

A G R E E M E N T

THIS AGREEMENT is made between the **CITY AND COUNTY OF DENVER**, a home rule and municipal corporation of the State of Colorado (the “City”), and **DENVER HEALTH AND HOSPITAL AUTHORITY**, a body corporate and political subdivision of the State of Colorado, whose mailing address is 777 Bannock Street, Mail Code 0278, Denver, Colorado 80204-4507 (the “Contractor”), jointly (“the Parties”).

The Parties agree as follows:

1. COORDINATION AND LIAISON: The Contractor shall fully coordinate all services under the Agreement with the Executive Director of the Department of Public Health and Environment, (“Executive Director”) or, the Executive Director’s Designee.

2. SERVICES TO BE PERFORMED:

a. The Contractor shall diligently undertake, perform, and complete all of the services and produce all the deliverables set forth on **Exhibit A, Scope of Work**, in conformance with the performance standards set by the Executive Director.

b. The Contractor is ready, willing, and able to provide the services required by this Agreement.

c. The Contractor shall faithfully perform the services in accordance with the standards of care, skill, training, diligence, and judgment provided by highly competent individuals performing services of a similar nature to those described in the Agreement and in accordance with the terms of the Agreement.

3. TERM: The Agreement will commence on **August 1, 2025**, and will expire on **July 31, 2028** (the “Term”). The term of this Agreement may be extended by mutual written agreement of the parties on the same terms and conditions set out herein. Subject to the Executive Director’s prior written authorization, the Contractor shall complete any work in progress as of the expiration date, and the Term of the Agreement will extend until the work is completed or earlier terminated by the Executive Director.

4. COMPENSATION AND PAYMENT:

a. Budget. The City shall pay, and the Contractor shall accept as the sole compensation for services rendered and costs incurred under the Agreement the line item amounts set forth in the budget contained in **Exhibit B**. Amounts billed may not exceed the budget set forth

in **Exhibit B**.

b. **Reimbursable Expenses:** All of the Contractor's expenses are contained in the budget in **Exhibit B**.

c. **Invoicing:** Contractor shall provide the City with a monthly invoice in a format and with a level of detail acceptable to the City including all supporting documentation required by the City. The City's Prompt Payment Ordinance, §§ 20-107 to 20-118, D.R.M.C., applies to invoicing and payment under this Agreement.

d. **Maximum Contract Amount:**

(1) Notwithstanding any other provision of the Agreement, the City's maximum payment obligation will not exceed **ONE MILLION DOLLARS AND NO CENTS (\$1,000,000.00)** (the "Maximum Contract Amount"). The City is not obligated to execute an Agreement or any amendments for any further services, including any services performed by Contractor beyond those specifically described in **Exhibit A**. Any services performed beyond those in **Exhibit A** are performed at Contractor's risk and without authorization under the Agreement.

(2) The City's payment obligation, whether direct or contingent, extends only to funds appropriated annually by the Denver City Council, paid into the Treasury of the City, and encumbered for the purpose of the Agreement. The City does not by this Agreement irrevocably pledge present cash reserves for payment or performance in future fiscal years. The Agreement does not and is not intended to create a multiple-fiscal year direct or indirect debt or financial obligation of the City.

5. **STATUS OF CONTRACTOR:** The Contractor is an independent contractor retained to perform professional or technical services for limited periods of time. Neither the Contractor nor any of its employees are, by virtue of services performed hereunder, employees or Directors of the City under Chapter 18 of the Denver Revised Municipal Code, or for any purpose whatsoever.

6. **TERMINATION:**

a. Both Parties have the right to terminate the Agreement with or without cause upon ninety (90) days prior written notice to the other Party. If the City terminates the Agreement pursuant to this paragraph, the Contractor shall not perform additional services after the date of

termination.

b. Notwithstanding the preceding paragraph, the City may terminate the Agreement if the Contractor or any of its officers or employees are convicted, plead *nolo contendere*, enter into a formal agreement in which they admit guilt, enter a plea of guilty or otherwise admit culpability to criminal offenses of bribery, kickbacks, collusive bidding, bid-rigging, antitrust, fraud, undue influence, theft, racketeering, extortion or any offense of a similar nature in connection with Contractor's business. Termination for the reasons stated in this paragraph is effective upon receipt of notice.

c. Upon termination of the Agreement for breach, the Contractor shall have no claim against the City by reason of, or arising out of, incidental or relating to termination, except for compensation for work duly requested and satisfactorily performed as described in the Agreement. Contractor shall receive payment for work or services performed prior to the date of termination or performed as part of or to complete work or services occurring or in progress prior to the date of termination.

d. If the Agreement is terminated, each Party is entitled to possession of all materials, equipment, tools and facilities such Party owns that are in the possession, custody, or control of the other Party to this Agreement, subject to the provisions of Section 6.e. below. The Party obligated to return items hereunder to the other Party shall deliver all such items in the form in which they were delivered, obtained, or prepared. Each Party shall deliver all documents, excluding any records related to the treatment or care of specific individuals, in any form that were prepared under the agreement, and all other items, materials and documents that have been paid for by the other Party to that Party. Each Party shall mark all copies of work product that are incomplete at the time of termination "DRAFT-INCOMPLETE".

e. If the Agreement is terminated or is allowed to expire at the end of the Term, the City has the right to inspect any personal or real property purchased by the Contractor with money provided under the Agreement and to determine, in the City's sole discretion, whether the property has useful life remaining. If the City determines the property has useful life remaining, the City has the right to have the property returned to the City. In the event vehicles were purchased, the Contractor shall title the vehicles to the City within ninety (90) days of receiving written notice of the City's demand.

7. EXAMINATION OF RECORDS AND AUDITS: Any authorized agent of the City, including the City Auditor or his or her representative, has the right to access and the right to examine, copy and retain copies, at City's election in paper or electronic form, any pertinent books, documents, papers and records related the provision of any goods or services to the City, and any other transactions related to this Agreement. Such items shall include documentation that proves the citizenship of any person performing work on behalf of Contractor pursuant to this Agreement but shall not include Contractor's confidential personnel records or patient protected health information ("PHI"). Contractor shall cooperate with City representatives and City representatives shall be granted access to the foregoing documents and information during reasonable business hours and until the latter of three (3) years after the final payment under the Agreement or expiration of the applicable statute of limitations. When conducting an audit of this Agreement, the City Auditor shall be subject to government auditing standards issued by the United States Government Accountability Office by the Comptroller General of the United States, including with respect to disclosure of information acquired during the course of an audit. No examination of records and audit pursuant to this paragraph shall require Contractor to make disclosures in violation of state or federal privacy laws. Contractor shall at all times comply with D.R.M.C. 20-276.

8. WHEN RIGHTS AND REMEDIES NOT WAIVED: In no event will any payment or other action by the City constitute or be construed to be a waiver by the City of any breach of covenant or default that may then exist on the part of the Contractor. No payment, other action, or inaction by either Party when any breach or default exists will impair or prejudice any right or remedy available to it with respect to any breach or default. No assent, expressed or implied, to any breach of any term of the Agreement constitutes a waiver of any other breach.

9. INSURANCE:

a. Contractor is a "public entity" within the meaning of the Colorado Governmental Immunity Act, C.R.S. § 24-10-101, et seq., as amended (the "Act"). Contractor shall maintain at all times during the term of this Agreement, including any renewals or extensions, such liability insurance, by commercial policy or self-insurance, as is necessary to meet Contractor's liabilities in accordance with the limits of the Act. Proof of such insurance shall be provided upon written request by the City. This obligation shall survive the termination of the Agreement.

b. Each Party, or the Party's insurer if applicable, shall waive subrogation rights

against the other Party.

c. **Professional Liability (Errors & Omissions):** Contractor shall maintain minimum limits of \$1,000,000 per claim and \$1,000,000 policy aggregate limit. The policy shall be kept in force, or a Tail policy placed, for three (3) years for all contracts except construction contracts for which the policy or Tail shall be kept in place for eight (8) years.

