



C-WEST EXPANSION PMT CONTRACT

DECEMBER 17, 2025

PHIL WASHINGTON, CHIEF EXECUTIVE OFFICER
DENVER INTERNATIONAL AIRPORT

JIM STARLING, CHIEF CONSTRUCTION INFRASTRUCTURE
VICE PRESIDENT

BRANDON GAINES, SENIOR VICE PRESIDENT

- Approval of contract with **V-1 Consultants**, Contract No. PLANE-202578570
- **Amount:** Task Order Based Contract, not to exceed \$70,000,000. Allows specific tasks or services to be outlined and issued as needed. Each task order will detail the scope, deliverables, timelines, and payment terms for the specific task.
- **Term:** Date of Execution + 7 Years with two one-year options to extend
- **Purpose:** Denver International Airport (DEN) plans to form a Program Management Team (PMT) to oversee the development of the Concourse C West Expansion to add over 400,000 square feet of space and 11 new aircraft gates.

Program Management Team (PMT) Overview

- The PMT's scope of work includes a wide range of services essential for the successful completion of the Concourse C West Expansion.
- These services encompass program management, environmental services, programmatic design and baseline development, permitting, and delivery method evaluation.
- The PMT will also assist with program oversight, cost and schedule management, risk management, quality assurance, stakeholder management, and community engagement, among other responsibilities.



- Through the C West Expansion PMT contract, V-1 Consultants supports the growth of SBE firms, promoting diversity and inclusion in contracting to enhance DEN's supplier base.
- This approach aligns with DEN's Vision 100 goals of cultivating a talented and diverse workforce dedicated to excellence and creating an inclusive environment where everyone feels valued.



- By overseeing the development of the state-of-the-art C West Expansion, the PMT will assist DEN in accommodating increasing flight operations and passenger numbers.
- This effort aligns with DEN's goal to develop systems that ensure projects are realized efficiently and effectively to meet future demands and grow responsibly to serve 100 million passengers.

- In collaboration with the Commerce Hub, strategic outreach and engagement events were held through Taking Flight at DEN on:
 - October 10, 2024
 - November 4, 2024
 - December 12, 2024
 - January 23, 2025
 - February 13, 2025
- Additionally, DEN held an Industry Forum that included sessions on the C West Expansion program in the summer of 2024 with hundreds of attendees. The event fostered engagement and collaboration with the community and industry stakeholders, including Certified SBE and MWBE firms.

- The Division of Small Business Opportunity (DSBO) has set a Small Business Enterprise (SBE) Defined Pool with 15% SBE Participation Goal for this opportunity, and V-1 Consultants committed to exceeding this goal.
- DEN, in collaboration with DSBO, established the SBE Defined Selection Pool program for the Concourse C West Expansion Project's Program Management Team (PMT) solicitation. Only certified SBEs, or SBE Joint Ventures, with the City and County of Denver were able to propose on this solicitation.
- This procurement method required, rather than encouraged, the proposer to be a certified SBE. This removed scoring evaluation criteria incentivizing small businesses to prime the contracts and made this a pass/fail component of the selection criteria, guaranteeing a certified small business would prime the contract. A proposer was considered responsive only if they are a certified SBE with the City and County of Denver, or if a certified SBE formed a joint venture with a non-certified firm.

CONTRACT MWBE/ACDBE/DBE GOALS



- V-1 Consultants committed to exceeding the SBE Defined Pool with 15% SBE Participation Goal utilizing the contractors shown below.



CONTRACT SELECTION PROCESS



- Executive Order 8 requires a competitive selection process. DEN issued an RFQ on April 8, 2025, and responses were due by May 6, 2025. Five entities submitted proposals.
- An Independent Evaluation Panel, approved by the DEN CEO, shortlisted the top four on May 30, 2025.
- After reviewing proposals and attending interviews, the panel identified V-1 Consultants as the best proposing firm on August 5, 2025.

- V-1 Consulting is a local firm specializing in Aviation Project Management, who is a certified Small and Minority Owned Business Enterprise.
- The firm has over six years of working experience at DEN in the Project Management and oversight capacity.
- Outside of DEN, V-1 works both nationally and internationally, delivering projects such as airport expansions, baggage handling systems, runways, facility improvements, and lounges.

The C West Concourse Expansion will provide many significant benefits including:

- Over 400,000 square feet of new space
- Eleven new aircraft gates
- Modern amenities to enhance the passenger experience
- New concessions spaces to increase DEN's growing dynamic of passenger concession options
- The expansion will be constructed in a way that promotes DEN's goal to be the most sustainable airport in the world

- DEN seeks approval for this contract with V-1 Consultants
 - Amount: Task Order Based Contract, not to exceed \$70,000,000
 - Term: Date of Execution + 7 years with two one-year options to extend
- This contract will deliver program management support services for the development of the Concourse C West Expansion.
- The project will enhance passenger experience and provide eleven new aircraft gates, aligning with DEN's Vision 100 goals.
- Approval of this contract is vital for the successful and timely completion of this major infrastructure project.

THANK YOU & QUESTIONS?

