80204	L D	
Deriver, OOF 30204		
Term Expires: 10/3/26		
Rene Doubleday President	С	303-884-8158
Thinkgenerator & Littleman Ice Cream	W	
3725 Meade St	Е	rene@thinkgenerator.com
Denver, CO 80211		
Term Expires: 10/3/23		
	W	
	C	
	Е	
Diane Wheeler, Auditor	W	303-689-0833
Simmons & Wheeler. PC	C	Cell 303-981-0386

WEST COLFAX BUSINESS IMPROVEMENT DISTRICT

City and County of Denver, Minutes – No

Colorado

Date Formed: September 15, 2006
Ordinance 598, Series of 2006

Employer Identification No.:35-2284356Sales Tax Identification No.:98-18430-0000PDPA Number100086005101

Term Limits Eliminated:

De-Tabored

REGULAR MEETINGS: Second Tuesday of every month, 4:30 P.M. at 3275 West 14^{th} Ave, #202 , Denver, CO

DESIGNATED POSTING PLACE: District Offices, 3275 West 14th Ave, #202 Denver, CO

	2022	2022	2022	2022
	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>
2023 TOTAL _	212,837	212,078	213,087	186,818
	2022	2022	2022	2022
	2023	2023	2023	2023
	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>
2024 Total	221,589	206,255	199,982	195,423

2022	2023	2023	2023	2023	2023
<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>
193,345	187,691	177,308	199,589	206,651	218,192
					_
2023	2024	2024	2024	2024	2024
<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>
190,465	176,779	181,583	203,132	207,851	194,690

2023 <u>Jun</u>	2023 <u>Jul</u>	ANNUAL TOTAL	YEAR OVER YEAR COMPARISION
225,791	221,034	2,454,421	
2024	2024		
<u>Jun</u>	2024 <u>Jul</u>		
<u> </u>	<u></u>		
198,758	211,505.00	2,388,012	-3%

Part 1 Crimes in the West Colfax BID

By Year: 2010-2023

C	Crime Type	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
	Homicide	0	1	1	1	2	0	1	0	2	3	3	1	4	2
PART 1	Sexual Assault	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PERSONS	Robbery	22	21	22	27	10	18	24	19	13	18	20	20	16	19
PERSONS	Aggravated Assault	26	34	39	36	26	36	57	46	45	48	53	56	94	57
	SUBTOTAL	48	56	62	64	38	54	82	65	60	69	76	77	114	78
	Burglary	64	50	47	35	46	40	51	49	67	45	50	59	79	70
	Larceny	51	57	60	76	67	78	73	103	102	106	122	127	152	151
PART 1	TFMV	58	84	59	39	52	47	56	76	82	97	101	163	177	129
PROPERTY	Auto Theft	42	54	53	30	45	45	57	54	51	53	87	160	172	156
	Arson	1	2	1	0	3	4	1	8	1	0	1	3	7	5
	SUBTOTAL	216	247	220	180	213	214	238	290	303	301	361	512	587	511
GRAND TOTA	L	264	303	282	244	251	268	320	355	363	370	437	589	701	589

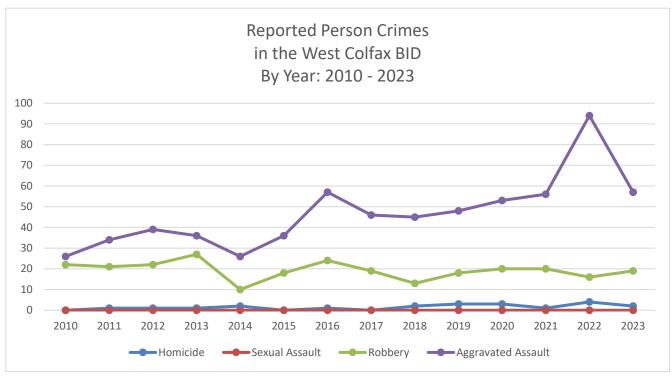
All files utilized in the creation of this report are dynamic. Dynamic files allow additions, deletions and/or modifications at any time, resulting in more complete and accurate records in the databases. Due to continuous data entry after reports are compiled, numbers may vary in previous or subsequent reports. Based on Uniform Crime Reporting Standards.

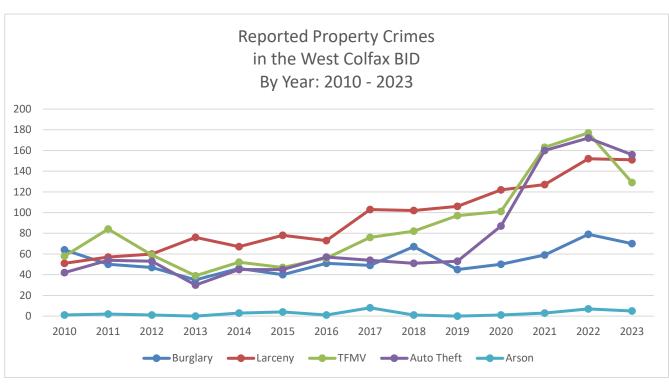
Excludes runaways, traffic offenses, unfounded reports and non-criminal activity.

