

Vannevar Fussell
Founder of Compost Colorado
5125 Race Court, Denver CO 80216
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303-870-1361
May 12, 2025

Denver City Council
1437 Bannock Street
Denver, CO 80202

Dear Denver City Council Members,

As a proud business owner of Compost Colorado based in of the Globeville, Elyria, and Swansea (GES) neighborhoods, I am writing to express my strong support for the Equestrian Center, Hotel, Housing, and Parking Garage project—an important and long-awaited next step in the voter-approved project.

This project has deep roots in the voices of our neighborhoods. On the Equestrian Center project, GES residents have been at the table—sharing ideas, advocating for our families and future, and working side by side with the National Western Center Authority, city leaders and partners to make sure that this plan reflects our values and priorities. I've seen firsthand how the NWCA is committed to weaving sustainability and conservation into their programs - the new EQC will engage and empower urban and rural communities on these themes, providing long-lasting impact.

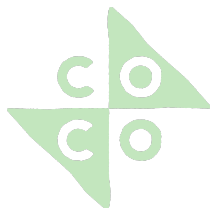
Completing this next phase will do more than deliver new amenities; it will bring needed housing, jobs, and economic opportunities into our neighborhoods. It will also help honor the history and culture that make GES such a unique and vital part of Denver. We have come a long way but have a long road ahead. We know this project advancement will help further our goals and aspirations as a community.

I urge you to approve this project and keep the momentum moving forward. Thank you for your commitment and support of our GES community.

Sincerely,



Vannevar Fussell
Founder - Compost Colorado



Jocelyn Hittle
Colorado State University
4777 National Western Drive
Denver, CO 80216
jocelyn.hittle@colostate.edu
(303) 718-0931

May 8, 2025

Denver City Council
1437 Bannock Street
Denver, CO 80202

Dear Denver City Council Members,

As a representative of the CSU Spur campus, which sits within the Globeville, Elyria, and Swansea (GES) neighborhoods, I am writing to express my strong support for the Equestrian Center, Hotel, Housing, and Parking Garage project—an important and long-awaited next step in completing the NWC, a transformative, voter-approved project.

This project is critical to achieving the collaborative vision for this phase of the NWC project—a vision that includes connecting our community, both the GES neighborhoods and the Denver Metro, to people and opportunities from around the world. It is also a critical to CSU's Vida facility—realizing the full potential of CSU's programs in Vida is dependent upon the completion of the Equestrian Center.

But completing this next phase will do more than deliver programs; it will bring needed housing, jobs, and economic opportunities into the GES neighborhoods. GES residents and the NWC partners have been at the table—working together and with city leaders to make sure that this plan for the Equestrian Center and Hotel reflects the community's values and priorities and achieves the goals of the NWC project.

I urge you to approve this project to realize the vision of the NWC and honor the interests of GES and Denver. Thank you for the work you do to support your communities.

Sincerely,



Jocelyn Hittle
Colorado State University

Kristen Harness
Executive Director
2650 E 40th Ave
Denver, CO 80205
manager@denvernorthbusinessassociation.org

5/8/2025

Denver City Council
1437 Bannock Street
Denver, CO 80202

Dear Denver City Council Members,

As a proud business professional of the Globeville, Elyria, and Swansea (GES) neighborhoods, I am writing to express my strong support for the Equestrian Center, Hotel, Housing, and Parking Garage project—an important and long-awaited next step in the voter-approved project.

This project has deep roots in the voices of our neighborhoods. On the Equestrian Center project, GES residents have been at the table—sharing ideas, advocating for our families and future, and working side by side with the National Western Center Authority, city leaders and partners to make sure that this plan reflects our values and priorities. I've seen firsthand the time, energy, and hope my neighbors have poured into this effort, and I'm proud of what we've built together and I'm grateful for the outreach efforts of the Authority.

Completing this next phase will do more than deliver new amenities; it will bring needed housing, jobs, and economic opportunities into our neighborhoods. It will also help honor the history and culture that make GES such a unique and vital part of Denver. We have come a long way but have a long road ahead. We know this project advancement will help further our goals and aspirations as a community.

I urge you to approve this project and keep the momentum moving forward. Thank you for your commitment and support of our GES community.

Sincerely,

Kristen Harness
Executive Director
Denver North Business Association

S.



Focus Points
FAMILY RESOURCE CENTER

Jules Kelty
Focus Points Family Resource Center
2501 E 48th Ave
Denver, CO 80216
Jules@focuspoints.org
303-725-2413

5/8/2025

Denver City Council
1437 Bannock Street
Denver, CO 80202

Dear Denver City Council Members,

As **Executive Director of Focus Points Family Resource Center**, an essential service provider for **families** of the Globeville, Elyria, and Swansea (GES) neighborhoods, I am writing to express my support for the Equestrian Center, Hotel, Housing, and Parking Garage project—an important and long-awaited next step in the voter-approved project.