10. **INTER-GOVERNMENTAL LIABILITY:** At all times during the term of this Agreement, including any renewals or extensions, Contractor shall maintain such insurance, by commercial policy or self-insurance, as is necessary to meet its liabilities under the CGIA. **Contractor will be responsible for the actions and omissions of its respective officers, agents, employees, and subcontractors, to the extent provided by the Act. This obligation will survive termination of this Agreement.**

11. **TAXES, CHARGES AND PENALTIES:** The City is not liable for the payment of taxes, late charges or penalties of any nature for amounts which may be due and payable by Contractor, except for any additional amounts that the City may be required to pay under the City's prompt payment ordinance D.R.M.C. § 20-107, *et seq.* The Contractor shall promptly pay when due, all taxes, bills, debts and obligations it incurs performing the services under the Agreement and shall not allow any lien, mortgage, judgment or execution to be filed against City property.

12. **ASSIGNMENT; SUBCONTRACTING:** The Contractor shall not voluntarily or involuntarily assign any of its rights or obligations, or subcontract performance obligations, under this Agreement without obtaining the Executive Director's prior written consent. Any assignment or subcontracting without such consent will be ineffective and void, and will be cause for termination of this Agreement by the City. The Executive Director has sole and absolute discretion whether to consent to any assignment or subcontracting, or to terminate the Agreement because of unauthorized assignment or subcontracting. In the event of any subcontracting or unauthorized assignment: (i) the Contractor shall remain responsible to the City; and (ii) no contractual relationship shall be created between the City and any subconsultant, subcontractor or assign.

13. **INUREMENT:** The rights and obligations of the Parties to the Agreement inure to the benefit of and shall be binding upon the Parties and their respective successors and assigns, provided assignments are consented to in accordance with the terms of the Agreement.

14. **NO THIRD-PARTY BENEFICIARY:** Enforcement of the terms of the Agreement

and all rights of action relating to enforcement are strictly reserved to the Parties. Nothing contained in the Agreement gives or allows any claim or right of action to any third person or entity. Any person or entity other than the City or the Contractor receiving services or benefits pursuant to the Agreement is an incidental beneficiary only.

15. NO AUTHORITY TO BIND CITY TO CONTRACTS: The Contractor lacks any authority to bind the City on any contractual matters. Final approval of all contractual matters that purport to obligate the City must be executed by the City in accordance with the City's Charter and the Denver Revised Municipal Code.

16. SEVERABILITY: Except for the provisions of the Agreement requiring appropriation of funds and limiting the total amount payable by the City, if a court of competent jurisdiction finds any provision of the Agreement or any portion of it to be invalid, illegal, or unenforceable, the validity of the remaining portions or provisions will not be affected, if the intent of the Parties can be fulfilled.

17. CONFLICT OF INTEREST:

a. No employee of the City shall have any personal or beneficial interest in the services or property described in the Agreement. The Contractor shall not hire, or contract for services with, any employee or officer of the City that would be in violation of the City's Code of Ethics, D.R.M.C. §2-51, et seq. or the Charter §§ 1.2.8, 1.2.9, and 1.2.12.

b. The Contractor shall not engage in any transaction, activity or conduct that would result in a conflict of interest under the Agreement. The Contractor represents that it has disclosed any and all current or potential conflicts of interest. A conflict of interest shall include transactions, activities or conduct that would affect the judgment, actions or work of the Contractor by placing the Contractor's own interests, or the interests of any party with whom the Contractor has a contractual arrangement, in conflict with those of the City. The City, in its sole discretion, will determine the existence of a conflict of interest and may terminate the Agreement if it determines a conflict exists, after it has given the Contractor written notice describing the conflict. Before terminating the Agreement, the City shall give the Contractor a minimum of thirty (30) days to cure the conflict, unless the City, in its sole discretion, determines that the conflict cannot be cured.

18. NOTICES: All notices required by the terms of the Agreement must be hand delivered, sent by overnight courier service, mailed by certified mail, return receipt requested, sent

via email, or mailed via United States mail, postage prepaid, if to Contractor at the address first above written or to sparo@dhha.org if via email, and if to the City at:

Executive Director of Public Health and Environment or Designee
201 W. Colfax Avenue, Suite 800
Denver, Colorado 80202

With a copy of any such notice to:

Denver City Attorney's Office
1437 Bannock St., Room 353
Denver, Colorado 80202

Notices hand delivered or sent by overnight courier are effective upon delivery. Notices sent by certified mail are effective upon receipt. Notices sent by mail are effective upon deposit with the U.S. Postal Service. Notices sent via email shall be considered effective once the receiving Party sends acknowledgement of receipt. The Parties may designate substitute addresses where or persons to whom notices are to be mailed or delivered. However, these substitutions will not become effective until actual receipt of written notification.

19. DISPUTES: All disputes between the City and Contractor arising out of or regarding the Agreement will first attempt to be resolved by administrative hearing pursuant to the procedure established by D.R.M.C. § 56-106(b)-(f). For the purposes of that administrative procedure, the City official rendering a final determination shall be the Executive Director as defined in this Agreement. The use of this dispute resolution process is without prejudice to the rights of either Party under the terms of the Agreement, including the right of either Party to utilize litigation to resolve any disputes at any time in the event that this dispute resolution procedure fails to result in a mutually satisfactory resolution of the dispute

20. GOVERNING LAW; VENUE: The Agreement will be construed and enforced in accordance with applicable federal law, the laws of the State of Colorado, and the Charter, Revised Municipal Code, ordinances, regulations and Executive Orders of the City and County of Denver, which are expressly incorporated into the Agreement. Unless otherwise specified, any reference to statutes, laws, regulations, charter or code provisions, ordinances, executive orders, or related memoranda, includes amendments or supplements to same. Venue for any legal action relating to the Agreement will be in the District Court of the State of Colorado, Second Judicial District (Denver District Court).

21. NO DISCRIMINATION IN EMPLOYMENT: In connection with the performance of work under the Agreement, the Contractor may not refuse to hire, discharge, promote, demote, or discriminate in matters of compensation against any person otherwise qualified, solely because of race, color, religion, national origin, ethnicity, citizenship, immigration status, gender, age, sexual orientation, gender identity, gender expression, marital status, source of income, military status, protective hairstyle, or disability. The Contractor shall insert the foregoing provision in all subcontracts.

22. COMPLIANCE WITH ALL LAWS: Contractor shall perform or cause to be performed all services in full compliance with all applicable laws, rules, regulations and codes of the United States, the State of Colorado; and with the Charter, ordinances, rules, regulations and Executive Orders of the City and County of Denver.

23. LEGAL AUTHORITY: Contractor represents and certifies that it possesses the legal authority, pursuant to any proper, appropriate and official motion, resolution or action passed or taken, to enter into the Agreement. Each person signing and executing the Agreement on behalf of Contractor represents and certifies that they have been fully authorized by Contractor to execute the Agreement on behalf of Contractor and to validly and legally bind Contractor to all the terms, performances and provisions of the Agreement. The City shall have the right, in its sole discretion, to either temporarily suspend or permanently terminate the Agreement if there is a dispute as to the legal authority of either Contractor or the person signing the Agreement to enter into the Agreement.

24. NO CONSTRUCTION AGAINST DRAFTING PARTY: The Parties and their respective counsel have had the opportunity to review the Agreement, and the Agreement will not be construed against any party merely because any provisions of the Agreement were prepared by a particular party.

25. ORDER OF PRECEDENCE: In the event of any conflicts between the language of the Agreement and the exhibits, the language of the Agreement controls.

26. INTELLECTUAL PROPERTY RIGHTS: The City and Contractor intend that all property rights to any and all materials, text, logos, documents, booklets, manuals, references, guides, brochures, advertisements, URLs, domain names, music, sketches, web pages, plans, drawings, prints, photographs, specifications, software, data, products, ideas, inventions, and any other work or recorded information created by the Contractor and paid for by the City pursuant to

this Agreement, in preliminary or final form and on any media whatsoever (collectively, “Materials”), shall belong to the City. The Contractor shall disclose all such items to the City and shall assign such rights over to the City upon completion of the Project. To the extent permitted by the U.S. Copyright Act, 17 USC § 101, *et seq.*, the Materials are a “work made for hire” and all ownership of copyright in the Materials shall vest in the City at the time the Materials are created. To the extent that the Materials are not a “work made for hire,” the Contractor (by this Agreement) sells, assigns and transfers all right, title and interest in and to the Materials to the City, including the right to secure copyright, patent, trademark, and other intellectual property rights throughout the world and to have and to hold such rights in perpetuity.

