



**We make lives better
through connections.**

February 4, 2026

Denver City Council

Transportation and Infrastructure Committee

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Outline

Part 1 – Fundamentals

- Stewardship
- Alignment
- Tradeoffs
- Foundations

Part 2 – Infrastructure Investments

- Optimization
- Sequencing
- Communication
- Customer Experience



Asset Management Fundamentals

Stewardship: Public Obligation

- Entrusted with long-lived public assets
- Invest taxpayer dollars with a long-term lens
- Manage risk deliberately and transparently
- Leave the system better than inherited



\$9.3B Capital Assets

\$4.2B Depreciation



Alignment: Stewardship in Practice

- Shared direction without competing priorities
- Intentional sequencing to avoid late changes and rework
- Transparent tradeoffs
- More durable outcomes without higher cost and disruption



\$1.1B 2026 Revenue

\$1.0B 5-Yr Asset Management Plan

Tradeoffs: Responsible Choices

With Clear Tradeoffs

- Informed decisions
- Shared understanding
- Managed risk
- Fewer surprises

Without Clear Tradeoffs

- Implicit decisions
- Competing expectations
- Deferred risk
- Surprises later

Foundations: Enabling What Comes Next

- Prioritize mechanical safety and system reliability first
- Plan replacements based on asset condition and risk
- Manage timing to reduce service disruption
- Partner early to align long-term goals



\$250M 2026 Deficit

\$620M Reserves Under Board Auspices



Infrastructure Investments

Implementation

- **Optimization**

Coordinating work by location to reduce shutdown

- **Sequencing**

Timing work to minimize customer disruption

- **Communication**

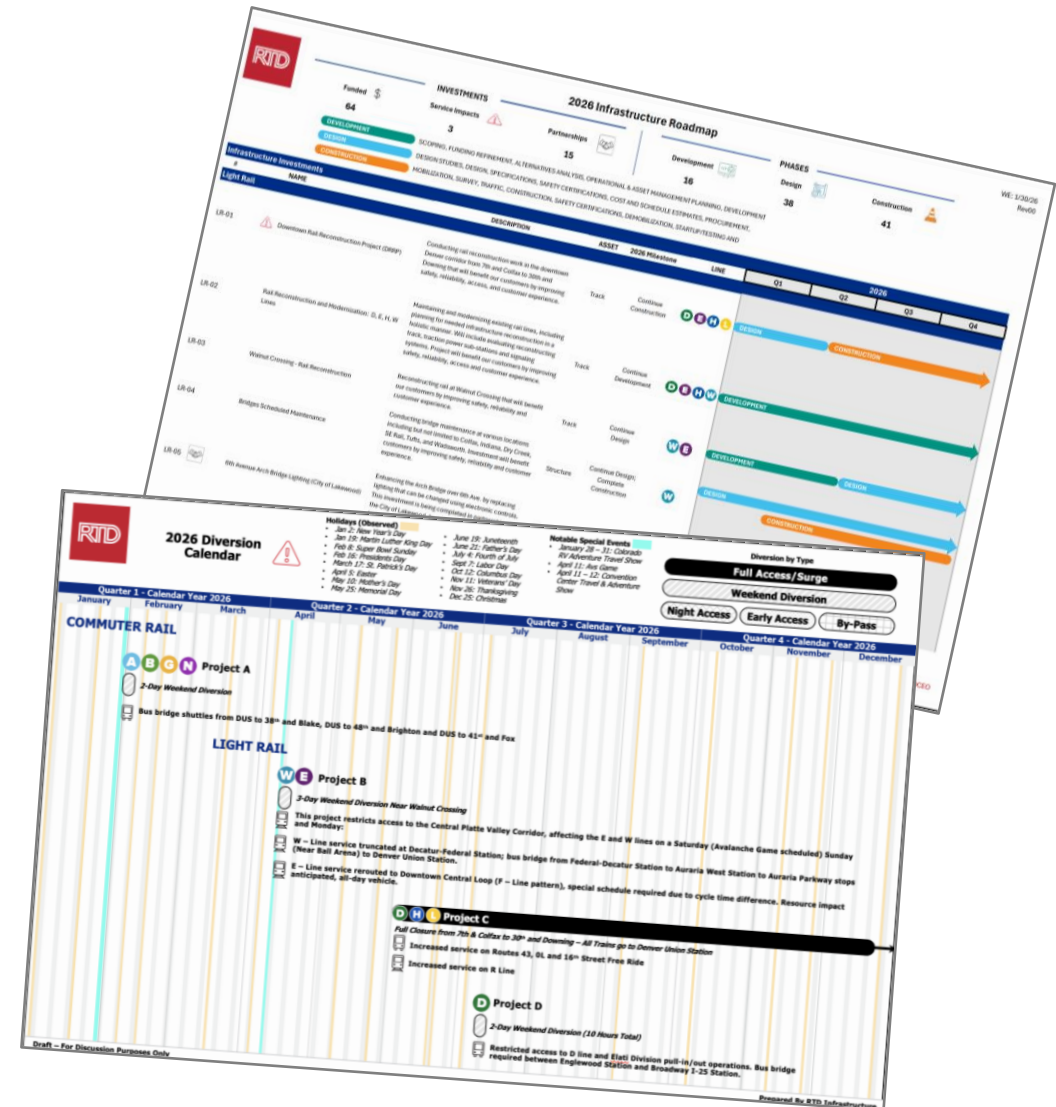
Consistent and frequent with staff, customers, stakeholders, and public

