

Men Overcoming Obstacles Re-Entry (MOORE) Center

Denver Community Corrections

May 8th, 2024

Greg Mauro, *Director*

Division of Community Corrections

Denver Department of Public Safety

Request

SAFTY-202473592 Request to approve a contract with Second Chance Center in amount of \$ 1,721,863.97 to provide case management services and staff for the MOORE Center beginning May 15, 2024 through June 30, 2027.

SAFTY-202473591-07 Amends a contract with Second Chance Center by extending the term one year and adding \$200,000.00 to continue to provide recovery support services for community corrections participants with a new end date of 6/30/25.

SAFTY 202473355-02 Amends a contract with Michaels of Denver in the amount of \$1,082,668 with a new end date of 11/30/25 to provide food services at the city's residential community corrections programs including the MOORE Center.

Background

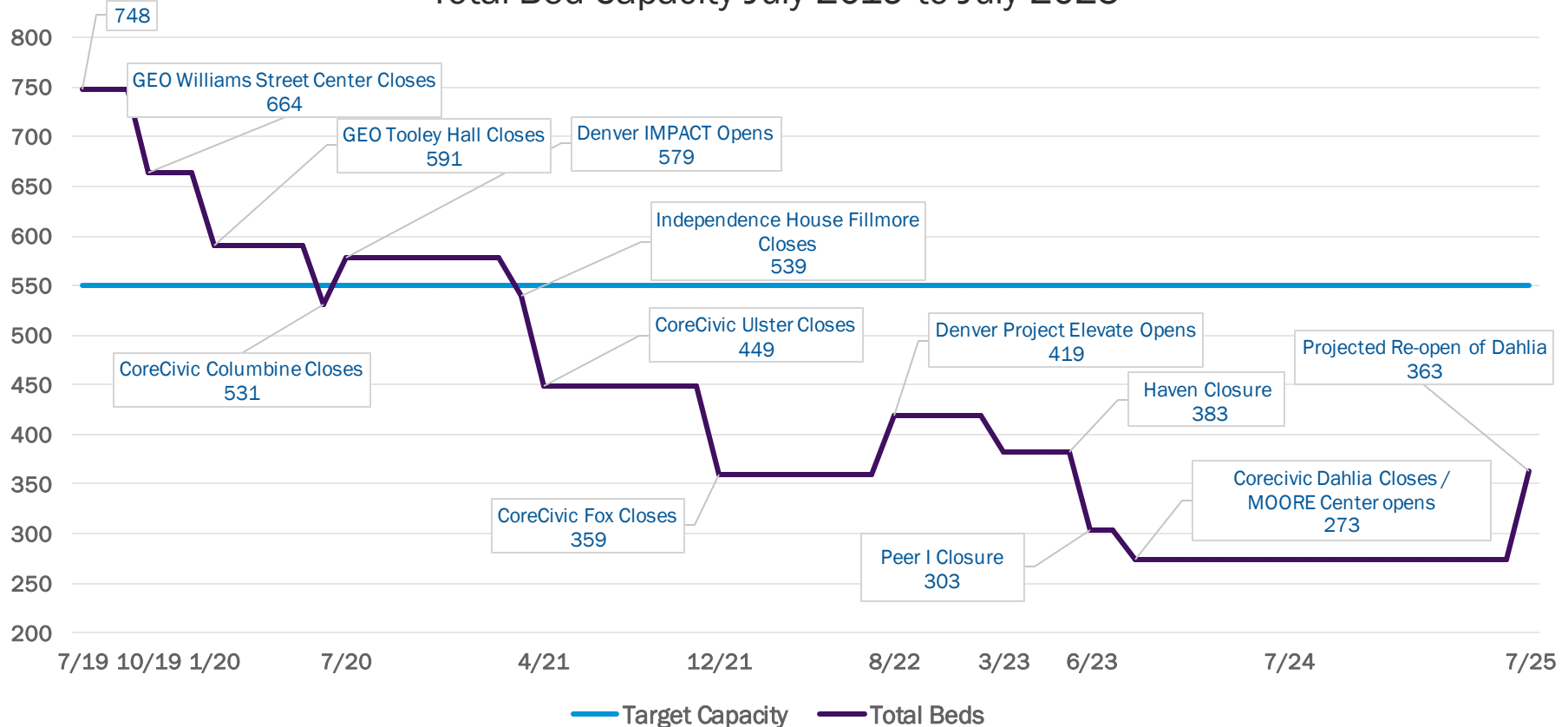
Community Corrections provides safe alternatives to incarceration for individuals transitioning from prison and jail placed in a staffed 24/7 residential setting. Individualized case plans are developed for participants to include employment, substance misuse and mental health treatment. Participants gradually progress in the program earning more access to the community.

