

AGREEMENT

THIS AGREEMENT is made between the **CITY AND COUNTY OF DENVER**, a municipal corporation of the State of Colorado (the “City”) and **THE SALVATION ARMY**, a California nonprofit, whose address is 30840 Hawthorne Blvd., Rancho Palos Verdes, CA 90275 (the “Contractor”), jointly “the Parties” and individually a “Party.”

NOW, THEREFORE, in consideration of the mutual covenants and agreements hereinafter set forth and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the City and the Contractor agree as follows:

1. **COORDINATION AND LIAISON**: The Contractor shall fully coordinate all services under the Agreement with the Executive Director (“Director”) of the Department of Housing Stability (“Agency” or “HOST”), or the Director’s Designee.
2. **SERVICES TO BE PERFORMED**: As the Director directs, the Contractor shall diligently undertake, perform, and complete all of the services and produce all the deliverables set forth in **Exhibit A, Scope of Work**, to the City’s satisfaction. The Contractor is ready, willing, and able to provide the services required by this Agreement. The Contractor shall faithfully perform the services in accordance with the standards of care, skill, training, diligence, and judgment provided by highly competent individuals performing services of a similar nature to those described in the Agreement and in accordance with the terms of the Agreement.
3. **TERM**: The Agreement will commence on January 1, 2021, and will expire, unless sooner terminated, on December 31, 2023 (the “Term”).
4. **COMPENSATION AND PAYMENT**
 - 4.1. **Budget**: The City shall pay and the Contractor shall accept as the sole compensation for services rendered and costs incurred and paid under the Agreement payment not to exceed the line budget amounts set forth in **Exhibit A**.
 - 4.2. **Reimbursable Expenses**: There are no reimbursable expenses allowed under the Agreement. All of the Contractor’s expenses are contained in **Exhibit A**.
 - 4.3. **Invoicing**: The Contractor shall provide the City with a monthly invoice in a format and with a level of detail acceptable to the City including all supporting documentation required by the City. The City’s Prompt Payment Ordinance, §§ 20-107 to 20-118, D.R.M.C., applies to invoicing and payment under this Agreement.

4.4. Maximum Contract Amount

4.4.1. Notwithstanding any other provision of the Agreement, the City's maximum payment obligation will not exceed Ten Million Six Hundred Fifty Thousand Dollars (\$10,650,000.00) (the "Maximum Contract Amount"). The City is not obligated to execute an Agreement or any amendments for any further services, including any services performed by the Contractor beyond that specifically described in **Exhibit A**. Any services performed beyond those in **Exhibit A** are performed at the Contractor's risk and without authorization under the Agreement.

4.4.2. The City's payment obligation, whether direct or contingent, extends only to funds appropriated annually by the Denver City Council, paid into the Treasury of the City, and encumbered for the purpose of the Agreement. The City does not by this Agreement irrevocably pledge present cash reserves for payment or performance in future fiscal years. The Agreement does not and is not intended to create a multiple-fiscal year direct or indirect debt or financial obligation of the City.

5. STATUS OF CONTRACTOR: The Contractor is an independent contractor retained to perform professional or technical services for limited periods of time. Neither the Contractor nor any of its employees are employees or officers of the City under Chapter 18 of the Denver Revised Municipal Code, or for any purpose whatsoever.

6. TERMINATION

6.1. The City has the right to terminate the Agreement with cause upon written notice effective immediately, and without cause upon thirty (30) days prior written notice to the Contractor. However, nothing gives the Contractor the right to perform services under the Agreement beyond the time when its services become unsatisfactory to the Director.

6.2. Notwithstanding the preceding paragraph, the City may terminate the Agreement if the Contractor or any of its officers or employees are convicted, plead *nolo contendere*, enter into a formal agreement in which they admit guilt, enter a plea of guilty or otherwise admit culpability to criminal offenses of bribery, kickbacks, collusive bidding, bid-rigging, antitrust, fraud, undue influence, theft, racketeering, extortion or any offense of a similar nature in connection with the Contractor's business. Termination for the reasons stated in this paragraph is effective upon receipt of notice.

- 6.3.** Upon termination of the Agreement, with or without cause, the Contractor shall have no claim against the City by reason of, or arising out of, incidental or relating to termination, except for compensation for work duly requested and satisfactorily performed as described in the Agreement.
- 6.4.** If the Agreement is terminated, the City is entitled to and will take possession of all materials, equipment, tools and facilities it owns that are in the Contractor's possession, custody, or control by whatever method the City deems expedient. The Contractor shall deliver all documents in any form that were prepared under the Agreement and all other items, materials and documents that have been paid for by the City to the City. These documents and materials are the property of the City. The Contractor shall mark all copies of work product that are incomplete at the time of termination "DRAFT-INCOMPLETE."
- 7. EXAMINATION OF RECORDS AND AUDITS:** Any authorized agent of the City, including the City Auditor or his or her representative, has the right to access, and the right to examine, copy and retain copies, at City's election in paper or electronic form, any pertinent books, documents, papers and records related to the Contractor's performance pursuant to this Agreement, provision of any goods or services to the City, and any other transactions related to this Agreement. The Contractor shall cooperate with City representatives and City representatives shall be granted access to the foregoing documents and information during reasonable business hours and until the latter of three (3) years after the final payment under the Agreement or expiration of the applicable statute of limitations. When conducting an audit of this Agreement, the City Auditor shall be subject to government auditing standards issued by the United States Government Accountability Office by the Comptroller General of the United States, including with respect to disclosure of information acquired during the course of an audit. No examination of records and audits pursuant to this paragraph shall require the Contractor to make disclosures in violation of state or federal privacy laws. The Contractor shall at all times comply with D.R.M.C. 20-276.
- 8. WHEN RIGHTS AND REMEDIES NOT WAIVED:** In no event will any payment or other action by the City constitute or be construed to be a waiver by the City of any breach of covenant or default that may then exist on the part of the Contractor. No payment, other action, or inaction by the City when any breach or default exists will impair or prejudice any right or

remedy available to it with respect to any breach or default. No assent, expressed or implied, to any breach of any term of the Agreement constitutes a waiver of any other breach.

9. INSURANCE

9.1. General Conditions: The Contractor agrees to secure, at or before the time of execution of this Agreement, the following insurance covering all operations, goods or services provided pursuant to this Agreement. The Contractor shall keep the required insurance coverage in force at all times during the term of the Agreement, or any extension thereof, during any warranty period, and for three (3) years after termination of the Agreement. The required insurance shall be underwritten by an insurer licensed or authorized to do business in Colorado and rated by A.M. Best Company as "A-"VIII or better. Each policy shall contain a valid provision or endorsement requiring notification to the City in the event any of the required policies be canceled or non-renewed before the expiration date thereof. Such written notice shall be sent to the parties identified in the Notices section of this Agreement. Such notice shall reference the City contract number listed on the signature page of this Agreement. Said notice shall be sent thirty (30) days prior to such cancellation or non-renewal unless due to non-payment of premiums for which notice shall be sent ten (10) days prior. If such written notice is unavailable from the insurer, the Contractor shall provide written notice of cancellation, non-renewal and any reduction in coverage to the parties identified in the Notices section by certified mail, return receipt requested within three (3) business days of such notice by its insurer(s) and referencing the City's contract number. If any policy is in excess of a deductible or self-insured retention, the City must be notified by the Contractor. The Contractor shall be responsible for the payment of any deductible or self-insured retention. The insurance coverages specified in this Agreement are the minimum requirements, and these requirements do not lessen or limit the liability of the Contractor. The Contractor shall maintain, at its own expense, any additional kinds or amounts of insurance that it may deem necessary to cover its obligations and liabilities under this Agreement.

9.2. Proof of Insurance: The Contractor shall provide a copy of this Agreement to its insurance agent or broker. The Contractor may not commence services or work relating to the Agreement prior to placement of coverages required under this Agreement. The Contractor certifies that the certificate of insurance attached as **Exhibit B**, preferably an

ACORD certificate, complies with all insurance requirements of this Agreement. The City requests that the City's contract number be referenced on the Certificate. The City's acceptance of a certificate of insurance or other proof of insurance that does not comply with all insurance requirements set forth in this Agreement shall not act as a waiver of the Contractor's breach of this Agreement or of any of the City's rights or remedies under this Agreement. The City's Risk Management Office may require additional proof of insurance, including but not limited to policies and endorsements.

- 9.3. Additional Insureds:** For Commercial General Liability, Auto Liability Professional Liability (if required), and Excess Liability/Umbrella (if required) the Contractor and subcontractor's insurer(s) shall include the City and County of Denver, its elected and appointed officials, employees and volunteers as additional insured.
- 9.4. Waiver of Subrogation:** For all coverages required under this Agreement, with exception of Professional Liability (if required), the Contractor's insurer shall waive subrogation rights against the City.
- 9.5. Subcontractors and Subconsultants:** All subcontractors and subconsultants (including independent contractors, suppliers or other entities providing goods or services required by this Agreement) shall be subject to all of the requirements herein and shall procure and maintain the same coverages required of the Contractor. The Contractor shall include all such subcontractors as additional insured under its policies (with the exception of Workers' Compensation) or shall ensure that all such subcontractors and subconsultants maintain the required coverages. The Contractor agrees to provide proof of insurance for all such subcontractors and subconsultants upon request by the City.
- 9.6. Workers' Compensation/Employer's Liability Insurance:** The Contractor shall maintain the coverage as required by statute for each work location and shall maintain Employer's Liability insurance with limits of \$100,000 per occurrence for each bodily injury claim, \$100,000 per occurrence for each bodily injury caused by disease claim, and \$500,000 aggregate for all bodily injuries caused by disease claims. The Contractor expressly represents to the City, as a material representation upon which the City is relying in entering into this Agreement, that none of the Contractor's officers or employees who may be eligible under any statute or law to reject Workers' Compensation Insurance shall effect such rejection during any part of the term of this Agreement, and that any such

rejections previously effected, have been revoked as of the date the Contractor executes this Agreement.

9.7. Commercial General Liability: The Contractor shall maintain a Commercial General Liability insurance policy with limits of \$1,000,000 for each occurrence, \$1,000,000 for each personal and advertising injury claim, \$2,000,000 products and completed operations aggregate, and \$2,000,000 policy aggregate.

9.8. Business Automobile Liability: The Contractor shall maintain Business Automobile Liability with limits of \$1,000,000 combined single limit applicable to all owned, hired and non-owned vehicles used in performing services under this Agreement.

9.9. Professional Liability (Errors & Omissions): The Contractor shall maintain limits of \$1,000,000 per claim and \$1,000,000 policy aggregate limit.

9.10. Cyber Liability: The Contractor shall maintain Cyber Liability coverage with limits of \$1,000,000 per occurrence and \$1,000,000 policy aggregate covering claims involving privacy violations, information theft, damage to or destruction of electronic information, intentional and/or unintentional release of private information, alteration of electronic information, extortion and network security.

9.11. Additional Provisions

9.11.1. For Commercial General Liability, the policy must provide the following:

9.11.1.1. That this Agreement is an Insured Contract under the policy;

9.11.1.2. Defense costs are outside the limits of liability;

9.11.1.3. A severability of interests, separation of insureds provision (no insured vs. insured exclusion); and

9.11.1.4. A provision that coverage is primary and non-contributory with other coverage or self-insurance maintained by the City.

9.11.1.5. No exclusion for sexual abuse or molestation.

9.11.2. For claims-made coverage:

9.11.2.1. The retroactive date must be on or before the contract date or the first date when any goods or services were provided to the City, whichever is earlier.

9.11.3. The Contractor shall advise the City in the event any general aggregate or other aggregate limits are reduced below the required per occurrence limits. At their own expense, and where such general aggregate or other aggregate limits have been

reduced below the required per occurrence limit, the Contractor will procure such per occurrence limits and furnish a new certificate of insurance showing such coverage is in force.

10. DEFENSE AND INDEMNIFICATION

- 10.1.** The Contractor agrees to defend, indemnify, reimburse and hold harmless City, its appointed and elected officials, agents and employees for, from and against all liabilities, claims, judgments, suits or demands for damages to persons or property arising out of, resulting from, or relating to the work performed under this Agreement (“Claims”), unless such Claims have been specifically determined by the trier of fact to be the sole negligence or willful misconduct of the City. This indemnity shall be interpreted in the broadest possible manner to indemnify City for any acts or omissions of the Contractor or its subcontractors either passive or active, irrespective of fault, including City’s concurrent negligence whether active or passive, except for the sole negligence or willful misconduct of City.
- 10.2.** The Contractor’s duty to defend and indemnify City shall arise at the time written notice of the Claim is first provided to City regardless of whether Claimant has filed suit on the Claim. The Contractor’s duty to defend and indemnify City shall arise even if City is the only party sued by claimant and/or claimant alleges that City’s negligence or willful misconduct was the sole cause of claimant’s damages.
- 10.3.** The Contractor shall defend any and all Claims which may be brought or threatened against City and shall pay on behalf of City any expenses incurred by reason of such Claims including, but not limited to, court costs and attorney fees incurred in defending and investigating such Claims or seeking to enforce this indemnity obligation. Such payments on behalf of City will be in addition to any other legal remedies available to City and will not be the City’s exclusive remedy.
- 10.4.** Insurance coverage requirements specified in this Agreement in no way lessen or limit the liability of the Contractor under the terms of this indemnification obligation. The Contractor is responsible to obtain, at its own expense, any additional insurance that it deems necessary for the City’s protection.
- 10.5.** This defense and indemnification obligation shall survive the expiration or termination of this Agreement.