27. SURVIVAL OF CERTAIN PROVISIONS: The terms of the Agreement and any exhibits and attachments that by reasonable implication contemplate continued performance, rights, or compliance beyond expiration or termination of the Agreement survive the Agreement and will continue to be enforceable. Without limiting the generality of this provision, the Contractor’s obligations to provide insurance will survive for a period equal to any and all relevant statutes of limitation, plus the time necessary to fully resolve any claims, matters, or actions begun within that period.

28. ADVERTISING AND PUBLIC DISCLOSURE: The Contractor shall not include any reference to the Agreement or to services performed pursuant to the Agreement in any of the Contractor’s advertising or public relations materials without first obtaining the written approval of the Executive Director, which shall not be unreasonably withheld. Any oral presentation or written materials related to services performed under the Agreement will be limited to services that have been accepted by the City. The Contractor shall notify the Executive Director in advance of the date and time of any presentation. Nothing in this provision precludes the transmittal of any information to City officials.

29. CONFIDENTIAL INFORMATION:

a. City Information: Contractor acknowledges and accepts that, in performance of all work under the terms of this Agreement, Contractor may have access to Proprietary Data or confidential information that may be owned or controlled by the City, and that the disclosure of such Proprietary Data or information may be damaging to the City or third parties. Contractor agrees that all Proprietary Data, confidential information or any other data or

information provided or otherwise disclosed by the City to Contractor shall be held in confidence and used only in the performance of its obligations under this Agreement. Contractor shall exercise the same standard of care to protect such Proprietary Data and information as a reasonably prudent Contractor would to protect its own proprietary or confidential data. "Proprietary Data" shall mean any materials or information which may be designated or marked "Proprietary" or "Confidential" or which would not be documents subject to disclosure pursuant to the Colorado Open Records Act or City ordinance, and provided or made available to Contractor by the City. Such Proprietary Data may be in hardcopy, printed, digital or electronic format.

30. CITY EXECUTION OF AGREEMENT: The Agreement will not be effective or binding on the City until it has been fully executed by all required signatories of the City and County of Denver, and if required by Charter, approved by the City Council.

31. AGREEMENT AS COMPLETE INTEGRATION-AMENDMENTS: The Agreement is the complete integration of all understandings between the Parties as to the subject matter of the Agreement. No prior, contemporaneous or subsequent addition, deletion, or other modification has any force or effect, unless embodied in the Agreement in writing. No oral representation by any officer or employee of the City at variance with the terms of the Agreement or any written amendment to the Agreement will have any force or effect or bind the City.

32. USE, POSSESSION OR SALE OF ALCOHOL OR DRUGS: Contractor shall cooperate and comply with the provisions of Executive Order 94 and its Attachment A concerning the use, possession or sale of alcohol or drugs. Violation of these provisions or refusal to cooperate with implementation of the policy can result in contract personnel being barred from City facilities and from participating in City operations.

33. COMPLIANCE WITH DENVER WAGE LAWS: To the extent applicable to the Contractor's provision of Services hereunder, the Contractor shall comply with, and agrees to be bound by, all rules, regulations, requirements, conditions, and City determinations regarding the City's Minimum Wage and Civil Wage Theft Ordinances, Sections 58-1 through 58-26 D.R.M.C., including, but not limited to, the requirement that every covered worker shall be paid all earned wages under applicable state, federal, and city law in accordance with the foregoing D.R.M.C. Sections. By executing this Agreement, the Contractor expressly acknowledges that the Contractor is aware of the requirements of the City's Minimum Wage and Civil Wage Theft Ordinances and

that any failure by the Contractor, or any other individual or entity acting subject to this Agreement, to strictly comply with the foregoing D.R.M.C. Sections shall result in the penalties and other remedies authorized therein.

34. ELECTRONIC SIGNATURES AND ELECTRONIC RECORDS: Contractor consents to the use of electronic signatures by the City. The Agreement, and any other documents requiring a signature under the Agreement, may be signed electronically by the City in the manner specified by the City. The Parties agree not to deny the legal effect or enforceability of the Agreement solely because it is in electronic form or because an electronic record was used in its formation. The Parties agree not to object to the admissibility of the Agreement in the form of an electronic record, or a paper copy of an electronic document, or a paper copy of a document bearing an electronic signature, on the ground that it is an electronic record or electronic signature or that it is not in its original form or is not an original.

Exhibit List

Exhibit A – Scope of Work.

Exhibit B – Budget.

Exhibit C – Timeline.

Exhibit D – Form of Invoice.

[THE REMAINDER OF THIS PAGE IS INTENTIONALLY LEFT BLANK.]

Contract Control Number:
Contractor Name:

ENVHL-202580277-00
DENVER HEALTH AND HOSPITAL AUTHORITY

IN WITNESS WHEREOF, the parties have set their hands and affixed their seals at
Denver, Colorado as of:

SEAL**CITY AND COUNTY OF DENVER:**

ATTEST:

By:

APPROVED AS TO FORM:

Attorney for the City and County of Denver

By: _____

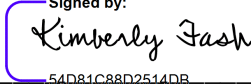
REGISTERED AND COUNTERSIGNED:

By: _____

By: _____

Contract Control Number:
Contractor Name:

ENVHL-202580277-00
DENVER HEALTH AND HOSPITAL AUTHORITY

By:  Signed by:
54D81C88D2514DB...

Name: Kimberly Fash
(please print)

Title: Director, SPARO
(please print)

ATTEST: [if required]

By: _____

Name: _____
(please print)

Title: _____
(please print)



EXHIBIT A

SCOPE OF WORK

I. Purpose of Agreement

The purpose of this contract is to establish an agreement and Scope of Services between the Department of Public Health and Environment and Denver Health & Hospital Authority (DHHA) (the “Provider”).

The Provider shall provide the identified services for the City under the support and guidance of the Denver Department of Public Health and Environment using best practices and other methods for fostering a sense of collaboration and communication.

DHHA has been awarded **\$1,000,000.00** in Healthy Food for Denver’s Kids funds for the maximum contracted amount for a contract term of August 1, 2025- July 31, 2028.

II. Program Services and Descriptions

The Provider will be granted funds to provide the following services:

To meet the growing nutritional needs of Denver families, the Same Day Nutrition Assistance program will enhance access to federal nutrition assistance by enrolling families directly during medical appointments. Participants will receive Electronic Benefit Transfer (EBT) cards and be able to purchase healthy food the same day. This approach aligns with Healthy Food for Denver Kids (HFDK) Priority Areas 2 and 3, addressing barriers to enrollment, supporting increased demand for food assistance, and ensuring access to culturally responsive food options. In addition, the program will offer food educational resources for both caregivers and children.

Our community-informed program focuses on pregnant individuals and households with children under five, targeting those who are eligible for food assistance but not currently enrolled (EBNE). By integrating nutrition assistance enrollment into existing medical appointments, families can be enrolled in WIC during pediatric or obstetric visits, reducing wait times from 9-12 weeks to same-day service. This model helps families access healthy foods quickly, reducing food insecurity during critical early childhood years.

The goals of this project are as follows:

- **Goal 1:** By September 2028, the Same Day Nutrition Assistance program will increase access to nutritious food and improve participation in WIC by enrolling at least 4,000 unique individuals (3,200 youth and 800 women) in federal nutrition assistance programs. This goal prioritizes reducing enrollment wait times and eliminating barriers to access, particularly for under-resourced and historically marginalized communities. The program’s outreach and service delivery will be continually informed by community feedback, ensuring that the approach remains culturally responsive, equitable, and inclusive. Ultimately, this goal aims to promote equitable access to nutrition support for all eligible families, especially those facing systemic barriers to healthcare and food security.