Denver's community correction program began in the 1970's relying on services from for-profit private providers. In 2019, City Council took action that required a transition away from for-profit, private organizations as community corrections providers. Denver Community Corrections commenced a thoughtful, responsible transition strategy in 2019:

- Williams Street Center (GEO) closed October 2019
- Tooley Hall (GEO) closed December 2019
- Columbine (CoreCivic) closed June 2020
- Ulster (CoreCivic) closed April 2021
- Fox (CoreCivic) closed December 2021
- Dahlia (CoreCivic) projected closure June 2024

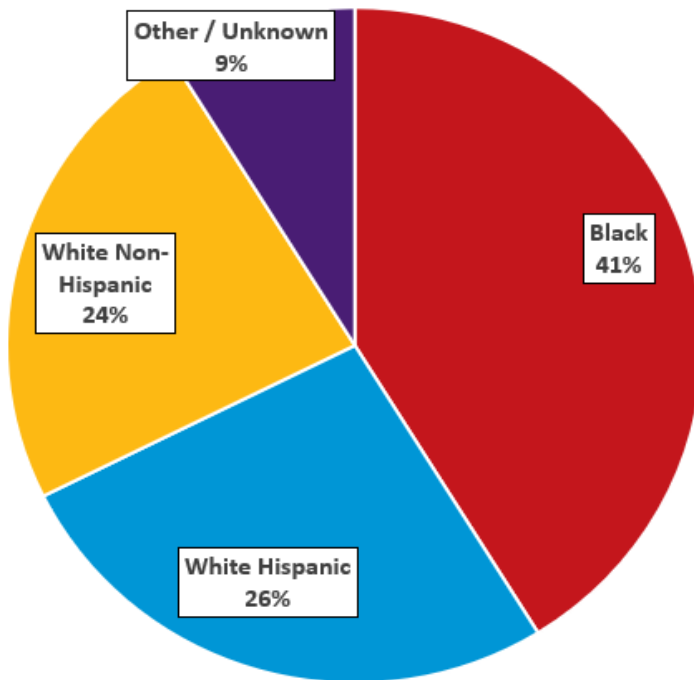
Community Corrections Bed Capacity

Denver Community Corrections System
Total Bed Capacity July 2019 to July 2025



Consequences: Reduced Opportunities Community Corrections

Race/Ethnicity for persons in Denver Jails awaiting
community correction placement: 4/26/24



As of 4/26/24

Direct Sentence Waitlist

34 individuals

DOC Transition Waitlist

88 individuals

Average Time to Placement

4-6 months

**>50% Reduction in Referrals
Processed CY2023 as Compared to
CY2018**

Planning for Change

Community Corrections Advisory Group (CCAG) was formed in late 2019. They developed 10 recommendations and two additional concepts for exploration.

Recommendation #03: Feasibility of lease or purchase and identification of additional service providers

- The City should explore the possibility of leasing or purchasing one or more CoreCivic community corrections zoned properties.
- The City should also explore opportunities to identify additional service providers including promising or emerging operators expressing an interest in the provision of community corrections services.