- 11. COLORADO GOVERNMENTAL IMMUNITY ACT:** In relation to the Agreement, the City is relying upon and has not waived the monetary limitations and all other rights, immunities and protection provided by the Colorado Governmental Act, C.R.S. § 24-10-101, *et seq.*
- 12. TAXES, CHARGES AND PENALTIES:** The City is not liable for the payment of taxes, late charges or penalties of any nature, except for any additional amounts that the City may be required to pay under the City's prompt payment ordinance D.R.M.C. § 20-107, *et seq.* The Contractor shall promptly pay when due, all taxes, bills, debts and obligations it incurs performing the services under the Agreement and shall not allow any lien, mortgage, judgment or execution to be filed against City property.
- 13. ASSIGNMENT; SUBCONTRACTING:** The Contractor shall not voluntarily or involuntarily assign any of its rights or obligations, or subcontract performance obligations, under this Agreement without obtaining the Director's prior written consent. Any assignment or subcontracting without such consent will be ineffective and void, and will be cause for termination of this Agreement by the City. The Director has sole and absolute discretion whether to consent to any assignment or subcontracting, or to terminate the Agreement because of unauthorized assignment or subcontracting. In the event of any subcontracting or unauthorized assignment: (i) the Contractor shall remain responsible to the City; and (ii) no contractual relationship shall be created between the City and any sub-consultant, subcontractor or assign.
- 14. INUREMENT:** The rights and obligations of the Parties to the Agreement inure to the benefit of and shall be binding upon the Parties and their respective successors and assigns, provided assignments are consented to in accordance with the terms of the Agreement.
- 15. NO THIRD-PARTY BENEFICIARY:** Enforcement of the terms of the Agreement and all rights of action relating to enforcement are strictly reserved to the Parties. Nothing contained in the Agreement gives or allows any claim or right of action to any third person or entity. Any person or entity other than the City or the Contractor receiving services or benefits pursuant to the Agreement is an incidental beneficiary only.
- 16. NO AUTHORITY TO BIND CITY TO CONTRACTS:** The Contractor lacks any authority to bind the City on any contractual matters. Final approval of all contractual matters that

purport to obligate the City must be executed by the City in accordance with the City's Charter and the Denver Revised Municipal Code.

17. SEVERABILITY: Except for the provisions of the Agreement requiring appropriation of funds and limiting the total amount payable by the City, if a court of competent jurisdiction finds any provision of the Agreement or any portion of it to be invalid, illegal, or unenforceable, the validity of the remaining portions or provisions will not be affected, if the intent of the Parties can be fulfilled.

18. CONFLICT OF INTEREST

18.1. No employee of the City shall have any personal or beneficial interest in the services or property described in the Agreement. The Contractor shall not hire, or contract for services with, any employee or officer of the City that would be in violation of the City's Code of Ethics, D.R.M.C. § 2-51, *et seq.*, or the Charter §§ 1.2.8, 1.2.9, and 1.2.12.

18.2. The Contractor shall not engage in any transaction, activity or conduct that would result in a conflict of interest under the Agreement. The Contractor represents that it has disclosed any and all current or potential conflicts of interest. A conflict of interest shall include transactions, activities or conduct that would affect the judgment, actions or work of the Contractor by placing the Contractor's own interests, or the interests of any party with whom the Contractor has a contractual arrangement, in conflict with those of the City. The City, in its sole discretion, will determine the existence of a conflict of interest and may terminate the Agreement if it determines a conflict exists, after it has given the Contractor written notice describing the conflict.

19. NOTICES: All notices required by the terms of the Agreement must be hand delivered, sent by overnight courier service, mailed by certified mail, return receipt requested, or mailed via United States mail, postage prepaid, if to the Contractor at the address aforementioned and to the City at the addresses below:

Chief Housing Officer, Department of Housing Stability
201 W. Colfax Ave.
Denver, CO 80202

With a copy of any such notice to:

Denver City Attorney's Office
1437 Bannock St., Room 353
Denver, Colorado 80202

Notices hand delivered or sent by overnight courier are effective upon delivery. Notices sent by certified mail are effective upon receipt. Notices sent by mail are effective upon deposit with the U.S. Postal Service. The Parties may designate substitute addresses where or persons to whom notices are to be mailed or delivered. However, these substitutions will not become effective until actual receipt of written notification.

20. NO EMPLOYMENT OF ILLEGAL ALIENS TO PERFORM WORK UNDER THE AGREEMENT

20.1. This Agreement is subject to Division 5 of Article IV of Chapter 20 of the Denver Revised Municipal Code, and any amendments (the “Certification Ordinance”).

20.2. The Contractor certifies that:

20.2.1. At the time of its execution of this Agreement, it does not knowingly employ or contract with an illegal alien who will perform work under this Agreement.

20.2.2. It will participate in the E-Verify Program, as defined in § 8-17.5-101(3.7), C.R.S., to confirm the employment eligibility of all employees who are newly hired for employment to perform work under this Agreement.

20.3. The Contractor also agrees and represents that:

20.3.1. It shall not knowingly employ or contract with an illegal alien to perform work under the Agreement.

20.3.2. It shall not enter into a contract with a subconsultant or subcontractor that fails to certify to the Contractor that it shall not knowingly employ or contract with an illegal alien to perform work under the Agreement.

20.3.3. It has confirmed the employment eligibility of all employees who are newly hired for employment to perform work under this Agreement, through participation in the E-Verify Program.

20.3.4. It is prohibited from using the E-Verify Program procedures to undertake pre-employment screening of job applicants while performing its obligations under the Agreement, and it is required to comply with any and all federal requirements related to use of the E-Verify Program including, by way of example, all program requirements related to employee notification and preservation of employee rights.

20.3.5. If it obtains actual knowledge that a subconsultant or subcontractor performing work under the Agreement knowingly employs or contracts with an illegal

alien, it will notify such subconsultant or subcontractor and the City within three (3) days. The Contractor shall also terminate such subconsultant or subcontractor if within three (3) days after such notice the subconsultant or subcontractor does not stop employing or contracting with the illegal alien, unless during such three-day period the subconsultant or subcontractor provides information to establish that the subconsultant or subcontractor has not knowingly employed or contracted with an illegal alien.

20.3.6. It will comply with any reasonable request made in the course of an investigation by the Colorado Department of Labor and Employment under authority of § 8-17.5-102(5), C.R.S., or the City Auditor, under authority of D.R.M.C. 20-90.3.

20.4. The Contractor is liable for any violations as provided in the Certification Ordinance. If the Contractor violates any provision of this section or the Certification Ordinance, the City may terminate this Agreement for a breach of the Agreement. If the Agreement is so terminated, the Contractor shall be liable for actual and consequential damages to the City. Any such termination of a contract due to a violation of this section or the Certification Ordinance may also, at the discretion of the City, constitute grounds for disqualifying the Contractor from submitting bids or proposals for future contracts with the City.

21. DISPUTES: All disputes between the City and the Contractor arising out of or regarding the Agreement will be resolved by administrative hearing pursuant to the procedure established by D.R.M.C. § 56-106(b)-(f). For the purposes of that administrative procedure, the City official rendering a final determination shall be the Director as defined in this Agreement.

22. GOVERNING LAW; VENUE: The Agreement will be construed and enforced in accordance with applicable federal law, the laws of the State of Colorado, and the Charter, Revised Municipal Code, ordinances, regulations and Executive Orders of the City and County of Denver, which are expressly incorporated into the Agreement. Unless otherwise specified, any reference to statutes, laws, regulations, charter or code provisions, ordinances, executive orders, or related memoranda, includes amendments or supplements to same. Venue for any legal action relating to the Agreement will be in the District Court of the State of Colorado, Second Judicial District (Denver District Court).

- 23. NO DISCRIMINATION IN EMPLOYMENT:** In connection with the performance of work under the Agreement, the Contractor may not refuse to hire, discharge, promote or demote, or discriminate in matters of compensation against any person otherwise qualified, solely because of race, color, religion, national origin, gender, age, military status, sexual orientation, gender identity or gender expression, marital status, or physical or mental disability. The Contractor shall insert the foregoing provision in all subcontracts.¹
- 24. NO DISCRIMINATION IN PROGRAM ASSISTANCE:** In connection with the performance of work under the Agreement, the Contractor may not, in providing program assistance, discriminate against a program beneficiary or prospective program beneficiary on the basis of race, color, religion, national origin, gender, age, military status, sexual orientation, gender identity or gender expression, marital status, or physical or mental disability. The Contractor shall insert the foregoing provision in all subcontracts.
- 25. FAITH BASED ORGANIZATIONS AND SECTARIAN ACTIVITIES:** The Contractor shall not engage in inherently religious activities, such as worship, religious instruction, or proselytizing as part of the programs or services funded under this Agreement.
- 26. COMPLIANCE WITH ALL LAWS:** The Contractor shall perform or cause to be performed all services in full compliance with all applicable laws, rules, regulations and codes of the United States, the State of Colorado; and with the Charter, ordinances, rules, regulations and Executive Orders of the City and County of Denver.
- 27. LEGAL AUTHORITY:** The Contractor represents and warrants that it possesses the legal authority, pursuant to any proper, appropriate and official motion, resolution or action passed or taken, to enter into the Agreement. Each person signing and executing the Agreement on behalf of the Contractor represents and warrants that he has been fully authorized by the Contractor to execute the Agreement on behalf of the Contractor and to validly and legally bind the Contractor to all the terms, performances and provisions of the Agreement. The City shall have the right, in its sole discretion, to either temporarily suspend or permanently terminate the Agreement if there is a dispute as to the legal authority of either the Contractor or the person signing the Agreement to enter into the Agreement.

¹ The Contractor represents it is a church and its officers are ministers, not employees. The Contractor takes the position that it may discriminate against its officers/ministers based on religion. The Contractor agrees it may not discriminate against its lay employees based on religion. The Contractor also agrees that it may not discriminate against its officers/ministers or lay employees based on race, color, national origin, gender, age, military status, sexual orientation, gender identity, gender expression, marital status, or physical or mental disability.

28. NO CONSTRUCTION AGAINST DRAFTING PARTY: The Parties and their respective counsel have had the opportunity to review the Agreement, and the Agreement will not be construed against any Party merely because any provisions of the Agreement were prepared by a particular Party.

29. ORDER OF PRECEDENCE: In the event of any conflicts between the language of the Agreement and the exhibits, the language of the Agreement controls.

30. INTELLECTUAL PROPERTY RIGHTS: The City and the Contractor intend that all property rights to any and all materials, text, logos, documents, booklets, manuals, references, guides, brochures, advertisements, URLs, domain names, music, sketches, web pages, plans, drawings, prints, photographs, specifications, software, data, products, ideas, inventions, and any other work or recorded information created by the Contractor and paid for by the City pursuant to this Agreement, in preliminary or final form and on any media whatsoever (collectively, "Materials"), shall belong to the City. The Contractor shall disclose all such items to the City and shall assign such rights over to the City upon completion of the Project. To the extent permitted by the U.S. Copyright Act, 17 USC § 101, *et seq.*, the Materials are a "work made for hire" and all ownership of copyright in the Materials shall vest in the City at the time the Materials are created. To the extent that the Materials are not a "work made for hire," the Contractor (by this Agreement) sells, assigns and transfers all right, title and interest in and to the Materials to the City, including the right to secure copyright, patent, trademark, and other intellectual property rights throughout the world and to have and to hold such rights in perpetuity. The City and Contractor agree that all materials, text, logos, documents, booklets, manuals, references, guides, brochures, advertisements, URLs, domain names, music, sketches, web pages, plans, drawings, prints, photographs, specifications, software, data, products, ideas, inventions, and any other work or recorded information of Contractor made available, directly or indirectly, by Contractor to City as part of the Scope of Services, are the exclusive property of Contractor or the third parties from whom Contractor has secured the rights to use such product. The Contractor Materials, processes, methods and services shall at all times remain the property of the Contractor; however, the Contractor hereby grants to the City a nonexclusive, royalty free, perpetual and irrevocable license to use the Contractor Materials. The Contractor shall mark or identify all such Contractor Materials to the City.

31. SURVIVAL OF CERTAIN PROVISIONS: The terms of the Agreement and any exhibits and attachments that by reasonable implication contemplate continued performance, rights, or compliance beyond expiration or termination of the Agreement survive the Agreement and will continue to be enforceable. Without limiting the generality of this provision, the Contractor's obligations to provide insurance and to indemnify the City will survive for a period equal to any and all relevant statutes of limitation, plus the time necessary to fully resolve any claims, matters, or actions begun within that period.