EXHIBIT A

SCOPE OF WORK

- **Goal 2:** By September 2028, the Same Day Nutrition Assistance program will distribute the equivalent of \$4 million in healthy foods in the form of federal nutrition assistance benefits to families enrolled in WIC who are experiencing food insecurity. The program will emphasize equity by reaching populations most impacted by systemic barriers to food access. This effort will directly contribute to long-term improvements in health outcomes and food security for vulnerable populations.

Quantitative Metrics:

- Unique Enrollments: Track the number of individuals enrolled in WIC and other federal nutrition programs, with a target of 4,000 unique enrollments by 2028 (3,200 youth and 800 women).
- Food Distribution: Measure the total dollar value of healthy food distributed, with a goal of \$4 million by September 2028.

- **Qualitative Metrics:**

- Program Participant Satisfaction: Conduct surveys to assess participant's perceptions of reduced barriers to access, focusing on satisfaction with wait times, enrollment ease, and overall program experience.
- Provider Satisfaction: Distribute provider satisfaction surveys to gauge feedback on the workflow and effectiveness of Same Day Nutrition Assistance integration into medical appointments.

- **Time Frame and Data Collection Methods:**

- Data collection will be ongoing throughout the program, with bi-annual assessments of key metrics.
- Quarterly reviews will allow for data analysis and the identification of trends, ensuring continuous improvement and the refinement of outreach strategies
- The program will implement quality improvement measures each year to adjust goals and activities based on real-time feedback.

Please see **Exhibit D** for further timeline and implementation information.

A. **Program Locations:** The Provider will serve the following sites and/or neighborhoods:

Geographical Location	Please check all that apply
Citywide	<input type="checkbox"/>
Athmar Park	<input checked="" type="checkbox"/>
Auraria	<input checked="" type="checkbox"/>
Baker	<input checked="" type="checkbox"/>
Barnum	<input checked="" type="checkbox"/>
Barnum West	<input checked="" type="checkbox"/>
Bear Valley	<input type="checkbox"/>
Belcaro	<input type="checkbox"/>
Berkeley	<input type="checkbox"/>
Capitol Hill	<input checked="" type="checkbox"/>
Central Business District	<input type="checkbox"/>



DENVER
THE MILE HIGH CITY

EXHIBIT A

SCOPE OF WORK

Central Park	<input type="checkbox"/>
Chaffee Park	<input checked="" type="checkbox"/>
Cheesman Park	<input type="checkbox"/>
Cherry Creek	<input type="checkbox"/>
City Park	<input type="checkbox"/>
City Park West	<input checked="" type="checkbox"/>
Civic Center	<input type="checkbox"/>
Clayton	<input checked="" type="checkbox"/>
Cole	<input checked="" type="checkbox"/>
College View - South Platte	<input checked="" type="checkbox"/>
Congress Park	<input checked="" type="checkbox"/>
Cory - Merrill	<input type="checkbox"/>
Country Club	<input type="checkbox"/>
DIA	<input checked="" type="checkbox"/>
East Colfax	<input checked="" type="checkbox"/>
Elyria Swansea	<input checked="" type="checkbox"/>
Five Points	<input checked="" type="checkbox"/>
Fort Logan	<input type="checkbox"/>
Gateway - Green Valley Ranch	<input checked="" type="checkbox"/>
Globeville	<input checked="" type="checkbox"/>
Goldsmith	<input checked="" type="checkbox"/>
Green valley Ranch	<input type="checkbox"/>
Hale	<input checked="" type="checkbox"/>
Hampden	<input checked="" type="checkbox"/>
Hampden South	<input checked="" type="checkbox"/>
Harvey Park	<input checked="" type="checkbox"/>
Harvey Park South	<input checked="" type="checkbox"/>
Highland	<input checked="" type="checkbox"/>
Hilltop	<input type="checkbox"/>
Indian Creek	<input checked="" type="checkbox"/>
Jefferson Park	<input checked="" type="checkbox"/>
Kennedy	<input type="checkbox"/>
La Alma lincoln park	<input type="checkbox"/>
Lincoln Park	<input checked="" type="checkbox"/>
Lowry Field	<input checked="" type="checkbox"/>
Mar Lee	<input checked="" type="checkbox"/>
Marston	<input type="checkbox"/>
Montbello	<input checked="" type="checkbox"/>
Montclair	<input type="checkbox"/>
North Capitol Hill	<input checked="" type="checkbox"/>
North Park Hill	<input checked="" type="checkbox"/>



EXHIBIT A

SCOPE OF WORK

Northeast Park Hill	<input checked="" type="checkbox"/>
Overland	<input checked="" type="checkbox"/>
Platt Park	<input type="checkbox"/>
Regis	<input type="checkbox"/>
Rosedale	<input checked="" type="checkbox"/>
Ruby Hill	<input checked="" type="checkbox"/>
Skyland	<input checked="" type="checkbox"/>
Sloan Lake	<input type="checkbox"/>
South Park Hill	<input type="checkbox"/>
Southmoor Park	<input type="checkbox"/>
Speer	<input checked="" type="checkbox"/>
Sun Valley	<input checked="" type="checkbox"/>
Sunnyside	<input checked="" type="checkbox"/>
Union Station	<input type="checkbox"/>
University	<input type="checkbox"/>
University Hills	<input type="checkbox"/>
University Park	<input type="checkbox"/>
Valverde	<input checked="" type="checkbox"/>
Villa Park	<input type="checkbox"/>
Virginia Village	<input checked="" type="checkbox"/>
Washington Park	<input type="checkbox"/>
Washington Park West	<input type="checkbox"/>
Washington Virginia Vale	<input checked="" type="checkbox"/>
Wellshire	<input type="checkbox"/>
West Colfax	<input type="checkbox"/>
Westwood	<input checked="" type="checkbox"/>

If applicable, please note the physical address where programming takes place:

Site	Address
Denver Health	777 Bannock St, Denver, CO 80204

B. Public Good

The Same Day Nutrition Assistance program benefits the public good by addressing systemic barriers to food security, creating a ripple effect that extends far beyond individual families. While Denver residents and families will directly benefit from immediate access to WIC enrollment and nutritious foods, the program's long-term impact is felt across the entire community. By improving early childhood nutrition and promoting multigenerational health, the program contributes to healthier, more resilient communities, reducing long-term healthcare costs, and increasing educational and economic opportunities.

The program's systemic impact is amplified by its commitment to quality improvement, community-informed feedback, and sustainability. Through these efforts, the program creates



EXHIBIT A

SCOPE OF WORK

a scalable model of care that can be replicated citywide and serve as a model for public health strategies at both the local and state levels. By integrating same-day enrollment into medical visits, it reduces wait times, improves access to food, and ensures timely nutrition support for families in need—effectively strengthening the social safety net and promoting equity in under-resourced communities.

Beyond the immediate benefits to families, the program contributes to a more robust public health infrastructure. The WIC program itself has been shown to be an efficient intervention, with the USDA highlighting that every dollar spent on pregnant women in WIC generates \$1.92 to \$4.21 in Medicaid savings for newborns and mothers. These savings not only reduce the financial burden on the healthcare system but also improve the overall health of the population, making the program a smart investment in public health.

In this way, the Same Day Nutrition Assistance program is an integral part of a larger public good that benefits not only individuals but also the broader community by promoting health, reducing disparities, and strengthening the social fabric of Denver.

III. Evaluation, Outcome Measures and Deliverables

A. Process and Outcome Measures/Deliverables

The Provider will report on the process measures and outcome measures. The measures in the surveys Providers will answer will align with the items and descriptions in the "Program Description" section above. A general description of types of measures are listed below, but the final measures will be decided upon with the Provider in collaboration with the HFDK Evaluation contractor and staff. The HFDK evaluation contractor is available to provide technical assistance to the Provider on the development and implementation of their metrics, as needed.

Process measures are outputs of operating the agreed-upon program. These may include, for example, number of classes or events held, number of students reached, number of meals served, or number of partnerships developed, among others. The Provider will be asked to collect demographic information for participants as much as possible to help report progress on disparities and direct efforts more equitably.

Outcome measures are longer-term results of the program that demonstrate impact. These may include, for example, changes in attitudes or behaviors, curriculum or policy changes within an organization, etc.