Property Acquisition Update

Status as of June 2024

- 4280 Kearney Street - Purchased from Geo 2019
- 4511 East 46th Avenue - Purchased from CoreCivic 2024
- 570 West 44th Avenue – Lease agreement 2024-2034



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Moving Forward: Project: Elevate

Denver Community Corrections has developed sustainable community-based programming.

In 2022, Project: Elevate opened in partnership with The Empowerment Program:

- May 2020 – Competitive Request for Information (RFI)
- October 2021 – Competitive Request for Proposals (RFP)
- Ongoing in 2021: Renovations & construction
- Women's programming began August 2022
 - Gender responsive
 - Trauma informed

*“I’ve never had this want, this urge to do right and this program gets you there. It makes you want to do something with your life,” Gutierrez said. “You get the feeling like hey, they care...I just want to see everyone get it because I’m getting it this time. I want to share that with whoever I can, whoever wants to listen to me.”**

*Mathurin, D. (2023, January 5). Project: Elevate, Denver’s new residential reentry program, is focused on individual experiences and care. *Denverite*. Retrieved March 1, 2023, from <https://denverite.com/2023/01/05/project-elevate-denvers-new-residential-reentry-program-is-focused-on-individual-experiences-and-care/>.

Moving Forward: IMPACT Center

The IMPACT Center* opened in January 2023 providing services to men. It replaced the EMBARC Program, a pilot program focused on cognitive-behavioral interventions.

- The IMPACT Center is located on the Denver County Jail campus but is separated from secure areas of the jail.
- It is civilian staffed and operated, with no Denver Sheriff deputies assigned.
- Completed renovations in 2022 to reduce institutional environment.
- Operational practices are normalized to support re-entry efforts with community partners involved.

**Intentional Men Practicing Accountability Compassion and Trust (IMPACT)*

***Enhancing Motivation By Achieving Reshaped Cognition (EMBARC)*

Moving Forward: Men Overcoming Obstacles Re-Entry (MOORE) Center

- MOORE Center will replicate the service model at Project: Elevate.
- Promising model to have community-based partner on-site and involved in daily decisions.
- Proposed partner: Second Chance Center awarded contract after Request for Proposal (29171) solicitation in Q1 2024.
- Projected Certificate of Occupancy: June 3, 2024
- Projected movement of Dahlia participants: June 17 and 24, 2024

Second Chance Center



- Provider established in 2012 offering reentry services
- 501 © nonprofit organization
- CY 2023 served 4,392 adults
- Approximately 68% of staff identify as BIPOC and 50% have lived experience

Vision

Our goal is to help formerly incarcerated people transition to lives of success and fulfillment. We provide the formerly incarcerated, and their network, with education, resources, and support to successfully re-enter the community and cultivate a rewarding life.

Mission

We are determined to reduce recidivism rates and protect future generations from the continuing cycle of incarceration. We aim to transform the futures of formerly incarcerated people and how they are viewed in our country by reversing the negative impact of incarceration on communities and encouraging life-changing habits.

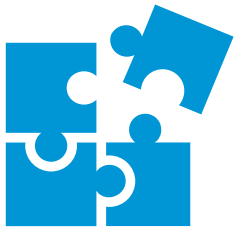
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Two Organizations, One Experience



All Positions-Collaborative Input on Staff Selection

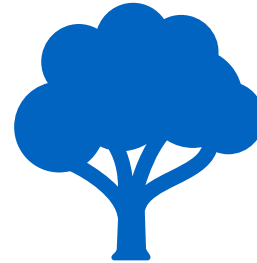
A Better Model for Better Outcomes



**Fully Integrated
Partnerships**



**Success, Not Just
Supervision**



**Trauma Informed
Program Design**



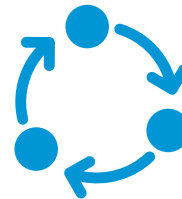
**Integrated Family &
Natural Community
Services**