32. ADVERTISING AND PUBLIC DISCLOSURE: The Contractor shall not include any reference to the Agreement or to services performed pursuant to the Agreement in any of the Contractor's advertising or public relations materials without first obtaining the written approval of the Director. Any oral presentation or written materials related to services performed under the Agreement will be limited to services that have been accepted by the City. The Contractor shall notify the Director in advance of the date and time of any presentation. Nothing in this provision precludes the transmittal of any information to City officials.

33. CONFIDENTIAL INFORMATION

33.1. City Information: The Contractor acknowledges and accepts that, in performance of all work under the terms of this Agreement, the Contractor may have access to Proprietary Data or confidential information that may be owned or controlled by the City, and that the disclosure of such Proprietary Data or information may be damaging to the City or third parties. The Contractor agrees that all Proprietary Data, confidential information or any other data or information provided or otherwise disclosed by the City to the Contractor shall be held in confidence and used only in the performance of its obligations under this Agreement. The Contractor shall exercise the same standard of care to protect such Proprietary Data and information as a reasonably prudent contractor would to protect its own proprietary or confidential data. "Proprietary Data" shall mean any materials or information which may be designated or marked "Proprietary" or "Confidential," or which would not be documents subject to disclosure pursuant to the Colorado Open Records Act or City ordinance, and provided or made available to the Contractor by the City. Such Proprietary Data may be in hardcopy, printed, digital or electronic format.

33.2. Use and Protection of Proprietary Data or Confidential Information

33.2.1. Except as expressly provided by the terms of this Agreement, the Contractor agrees that it shall not disseminate, transmit, license, sublicense, assign, lease, release, publish, post on the internet, transfer, sell, permit access to, distribute, allow interactive rights to, or otherwise make available any data, including Proprietary Data or confidential information or any part thereof to any other person, party or entity in any form of media for any purpose other than performing its obligations under this Agreement. The Contractor further acknowledges that by providing data, Proprietary Data or confidential information, the City is not granting to the Contractor any right or license to use such data except as provided in this Agreement. The Contractor further agrees not to disclose or distribute to any other party, in whole or in part, the data, Proprietary Data or confidential information without written authorization from the Executive Director and will immediately notify the City if any information of the City is requested from the Contractor from a third party.

33.2.2. The Contractor agrees, with respect to the Proprietary Data and confidential information, that: (1) the Contractor shall not copy, recreate, reverse engineer or decompile such data, in whole or in part, unless authorized in writing by the Executive Director; (2) the Contractor shall retain no copies, recreations, compilations, or decompilations, in whole or in part, of such data; and (3) the Contractor shall, upon the expiration or earlier termination of the Agreement, destroy (and, in writing, certify destruction) or return all such data or work products incorporating such data or information to the City.

33.2.3. The Contractor shall develop, implement, maintain and use appropriate administrative, technical and physical security measures to preserve the confidentiality, integrity and availability of all electronically maintained or transmitted data received from, or on behalf of City. It is the responsibility of the Contractor to ensure that all possible measures have been taken to secure the computers or any other storage devices used for City data. This includes industry accepted firewalls, up-to-date anti-virus software, controlled access to the physical location of the hardware itself.

33.3. Employees and Subcontractor: The Contractor will inform its employees and officers of the obligations under this Agreement, and all requirements and obligations of

the Contractor under this Agreement shall survive the expiration or earlier termination of this Agreement. The Contractor shall not disclose Proprietary Data or confidential information to subcontractors unless such subcontractors are bound by non-disclosure and confidentiality provisions at least as strict as those contained in this Agreement.

33.4. Disclaimer: Notwithstanding any other provision of this Agreement, the City is furnishing Proprietary Data and confidential information on an “as is” basis, without any support whatsoever, and without representation, warranty or guarantee, including but not in any manner limited to, fitness, merchantability or the accuracy and completeness of the Proprietary Data or confidential information. The Contractor is hereby advised to verify its work. The City assumes no liability for any errors or omissions herein. Specifically, the City is not responsible for any costs including, but not limited to, those incurred as a result of lost revenues, loss of use of data, the costs of recovering such programs or data, the cost of any substitute program, claims by third parties, or for similar costs. If discrepancies are found, the Contractor agrees to contact the City immediately.

33.5. Contractor’s Confidential Information; Open Records: If the City is furnished with proprietary data or confidential information that may be owned or controlled by Contractor (“Contractor’s Confidential Information”), the City will endeavor, to the extent provided by law, to comply with the requirements provided by the Contractor concerning the Contractor’s Confidential Information. However, the Contractor understands that all the material provided or produced by the Contractor under this Agreement may be subject to the Colorado Open Records Act., § 24-72-201, *et seq.*, C.R.S. In the event of a request to the City for disclosure of such information, the City will advise the Contractor of such request in order to give the Contractor the opportunity to object to the disclosure of any of it’s the Contractor Confidential Information and take necessary legal recourse. In the event of the filing of a lawsuit to compel such disclosure, the City will tender all such material to the court for judicial determination of the issue of disclosure and the Contractor agrees to intervene in such lawsuit to protect and assert its claims of privilege against disclosure of such material or waive the same. The Contractor further agrees to defend, indemnify, save, and hold harmless the City from any Claims arising out of the Contractor’s intervention to protect and assert its claim of privilege against disclosure under this Section including, without limitation, prompt reimbursement to the City of all

reasonable attorneys' fees, costs, and damages that the City may incur directly or may be ordered to pay by such court.

34. PERSONAL INFORMATION AND DATA PROTECTION

34.1. “**Data Protection Laws**” means (i) all applicable international, federal, state, provincial and local laws, rules, regulations, directives and governmental requirements relating in any way to the privacy, confidentiality or security of Personal Information (as defined below); and (ii) all applicable laws and regulations relating to electronic and non-electronic marketing and advertising; laws regulating unsolicited email communications; security breach notification laws; laws imposing minimum security requirements; laws requiring the secure disposal of records containing certain Personal Information; laws imposing licensing requirements; laws and other legislative acts that establish procedures for the evaluation of compliance; and all other similar applicable requirements. Further, and not by way of limitation, the Contractor shall provide for the security of all city data, and Personal Information if applicable, in accordance with all policies promulgated by Denver Technology Services, as amended, and all applicable laws, rules, policies, publications, and guidelines including, without limitation: (i) the most recently promulgated IRS Publication 1075 for all Tax Information, (ii) the most recently updated PCI Data Security Standard from the PCI Security Standards Council for all PCI, (iii) the most recently issued version of the U.S. Department of Justice, Federal Bureau of Investigation, Criminal Justice Information Services Security Policy for all CJI, (iv) the Colorado Consumer Protection Act. § 6-1-101 *et seq.*, C.R.S., (v) the Children’s Online Privacy Protection Act (COPPA) 15 U.S.C. § 6501, *et seq.*, (vi) the Family Educational Rights and Privacy Act (FERPA) 20 U.S.C. § 1232(g), (vii) § 24-73-101, *et seq.*, C.R.S., and (viii) Colorado House Bill 18-1128.

34.2. “**Personal Information**” means all information that individually or in combination, does or can identify a specific individual or from which a specific individual can be identified, contacted, or located. Personal Information includes, without limitation, name, signature, address, e-mail address, telephone number, social security number (full or partial), business contact information, date of birth, national or state identification numbers, bank account number, credit or debit card numbers, and any other unique

identifier or one or more factors specific to the individual's physical, physiological, mental, economic, cultural, or social identity.

34.3. Compliance with Law and Regulation: The Contractor confirms and warrants that it complies with all applicable Data Protection Laws relating to the collection, use, disclosure, and other processing of Personal Information and that it will perform its obligations under this Agreement in compliance with them. This section will survive the termination of this Agreement.

34.4. Software Programs; Security of Personal Information and access to Software Programs: The Contractor will use the software programs designated by the City to collect, use, process, store, or generate all data and information, with or without Personal Information, received as a result of the Contractor's services under this Agreement. The Contractor will fully comply with all requirements and conditions associated with the use of said software programs as provided by the City. In addition, the Contractor will establish and maintain data privacy and information security policies and procedures, including physical, technical, administrative, and organizational safeguards, in order to: (i) ensure the security and confidentiality of Personal Information; (ii) protect against any anticipated threats or hazards to the security or integrity of Personal Information; (iii) protect against unauthorized disclosure, access to, or use of Personal Information; (iv) ensure the proper use of Personal Information; and (v) ensure that all employees, officers, agents, and subcontractors of the Contractor, if any, comply with all of the foregoing. The Contractor shall also provide for the security of all Personal Information in accordance with all policies promulgated by Denver Technology Services, as amended, and all applicable laws, rules, policies, publications, and guidelines including, without limitation: (i) the Children's Online Privacy Protection Act, (ii) § 24-73-101, *et seq.*, C.R.S., and (iii) Colorado House Bill 18-1128. The Contractor shall submit to the Director, within fifteen (15) days of the Director's written request, copies of the Contractor's policies and procedures to maintain the confidentiality of Personal Information to which the Contractor has access.

34.5. Confidentiality; No Ownership by the Contractor: Unless otherwise permitted expressly by applicable law, all Personal Information collected, used, processed, stored, or generated as the result of the services to be provided under this Agreement will be

treated by the Contractor as highly confidential information. The Contractor will have no right, title, or interest in any Personal Information or any other data obtained or supplied by the Contractor in connection with the services to be provided under this Agreement. The City shall own all information, and other work product, with or without Personal Information, developed or obtained by the Contractor pursuant to this Agreement (“City Work Product”). The Contractor has an obligation to immediately alert the City if the Contractor’s security has been breached or if the Contractor is aware of any unauthorized disclosure of Personal Information. This Section will survive the termination of this Agreement.

34.6. Contractor Use of Personal Information and City Work Product: The Contractor will take all necessary precautions to safeguard the storage of Personal Information and City Work Product including without limitation: (i) keep and maintain Personal Information and City Work Product in strict confidence and in compliance with all applicable Data Protection Laws, and such other applicable laws, using such degree of care as is appropriate and consistent with its obligations as described in this Agreement and applicable law to avoid unauthorized access, use, disclosure, or loss; (ii) use and disclose Personal Information or City Work Product solely and exclusively for the purpose of providing the services hereunder, such use and disclosure being in accordance with this Agreement, and applicable law; (iii) not use, sell, rent, transfer, distribute, or otherwise disclose or make available Personal Information or City Work Product for the Contractor’s own purposes or for the benefit of anyone other than the City without the prior written consent of the City and the person to whom the Personal Information pertains; and (iv) not engage in “data mining” of Personal Information or City Work Product except as specifically and expressly required by law or authorized in writing by the City. This Section will survive the termination of this Agreement.

34.7. Employees and Subcontractors: The Contractor will ensure that, prior to being granted access to Personal Information or City Work Product, Contractor Staff who perform work under this Agreement have all undergone and passed criminal background screenings; have successfully completed annual instruction of a nature sufficient to enable them to effectively comply with all data protection provisions of this Agreement; and possess all qualifications appropriate to the nature of the employees’ duties and the

sensitivity of the data they will be handling. Only those Contractor Staff who have a direct need for Personal Information, City Work Product, or Confidential Information shall have access to any information provided to the Contractor under this Agreement. Prior to allowing any Contractor Staff to access or use any Personal Information, City Work Product, or Confidential Information, the Contractor shall require any such Contractor Staff to review and agree to the usage and access terms outlined in this Agreement. The Contractor will inform its Contractor Staff of the obligations under this Agreement, and all requirements and obligations of the Contractor under this Agreement shall survive the expiration or earlier termination of this Agreement. The Contractor shall not disclose Personal Information, City Work Product, or Confidential Information to subcontractors unless such subcontractors are bound by non-disclosure and confidentiality provisions at least as strict as those contained in this Agreement. Unless the Contractor provides its own security protection for the information it discloses to a third-party service provider, the Contractor shall require the third party service provider to implement and maintain reasonable security procedures and practices that are appropriate to the nature of the Personal Information, City Work Product, or Confidential Information disclosed and reasonably designed to protect Personal Information, City Work Product, or Confidential Information from unauthorized access, use, modification, disclosure, or destruction. This Section will survive the termination of this Agreement.