Participation in the Macro Evaluation

The Provider will participate in the Macro Evaluation, including working in partnership with the HFDK Evaluation contractor and HFDK staff, for shared learning to improve the Denver food system. The HFDK Evaluation contractor and HFDK staff will work with all HFDK grantees to determine which local and macro level data will be collected and reported on through the Monitoring platform (see the Reporting Section below). The Provider will provide agency and



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community input on Macro Evaluation activities and products (e.g., Theory of Change, Macro Evaluation plan, annual reports, etc.).

IV. Performance Management and Reporting

A. Performance Management

Monitoring will be performed by Denver Department of Public Health and Environment (DDPHE) staff and/or designee.

The Provider will be reviewed for:

1. **Program Monitoring/Evaluation-Related Activities:** Review and analysis of current program information to determine the extent to which the Provider is achieving established agreed upon goals. This may include the review and analysis of Evaluation Dashboards, the Reporting Form and Annual reports. As needed, DDPHE may attend evaluation site visits or check-ins to understand progress towards agreed-upon goals in this agreement.
2. **Fiscal Monitoring:** Review financial systems and billings to ensure that contract funds are allocated and expended in accordance with the terms of the agreement.
3. **Administrative Monitoring:** Monitoring to ensure that the requirements of the contract document, Federal, State and City and County regulations, and DDPHE policies are being met.

B. Reporting

The Provider will be responsible for reporting on program outputs and outcomes.

Denver Health & Hospital Authority will be responsible for reporting on the following Sections of the Evaluation Survey; Food and Nutrition Assistance.

The table below summarizes reporting activity and due dates. The dates and or frequency may be subject to change.

Report # and Name	Description	Due Date	Reports to be sent to:
Reports	Progress on outcome measures as outlined by HFDK Evaluation Contractor. Report of previous quarter of activities. Upload relevant evaluation documents. Additional narrative description of successes and challenges.	Quarterly Reporting. Due dates TBD. Please see the quarterly schedule for Year 1; Q1: August- October Q2: November-January Q3: February-April Q4: May-July	Submitted through QuickBase, or the platform selected by the HFDK Evaluation Contractor



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Reports	Progress on outcome measures as outlined by HFDK Evaluation Contractor. Report of previous quarter of activities. Upload relevant evaluation documents. Additional narrative description of successes and challenges.	Quarterly Reporting. Due dates TBD. Please see the quarterly schedule for Year 2; Q1: August- October Q2: November-January Q3: February-April Q4: May-July	Submitted through QuickBase, or the platform selected by the HFDK Evaluation Contractor
Reports	Progress on outcome measures as outlined by HFDK Evaluation Contractor. Report of previous quarter of activities. Upload relevant evaluation documents. Additional narrative description of successes and challenges.	Quarterly Reporting. Due dates TBD. Please see the quarterly schedule for Year 3; Q1: August- October Q2: November-January Q3: February-April Q4: May-July	Submitted through QuickBase, or the platform selected by the HFDK Evaluation Contractor
Other reports as requested	To be determined (TBD)	TBD	TBD

C. Evaluation Support

The HFDK evaluation contractor has been contracted by the City to provide evaluation technical assistance for HFDK grantees to support grantee's participation in the macro evaluation. HFDK grantees will be supported around the development or modification of their evaluation tools, and other general evaluation questions. Additionally, the HFDK evaluation contractor will provide technical assistance to the HFDK cohort of grantees on a variety of topics, to be determined in the future based on grantees' needs and interests.

The Provider will be responsible for reporting on process and outcome measures on a quarterly basis. The Provider's data submitted to the monitoring platform will be used in the macro evaluation to measure progress across the entire cohort of HFDK grantees and will additionally be given back to the Provider to support their own work. Importantly, the Monitoring Platform may also include a few open-ended questions about strategy, challenges and successes for the Provider to fill out.

V. Budget

A. Budget

The budget for this agreement is attached as an exhibit. All expenditures must:

- Be reasonable, realistic, and justified including making an effort to purchase healthy



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meals or snacks at affordable prices through wholesale, Food Bank of the Rockies, or other low-cost purchasing methods whenever possible

- Show strong fiscal responsibility
- Limit indirect costs up to 15%

Indirect Cost Limit: The Provider's total indirect costs cannot exceed 15% of the Maximum Grant Amount as listed in the Budget. Administrative costs are included in indirect costs and defined as the costs incurred for usual and recognized overhead, including management and oversight of specific programs funded under this contract; and other types of program support such as quality assurance, quality control, and related activities. Administrative costs can be direct or indirect. Direct costs are costs that can be directly charged to the program, and which are incurred in the provision of direct services. Indirect costs are defined as the administrative costs that are incurred for common or joint activities that cannot be identified specifically with a particular project or program.

Examples of indirect costs include: Salaries and related fringe benefits for accounting, secretarial, and management staff, including those individuals who produce, review and sign monthly program and fiscal reports; Consultants who perform administrative, non-service delivery functions; General office supplies; Travel costs for administrative and management staff; General office printing and photocopying; General liability insurance; Audit fees, rent, utilities, general office supplies and equipment/technology

VI. Invoice

A. Invoice

A sample of the HFDK invoice template is attached as an exhibit.

VII. Payments

- A. A complete invoice package shall be completed and submitted to the HFDKinvoices@denvergov.org email on or before the 15th of each month following the month of services rendered 100% of the time.
- B. All non-personnel purchases of \$1,000 or more must have back up documentation submitted with the complete invoice package each month to HFDK. Provider is required to keep on file all documentation of purchase of items and/or payment less than \$1,000 but does not need to submit those back up documents with invoice and report. Provider must keep all personnel files and other documentation on hand related to this grant for audit purposes.
 - a. When submitting backup documentation, Provider must indicate which purchases within a receipt were purchased with Healthy Food for Denver's Kids projects, and which were not.
- C. Provider shall use preferred invoice template. **Invoices shall be processed with immediate payment terms.**
- D. Invoice timeliness, use of invoice templates, attendance to invoice training, and other factors will be used in determining compliance.

VIII. General Grant Requirements



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A. Funds for program(s) and activities must providing quality services for at least one of the following:

- i. Access to healthy food, including up to three healthy meals and snacks per day, with emphasis on filling gaps when meals are not already provided;
 1. May include buying and distributing local food from Colorado farms, ranches and food manufacturing businesses, for the proposed program (so long as they are less than 10% more expensive than compared out-of-state foods) For example, if a pound of carrots grown out of state costs \$1.00 and a pound of carrots grown in Colorado is \$1.08, it would be acceptable to purchase the higher priced carrots.
- ii. Hands-on experiential education and public health programs associated with farming, gardening, cooking, nutrition, dietary and home economics, and healthy eating
 1. May include buying and utilizing local food from Colorado farms, ranches, and food manufacturing businesses, for the proposed program (so long as they are less than 10% more expensive than comparable out-of-state foods, see above 1a. for an example)

Additionally, programs must:

- A. Encourage consumption of a variety of culturally responsive foods with high nutrient content: vegetables, fruits, whole grain, lean protein and low-fat dairy
- B. It is encouraged to serve as many of the items fresh and/or simply prepared as possible, as opposed to ultra-processed foods.
- C. **NOT use HFDK funds to purchase any of the following items:**
 - i. All diet or regular sodas and sports/energy drinks
 - ii. Flavored/added sugar milk
 - iii. Juice of all kinds, including both fruit and vegetable juice drinks and 100% juice
 - iv. Candy
 - v. Sweet desserts and snacks like cakes, pastries, cupcakes, pies and brownies
 - vi. Sweet breakfast foods (e.g. sugary cereals, donuts, toaster pastries)
 - vii. Dairy desserts (e.g., ice cream, milkshakes)
- D. Limit the purchase and preparation of deep-fried, par fried, or flash fried foods (e.g. fried chicken, French fries, potato chips)
- E. Limit the preparation and purchase of foods with partially hydrogenated oil (Trans fat).
- F. Be tied directly to activities located within the City and County of Denver that serve youth who are Denver residents
- G. Benefit low-income and/or historically/currently under-resourced youth ages 18 and under

Additional, Provider will be asked to:

- A. Ensure snacks or meals are healthy by meeting, at minimum, the Healthy Food for Denver's Kids Nutrition Guidelines.
- B. Attend evaluation and other capacity building workshops. Providers are highly encouraged to attend trainings offered through HFDK. The Evaluation kick off meeting, initial 1:1 with HFDK Program staff, invoice training, and orientation are mandatory meetings.
- C. Meet with an HFDK representative once a year to debrief, share lessons learned about grant process, programming impact, etc.