- **Customer Experience**

Leverage alternative services as appropriate

Optimization and Sequencing

- **Advanced planning helps to:**
 - Minimize impacts to customers
 - Identify resource needs, manage capacity and develop staff
 - Provide predictable outcomes
 - Increase efficiencies by establishing clear priorities
 - Set expectations with external stakeholders
- Progress updates provided on a quarterly basis
- External communications enhanced

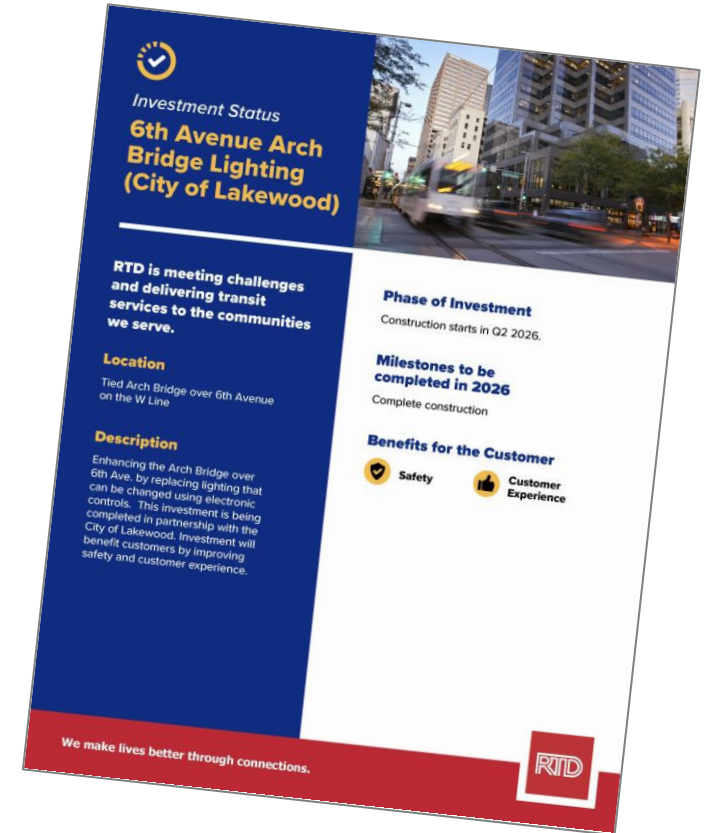
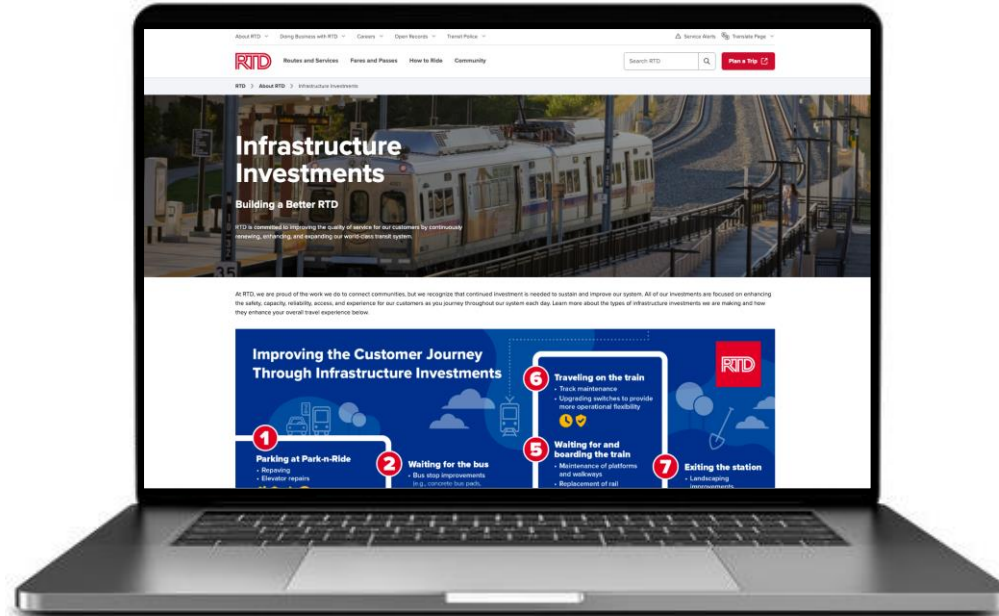


Communication and Customer Experience

- Focus on customer experience
- Provide alternative services where needed
- Keep customers, employees, and public informed
- Sequencing work to minimize disruptions



Resources



LEARN MORE

rtd-denver.com/about-rtd/infrastructure-investments





Legislative Overview

2026 Legislative Overview

State Level

- **RTD Accountability Committee Bill**
- **Transit Oriented Development Bills**
 - HB26-1001
 - HB26-1065

Federal Level

- **Surface Transportation Reauthorization Bill**
 - Current bill (Infrastructure Investment and Jobs Act or Bipartisan Infrastructure Law) expires September 30, 2026

Thank you.

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