34.8. Loss of Personal Information or City Work Product: In the event of any act, error or omission, negligence, misconduct, or breach that compromises or is suspected to compromise the security, confidentiality, or integrity of Personal Information or City Work Product, the Contractor will, as applicable: (i) notify the affected individual and the City as soon as practicable but no later than twenty-four (24) hours of becoming aware of such occurrence; (ii) cooperate with the affected individual and the City in investigating the occurrence, including making available all relevant records, logs, files, data reporting, and other materials required to comply with applicable law or as otherwise required by the affected individual or the City; (iii) in the case of Personal Information and if required by applicable law, at the affected individual's sole election: (A) notify the affected individuals in accordance with any legally required notification period; or, (B) reimburse the affected individual for any costs in notifying the affected individuals; (iv) in the case

of Personal Information and if required by applicable law, provide third-party credit and identity monitoring services to each of the affected individuals for the period required to comply with applicable law; (v) perform or take any other actions required to comply with applicable law as a result of the occurrence; (vi) indemnify, defend, and hold harmless the City and the affected individual for any and all claims, including reasonable attorneys' fees, costs, and expenses incidental thereto, which may be suffered by, accrued against, charged to, or recoverable from the City or the affected individual in connection with the occurrence; (vii) be responsible for recovering lost data and information in the manner and on the schedule set forth by the City without charge to the affected individual, and (viii) provide to the City and the affected individual a detailed plan within ten (10) calendar days of the occurrence describing the measures the Contractor will undertake to prevent a future occurrence. Notification to affected individuals, as described above, will comply with applicable law, be written in plain terms in English and in any other language or languages specified by the affected individual, and contain, at a minimum: (i) name and contact information of the Contractor's representative; (ii) a description of the nature of the loss; (iii) a list of the types of data involved; (iv) the known or approximate date of the loss; (v) how such loss may affect the affected individual; (vi) what steps the Contractor has taken to protect the affected individual; what steps the affected individual can take to protect himself or herself; (vii) contact information for major credit card reporting agencies; and (viii) information regarding the credit and identity monitoring services to be provided by the Contractor. This Section will survive the termination of this Agreement.

34.9. Data Retention and Destruction: Using appropriate and reliable storage media, the Contractor will regularly backup all City Work Product and Personal Information used in connection with this Agreement and retain such backup copies consistent with the Contractor's data retention policies. Upon termination of the Agreement, at the City's election, the Contractor will either securely destroy or transmit to City the City Work Product in an industry standard format. Upon the City's request, the Contractor will supply City a certificate indicating the records disposed of, the date disposed of, and the method of disposition used. With respect to City Work Product controlled exclusively by the Contractor, the Contractor will immediately preserve the state of the Personal Information or City Work Product at the time of the request and place a "hold" on Personal

Information or City Work Product destruction or disposal under its usual records retention policies of records that include Personal Information or City Work Product, in response to an oral or written request from City indicating that those records may be relevant to litigation that City reasonably anticipates. Oral requests by City for a hold on record destruction will be reduced to writing and supplied to the Contractor for its records as soon as reasonably practicable under the circumstances. The City will promptly coordinate with the Contractor regarding the preservation and disposition of these records. The Contractor shall continue to preserve the records until further notice by the City. This Section will survive the termination of this Agreement.

34.10. No Other Databases: The Contractor will not establish or maintain a separate database containing Personal Information or City Work Product to provide the services under the Agreement. This Section will survive the termination of this Agreement.

34.11. Data Transfer Upon Termination: Upon termination or expiration of this Agreement and the City's request, the Contractor will ensure that all Personal Information and City Work Product is securely transferred to the City, or a party designated by the City, within thirty (30) calendar days. The Contractor will ensure that the data will be provided in an industry standard format. The Contractor will provide the City with no less than ninety (90) calendar days' notice of impending cessation of its business or that of any the Contractor subcontractor and any contingency plans in the event of notice of such cessation. In connection with any cessation of the Contractor's business with its customers, the Contractor shall implement its contingency and/or exit plans and take all reasonable actions to provide for an effective and efficient transition of service with minimal disruption to the City. The Contractor will work closely with its successor to ensure a successful transition to the new service or equipment, with minimal downtime and effect on the City, all such work to be coordinated and performed in advance of the formal, final transition date mutually agreed upon by the Contractor and the City. This Section will survive the termination of this Agreement.

34.12. Personal Information Protection: If the Contractor receives Personal Information under this Agreement, the Contractor shall implement and maintain reasonable written security procedures and practices that are appropriate to the nature of the Personal Information and the nature and size of the Contractor's business and its operations. The

Contractor shall be a “Third-Party Service Provider” as defined in C.R.S § 24-73-103(1)(i), and shall maintain security procedures and practices consistent with C.R.S §§ 24-73-101 *et seq.* Unless the Contractor agrees to provide its own security protections for the information it discloses, the Contractor shall require all its subcontractors, employees, agents, and assigns to implement and maintain reasonable written security procedures and practices that are appropriate to the nature of the Personal Information disclosed and reasonably designed to help protect Personal Information subject to this Agreement from unauthorized access, use, modification, disclosure, or destruction. The Contractor and its subcontractors, employees, agents, and assigns that maintain electronic or paper documents that contain Personal Information under this Agreement shall develop a written policy for the destruction of such records by shredding, erasing, or otherwise modifying Personal Information to make it unreadable or indecipherable when the records are no longer needed.

- 35. CITY EXECUTION OF AGREEMENT:** The Agreement will not be effective or binding on the City until it has been fully executed by all required signatories of the City and County of Denver, and if required by Charter, approved by the City Council.
- 36. AGREEMENT AS COMPLETE INTEGRATION-AMENDMENTS:** The Agreement is the complete integration of all understandings between the Parties as to the subject matter of the Agreement. No prior, contemporaneous or subsequent addition, deletion, or other modification has any force or effect, unless embodied in the Agreement in writing. No oral representation by any officer or employee of the City at variance with the terms of the Agreement or any written amendment to the Agreement will have any force or effect or bind the City.
- 37. USE, POSSESSION OR SALE OF ALCOHOL OR DRUGS:** The Contractor shall cooperate and comply with the provisions of Executive Order 94 and its Attachment A concerning the use, possession or sale of alcohol or drugs. Violation of these provisions or refusal to cooperate with implementation of the policy can result in contract personnel being barred from City facilities and from participating in City operations.
- 38. ELECTRONIC SIGNATURES AND ELECTRONIC RECORDS:** The Contractor consents to the use of electronic signatures by the City. The Agreement, and any other documents requiring a signature under the Agreement, may be signed electronically by the

City in the manner specified by the City. The Parties agree not to deny the legal effect or enforceability of the Agreement solely because it is in electronic form or because an electronic record was used in its formation. The Parties agree not to object to the admissibility of the Agreement in the form of an electronic record, or a paper copy of an electronic document, or a paper copy of a document bearing an electronic signature, on the ground that it is an electronic record or electronic signature or that it is not in its original form or is not an original.

Exhibits:

Exhibit A - Scope of Work

Exhibit B - Certificate of Insurance

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Contract Control Number: HOST-202057237
Contractor Name: THE SALVATION ARMY

IN WITNESS WHEREOF, the parties have set their hands and affixed their seals at Denver, Colorado as of:

SEAL

CITY AND COUNTY OF DENVER:

ATTEST:

By:

APPROVED AS TO FORM:

REGISTERED AND COUNTERSIGNED:

Attorney for the City and County of Denver

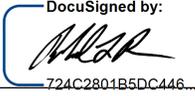
By:

By:

By:

Contract Control Number:
Contractor Name:

HOST-202057237
THE SALVATION ARMY

By:  _____

Name: Richard Pease
(please print)

Title: Divisional Secretary for Business
(please print)

ATTEST: [if required]

By: _____

Name: _____
(please print)

Title: _____
(please print)

SCOPE OF WORK

DEPARTMENT OF HOUSING STABILITY

The Salvation Army

HOST 202057237

I. INTRODUCTION

Period of Performance Start and End Dates: January 1, 2021 – December 31, 2023

Project Description:

The purpose of this contract agreement is to provide a Department of Housing Stability (HOST) award for \$10,650,000. These funds will be provided to The Salvation Army (TSA) to be utilized for Crossroads around the clock Shelter Operations and Programs.

Funding Source:	General Fund, 2B Shelter
Project Name:	Crossroads 24 hours / 7 days a week Shelter
Contractor Address	30840 Hawthorne Boulevard, California, 90275
Organization Type:	Non-Profit

II. SERVICES DESCRIPTION

A. Shelter Operations

1. TSA will operate, clean, and maintain a 365-day, 24-hour low-barrier emergency sheltering facility for men and transgender guests experiencing homelessness up to the capacity as determined with the Denver Fire Department and Community Planning and Development at the City-owned facility located at a mutually agreed upon location owned or leased by the City of Denver, identified as 1901 29th Street as of this initial contract execution. Shelter capacity may be reduced based on public health regulations. Shelter spots may be a combination of reserved and emergency beds. Space shall be allocated for client activities including sleeping, showering, leisure, and shelter programming.
2. TSA will provide blankets, towels, foodstuffs covering typical breakfast, lunch, and dinner mealtimes totaling at least 2500 calories daily, access to television, and shelter programming. Meals and shelter supplies may be transported from an off-site facility to the shelter.
3. In the case that shelter capacity is reached, TSA may transport clients to overflow shelter, whether affiliated with TSA or not.
4. TSA will perform and pay for all interior cleaning and maintenance, including adherence to all public-health guidance for sanitation of surfaces, toilets, and showers. Such cleaning and maintenance shall be conducted according to

recommended schedules, including as may be required for around-the-clock operations.

5. TSA will launder all shelter-provided linens.
6. TSA will keep account of shelter attendance, including through the Homeless Management Information System (HMIS), enrolling clients and producing Clarity ID cards.
7. TSA will ensure staff are competent in trauma-informed care, first aid, CPR, hazard response, blood-borne pathogen response, COVID outbreak response, COVID personal protective equipment, customer service, multicultural services, and LGBTQ inclusivity.

B. Shelter Programs

1. TSA will provide low-barrier, housing-focused, and person-centered case management services in pursuit of positive housing outcomes. Services will include individualized assistance, housing navigation, peer navigation, wrap-around service and resource navigation, and landlord outreach, development, and mediation.
2. TSA will, for eligible clients approved to receive such a service, process housing assistance checks (accounts payable) for payment to landlords on behalf of clients, or other such payments on behalf of clients.
3. TSA staff may do home visits, meet with clients' landlords, assist with client move-in, assist clients to acquire state-issued identification, and support client access to community-based services, all of which may take place on- or off-site.
4. TSA may provide clients with transportation assistance to aid them in keeping medical appointments, visiting new housing locations, and family reunification whether in Colorado or across state lines.
5. TSA will conduct community-building events, including celebrations, for clients and staff, which may include guest speakers, prizes, decorations, and food for attendees.

III. ROLES AND RESPONSIBILITIES FOR BOTH PARTIES

A. Contractor will:

1. Work with City to host any city-designated sensitivity training on an annual basis.
2. Provide any online modular sensitivity training developed and provided by the City to all new direct-service staff within 15 days of hire date. Ensure direct-service staff complete training refresher on a biennial basis.
3. Contractor will determine a staff member to serve as a point of contact for crisis communications and will communicate any crisis or emergency situations to the designated HOST representative as soon as possible, but no longer than 18 hours. The HOST representative for this purpose is the Homelessness Resolution Director. If that changes, HOST will communicate any changes within 24 hours. Changes to that point of contact with TSA will be communicated to HOST within 24 hours.

- B. The City will:
 1. Provide signage that includes information about the City and County of Denver's Anti-Discrimination Office.

IV. EQUITABLE ACCESS AND OUTCOMES

The Department of Housing Stability, in alignment with the Mayor's Office of Social Equity and Innovation, values racial equity and inclusiveness and seeks to reflect this value in our funding practices. Our commitment to producing racially equitable housing outcomes is paramount to HOST's overall mission of Denver residents being healthy, housed and connected. HOST requires all programs it funds to report on the demographic characteristics of households served by the program throughout the duration of the contract in coordination with other required reporting. The contractor will also report on the demographics of staff working on this program throughout the duration of this contract. Specific information outlining the required data systems to be used and data to be collected are contained within the scope of work of this contract. This information will help HOST monitor demographic trends in who is served. The underlying objective of collecting and disaggregating data and outcomes by race is to understand who is currently served by HOST funded programs. This information will help inform future evaluation on any potential disparate impacts across HOST programs, as well as strategies to help address equity in access to and outcomes from programs where appropriate. Additionally, HOST program and contract staff will be reviewing data, and will discuss your program's progress or challenges towards racially equitable services and outcomes at site visits and monitoring.

V. FUNDS WILL BE USED TO

- A. Funds will be utilized in support of Crossroads around the clock shelter operations and programs.

VI. OBJECTIVE AND OUTCOMES

- A. Household Characteristics
 1. Number of households that exited the program within the reporting period and contract period to date
 - a. Source: HMIS
 2. Number and percentage of heads of household by race, ethnicity, gender, age, and income at entry (if reported in HMIS for program type) and household size
 - a. Source: HMIS
 3. Households served accessing shelter for the first time
 - a. Data source: HMIS
 - b. Measures:
 1. Number of unique households served who had no prior program enrollment or service that indicated homelessness recorded in HMIS
 2. Number of unique households served who had no prior overnight shelter services recorded in HMIS who go on to use overnight shelter services within the reporting period.