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- D. Host at least one site visit for HFDK staff, commissioners, and/or evaluation partners each year.
- E. Follow the HFDK Communication Guidelines, including displaying signage and/or online banners noting that the program receives funding from DDPHE and the Healthy Food for Denver's Kids Initiative. The HFDK Initiative will provide electronic files (e.g., logos) and guidelines for printing and/or displaying on websites, social media accounts, and other materials.

IX. Other

- A. *Provider shall submit updated documents which are directly related to the delivery of services*
- B. Additional document requirements that may be requested for this contract:
 - i. organizational Chart
 - ii. updated Certificate of Insurance
 - iii. reports and information for Program Evaluation, as required.

Exhibit B

Instructions: Use this Budget Worksheet Template to explain how your organization plans to use funds consistently with the proposed work plan. Align budget requests and associated deliverables to provide a consistent, logical picture of what you will accomplish, by whom, and the associated costs. The information in each expenditure category helps the Review Panel understand your request. Please provide narrative for each category in the "Description of Work/Item" section. You may add more lines to each section, please ensure they are included in the total sum. *Please note you are allowed to request up to 15% of the DIRECT costs for Indirect Costs, and up to 10% of the Direct Costs for Evaluation. You may also use funds for translation and interpretation needs.*

If your budget does not show alignment, DDPHE may contact you with requests for clarifications and/or modifications.

Healthy Food for Denver's Kids Program Budget									
Organization Name	Denver Health and Hospital Authority								
Term	Year 1 (August 1, 2025-July 31, 2026)								
Request for Proposal Name	Healthy Food for Denver's Kids(HF DK06)								
Budget Categories									
Food and Supplies						Please Mark with an X each Priority Area that the line item pertains to.			Are any of the personnel 100% funded by this grant? Yes/No
Item	Description of Item	Quantity	Per Item Cost	Total Amount Requested from Healthy Food for Denver's Kids Initiative		Priority Area 1	Priority Area 2	Priority Area 3	
				\$0.00					
				\$0.00					
				\$0.00					
				\$0.00					
Total Food and Supplies				\$0.00					
Program Operating Expenses									
Item	Description of Item	Quantity	Per Item Cost	Total Amount Requested from Healthy Food for Denver's Kids Initiative		Priority Area 1	Priority Area 2	Priority Area 3	
Printing	Handouts and educational materials	1	\$ 50.00	\$50.00			x	x	
Supplies	General operating supplies	1	\$ 200.00	\$200.00			x	x	
Training	Group training for employees by a third-party vendor on on motivational interviewing	1	\$ 500.00	\$500.00			x	x	
				\$0.00					
				\$0.00					
Total Operating Expenses				\$750.00					
Personnel and Administrative Services									
Salary Employees									
Position Title	Description of Work	Percent of Time	Salary + Fringe Benefits	Total Amount Requested from Healthy Food for Denver's Kids Initiative		Priority Area 1	Priority Area 2	Priority Area 3	
WIC Program Manager	WIC Program Manager and project PI	3%	\$ 119,511.00	\$3,585.00			x	x	No
Director, Community Affairs	Report success of project and scaling project across OH	3%	\$ 169,180.00	\$5,075.00			x	x	No
Public Health Planner	Support day to day operations of project management	20%	\$ 116,311.00	\$23,262.00			x	x	No
Registered Dietitian	Provides High Risk counseling to WIC participants	27%	\$ 84,995.00	\$23,238.00			x	x	No
WIC Supervisor	Oversees Lead WIC Educators	5%	\$ 114,342.00	\$5,717.00			x	x	No
WIC Supervisor	Oversees Lead WIC Educators	5%	\$ 109,147.00	\$5,457.00			x	x	No
WIC Supervisor	Oversees Lead WIC Educators	5%	\$ 88,368.00	\$4,418.00			x	x	No
WIC Supervisor	Oversees Lead WIC Educators	5%	\$ 103,952.00	\$5,198.00			x	x	No
Hourly Employees									
Position Title	Description of Work	Hours	Hourly Rate	Total Amount Requested from Healthy Food for Denver's Kids Initiative		Priority Area 1	Priority Area 2	Priority Area 3	
WIC Educator	Assist families in WIC and SNAP enrollment during regularly scheduled clinical visits	1040	\$ 34.00	\$35,356.00			x	x	No
WIC Educator	Assist families in WIC and SNAP enrollment during regularly scheduled clinical visits	1040	\$ 36.61	\$38,076.00			x	x	No
WIC Educator	Assist families in WIC and SNAP enrollment during regularly scheduled clinical visits	1040	\$ 31.38	\$32,637.00			x	x	No
WIC Educator	Assist families in WIC and SNAP enrollment during regularly scheduled clinical visits	1040	\$ 34.47	\$35,845.00			x	x	No
WIC Educator	Assist families in WIC and SNAP enrollment during regularly scheduled clinical visits	1040	\$ 30.36	\$31,574.00			x	x	No
Total Personnel Services				\$249,438.00					
Other / Miscellaneous									
Item	Description	Quantity	Per Item Cost	Total Amount Requested from Healthy Food for Denver's Kids Initiative		Priority Area 1	Priority Area 2	Priority Area 3	
Travel	For employee to travel to National WIC Association conference	1	\$ 2,295.00	\$2,295.00					
				\$0.00					
				\$0.00					
				\$0.00					
				\$0.00					
Total Other				\$2,295.00					
EVALAUTION									
Item	Description	Percentage		Total Amount Requested from Healthy Food for Denver's Kids Initiative		Priority Area 1	Priority Area 2	Priority Area 3	
Evaluation (up to 10% of the direct costs amount can be used for Evaluation)	Evaluation funds can be used for a variety of eval expenditures (e.g., staff time or hiring new staff for data + evaluation, community engagement: compensating community members to surveys or focus groups, hiring your own external evaluation contractor, data/evaluation software, attending conferences/PO for evaluation learning). Up to 10% of funds can be used for Evaluation.	9%		\$25,470.00			x	x	
Total Evaluation									

Subcontractors						Priority Area 1	Priority Area 2	Priority Area 3
Name of Organization	Item	Description	Quantity	Per Item Cost	Total Amount Requested from Healthy Food for Denver's Kids Initiative			
					\$0.00			
					\$0.00			
					\$0.00			
					\$0.00			
					\$0.00			
Total Subcontractors					\$0.00			
TOTAL DIRECT COSTS (Supplies & Operating, Personnel, Other)					\$277,953.00			
Indirect								
Item	Description				Total Amount Requested from Healthy Food for Denver's Kids Initiative			
15% Indirect rate (if applicable):	Indirect Costs: Healthy Food for Denver's Kids policy places a ten percent (15%) cap on reimbursement for indirect costs, based on the total contract budget				15% of Direct Costs			
TOTAL INDIRECT COSTS					\$41,699.00			
TOTAL AMOUNT REQUESTED FROM HFDK					\$319,646.00			