This project has included voices of our neighborhoods with consistent meetings held throughout the neighborhood. On the Equestrian Center project, GES residents have been at the table—sharing ideas, advocating for our families and future, and working side by side with the National Western Center Authority, city leaders and partners to ensure this plan incorporates the GES community history, values and priorities. Focus Points FRC has had a member of our staff, who also works closely with our Community Advisory Committee, attending all Equestrian Center community meetings. We have shared feedback from participants and as an organization. National Western Center Authority has listened intently and responded with concrete actions.

Completing this next phase will deliver new amenities, and it will bring needed housing, jobs, and economic opportunities into our neighborhoods. It will also help honor the history and culture that make GES such a unique and vital part of Denver. We know this project advancement will help further our goals and aspirations as a community.

Thank you for your commitment and support of our GES community.

Sincerely,

A handwritten signature in black ink that reads 'Jules S. Kelty'.

Jules S. Kelty
Executive Director
Focus Points Family Resource Center

Globeville Civic Partners
510 E 51st Ave #205
Denver CO 80216

May 8th 2025

Denver City Council
1437 Bannock Street
Denver, CO 80202

Dear Denver City Council Members,

On behalf Globeville Civic Partners, ("GCP" a registered RNO and 501 C3) in the Globeville neighborhood, I am writing to express my strong support for the Equestrian Center, Hotel, Housing, and Parking Garage project—a vital and long-awaited next step in the voter-approved project.

The Equestrian Center project, has allowed GCP and the greater GES neighborhood to work side by side with the National Western Center Authority, city leaders and partners to make sure that this plan reflects our values and priorities. I'm grateful for the outreach efforts of the Authority to ensure that all participants in the process have been heard.

Completing this next phase will not only deliver new amenities; it will bring needed housing, jobs, and economic opportunities into our neighborhoods. It will also help honor the history and culture that make GES such a unique and vital part of Denver. We have come a long way but have a long road ahead. We know this project advancement will help further our goals and aspirations as a community.

I urge you to approve this project and keep the momentum moving forward. Thank you for your commitment and support of our GES community.

Sincerely,



Joseph Henry
President –Globeville Civic Partners

May 12, 2025

Amanda Sandoval
Council President
1437 Bannock Street, Room 451
Denver, CO 80202

Denver City Council
1437 Bannock Street
Room 451
Denver, CO 80202

Estimada señora Presidenta y honorables miembros del Concejo Municipal de Denver,

Mi nombre es María Alcalá y soy vecina del barrio de Swansea. He vivido aquí por muchos años, y quiero compartir unas palabras desde el corazón.

Apoyo al proyecto del National Western Center porque creo que puede traer cosas buenas para nuestra comunidad. Desde el principio, tanto yo como mi hijo y mi nuera hemos estado participando en las reuniones y conversaciones. Para mí ha sido muy importante que estas reuniones cuenten con interpretación, ya que no hablo inglés, y gracias a eso he podido entender, participar y sentirme parte del proceso.

Me gusta lo que están planeando. Me parece muy bien que habrá un centro comunitario que será gratuito para nuestra comunidad. Para las personas de bajos recursos como yo, es muy importante tener espacios donde podamos hacer reuniones, fiestas familiares o actividades sin tener que preocuparnos por el costo.

También me emociona saber que habrá un invernadero donde podremos pasar tiempo con nuestras familias y amistades. Tener un lugar bonito, saludable y seguro donde convivir es algo que hace falta en nuestros vecindarios.

Además, me da esperanza saber que este proyecto traerá oportunidades de empleo para los residentes. Muchas veces los trabajos se los dan a gente de fuera, pero esta vez están pensando en nosotros, en nuestra gente, y eso es muy importante.

Quiero que este proyecto siga avanzando, pero también quiero que siempre se nos escuche. Que no sea como otros procesos donde solo nos piden la opinión y luego la ignoran. Esta vez ha sido diferente, y espero que siga siendo así.

Gracias por tomarse el tiempo de escucharme. Yo quiero un futuro mejor para Swansea, y estoy agradecida de poder formar parte de este momento.

Con aprecio,

Maria Alcalá

Residente de Globeville, Elyria, y Swansea

May 12, 2025

Amanda Sandoval
Council President
1437 Bannock Street, Room 451
Denver, CO 80202

Denver City Council
1437 Bannock Street
Room 451
Denver, CO 80202

Hi, my name is Nancy Santos.