- B. Data quality
 - 1. In order to determine the accuracy and comprehensiveness of the reporting on the performance measures, Contractor will submit an HMIS Data Quality Report on the program for each reporting period.
 - a. Data source: HMIS
- C. Shelter Operations and Programs
 - 1. Process Measure: Shelter capacity (for overnight only)
 - a. Capacity will be communicated to HOST at the start of the contract term, and Contractor will notify HOST of any changes to capacity that occur during the contract term.
 - b. Capacity will not exceed safe and permitted facility occupancy as determined by City of Denver.
 - 2. Process Measure: Number of households served in daytime services each day
 - a. Source: HMIS
 - 3. Process Measure: Number of households served who stay overnight each night
 - a. Source: HMIS
 - 4. Outcome Measure: Average days households use daytime services within reporting period
 - a. Source: HMIS
 - 5. Outcome Measure: Average nights households use overnight shelter within reporting period
 - a. Source: HMIS
 - 6. Process Measure: Number and percentage of households served who are engaged in individualized rehousing services (case management)
 - a. Source: HMIS
 - b. Benchmark: At least 50% of all guests served within the reporting period
 - 7. Outcome Measure: Number and percentage of all households who exit to a stable or permanent housing solution
 - a. Source: HMIS
 - b. Benchmark: At least 30% of households who exit the shelter program
 - c. Note: This will be measured from the destination at exit field in HMIS, categories will be grouped into permanent housing, stable housing, and other destinations.
 - 8. Outcome Measure: Number and percentage of households engaged in rehousing services who exit to a stable or permanent housing solution
 - a. Source: HMIS
 - b. Benchmark: At least 60% of households who exit the shelter program
 - c. Note: This will be measured from the destination at exit field in HMIS, categories will be grouped into permanent housing, stable housing, and other destinations.
- D. Services provided
 - 1. Number of households provided storage opportunities
 - a. Data source: HMIS

- b.Measure: Number of households with at least one storage service; Total number of storage services provided during the reporting period
 - 2. Provision of shower services
 - a.Data source: Provider report (to be submitted with narrative)
 - b.Measure: Total number of shower services used each reporting period
 - 3. Provision of meals
 - a.Data source: Provider report (to be submitted with narrative)
 - b.Measure: Total number of meals provided during the reporting period
- E. Behavioral and Physical Health Care Connections
 - 1. Referrals to behavioral health services
 - a.Data source: HMIS
 - b.Measure: Number of households with at least one HMIS service for a mental health treatment referral; Total number of referrals to mental health services made during the reporting period
 - 2. Referrals to substance use services
 - a.Data source: HMIS
 - b.Measure: Number of households with at least one HMIS service for a substance use treatment referral; Total number of referrals to substance use services made during the reporting period
 - 3. Referrals to primary medical services
 - a.Data source: HMIS
 - b.Measure: Number of households with at least one HMIS service for a primary medical treatment referral; Total number of referrals to primary medical services made during the reporting period
 - 4. Households obtaining behavioral health treatment
 - a.Data source: HMIS
 - b.Measure: Number of unique households who obtained mental health treatment after being referred by day shelter program during the reporting period; Total number of mental health treatment services obtained after being referred by day shelter program during the reporting period
 - 5. Households obtaining substance use treatment
 - a.Data source: HMIS
 - b.Measure: Number of unique households who obtained substance use treatment after being referred by day shelter program during the reporting period; Total number of substance use treatment services obtained after being referred by day shelter program during the reporting period
 - 6. Households obtaining primary medical treatment
 - a.Data source: HMIS
 - b.Measure: Number of unique households who obtained primary medical treatment after being referred by day shelter program during the reporting period; Total number of primary medical treatment services obtained after being referred by day shelter program during the reporting period

- F. Income, Benefits, and Education
1. Unique households who increased earned income from program entry to exit/most recent assessment
 - a. Data source: HMIS
 - b. Measures:
 1. For exited households: Number and percentage of exited households who increased earned income from program entry to program exit
 2. For current households: Number and percentage of currently participating households who increased earned income from program entry to most recent assessment.
 2. Number of unique households who increased total income from program entry to exit/most recent assessment
 - a. Data source: HMIS
 - b. Measure:
 1. For exited households: Number and percentage of exited households who increased total income from program entry to program exit
 2. For current households: Number and percentage of currently participating households who increased total income from program entry to most recent assessment
 3. Number of unique households who increased income from benefits from program entry to program exit/most recent assessment
 - a. Data source: HMIS
 - b. Measure:
 1. For exited households: Number and percentage of exited households who increased income from benefits from program entry to program exit.
 2. For current households: Number and percentage of currently participating households who increased income from benefits from program entry to most recent assessment.
 4. Number of unique households who accessed a new cash benefit from program entry to program exit/most recent assessment
 - a. Data source: HMIS
 - b. Measure:
 1. For exited households: Number and percentage of exited households who had each benefit at program entry compared to program exit. Number and percentage of exited households who had income from at least one cash benefit go from \$0 per month to an amount greater than \$0 per month from program entry to program exit.
 2. For current households: Number and percentage of currently participating households who had each benefit type at program entry compared to at the most recent assessment. Number and percentage of currently participating households who had income from at least one cash benefit go from \$0 per month to

an amount greater than \$0 per month from program entry to most recent assessment.

5. Number of unique households who accessed at least one new noncash benefit from program entry to program exit/most recent assessment
 - a.Data source: HMIS
 - b.Measure:
 1. For exited households: Number and percentage of exited households who reported a noncash benefit at program exit that they did not report at program entry.
 2. For currently participating households: Number and percentage of currently participating households who reported a noncash benefit at program exit that they did not report at program entry.
 6. Enrollments in training or academic programs
 - a.Data source: HMIS
 - b.Measure: Number of households with at least one service for training or academic programming; Total number of training/academic program enrollments
 7. Number of unique households who obtained a professional certification
 - a.Data source: HMIS
 - b.Measure: Number of households with at least one service for obtaining a professional certification; Total number of professional certifications obtained
- G. Housing Attainment
1. OneHome program enrollments
 - a.Data source: HMIS
 - b.Measure: Average number of OneHome program enrollments for the agency

VII. REPORTING

- A. Data collection is required and must be completed demonstrating eligibility and progress toward meeting the indicators contained in this Scope of Work. Disbursement of funds is contingent based on the ability to collect the required information.
- B. Contractor will submit reports via the online portal provided to the contractor (unless otherwise specified). Reports will be due on the 15th day of the month following the end of the reporting period unless otherwise specified.
- C. The portal provides the Contractor with an online form in which to enter data for the reporting period. Supplemental forms and information may be required by HOST. The online portal and any supplemental requirements provide HOST with the quantitative and qualitative information necessary to determine Contractor's progress towards meeting the indicators contained in this Scope of Work. Submitted forms will be reviewed by the designated Program Officer for completeness, clarity and accuracy.

- D. Upon execution of this contract, HOST will provide a user guide for using the portal along with the required login information. Prior to the due date for the first required report, HOST shall provide training as needed or requested by the Contractor to support the online portal.
- E. Contractor may be required to submit a Contract Summary Report at the end of the contract period within 30 days after the Term End Date of this contract agreement:

F. INDICATORS

- 1. HOST Required
 - a. Qualitative narrative report on program successes and challenges including individual case summaries of successful program exits.
 - b. Money Leveraged (Funds by source)
 - c. Number of Households served:
 - i. Households proposed to be served over contract term: 2000 unduplicated annually in shelter operations, 1000 unduplicated annually in shelter programs
 - ii. Total households served this report period
 - iii. Unduplicated households served this report period
 - iv. Unduplicated households served contract period to date
 - d. Number of households served who are experiencing homelessness
 - e. Number of households by race and ethnicity of head of household:
 - f. Number of households that include someone age 62 and older
 - g. Number of households that include a person with a disability
 - h. Income Levels of people/family

VIII. HOMELESS MANAGEMENT INFORMATION SYSTEM AND REPORTING

It is the Department of Housing Stability's policy, in alignment with adopted plans, to require the use of the Homeless Management Information System (HMIS) and the Coordinated Entry System (OneHome) for all federally and locally funded programs addressing the needs of residents experiencing homelessness.

The Contractor agrees to fully comply with the rules and regulations required by the U.S. Department of Housing and Urban Development (HUD) which govern the HMIS¹.

The contractor, in addition to the HUD requirements, shall conform to the HMIS policies and procedures established and adopted by the Metro Denver Homeless Initiative (MDHI) Continuum of Care (CoC). These are outlined in the COHMIS Policies and Procedures², and the COHMIS Security, Privacy and Data Quality Plan³.

Metro Denver Homeless Initiative (MDHI) is the implementing organization for the (HMIS). The HMIS software is called Clarity.

Contractor's aggregate HMIS performance data for projects may be shared with the funder and the community to improve system performance and assist with monitoring. MDHI and/or HOST will monitor contractor compliance and performance on an annual basis through a site visit.

Technical assistance and training resources for HMIS are available to the Contractor via the COHMIS Helpdesk.⁴

HMIS data will be used to monitor performance under this contract in addition to quarterly program narratives. HMIS outcome reports may be sent to HOST directly from MDHI. Contractor will also have access to all outcome reports generated for this contract. Narrative reports will be due to HOST two weeks after each HMIS outcome report is generated and sent to HOST to allow the Contractor the opportunity to address any issues they observe in their outcomes report in that narrative. Outcomes measures and other required reporting as well as the data source for each reporting element are detailed below.

HOST may request aggregate data from MDHI for City related reporting needs.

In order to ensure that reporting on shelter utilization patterns is accurate, the Contractor will ensure that HMIS cards are swiped for all shelter guests nightly. This includes completing intake assessments necessary to create cards for new shelter guests and activities required to replace cards. Intakes for new shelter guests should be completed during nightly check-in whenever possible. If it is not possible to complete intakes during nightly check-in, the Contractor will support new guests in securing a card within 24-hours, either through connections to existing day services or by providing staffing to complete intakes during check-in the following night. Contractor is required to maintain a nightly count of any guests sheltered without recording a shelter service in HMIS and submit this information to HOST weekly.

¹ <https://www.hudexchange.info/programs/hmis/hmis-data-and-technical-standards/>

² <https://cohmis.zendesk.com/hc/en-us/articles/360013991371-Policy-Procedures>

³ <https://cohmis.zendesk.com/hc/en-us/articles/360013991371-Policy-Procedures>

⁴ <https://cohmis.zendesk.com>

IX FINANCIAL ADMINISTRATION

A. Compensation and Methods of Payment

1. Disbursements shall be processed through the Department of Housing Stability (HOST) and the City and County of Denver's Department of Finance.
2. The method of payment to the Contractor by HOST shall be in accordance with established HOST procedures for line-item reimbursements. . Voucher requests for reimbursement of costs should be submitted on a regular and timely basis in accordance with HOST policies. Vouchers should be submitted within thirty (30) days of the actual service, expenditure or payment of expense.
3. The Contractor shall be reimbursed for services provided under this Agreement according to the approved line-item reimbursement budget
4. Invoices and reports shall be completed and submitted on or before the 15th of each month following the month services were rendered 100% of the time. Contractor shall use HOST's preferred invoice template, if requested HOST Financial Services may require a Cost Allocation Plan and budget narrative for detailed estimated description and allocation of funds. This is dependent upon funding source and program requirements.
5. Invoices shall be submitted to HOST at hostap@denvergov.org or by US Mail to:
Attn: Department of Housing Stability
Financial Services Team
201 W. Colfax Ave.
Denver CO 80202

B. Budget Modification Requests

1. HOST may, at its option, restrict the transfer of funds among cost categories, programs, functions or activities at its discretion as deemed appropriate by program staff, HOST executive management or its designee.
2. Minor modifications to the services provided by the Contractor or changes to each line item budget equal to or less than a ten percent (10%) threshold, which do not increase the total funding to the Contractor, will require notification to HOST program staff and upon approval may be submitted with the next monthly draw. Minor modifications to the services provided by Contractor, or changes to each line item budget in excess of the ten percent (10%) threshold, which do not increase the total funding to Contractor, may be made only with prior written approval by HOST program staff. Such budget and service modifications will require submittal by Contractor of written justification and new budget documents. All other contract modifications will require an amendment to this Agreement executed in the same manner as the original Agreement.
3. The Contractor understands that any budget modification requests under this Agreement must be submitted to HOST no sooner than 30 days of contract

agreement start date and prior to the last Quarter of the Contract Period, unless waived in writing by the HOST Director.

4. Budget modification requests are limited to two per each fiscal year of a contract agreement term budget modifications may be submitted per contract year. Exceptions to this limit may be made by the HOST Executive Director or their designee.