Healthy Food for Denver's Kids Program Budget									
Organization Name		Denver Health and Hospital Authority							
Term		Year 2 (August 1, 2026-July 31, 2027)							
Request for Proposal Name		Healthy Food for Denver's Kids(HFDKDG)							
Budget Categories									
Food and Supplies						Please Mark with an X each Priority Area that the line item pertains to.			Are any of the personnel 100% funded by this grant? Yes/No
Item	Description of Item	Quantity	Per Item Cost	Total Amount Requested from Healthy Food for Denver's Kids Initiative	Priority Area 1	Priority Area 2	Priority Area 3		
				\$0.00					
				\$0.00					
				\$0.00					
				\$0.00					
				\$0.00					
Total Food and Supplies				\$0.00					
Program Operating Expenses									
Item	Description of Item	Quantity	Per Item Cost	Total Amount Requested from Healthy Food for Denver's Kids Initiative	Priority Area 1	Priority Area 2	Priority Area 3		
Printing	Handouts and educational materials	1	\$ 50.00	\$50.00	x	x	x		
Supplies	General operating supplies	1	\$ 200.00	\$200.00	x	x	x		
Training	Group training for employees by a third-party vendor on on motivational interviewing	1	\$ 500.00	\$500.00	x	x	x		
				\$0.00					
				\$0.00					
Total Operating Expenses				\$750.00					
Personnel and Administrative Services									
Salary Employees									
Position Title	Description of Work	Percent of Time	Salary + Fringe Benefits	Total Amount Requested from Healthy Food for Denver's Kids Initiative	Priority Area 1	Priority Area 2	Priority Area 3		
WIC Program Manager	WIC Program Manager and project PI	3%	\$ 125,455.00	\$3,764.00	x	x	No		
Director, Community Affairs	Report success of project and scaling project across DH	3%	\$ 177,594.00	\$5,328.00	x	x	No		
Public Health Planner	Support day to day operations of project management	20%	\$ 122,096.00	\$24,419.00	x	x	No		
Registered Dietitian	Provides High Risk counseling to WIC participants	27%	\$ 89,222.00	\$24,396.00	x	x	No		
WIC Supervisor	Oversees Lead WIC Educators	5%	\$ 120,029.00	\$6,001.00	x	x	No		
WIC Supervisor	Oversees Lead WIC Educators	5%	\$ 114,576.00	\$5,729.00	x	x	No		
WIC Supervisor	Oversees Lead WIC Educators	5%	\$ 92,763.00	\$4,638.00	x	x	No		
WIC Supervisor	Oversees Lead WIC Educators	5%	\$ 109,122.00	\$5,456.00	x	x	No		
Hourly Employees									
Position Title	Description of Work	Hours	Hourly Rate	Total Amount Requested from Healthy Food for Denver's Kids Initiative	Priority Area 1	Priority Area 2	Priority Area 3		
WIC Educator	Assist families in WIC and SNAP enrollment during regularly scheduled clinical visits	1040	\$ 35.69	\$37,117.00	x	x	No		
WIC Educator	Assist families in WIC and SNAP enrollment during regularly scheduled clinical visits	1040	\$ 38.43	\$39,969.00	x	x	No		
WIC Educator	Assist families in WIC and SNAP enrollment during regularly scheduled clinical visits	1040	\$ 32.94	\$34,260.00	x	x	No		
WIC Educator	Assist families in WIC and SNAP enrollment during regularly scheduled clinical visits	1040	\$ 36.18	\$37,626.00	x	x	No		
WIC Educator	Assist families in WIC and SNAP enrollment during regularly scheduled clinical visits	1040	\$ 31.87	\$33,145.00	x	x	No		
Total Personnel Services				\$261,848.00					
Other / Miscellaneous									
Item	Description	Quantity	Per Item Cost	Total Amount Requested from Healthy Food for Denver's Kids Initiative	Priority Area 1	Priority Area 2	Priority Area 3		
Travel	For employee to travel to National WIC Association conference	1	\$ 2,295.00	\$2,295.00					
				\$0.00					
				\$0.00					
				\$0.00					
				\$0.00					
Total Other				\$2,295.00					
EVALAUTION									
Item	Description	Percentage		Total Amount Requested from Healthy Food for Denver's Kids Initiative	Priority Area 1	Priority Area 2	Priority Area 3		
Evaluation (up to 10% of the contract amount can be used for Evaluation)	Evaluation funds can be used for a variety of eval expenditures (e.g., staff time or hiring new staff for data + evaluation, community engagement; compensating community members to surveys or focus groups, hiring your own external evaluation contractor, data/evaluation software, attending conferences/PD for evaluation learning). Up to 10% of funds can be used for Evaluation.	9%		\$26,619.00	x	x			
Total Evaluation				\$26,619.00					
Subcontractors									
Name of Organization	Item	Description	Quantity	Per Item Cost	Total Amount Requested from Healthy Food for Denver's Kids Initiative	Priority Area 1	Priority Area 2	Priority Area 3	
					\$0.00				
					\$0.00				
					\$0.00				
					\$0.00				
					\$0.00				
Total Subcontractors				\$0.00					
TOTAL DIRECT COSTS (Supplies & Operating, Personnel, Other)				\$291,512.00					
Indirect									

Item	Description	Total Amount Requested from Healthy Food for Denver's Kids Initiative	
15% indirect rate (if applicable):	Indirect Costs: Healthy Food for Denver's Kids policy places a ten percent (15%) cap on reimbursement for indirect costs, based on the total contract budget.	15% of direct costs	
	TOTAL INDIRECT COSTS	\$49,727.00	
	TOTAL AMOUNT REQUESTED FROM HFDK	\$335,239.00	

Healthy Food for Denver's Kids Program Budget									
Organization Name	Denver Health and Hospital Authority								
Term	Year 3 (August 1, 2027-July 31, 2028)								
Request for Proposal Name	Healthy Food for Denver's Kids(HFDK06)								
Budget Categories									
Food and Supplies						Please Mark with an X each Priority Area that the line item pertains to.			Are any of the personnel 100% funded by this grant? Yes/No
Item	Description of Item	Quantity	Per Item Cost	Total Amount Requested from Healthy Food for Denver's Kids Initiative		Priority Area 1	Priority Area 2	Priority Area 3	
				\$0.00					
				\$0.00					
				\$0.00					
				\$0.00					
Total Food and Supplies				\$0.00					
Program Operating Expenses									
Item	Description of Item	Quantity	Per Item Cost	Total Amount Requested from Healthy Food for Denver's Kids Initiative		Priority Area 1	Priority Area 2	Priority Area 3	
Printing	Handouts and educational materials	1	\$ 50.00	\$50.00			x	x	
Supplies	General operating supplies	1	\$ 200.00	\$200.00			x	x	
Training	Group training for employees by a third-party vendor on on motivational interviewing	1	\$ 500.00	\$500.00			x	x	
				\$0.00					
				\$0.00					
Total Operating Expenses				\$750.00					
Personnel and Administrative Services									
Salary Employees									
Position Title	Description of Work	Percent of Time	Salary + Fringe Benefits	Total Amount Requested from Healthy Food for Denver's Kids Initiative		Priority Area 1	Priority Area 2	Priority Area 3	
WIC Program Manager	WIC Program Manager and project PI	3%	\$ 129,184.87	\$3,876.00			x	x	No
Director, Community Affairs	Report success of project and scaling project across DH	3%	\$ 182,921.00	\$5,488.00			x	x	No
Public Health Planner	Support day to day operations of project management	20%	\$ 125,749.02	\$25,150.00			x	x	No
Registered Dietitian	Provides High Risk counseling to WIC participants	27%	\$ 91,913.65	\$25,129.00			x	x	No
WIC Supervisor	Oversees Lead WIC Educators	5%	\$ 123,630.00	\$6,182.00			x	x	No
WIC Supervisor	Oversees Lead WIC Educators	5%	\$ 118,013.00	\$5,901.00			x	x	No
WIC Supervisor	Oversees Lead WIC Educators	5%	\$ 95,545.00	\$4,777.00			x	x	No
WIC Supervisor	Oversees Lead WIC Educators	5%	\$ 112,396.00	\$5,620.00			x	x	No
Hourly Employees									
Position Title	Description of Work	Hours	Hourly Rate	Total Amount Requested from Healthy Food for Denver's Kids Initiative		Priority Area 1	Priority Area 2	Priority Area 3	
WIC Educator	Assist families in WIC and SNAP enrollment during regularly scheduled clinical visits	1040	\$ 36.76	\$38,228.00			x	x	No
WIC Educator	Assist families in WIC and SNAP enrollment during regularly scheduled clinical visits	1040	\$ 39.59	\$41,169.00			x	x	No
WIC Educator	Assist families in WIC and SNAP enrollment during regularly scheduled clinical visits	1040	\$ 33.93	\$35,289.00			x	x	No
WIC Educator	Assist families in WIC and SNAP enrollment during regularly scheduled clinical visits	1040	\$ 37.26	\$38,755.00			x	x	No
WIC Educator	Assist families in WIC and SNAP enrollment during regularly scheduled clinical visits	1040	\$ 32.83	\$34,139.00			x	x	No
Total Personnel Services				\$269,709.00					
Other / Miscellaneous									
Item	Description	Quantity	Per Item Cost	Total Amount Requested from Healthy Food for Denver's Kids Initiative		Priority Area 1	Priority Area 2	Priority Area 3	
Travel	For employee to travel to National WIC Association conference	1	\$ 2,295.00	\$2,295.00					
				\$0.00					
				\$0.00					
				\$0.00					
Total Other				\$2,295.00					
EVALAUTIION									
Item	Description	Percentage		Total Amount Requested from Healthy Food for Denver's Kids Initiative		Priority Area 1	Priority Area 2	Priority Area 3	
Evaluation (up to 10% of the contract amount can be used for Evaluation)	Evaluation funds can be used for a variety of eval expenditures (e.g., staff time or hiring new staff for data + evaluation, community engagement: compensating community members to surveys or focus groups, hiring your own external evaluation contractor, data/evaluation software, attending conferences/PD for evaluation learning). Up to 10% of funds can be used for Evaluation.	9%		\$27,352.00			x	x	
Total Evaluation				\$27,352.00					
Subcontractors									
Name of Organization	Item	Description	Quantity	Per Item Cost	Total Amount Requested from Healthy Food for Denver's Kids Initiative	Priority Area 1	Priority Area 2	Priority Area 3	
					\$0.00				
					\$0.00				