I'm proud to be representing my community of GES known as Globeville, Elyria, Swansea. I have been living in Swansea since July of 2000 till the present day I'm a leader of the community and I advocate for the GES.

I'm not here to represent any organization, but my community but as a resident a mother and neighbor to advocate for the wellbeing of our residents for years we have been outreaching our community needs and walking through ghetto streets and knocking doors down the way in this lovely neighborhoods hearing stories of what is living here in this community and done our best advocating for our people to Amplified the needs and wellbeing of our residents

I want to support the planned development in this community at the national western center.

Over the past years I have seen their support and commitment even now given opportunities to small businesses of employment and this project is bringing more opportunities and dignified employment throughout the future Equestrian center and Hotel as well their vision to develop a community center that will be led by the members of the community of GES.

Thank you,

Nancy Santos

Resident, Globeville, Elyria, Swansea

May 12, 2025

Amanda Sandoval
Council President
1437 Bannock Street, Room 451
Denver, CO 80202

Denver City Council
1437 Bannock Street
Room 451
Denver, CO 80202

Dear Madam President and Honorable Members of the Denver City Council,

My name is Sandra Ruíz Parrilla, and I have been a proud resident of the Globeville, Elyria, and Swansea (GES) community for over a decade. In addition to serving on the National Western Center Authority Board as a representative of GES, I am writing this letter not on behalf of any organization, but as a mother, a neighbor, and a long-time advocate for the well-being of our neighborhoods.

For years, I've walked the streets of GES, knocked on doors, listened to families, and worked—often independently—to amplify the voices and needs of our community. Today, I write in strong support of the planned projects at the National Western Center, including the Equestrian Center and hotel.

From the very beginning, I've been engaged in conversations about these projects, and this is the first time I've experienced a process where resident voices are not only heard, but truly considered. This feels different—not like a checkbox exercise or a token outreach effort, but a meaningful collaboration. Sadly, this has not always been the case in our past experiences with other developers or even some local organizations.

Together with other community members, we have helped shape the vision for these projects. I believe they hold genuine potential to benefit our community—if we remain actively involved throughout planning and implementation. Continued engagement will ensure the outcomes truly reflect the needs and desires of GES residents.

Over the past year, I have seen real commitment from the project leaders to create dignified employment opportunities for our community through the future Equestrian Center and hotel. Additionally, the vision for a community center that is led by and for the people of GES gives me hope. I believe in this vision, and I remain committed—through my role on the board and as a community member—to holding all partners accountable to honor these commitments and keep our voices at the center.

I also want to underscore the critical role the City of Denver must play in realizing the future we all envision. The City has both the responsibility and the power to support our neighborhoods in transformative ways. This includes investment in sidewalks, green infrastructure, improved air quality, accessible clean energy programs, and safety rooted in

community care—not policing alone. Most urgently, we need housing solutions that are inclusive and responsive to the real challenges our families face.

I respectfully urge the City to make lasting, respectful investments in the Globeville, Elyria, and Swansea neighborhoods—investments that recognize our dignity, respect our voices, and reflect our lived realities.

My commitment to this community is driven by love and sustained by hope. I believe in progress through collaboration, accountability, and a shared commitment to equity. Together, we can build a future where GES is not only heard, but seen, valued, and supported—because GES matters. Our voices matter. Our lives matter.

Thank you for your time and consideration.

With respect and hope,

Sandra Ruíz Parrilla

Resident, Globeville, Elyria, Swansea

Member, National Western Center Authority Board

May 8, 2025

Amanda Sandoval
Council President
1437 Bannock Street, Room 451
Denver, CO 80202

Denver City Council
1437 Bannock Street
Room 451
Denver, CO 80202

Dear Madam President and Honorable Members of the Denver City Council,

On behalf of the Western Stock Show Association and the National Western Stock Show, and as long-term partners of the City & County of Denver, we wanted to express our strong support for the long-awaited and voter-approved Equestrian Center, Parking Garage, and Hotel project.

Before going any further, as the outgoing President and CEO of the Western Stock Show Association and the National Western Stock Show, I am co-signing this letter and wanted to formally introduce you to Wes Allison, our next President and CEO. Wes officially began his role in Denver on May 5, 2025, and looks forward to meeting and working with each and every one of you as partners and leaders of our great City.