C. Vouchering Requirements

1. In order to meet Government requirements for current, auditable books at all times, it is required that all vouchers be submitted monthly to HOST in order to be paid. Expenses cannot be reimbursed until the funds under this contract have been encumbered.
2. No more than four (4) vouchers may be submitted per contract per month, without prior approval from HOST.
3. All vouchers for all Agreements must be correctly submitted within thirty (30) days of the Agreement end date to allow for correct and prompt closeout.
4. City and County of Denver Forms shall be used in back-up documents whenever required in the Voucher Processing Policy.
5. For contracts subject to Federal Agreements, only allowable costs determined in accordance with 2 CFR Chapter I, Chapter II, Parts 200, 215, 220, 225 and 230, “Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards” (the “OMB Omni Circular”) applicable to the organization incurring the cost will be reimbursed.
6. The reimbursement request, or draw request, for personnel and non-personnel expenses should be submitted to the City on a monthly basis, no later than the 15th day of the following month for expenses incurred in the prior month. The request for reimbursement should include:
 - a. Amount of the request in total and by line item;
 - b. Period of services for current reimbursement;
 - c. Budget balance in total and by line item;
 - d. Authorization for reimbursement by the contract signatory (i.e., executive director or assistant director).
7. If another person has been authorized by the Contractor to request reimbursement for services provided by this contract, then the authorization should be forwarded in writing to HOST prior to the draw request.
8. The standardized HOST “Expense Certification Form” should be included with each payment request to provide the summary and authorization required for reimbursement.

D. Payroll

1. A summary sheet should be included to detail the gross salary of the employee, amount of the salary to be reimbursed, the name of the employee, and the position of the employee. If the employee is reimbursed only partially by this contract, the amount of salary billed under other contracts with the City or other organizations should be shown on the timesheet as described below. Two items are needed for verification of payroll: (1) the amount of time worked by the employee for this pay period; and (2) the amount of salary paid to the employee, including information on payroll deductions.
2. The amount of time worked will be verified with timesheets. The timesheets must include the actual hours worked under the terms of this contract, and the actual amount of time worked under other programs. The total hours worked during the period must reflect all actual hours worked under all programs including leave time. The employee's name, position, and signature, as well as a signature by an appropriate supervisor, or executive director, must be included on the timesheets. If an electronic time system is used, signatures are not required. If the timesheet submitted indicates that the employee provided services payable under this contract for a portion of the total time worked, then the amount of reimbursement requested must be calculated and documented in the monthly reimbursement request.
3. A payroll register or payroll ledger from the accounting system will verify the amount of salary. Copies of paychecks are acceptable if they include the gross pay and deductions.

E. Fringe Benefits

1. Fringe benefits paid by the employer can be requested by applying the FICA match of 7.65 percent to the gross salary -less pre-tax deductions, if applicable, paid under this contract. Fringe benefits may also include medical plans, retirement plans, worker's compensation, and unemployment insurance. Fringe benefits that exceed the FICA match may be documented by 1) a breakdown of how the fringe benefit percentage was determined prior to first draw request; or, 2) by submitting actual invoices for the fringe benefits. If medical insurance premiums are part of the estimates in item #1, one-time documentation of these costs will be required with the breakdown. Payroll taxes may be questioned if they appear to be higher than usual.
2. Fringe benefits include, but are not limited to, the costs of leave (vacation, family-related, sick or military), employee insurance, pensions, and unemployment benefit plans. The cost of fringe benefits are allowable if they are provided under established written leave policies, the costs are equitably allocated to all funding sources, including HOST awards; and, the accounting basis (cash or accrual) selected for costing each type of leave is consistently followed by the vendor. HOST does not allow payments for unused leave when an employee retires or terminates employment.

F. General Reimbursement Requirements

1. Invoices: All non-personnel expenses need dated and readable invoices. The invoices must be from a vendor separate from the Contractor and must state what goods or services were provided and the delivery address. Verification that the goods or services were received should also be submitted, this may take the form of a receiving document or packing slips, signed and dated by the individual receiving the good or service. Copies of checks written by the Contractor, or documentation of payment such as an accounts payable ledger which includes the check number shall be submitted to verify that the goods or services are on a reimbursement basis.
2. Mileage: A detailed mileage log with destinations and starting and ending mileage must accompany mileage reimbursement. The total miles reimbursed and per mile rate must be stated. Documentation of mileage reimbursement to the respective employee must be included with the voucher request.
3. Cell Phone: If the monthly usage charge is exceeded in any month, an approval from the Executive Director or designee will be required.
4. Administration and Overhead Cost: Other non-personnel line items, such as administration, or overhead need invoices, and an allocation to this program documented in the draw request. An indirect cost rate can be applied if the Contractor has an approved indirect cost allocation plan. The approved indirect cost rate must be submitted to and approved by HOST.
5. Service Period and Closeout: All reimbursed expenses must be incurred during the time period within the contract. The final payment request must be received by HOST within thirty (30) days after the end of the service period stated in the contract.

G. Program Income

1. For contracts subject to Federal Agreements, program income includes, without limitation, income from fees for services performed, from the use or rental of real or personal property acquired with contract funds, from the sale of commodities or items fabricated under a contract agreement, and from payments of principal and interest on loans made with contract funds.
2. Program income may be deducted from total allowable costs to determine net allowable costs and may be used for current reimbursable costs under the terms of this contract. Program income which was not anticipated at the time of the award may be used to reduce the award contribution rather than to increase the funds committed to the project. ALL PROGRAM INCOME GENERATED DURING ANY GIVEN PERIOD SUBMITTED FOR PAYMENT SHALL BE DOCUMENTED ON THE VOUCHER REQUEST.
3. The Contractor, at the end of the program, may be required to remit to the City all or a part of any program income balances (including investments thereof) held by

the Contractor (except AS PRE-APPROVED IN WRITING BY HOST, INCLUDING those needed for immediate cash needs).

H. Financial Management Systems

The Contractor must maintain financial systems that meet the following standards:

1. Financial reporting must be accurate, current, and provide a complete disclosure of the financial results of financially assisted activities and be made in accordance with federal and/or city financial reporting requirements.
2. Accounting records must be maintained which adequately identify the source and application of the funds provided for financially assisted activities. The records must contain information pertaining to contracts and authorizations, obligations, unobligated balances, assets, liabilities, outlays or expenditures, and income. Accounting records shall provide accurate, separate, and complete disclosure of fund status.
3. Effective internal controls and accountability must be maintained for all contract cash, real and personal property, and other assets. Adequate safeguards must be provided on all property and it must be assured that it is used solely for authorized purposes.
4. Actual expenditures or outlays must be compared with budgeted amounts and financial information must be related to performance or productivity data, including the development of cost information whenever appropriate or specifically required.
5. For contracts subject to Federal Agreements, applicable OMB Omni Circular cost principles, agency program regulations, and the terms of the agreement will be followed in determining the reasonableness, allowability and allocability of costs.
6. Source documents such as cancelled checks, paid bills, payrolls, time and attendance records, contract documents, etc., shall be provided for all disbursements. The Contractor will maintain auditable records, i.e., records must be current and traceable to the source documentation of transactions.
7. For contracts subject to Federal Agreements, the Contractor shall maintain separate accountability for HOST funds as referenced in 24 C.F.R. 85.20 and the OMB Omni Circular.
8. The Contractor must properly report to Federal, State, and local taxing authorities for the collection, payment, and depositing of taxes withheld. At a minimum, this includes Federal and State withholding, State Unemployment, Worker's Compensation (staff only), City Occupational Privilege Tax, and FICA.
9. A proper filing of unemployment and worker's compensation (for staff only) insurance shall be made to appropriate organizational units.

10. The Contractor shall participate, when applicable, in HOST provided staff training sessions in the following financial areas including, but not limited to (1) Budgeting and Cost Allocation Plans; (2) Vouchering Process.

I. Audit Requirements

1. For Federal Agreements subject to OMB Circular a-133, a copy of the final audit report must be submitted to the HOST Financial Manager within the earliest of thirty (30) calendar days after receipt of the auditor's report; or nine (9) months after the end of the period audited.
2. A management letter, if issued, shall be submitted to HOST along with the reporting package prepared in accordance with the Single Audit Act Amendments and the OMB Omni Circular. If the management letter is not received by the subrecipient at the same time as the Reporting Package, the Management Letter is also due to HOST within thirty (30) days after receipt of the Management Letter, or nine (9) months after the end of the audit period, whichever is earlier. If the Management Letter has matters related to HOST funding, the Contractor shall prepare and submit a Corrective Action Plan to HOST in accordance with the Single Audit Act Amendments and the OMB Omni Circular, as set forth in 24 C.F.R. Part 45 for each applicable management letter matter.
3. All audit related material and information, including reports, packages, management letters, correspondence, etc., shall be submitted to **HOST Financial Services Team**.
4. The Contractor will be responsible for all Questioned and Disallowed Costs.
5. The Contractor may be required to engage an audit committee to determine the services to be performed, review the progress of the audit and the final audit findings, and intervene in any disputes between management and the independent auditors. The Contractor shall also institute policy and procedures for its sub recipients that comply with these audit provisions, if applicable.

J. Records Retention

1. The Contractor must retain for three (3) years financial records pertaining to the contract award. The retention period for the records of each fund will start on the day the single or last expenditure report for the period, except as otherwise noted, was submitted to the awarding agency.
2. The awarding agency and the Comptroller General of the United States, or any of their authorized representatives, shall have the right of access, upon reasonable notice, to any pertinent books, documents, papers, or other records which are pertinent to the contract, in order to make audits, examinations, excerpts, and transcripts.

K. Contract Close-Out

1. All Contractors are responsible for completing required HOST contract close-out forms and submitting these forms to their appropriate HOST Contract Specialist within sixty (60) days after the Agreement end date, or sooner if required by HOST in writing.
2. Contract close out forms will be provided to the Contractor by HOST within thirty (30) days prior to end of contract.
3. HOST will close out the award when it determines that all applicable administrative actions and all required work of the contract have been completed. **If Contractor fails to perform in accordance with this Agreement,** HOST reserves the right to unilaterally close out a contract, “unilaterally close” means that no additional money may be expended against the contract.

L. Collection of Amounts Due

1. Any funds paid to a Contractor in excess of the amount to which the Contractor is finally determined to be entitled under the terms of the award constitute a debt to the Federal Government and the City. If not paid within a reasonable period after demand, HOST may; 1) Make an administrative offset against other requests for reimbursements, 2) Withhold advance payments otherwise due to the Contractor, or 3) other action permitted by law.

X BUDGET

Program Budget and Cost Allocation Plan Sun

Contractor Name: The Salvation Army - Crossroads
Project : Crossroads Men's Shelter
Contract Dates: 1/1/2021 to 12/31/2023
Program Year: 2021