				\$0.00				
				\$0.00				
				\$0.00				
Total Subcontractors					\$0.00			
TOTAL DIRECT COSTS (Supplies & Operating, Personnel, Other)					\$300,100.00			
Indirect								
Item	Description				Total Amount Requested from Healthy Food for Denver's Kids Initiative			
15% Indirect rate (if applicable):	Indirect Costs: Healthy Food for Denver's Kids policy places a ten percent (15%) cap on reimbursement for indirect costs, based on the total contract budget.				15% of Direct Costs			
TOTAL INDIRECT COSTS					\$45,015.00			
TOTAL AMOUNT REQUESTED FROM HFDK					\$345,115.00			
TOTAL MAXIMUM CONTRACT AMOUNT					\$1,000,000.00			

Implementation

Evaluation

[illegible]

Maintain Same Day Nutrition model in 5 clinics	Denver Health Hospital Clinics: Webb, Pena, Eastside, Lowry, Montbello	Denver Health WIC Denver Health			X	X	X	X	X	X	X	X	X	X	X
Complete regular data collection of Same Day Nutrition enrollment metrics	Denver Health	Denver Health WIC Denver Health		X	X	X	X	X	X	X	X	X	X	X	X
Administer provider and patient satisfaction, changes in attitudes and behavior surveys to ensure the program is still meeting the needs of the community and clinics	Denver Health Hospital Clinics: Webb, Pena, Eastside, Lowry, Montbello	Denver Health WIC Denver Health			X		X		X		X		X		X
Review and analyze data trends	Denver Health	Denver Health WIC Denver Health				X		X		X		X		X	X
Conduct quality improvement (QI) assessments to identify opportunities for rapid improvements at Same Day Nutrition sites	Denver Health Hospital Clinics: Webb, Pena, Eastside, Lowry, Montbello	Denver Health WIC Denver Health				X	X			X	X				
Develop action plan following QI assessments and execute plan	Denver Health Hospital Clinics: Webb, Pena, Eastside, Lowry, Montbello	Denver Health WIC Denver Health						X	X			X	X		
Conduct formal assessment to explore opportunities for scaling the program	Denver Health	Denver Health WIC Denver Health								X	X				
Develop preliminary scalability strategy	Denver Health	Denver Health WIC Denver Health									X				

Utilize Program Assessment Sustainability Tool to draft sustainability plan	Denver Health Hospital Clinics: Webb, Pena, Eastside, Lowry, Montbello	Denver Health WIC Denver Health										X	X	X	
Incorporate salability strategy finding to lay groundwork for program expansion	Denver Health	Denver Health WIC Denver Health										X	X	X	
Finalize implement sustainability plan	Denver Health Hospital Clinics: Webb, Pena, Eastside, Lowry, Montbello	Denver Health WIC Denver Health												X	X
Complete bi-annual reporting of grant activities	Denver Health Hospital Clinics: Webb, Pena, Eastside, Lowry, Montbello	Denver Health WIC Denver Health			X		X		X		X		X	X	X

Exhibit D
Denver Department of Public Health and Environment - Healthy Food for Denver's Kids

Invoice #		Organization Name	
Invoice Date (Date Invoice is sent to HFDK)		Invoice Period	
PRJ number		Final Invoice Amount	\$ -
Payment Option	ACH	Payment Terms	Immediate
		Grantee Waives Prompt Pay	YES

To:		From:	Organization ABC
Program:	Healthy Food for Denver's Kids	Contact Name:	
HFDK Contact:	Jessica Murison	Remit Address:	
Address:	201 W Colfax Avenue		
City:	Denver	City:	
State:	CO	State:	
Zip Code:	80202	Zip Code:	
Telephone:	720-865-5421	Telephone:	
Email:	HFDKinvoices@denvergov.org	Email:	

Expenditure					Total Amount	
Budget Categories						
Food and Supplies						
Item	Description of Item	Quantity	Per Item Cost	Total Amount Requested from HFDK	Total Spent	
Total Food and Supplies				\$0.00	\$ -	
Program Operating Expenses						
Item	Description of Item	Quantity	Per Item Cost	Total Amount Requested from Healthy Food for Denver's Kids Initiative	Total Spent	
Total Operating Expenses				\$0.00	\$ -	
Salary Employees						
Position Title	Description of Work	Percent of Time	Salary + Fringe Benefits	Total Amount Requested from Healthy Food for Denver's Kids Initiative	Total Spent	
Total Personnel Services				\$0.00	\$ -	
TOTAL DIRECT COSTS (Supplies & Operating, Personnel, Other)				\$0.00		
Indirect						
Item	Description			Total Amount Requested from Healthy Food for Denver's Kids Initiative	Total Spent	
Indirect rate (If applicable):	Indirect Costs: Healthy Food for Denver's Kids policy places a ten percent (10%) cap on reimbursement for indirect costs or the organization's federally negotiated rate, based on the total contract budget.					
Evaluation	can be used for a variety of eval expenditures (e.g., staff time or hiring new staff for data + evaluation, community engagement: compensating community members to surveys or focus groups, hiring your own external evaluation contractor, data/evaluation software, attending conferences/PD for evaluation learning)					
TOTAL INDIRECT COSTS				\$0.00		
Total Expense for this Invoice					\$ -	

Billing Summary	
Total Contract Amount	\$0.00
Total Spent with Documentation	
Budget Amount Remaining	\$ -

<input type="checkbox"/>	This grantee agrees that the persons served on this grant are City and County of Denver residents, and/or have, to the best of their ability, ensure that the primary beneficiaries are City and County of Denver residents.
<input type="checkbox"/>	This grantee agrees that, to the best of their ability, preferentially procured food from Colorado farms, ranches and food manufacturing businesses, so long as they are less than 10% more expensive than comparable out of state foods.

I/We affirm the claimed expenses comply with the budget provisions of the contract and are reasonable and necessary, that all relevant progress or other reports have been filed, and all contract milestones and/or tasks related to the invoice period have been achieved.

Print Name, Title	Date
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DETAILED BACKUP INFORMATION						
Food and Supplies						
Line Item Name from Budget Template	Item	Description of Item	Quantity	Per Item Cost	TOTAL	Receipt Included? Y/N
Food and Supplies	Apples	food box items	24	N/A (Came in a box with multiple items	\$ 500.00	y

EXAMPLE