The addition of the new Equestrian Center is a core element of the Framework Agreement for the National Western Center, and this project represents a critical piece in Denver's future as a leader in the equine and agricultural industries. Designed as a year-round facility, the Equestrian Center will attract top-tier equestrian events and some of the nation's most prestigious horse shows. These opportunities not only celebrate our Western Heritage but also provide substantial economic and cultural benefits to the city. The enhancements introduced by this project are critical to elevating the experience of the National Western Stock Show, one of Colorado's most cherished traditions. Each January, the Stock Show draws hundreds of thousands of visitors, exhibitors, and industry professionals. With the addition of state-of-the-art facilities, including expanded parking and convenient on-site lodging, we can offer a first-class experience that reflects the scale and importance of this historic event.

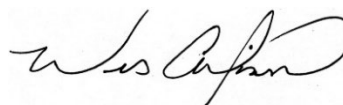
As you may know, this Equestrian Center project was the subject of dozens and dozens of meetings with a broad group of community members and stakeholders. Due to the unprecedented level of community outreach, the Equestrian Center Task Force—together with numerous community members—organized and prioritized 275 ideas into specific project community benefits required by the Project Support Agreement to be included in the Authority's agreement with the project developer. Under the great leadership of the National Western Center Authority, we are beyond proud to see how it all has come together.

We respectfully urge City Council to support this project and thank you for your continued leadership and investment in Denver's future.

Sincerely,



Paul Andrews



Wes Allison

Former President/CEO
Western Stock Show Association
National Western Stock Show

President/CEO
Western Stock Show Association
National Western Stock Show



www.ges-coalition.org
4700 Claude Ct.
Denver CO, 80216

May 12th, 2025

Dear Denver City Council Members,

As a potential organizational partner in the future development of the Triangle, and representing neighbors that have long been negatively impacted by past and current development at National Western, we are hopeful to see real changes for the better through partnership with the City of Denver and National Western around the community ownership of land. We are committed to building this partnership, and we need transparency and equitable decision making that doesn't set a negative precedent for the community about how decisions are made about real community benefits without real community partnerships.

We have been asked by NWCO to comment on the upcoming agreement on resolution 25-0548, an agreement between the National Western Authority and the City of Denver for the finances to develop the equestrian center and surrounding buildings.

Unfortunately, information was only made available about these decisions at the last minute. We are also concerned about the immense financial burden to Denverites (\$800M+ over 35 years), and because we do not have enough timely information, we are not able to officially support or oppose this resolution, especially considering the lack of defined anti-displacement strategies in place.

Our main focus for real outcomes for the Globeville and Elyria-Swansea neighborhoods has been to build long-term strategies for preventing displacement through the community ownership land, in particular, public land on the Triangle (phases 3-8). While community leaders feel we are on a promising path towards real community ownership of land at the Triangle, our leadership also recognizes that, to date, we still have no official commitment that any of the Triangle's public land will be available for community ownership. To be direct on this issue, we are sincerely concerned about the precedent of how decisions are made without real buy-in from the community organizations that are on-the-ground across the three neighborhoods.

Through conversations with our staff and board, our main concern is how little any community groups were involved in this (including NWC's CAC, and the NWCO's community outreach group). Second and with greater long-term impact, there are ongoing impacts of investment and development that increase displacement and gentrification, which are not at all addressed by the Project Support Agreement. While many of our members "participated" in the sticky-note process leading up to the Hotel/Equestrian Center plan, it is evident in the results that the "ideas" generated through that process were not considered in-depth, nor implemented or detailed with



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any real thought of community members. Dozens of GES members have attended CAC meetings over the years, where progress, like the idea of having housing, was reported. In those situations, we give feedback that is captured, but no other action is taken to address the issues or ideas generated. We expressed concerns about the “community-driven space” being a “mockery” of real community ownership. We have repeatedly asked how decisions would be made by the “community” or how that space would be “driven” by the community, while no real answers have been made available to these critical questions.

We can tell, as you can, the difference between co-creation and community decision making and top-down “community engagement” where the results are actually not for the community, nor will they make any positive difference in the issues that the neighborhoods face.

The Community Investment Fund, from our perspective, is a critical component of this agreement for community benefit. Considering that these are public funds, the CIF contribution should be more significant to allow for building an investment fund that can create systemic change at the neighborhood level as well. The CIF has become effective at re-distributing money to GES neighbors, aligned with their goals and addressing displacement issues. Growing and developing the CIF to be able to loan money and make larger-scale capital investments in and across the neighborhoods is critical. **We would like to see a larger slice going to seed the CIF out of the pre-development fund, and an ongoing larger contribution to the CIF.**

While we are excited about the upcoming development at Triangle, we need to see a clear commitment to a precedent that won't jeopardize real community ownership of land at the Triangle. Our hope is many-fold for the long-term process with the City to support community ownership of land, and layers of community benefit that keep building on each other.

Sincerely,

Nola Miguel, Executive Director of the GES Coalition