Budget Category	Agency Total (All Funding)		Program Costs HOST Funding #1		Total Project Costs requested from HOST		Agency Total		Budget Narrative
	Total	Amount	%	Subtotal	%	Amount	%		
Personnel: Name and Job Title									
<i>Crossroads Director (x1)</i>	\$67,891	\$67,891	100.00%	\$67,891	100.00%	\$67,891	100.00%	Provides overall leadership, supervision and direction to the Crossroads Shelter team. Salary and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
<i>Assistant Crossroads Director (x1)</i>	\$55,161.60	\$55,161.60	100.00%	55,162	100.00%	\$55,162	100.00%	Provides leadership when Director is not at program. Supports oversight of sheltering and programmatic activities. Salary and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
<i>Shelter Supervisor (X1)</i>	\$46,675.00	\$46,675.00	100.00%	46,675	100.00%	\$46,675	100.00%	Provides supervision to the shelter leads and guest services staff. Coordinates daily bed reservations. Salary and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
<i>Maintenance and Custodian Shift Supervisor (X 4)</i>	\$46,675.00	\$46,675.00	100.00%	46,675	100.00%	\$46,675	100.00%	Supervises and coordinates all shelter maintenance and custodial services. Ensures a clean and safe facility for guests. Salaries and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
<i>HMIS Administration Assistant (X1)</i>	\$42,432.00	\$42,432.00	100.00%	42,432	100.00%	\$42,432	100.00%	Coordinates case manager appointment schedules and supports HMIS monitoring and review. Provides other shelter-centered administrative support.	
<i>Guest Services Shift Supervisor (X 4):</i>	\$173,971.20	\$173,971.20	100.00%	173,971	100.00%	\$173,971	100.00%	Provides supervision and direction to guest services team on each shift. Addresses challenging situations when on duty. Salaries and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
<i>Guest Services Technician (X 14):</i>	\$504,940.80	\$504,940.80	100.00%			\$0	0.00%	Provides direct service and support to guests staying at Crossroads. Salaries and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
<i>Shelter cleanliness and laundry worker (X 6):</i>	\$216,403.20	\$216,403.20	100.00%			\$0	0.00%	Compliance with COVID cleanliness standards, under expanded 24/7 operations, including laundry service of all shelter linens. (FTE) Full-time employees' salaries and wages will be reimbursed at cost. HOST will not pay for bonuses, severances, or payouts of leave when an employee separates from their job.	
<i>Lead Case Manager (X 1):</i>	\$53,040.00	\$53,040.00	100.00%			\$0	0.00%	Provides direction and oversight to the case management and housing team. Provides direct housing focused case management for challenging cases.	
<i>Case Manager (X 2):</i>	\$91,350.00	\$91,350.00	100.00%			\$0	0.00%	Provides trauma informed and housing focused case management for Crossroads guests. Salaries and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
<i>Case Manager Intern (X 2)</i>	\$25,068.83	\$25,068.83	100.00%	25,069	100.00%	\$25,069	100.00%	Provides trauma informed and housing focused case management for Crossroads guests. Salaries and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
<i>Client Accounts Payable (X1)</i>	\$20,000.00	\$20,000.00	100.00%	20,000	100.00%	\$20,000	100.00%	Process housing assistance checks for payment to landlords on behalf of clients. Portion of salaries and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
Total Salary:	\$1,343,609	\$1,343,609	100.00%	\$1,343,609	100.00%	\$1,343,609	100.00%		
Fringe Benefits	\$486,924	\$486,924	100.00%	\$486,924	100.00%	\$486,924	100.00%	Fringe benefits and payroll taxes will be reimbursed at cost. Fringe includes employer portion of the following items: payroll taxes; insurance (medical, dental, vision, disability, accident & life insurance, and workers' compensation); and pension or retirement plans.	
Total Salary and Fringe:	\$1,830,533	\$1,830,533	100.00%	\$1,830,533	100.00%	\$1,830,533	100.00%		
Other Direct Costs									
<i>Program Expenses, Supplies & Equipment</i>	\$150,030.00	\$150,030	100.00%	\$150,030	100.00%	\$150,030	100.00%	Program-related supplies that are not given directly to a client. Includes, but is not limited to: PPE for staff and client use; copier monthly service fees and printing; client events; includes computer requisition for clients/staff for project delivery for computers 3 years or older*, office supplies for project delivery; desks and other furniture equipment for case management, HMIS and project delivery. Food service supplies.	
<i>Client Support</i>	\$499,225.00	\$499,225.00	100.00%	\$499,225	100.00%	\$499,225		Client support includes, but not limited to client clothing, shoes, employment supplies, move-in and housing assistance, client participation incentives, household supplies; Hospitality supplies including but not limited to: toiletries, hygiene, blankets, towels, snacks; client transportation to appointments and for rehousing/family reunification.	
<i>Client Meals</i>	\$560,000.00	\$560,000.00	100.00%	\$560,000	100.00%	\$560,000		Daily brunch and dinner provided for clients.	
<i>TSA program vehicles</i>	\$30,000.00	\$30,000	100.00%	\$30,000	100.00%	\$30,000		Includes gas, repairs, and maintenance for dedicated TSA program vehicles. Used for Crossroads Shelter meal pickup from TSA central kitchen, Crossroads client transportation for overflow to pick up Crossroads Shelter program supplies.	
<i>Staff Mileage</i>	\$10,000.00	\$10,000	100.00%	\$10,000	100.00%	\$10,000		Generally for case management and housing navigation team. Mileage reimbursement not to exceed the standard IRS rate at the time of travel. Covers program staff mileage reimbursement for personal cars.	
<i>Staff Program/Project Training</i>	\$19,000.00	\$19,000	100.00%	\$19,000	100.00%	\$19,000		Scope of Work and Program-related training materials and registration fees for training. Includes contracted facilitation or other fees related to Crossroads Shelter program staff training and development.	
<i>Communication</i>	\$41,712.00	\$41,712	100.00%	\$41,712	100.00%	\$41,712	100.00%	Communication for Crossroads Shelter, includes; cell phone reimbursement for program staff for case management and program activities; telephone and internet services, and IT support for client and program delivery; cable services for client television at Crossroads Shelter location	
<i>Facilities</i>	\$75,000.00	\$75,000	100.00%	\$75,000	100.00%	\$75,000	100.00%	Interior cleaning and maintenance (not covered by the city under the current facility lease). Includes but not limited to cleaning equipment and cleaning products for sanitation, uniforms for custodian staff, Installation and regular monitoring fees for video security system, maintenance of individual use laundry machines for client use (not owned by city).	
<i>Professional Services (Contracted Intern Supervisor)</i>	\$15,000.00	\$15,000	100.00%	\$15,000	100.00%	\$15,000	100.00%	Contracted supervision for interns, supports project delivery.	
Total Other Direct Costs	\$1,399,967	\$1,399,967	100.00%	\$1,399,967	100.00%	\$1,399,967	100.00%		
Indirect Costs	\$319,500	\$319,500	100.00%	\$319,500	100.00%	\$319,500	100.00%	Indirect rate is 9.89% of Total Direct Costs.	
Total Project Cost (Direct + Indirect)	\$3,550,000	\$3,550,000	100.00%	\$3,550,000	100.00%	\$3,550,000	100.00%		
Program Income (through funded activities)			#DIV/0!	-	#DIV/0!	\$0	#DIV/0!		
Non-Project:									
<i>Personnel Costs:</i>			#DIV/0!	-	#DIV/0!	-	#DIV/0!		
<i>Non-Personnel Costs:</i>			#DIV/0!	-	#DIV/0!	-	#DIV/0!		
<i>Other (Specify):</i>			#DIV/0!	-	#DIV/0!	-	#DIV/0!		
Total Non-Project Cost	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!		
Grand Total	\$3,550,000	\$3,550,000	100%	\$3,550,000	100.00%	\$3,550,000	100.00%		

*Minor office equipment including computers should directly related to the service provided in the contract and be readily identifiable. Equipment must be used exclusively for program/project. **New computers that are not replacing computers 3 years or older require written approval by the HOST program officer.**

Program Budget and Cost Allocation Plan

Contractor Name: The Salvation Army - Crossroads
Project : Crossroads Men's Shelter
Contract Dates: 1/1/2021 to 12/31/2023
Program Year: 2022

Budget Category	Agency Total (All Funding)		Program Costs HOST Funding #1		Total Project Costs requested from HOST		Agency Total		Budget Narrative
	Total	Amount	%	Subtotal	%	Amount	%		
<i>Crossroads Director:</i>	\$69,249	\$69,249	100.00%	\$69,249	100.00%	\$69,249	100.00%	Provides overall leadership, supervision and direction to the Crossroads Shelter team. Salary and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
<i>Assistant Crossroads Director:</i>	\$56,264.73	\$56,264.73	100.00%	56,265	100.00%	\$56,265	100.00%	Provides leadership when Director is not at program. Supports oversight of sheltering and programmatic activities. Salary and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
<i>Shelter Supervisor:</i>	\$47,608.50	\$47,608.50	100.00%	47,609	100.00%	\$47,609	100.00%	Provides supervision to the shelter leads and guest services staff. Coordinates daily bed reservations. Salary and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
<i>Operations Supervisor:</i>	\$47,608.50	\$47,608.50	100.00%	47,609	100.00%	\$47,609	100.00%	Supervises and coordinates all shelter maintenance and custodial services. Ensures a clean and safe facility for guests. Salary and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
<i>HMIS Administration Assistant (X1)</i>	\$43,280.64	\$43,280.64	100.00%	43,281	100.00%	\$43,281	100.00%	Coordinates case manager appointment schedules and supports HMIS monitoring and review. Provides other shelter-centered administrative support.	
<i>Guest Services Shift Supervisor (X 4):</i>	\$177,450.62	\$177,450.62	100.00%	177,451	100.00%	\$177,451	100.00%	Provides supervision and direction to guest services team on each shift. Addresses challenging situations when on duty. Salaries and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
<i>Guest Services Technician (X 14):</i>	\$515,039.61	\$515,039.61	100.00%			\$0		Provides direct service and support to guests staying at Crossroads. Salaries and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
<i>Shelter cleanliness and laundry worker (X 6):</i>	\$220,731.26	\$220,731.26	100.00%			\$0		Compliance with COVID cleanliness standards, under expanded 24/7 operations, including laundry service of all shelter linens. (FTE) Full-time employees' salaries and wages will be reimbursed at cost. HOST will not pay for bonuses, severances, or payouts of leave when an employee separates from their job.	
<i>Lead Case Manager (X 1):</i>	\$54,100.80	\$54,100.80	100.00%			\$0		Provides direction and oversight to the case management and housing team. Provides direct housing focused case management for challenging cases.	
<i>Case Manager (X 3):</i>	\$140,025.60	\$140,025.60	100.00%			\$0		Provides trauma informed and housing focused case management for Crossroads guests. Salaries and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
<i>Case Manager Intern (X 2)</i>	\$26,068.83	\$26,068.83	100.00%	26,069	100.00%	\$26,069	100.00%	Provides trauma informed and housing focused case management for Crossroads guests. Salaries and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
<i>Housing Navigator (X1.5)</i>	\$71,675.00	\$71,675.00	100.00%	71,675	100.00%	\$71,675	100.00%	Provides trauma informed and housing focused case management for Crossroads guests. Portion of Salaries and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
<i>Client Accounts Payable (X1)</i>	\$10,000.00	\$10,000.00	100.00%	10,000	100.00%	\$10,000	100.00%	Process housing assistance checks for payment to landlords on behalf of clients. Portion of salaries and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
Total Salary:	\$1,479,103	\$1,479,103	100.00%	\$1,479,103	100.00%	\$549,206	37.13%		
Fringe Benefits	\$536,027	\$536,027	100.00%	\$536,027	100.00%	\$536,027	100.00%	Fringe benefits and payroll taxes will be reimbursed at cost. Fringe includes employer portion of the following items: payroll taxes; insurance (medical, dental, vision, disability, accident & life insurance, and workers' compensation); and pension or retirement plans.	
Total Salary and Fringe:	\$2,015,130	\$2,015,130	100.00%	\$2,015,130	100.00%	\$1,085,233	53.85%		
Other Direct Costs	Total	Amount	%	Subtotal	%	Amount	%		
Program Expenses, Supplies & Equipment	\$125,000.00	\$125,000	100.00%	\$125,000	100.00%	\$125,000	100.00%	Program-related supplies that are not given directly to a client. Includes, but is not limited to: PPE for staff and client use; copier monthly service fees and printing; client events; includes computer requisition for clients/staff for project delivery for computers 3 years or older*, office supplies for project delivery; desks and other furniture equipment for case management, HMIS and project delivery. Food service supplies.	
Client Support	\$254,370.00	\$254,370.00	100.00%	\$254,370	100.00%	\$254,370		Client support includes, but not limited to client clothing, shoes, employment supplies, move-in and housing assistance, client participation incentives, household supplies; Hospitality supplies including but not limited to: toiletries, hygiene, blankets, towels, snacks; client transportation to appointments and for rehousing/family reunification.	
Client Meals	\$657,000.00	\$657,000.00	100.00%	\$657,000	100.00%	\$657,000		Daily brunch and dinner provided for clients.	
TSA program vehicles	\$30,000.00	\$30,000	100.00%	\$30,000	100.00%	\$30,000		Includes gas, repairs, and maintenance for dedicated TSA program vehicles. Used for Crossroads Shelter meal pickup from TSA central kitchen, Crossroads client transportation for overflow to pick up Crossroads Shelter program supplies.	
Staff Mileage	\$10,000.00	\$10,000	100.00%	\$10,000	100.00%	\$10,000		Generally for case management and housing navigation team. Mileage reimbursement not to exceed the standard IRS rate at the time of travel. Covers program staff mileage reimbursement for personal cars.	
Staff Program/Project Training	\$14,000.00	\$14,000	100.00%	\$14,000	100.00%	\$14,000		Scope of Work and Program-related training materials and registration fees for training. Includes contracted facilitation or other fees related to Crossroads Shelter program staff training and development.	
Communication	\$42,000.00	\$42,000	100.00%	\$42,000	100.00%	\$42,000	100.00%	Communication for Crossroads Shelter, includes: cell phone reimbursement for program staff for case management and program activities; telephone and internet services, and IT support for client and program delivery; cable services for client television at Crossroads Shelter location	
Facilities	\$75,000.00	\$75,000	100.00%	\$75,000	100.00%	\$75,000	100.00%	Interior cleaning and maintenance (not covered by the city under the current facility lease). Includes but not limited to cleaning equipment and cleaning products for sanitation, uniforms for custodian staff, installation and regular monitoring fees for video security system, maintenance of individual use laundry machines for client use (not owned by city).	
Professional Services (Contracted Intern Supervisor)	\$8,000.00	\$8,000	100.00%	\$8,000	100.00%	\$8,000	100.00%	Contracted supervision for interns, supports project delivery.	
Total Other Direct Costs	\$1,215,370	\$1,215,370	100.00%	\$1,215,370	100.00%	\$1,215,370	100.00%		
Indirect Costs	\$319,500	\$319,500	100.00%	\$319,500	100.00%	\$319,500	100.00%	Indirect rate is 9.89% of Total Direct Costs.	
Total Project Cost (Direct + Indirect)	\$3,550,000	\$3,550,000	100.00%	\$3,550,000	100.00%	\$3,550,000	100.00%		
Program Income (through funded activities)			#DIV/0!	-	#DIV/0!	\$0	#DIV/0!		
Non-Project:	Total	Amount	%	Subtotal	%				
Personnel Costs:			#DIV/0!	-	#DIV/0!	\$0	#DIV/0!		
Non-Personnel Costs:			#DIV/0!	-	#DIV/0!	\$0	#DIV/0!		
Other (Specify):			#DIV/0!	-	#DIV/0!	\$0	#DIV/0!		
Total Non-Project Cost	-	-	#DIV/0!	-	#DIV/0!	\$0	#DIV/0!		
Grand Total	\$3,550,000	\$3,550,000	100%	\$3,550,000	100.00%	\$3,550,000	100.00%		

*Minor office equipment including computers should directly related to the service provided in the contract and be readily identifiable. Equipment must be used exclusively for program/project. New computers that are not replacing computers 3 years or older require written approval by the HOST program officer.