**Staff Mirror Client
Identities**



**Local Management,
Immediate
Response**



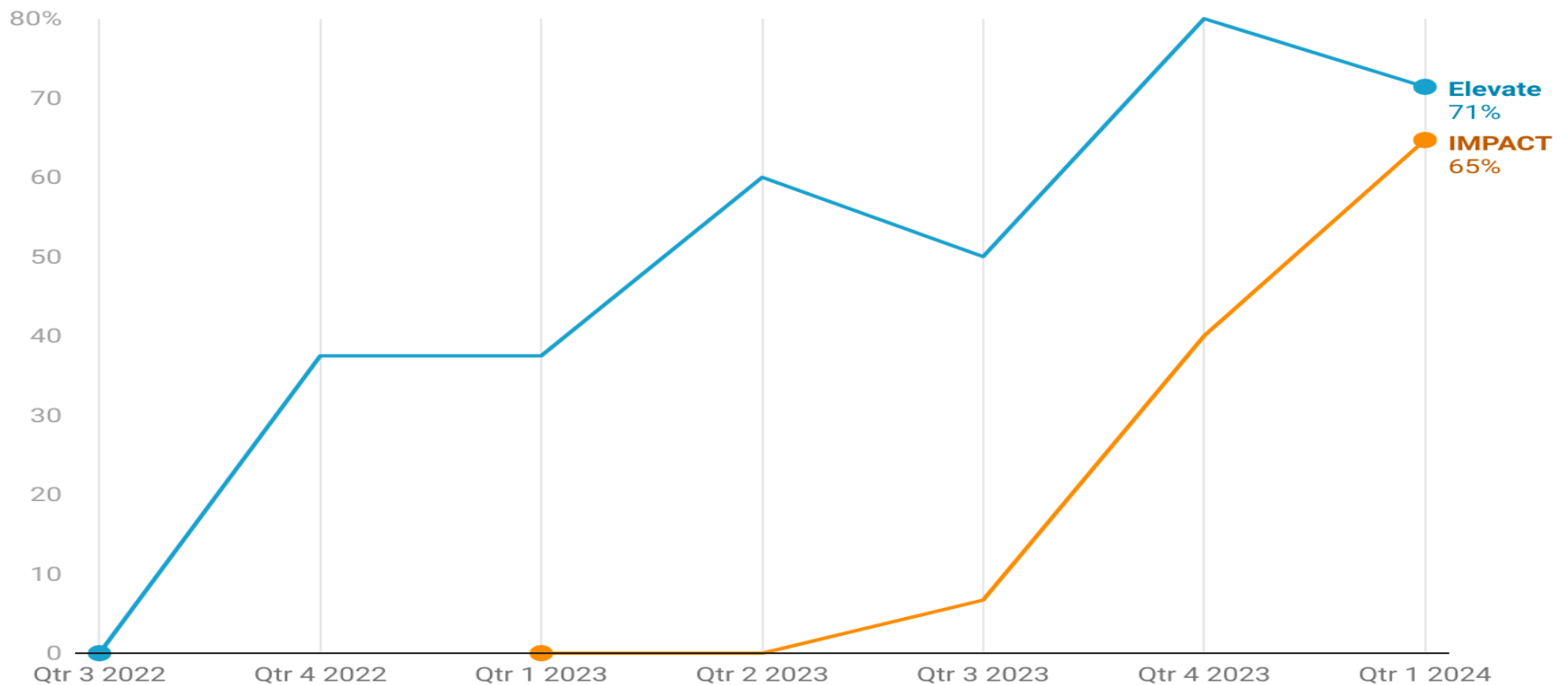
**Recruitment &
Retention
Advantages**



**Continuous
Quality
Improvement**

Project: Elevate and IMPACT Success Rates

Success Rates increase significantly in the first year of operations. For new programs, initial outcomes are volatile and success is low. Over first year of operation, success rates rise and stabilize.



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Questions?