The West Colfax BID is from Federal Blvd to Sheridan Blvd, 14th Ave to 17th Ave

Denver Police Department Analytical Services Bureau Report Date: 9/18/2024

Part 1 Crimes in the West Colfax BID By Year: 2010-2023





Denver Police Department Analytical Services Bureau Report Date: 9/18/2024 The Denver Post, LLC

PUBLISHER'S AFFIDAVIT

City and County of Denver State of Colorado

The undersigned Nicole Maestas being first duly sworn under oath, states and affirms as follows: 1.He/she is the legal Advertising Reviewer of The Denver Post, LLC, publisher of The Denver Post and Your Hub. 2. The Denver Post and Your Hub are newspapers of general circulation that have been published continuously and without interruption for at least fifty-two weeks in Denver County and meet the legal requisites for a legal newspaper under Colo. Rev. Stat. 24-70-103. 3. The notice that is attached hereto is a true copy, published in Your Hub for Denver Downtown/East/West (including counties of Denver, Jefferson, Arapahoe, and Adams) on the following date(s):

September 26, 2024

Subscribed and sworn to before me this 27 day of September____, 2024.

Notary Public

JULIANA DASHWOOD NOTARY PUBLIC STATE OF COLORADO NOTARY ID 20244034234

(SEAL)

NOTARY ID 20244034234 MY COMMISSION EXPIRES SEPTEMBER 11, 2028

NOTICE AS TO PROPOSED BUDGET

NOTICE IS HEREBY GIVEN that the proposed budget for the ensuing year of 202 5 has been submitted to the West Colfax Business Improvement District ("District"). Such proposed budget will be considered at the regular meeting of the Board of Directors of the District to be held at 5:00 p.m. on Tuesday, October 8th, 2024, at 3275 W 14th Ave, #202, Denver, CO, or by videoconference with details to join available at info@westcolfaxbid.org. Copies of such proposed budget for fiscal year 2025 are available for inspection by the public at the offices of the district, 3275 W. Colfax Avenue, #202, Denver, Colorado, and at www.westcolfaxbid.org. Any interested elector within the district may, at any time prior to the final adoption of the proposed budget for the ensuing year 2025, file or register any objections thereto.

Dated September 17, 2024.

WEST COLFAX BUSINESS IMPROVEMENT DISTRICT

By: /s/ Dennis Gonzelez, Treasurer

The Denver Post, LLC

PUBLISHER'S AFFIDAVIT

City and County of Denver State of Colorado

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JULIANA DASHWOOD NOTARY PUBLIC STATE OF COLORADO NOTARY ID 20244034234 MY COMMISSION EXPIRES SEPTEMBER 11, 2028

(SEAL)

OF INTENT TO IMPOSE SPECIAL ASSESSMENTS UPON REAL PROPERTY LOCATED IN THE WEST COLFAX BUSINESS IMPROVEMENT DISTRICT, CITY AND COUNTY OF DENVER, FOR THE PURPOSE OF FUNDING IMPROVEMENTS AND SERVICES TO BE FURNISHED BY THE SAID DISTRICT, AND OF A PUBLIC HEARING THEREON

All owners of real property hereinafter described, and all persons generally, are hereby lard of Directors of the West Coffax Business improvement District, City and County of b is adopted a Resolution proposing to impose special assessments in fiscal year 2025 to define overments and services to be furnished by WCBID against the property specially benefited as more particularly set forth herein.

The Board of Directors will hold a PUBLIC HEARING for the purpose of considering the desirability of and the seed for providing the service and imposing the assessments therefore and determining the special benefits to be received by the properties to be assessed, on **October 8th, 2024, at 5:09**pm at 3275 W 14th Ave. Denver CO **0204**, with details to join virtually at **www.westcolcabin.org/catendar**.

The purpose of the special assessments is to defray the cost of the improvements and services to ed by WCBID, which may include the following:

- omic development services including: my and existing business support, including Covid relief & strategies singes attraction ansumer marketing

- Promotion
 Ratepayer communication
 Street improvements such as banners or planters and intrastructure improvements to enhance the retail environment and accessibility by all modes of transit
 Special events

Enhanced Safety Programs such as:

Parinerships with Denver Police Department
 Community and business watch programs

Advocacy on Behalf of Corridor Property and Business Owners such as:

- Efforts to promote Main Street Zaning on West Collax
 Implementation of West Collax Plan, Development of West NPI
 Advacacy for policies and issues that affect West Collax

BID Operations including:

- besign and/or implement business programs to promote West Coifay Coordinate outreach to potential developers and businesses Maintain communication with City Council and other civic leadors, other

Manage and support safety programs
 the a point of contact for assessment payers through periodic newsletters and web page enhancements, instere visits, and meetings and forums to keep assessment payers apprised of the district's activities

Maintenance

Maintain of R-O-W improvements, such as bus shelters and other public art, wayfinding signage, and landscaping installed and owned by the BIO.

The Board of Directors of WCBID may amend program activities in subsequent years within the general catego-ries of improvements and services authorized by state law. Final programs and budgets will be subject to the annual review and approval of the Board of Directors of WCBID.

5. The proposed method of assessment is set forth as follows:

The special assessment shall be \$.1570 per square foot of commercial property within the District as set forth in the 2025 Operating Plan and Budget. The 3025 assessment represents a 3,34% increase over the 2024 assess-ment, based on statutory allowed discreases and initiation,

2025 Assessment Current proposed assessment per square foot of land Assessment based on 10,000 square foot lot 2024 Assessment on 10,000 square foot let

In future years named adjustments shall not exceed five percent (5%) annually, up to a maximum of \$.15 per square foot of commercial property plus any TABOR allowed increase.

Square foot of commercial property plus any Fraction and we increase.

WeBiD will conduct the October 8, 2024 public hearing described above to consider the desirability of and the need for providing the improvements and services set forth in its Operating Plan and Budget, and imposing the special assessment set forth above to fund the same CCB of the properties the special benefits to be derived by the properties which the properties are specially benefits to be derived by the properties will be the properties of the properties

DATED as of September 10, 2024.

Publish in: Denver Post Your HUB Publish on or around: September 26, 2024

(SEAL) /s/ Rene Doubleday, President