Program Budget and Cost Allocation Plan Sun

Contractor Name: The Salvation Army - Crossroads
Project : Crossroads Men's Shelter
Contract Dates: 1/1/2021 to 12/31/2023
Program Year: 2023

Budget Category	Agency Total (All Funding)		Program Costs HOST Funding #1		Total Project Costs requested from HOST		Agency Total		Budget Narrative
Personnel: Name and Job Title	Total	Amount	%	Subtotal	%	Amount	%		
<i>Crossroads Director (x1)</i>	\$70,634	\$70,634	100.00%	\$70,634	100.00%	\$70,634	100.00%	Provides overall leadership, supervision and direction to the Crossroads Shelter team. Salary and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
<i>Assistant Crossroads Director (x1)</i>	\$57,389.66	\$57,389.66	100.00%	57,390	100.00%	\$57,390	100.00%	Provides leadership when Director is not at program. Supports oversight of sheltering and programmatic activities. Salary and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
<i>Shelter Supervisor (X1)</i>	\$48,560.67	\$48,560.67	100.00%	48,561	100.00%	\$48,561	100.00%	Provides supervision to the shelter leads and guest services staff. Coordinates daily bed reservations. Salary and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
<i>Maintenance and Custodian Shift Supervisor (X 4)</i>	\$48,560.67	\$48,560.67	100.00%	48,561	100.00%	\$48,561	100.00%	Supervises and coordinates all shelter maintenance and custodial services. Ensures a clean and safe facility for guests. Salaries and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
<i>HMIS Administration Assistant (X1)</i>	\$44,146.25	\$44,146.25	100.00%	44,146	100.00%	\$44,146	100.00%	Coordinates case manager appointment schedules and supports HMIS monitoring and review. Provides other shelter-centered administrative support.	
<i>Guest Services Shift Supervisor (X 4):</i>	\$180,999.63	\$180,999.63	100.00%	181,000	100.00%	\$181,000	100.00%	Provides supervision and direction to guest services team on each shift. Addresses challenging situations when on duty. Salaries and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
<i>Guest Services Technician (X 14):</i>	\$526,340.40	\$526,340.40	100.00%			\$0		Provides direct service and support to guests staying at Crossroads. Salaries and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
<i>Shelter cleanliness and laundry worker (X 6):</i>	\$225,145.88	\$225,145.88	100.00%			\$0		Compliance with COVID cleanliness standards, under expanded 24/7 operations, including laundry service of all shelter linens. (FTE) Full-time employees' salaries and wages will be reimbursed at cost. HOST will not pay for bonuses, severances, or payouts of leave when an employee separates from their job.	
<i>Lead Case Manager (X 1):</i>	\$55,182.81	\$55,182.81	100.00%			\$0		Provides direction and oversight to the case management and housing team. Provides direct housing focused case management for challenging cases.	
<i>Case Manager (X4):</i>	\$205,221.72	\$205,221.72	100.00%			\$0		Provides trauma informed and housing focused case management for Crossroads guests. Salaries and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
<i>Housing Navigator (X 2)</i>	\$95,217.40	\$95,217.40	100.00%	95,217	100.00%	\$95,217	100.00%	Provides trauma informed and housing focused case management for Crossroads guests. Portion of Salaries and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
<i>Client Accounts Payable (X1)</i>	\$10,000.00	\$10,000.00	100.00%	10,000	100.00%	\$10,000	100.00%	Process housing assistance checks for payment to landlords on behalf of clients. Portion of salaries and wages will be reimbursed at cost based on portion of time spent working on the program. Bonuses; severances; or payouts of leave are not reimbursable when an employee separates from job.	
Total Salary:	\$1,567,399	\$1,567,399	100.00%	\$1,567,399	100.00%	\$555,508	35.44%		
Fringe Benefits	\$568,026	\$568,026	100.00%	\$568,026	100.00%	\$568,026	100.00%	Fringe benefits and payroll taxes will be reimbursed at cost. Fringe includes employer portion of the following items: payroll taxes; insurance (medical, dental, vision, disability, accident & life insurance, and workers' compensation); and pension or retirement plans.	
Total Salary and Fringe:	\$2,135,425	\$2,135,425	100.00%	\$2,135,425	100.00%	\$1,123,534	52.61%		
Other Direct Costs	Total	Amount	%	Subtotal	%	Amount	%		
Program Expenses, Supplies & Equipment	\$95,000.00	\$95,000	100.00%	\$95,000		\$95,000	100.00%	Program-related supplies that are not given directly to a client. Includes, but is not limited to: PPE for staff and client use; copier monthly service fees and printing; client events; includes computer requisition for clients/staff for project delivery for computers 3 years or older*, office supplies for project delivery; desks and other furniture equipment for case management, HMIS and project delivery. Food service supplies.	
Client Support	\$166,075.00	\$166,075.00	100.00%	\$166,075	100.00%	\$166,075		Client support includes, but not limited to client clothing, shoes, employment supplies, move-in and housing assistance, client participation incentives, household supplies; Hospitality supplies including but not limited to: toiletries, hygiene, blankets, towels, snacks; client transportation to appointments and for rehousing/family reunification.	
Client Meals	\$657,000.00	\$657,000.00	100.00%	\$657,000	100.00%	\$657,000		Daily brunch and dinner provided for clients.	
TSA program vehicles	\$30,000.00	\$30,000	100.00%	\$30,000	100.00%	\$30,000		Includes gas, repairs, and maintenance for dedicated TSA program vehicles. Used for Crossroads Shelter meal pickup from TSA central kitchen, Crossroads client transportation for overflow to pick up Crossroads Shelter program supplies.	
Staff Mileage	\$10,000.00	\$10,000	100.00%	\$10,000	100.00%	\$10,000		Generally for case management and housing navigation team. Mileage reimbursement not to exceed the standard IRS rate at the time of travel. Covers program staff mileage reimbursement for personal cars.	
Staff Program/Project Training	\$14,000.00	\$14,000	100.00%	\$14,000	100.00%	\$14,000		Scope of Work and Program-related training materials and registration fees for training. Includes contracted facilitation or other fees related to Crossroads Shelter program staff training and development.	
Communication	\$40,000.00	\$40,000	100.00%	\$40,000	100.00%	\$40,000	100.00%	Communication for Crossroads Shelter, includes; cell phone reimbursement for program staff for case management and program activities; telephone and internet services, and IT support for client and program delivery; cable services for client television at Crossroads Shelter location interior cleaning and maintenance (not covered by the city under the current facility lease). Includes but not limited to cleaning equipment and cleaning products for sanitation, uniforms for custodian staff. Installation and regular monitoring fees for video security system, maintenance of individual use laundry machines for client use (not owned by city).	
Facilities	\$75,000.00	\$75,000	100.00%	\$75,000	100.00%	\$75,000	100.00%		
Professional Services (Contracted Intern Supervisor)	\$8,000.00	\$8,000	100.00%	\$8,000	100.00%	\$8,000	100.00%	Contracted supervision for interns, supports project delivery.	
Total Other Direct Costs	\$1,095,075	\$1,095,075	100.00%	\$1,095,075	100.00%	\$1,095,075	100.00%		
Indirect Costs	\$319,500	\$319,500	100.00%	\$319,500	100.00%	\$319,500	100.00%	Indirect rate is 9.89% of Total Direct Costs.	
Total Project Cost (Direct + Indirect)	\$3,550,000	\$3,550,000	100.00%	\$3,550,000	100.00%	\$3,550,000	100.00%		
Program Income (through funded activities)			#DIV/0!	-	#DIV/0!	\$0	#DIV/0!		
Non-Project:	Total	Amount	%	Subtotal	%				
Personnel Costs:			#DIV/0!	-	#DIV/0!	\$0	#DIV/0!		
Non-Personnel Costs:			#DIV/0!	-	#DIV/0!	\$0	#DIV/0!		
Other (Specify):			#DIV/0!	-	#DIV/0!	\$0	#DIV/0!		
Total Non-Project Cost	-	-	#DIV/0!	-	#DIV/0!	\$0	#DIV/0!		
Grand Total	\$3,550,000	\$3,550,000	100%	\$3,550,000	100.00%	\$3,550,000	100.00%		

*Minor office equipment including computers should directly related to the service provided in the contract and be readily identifiable. Equipment must be used exclusively for program/project. New computers that are not replacing computers 3 years or older require written approval by the HOST program officer.



ADDITIONAL REMARKS SCHEDULE

AGENCY Willis Towers Watson Insurance Services West, Inc.		NAMED INSURED The Salvation Army - Division 7 30840 Hawthorne Blvd., Bldg D Rancho Palos Verdes, CA 90275	
POLICY NUMBER See Page 1		NAIC CODE See Page 1	
CARRIER See Page 1		EFFECTIVE DATE: See Page 1	

ADDITIONAL REMARKS

THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM,
FORM NUMBER: 25 **FORM TITLE:** Certificate of Liability Insurance

Workers Compensation Policy No. RWR300094405 provides coverage in the state of AK

Re: The application/contract requires evidence of insurance for the City Contract effective 10/01/20 to 09/30/21.

The City and County of Denver, its elected and appointed officials, employees and volunteers are included as Additional Insureds as respect to General Liability and Auto Liability as required by written contract or agreement.

Waiver of Subrogation applies in favor of Additional Insureds with respects to General Liability and Auto Liability as required by written contract or agreement and Workers Compensation as permitted by law.

INSURER AFFORDING COVERAGE: XL Specialty Insurance Company NAIC#: 37885
 POLICY NUMBER: RWE500021610 EFF DATE: 10/01/2020 EXP DATE: 10/01/2021

TYPE OF INSURANCE:	LIMIT DESCRIPTION:	LIMIT AMOUNT:
Excess Work Comp- AZ/CO/OR	EL Each Accident EL Each Disease Retention	\$1,000,000 \$1,000,000 \$750,000

ADDITIONAL REMARKS:

Excess Workers Compensation Policy No. RWE500021610 provides coverage in the states of AZ,CO,OR

INSURER AFFORDING COVERAGE: Lexington Insurance Company NAIC#: 19437
 POLICY NUMBER: 6791603 EFF DATE: 12/01/2020 EXP DATE: 12/01/2021

TYPE OF INSURANCE:	LIMIT DESCRIPTION:	LIMIT AMOUNT:
Healthcare Professional Liability		See Below

ADDITIONAL REMARKS:

Healthcare Professional Liability - Claims Made
 Aggregate Limit - \$2,000,000
 Each Medical Limit - \$2,000,000
 Retroactive Date - 06/01/1990

INSURER AFFORDING COVERAGE: Lloyd's NAIC#: B7874
 POLICY NUMBER: W10B08201101 EFF DATE: 05/28/2020 EXP DATE: 05/28/2021

TYPE OF INSURANCE:	LIMIT DESCRIPTION:	LIMIT AMOUNT:
Cyber Security Liability	Breach Response Agg	\$10,000,000

Exhibit B
AGENCY CUSTOMER ID: _____

LOC #: _____

**ADDITIONAL REMARKS SCHEDULE**Page 3 of 3

AGENCY Willis Towers Watson Insurance Services West, Inc.		NAMED INSURED The Salvation Army - Division 7 30840 Hawthorne Blvd., Bldg D Rancho Palos Verdes, CA 90275	
POLICY NUMBER See Page 1		EFFECTIVE DATE: See Page 1	
CARRIER See Page 1	NAIC CODE See Page 1		

ADDITIONAL REMARKS

THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM,
FORM NUMBER: 25 FORM TITLE: Certificate of Liability Insurance

INSURER AFFORDING COVERAGE: XL Insurance America Inc NAIC#: 24554
POLICY NUMBER: US00064229LI20A EFF DATE: 10/01/2020 EXP DATE: 10/01/2021

TYPE OF INSURANCE: LIMIT DESCRIPTION: LIMIT AMOUNT:
Abuse/Molestation See Below

ADDITIONAL REMARKS:
Umbrella
Each Occurrence: \$10,000,000
General Aggregate: \$10,000,000
Abuse or Molestation Included - Per Claimant Retained Limit (Claims-Made and Reported) \$5,000,000 Retained Limit