

# **CONCESSION OPPORTUNITIES**

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### CONCESSIONS MASTER PLAN OVERVIEW



- Provides a road map to efficiently meet the airport growth and address passengers' concession demands
- From September 2019 through March 2021, DEN released 24 Request for Proposals (RFP)
- Opportunities focus on activating new concession space across the three concourses, including the Gate Expansion areas
- The addition of more concessions will elevate the passenger experience allowing travelers to have access to local, regional, and nationally recognized brands

#### **PROCUREMENT PROCESS**

DEN

- Outreach for the RFPs included:
  - One-on-one outreach with future and current operators, including ACDBE partners
  - A mandatory pre-proposal meeting for the opportunities
    - SBEC Pre-Proposal Meetings (99 attendees)
    - Concourse F&B and Specialty Coffee Pre-Proposal Meeting (126 Attendees)
    - Expansion F&B Marketplaces (105 Attendees)

### PROCUREMENT PROCESS



- Procurement collaboration after submittal of the proposals
  - Contract Services, Finance, the Commerce Hub, and the Division of Small Business
    Opportunity (DSBO) reviewed the proposals for responsiveness to ensure each
    proposal met the minimum requirements
  - An independent evaluation panel was convened and approved by the DEN CEO for each opportunity
  - Panel members were trained on DEN's expectations, Concessions Masterplan, procedures and scoring protocol for this solicitation
  - After training, the proposals were turned over to the independent evaluation panel for review

### **PROCUREMENT EVALUATION**

- Proposers were invited to interview virtually for each opportunity, and given 45 minutes during that interview: 25 minutes for a presentation and 20 minutes for questions and answers
- Proposals were evaluated on the following:
  - Qualifications and experience
  - Concept, menu/product and pricing
  - Design
  - Operation and management
  - Business plan
  - Financial offer



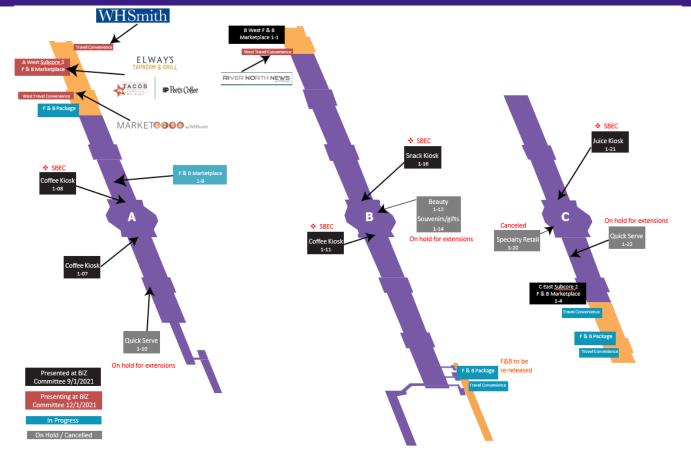
#### RECOMMENDATIONS



- Expansion & Concourse A opportunities
  - Concourse A west subcore 2 expansion travel convenience
  - Concourse A west subcore 3 expansion travel convenience
  - Concourse A west subcore 3 expansion food & beverage marketplace
  - Concourse B west subcore 3 expansion travel convenience

#### 2021 RFP LOCATIONS





### WEST EXPANSION TRAVEL CONVENIENCE



- WH Smith DEN, LLC will provide travel convenience services for 7 years
- This opportunity consists of three locations, two in the A West and one in the B West gate expansion areas:
  - A West subcore 2 Expansion Travel Convenience 202055583, Market 5280 by WH Smith
  - A West subcore 3 Expansion Travel Convenience 201951173, WH Smith
  - B West Expansion Travel Convenience 20205582, River Market
- WH Smith DEN, LLC is a joint venture between WH Smith USA Retail Inc. (70% Owner), Innovative Retail Group, Huy Pham (20% ACDBE Owner) and M2 Concepts, LLC, William Ray Mickens (10% ACDBE Owner)
- WH Smith DEN, LLC has committed to a 30% ACDBE and 25% M/WBE goal DENVER INTERNATIONAL AIRPORT

## WEST EXPANSION TRAVEL CONVENIENCE



- \$773,500.00 per year rent to the airport for River Market
- \$663,000.00 per year rent to the airport for Market 5280
- \$773,500.00 per year rent to the airport for WH Smith or;

26% of gross receipts per year

- This contract opportunity is a 7-year term
- 25% ACDBE goal for West Travel Convenience
  - Innovative Retail Group 20% ACDBE
  - M2 Concepts, LLC 10% ACDBE
- 25% M/WBE
  - To be determined when construction starts





### WEST EXPANSION TRAVEL CONVENIENCE





### A WEST Subcore 3 F&B MARKETPLACE



- DIA F&B Concessions, LLC will provide food and beverage services for 10 years
- The location is a multi-concept within one space, to include 3 separate concepts with a common seating area:
  - Peet's Coffee which is a specialty coffee
  - Tacos Tequila Whiskey, a quick service restaurant
  - Elway's Taproom & Grill, a quick service restaurant
- DIA F&B Concessions, LLC is a joint venture between Skyport, LLC (60% Owner), JAF Concessions, LLC, Jennifer Winchester (40% ACDBE Owner)
- DIA F&B Concessions, LLC has committed to a 40% ACDBE and 25% M/WBE goal
- DIA F&B Concessions, LLC is currently operating at DEN and is in operational and

financial compliance

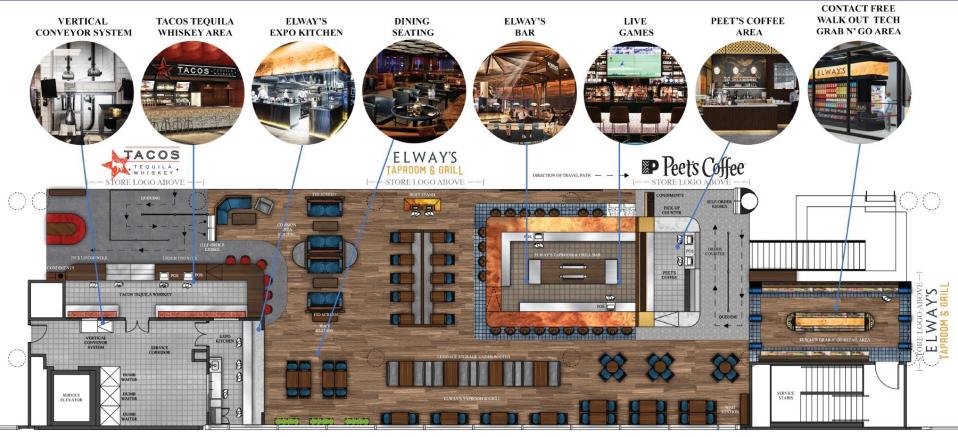
### A WEST Subcore 3 F&B MARKETPLACE



- \$1,421,710 per year rent to the airport; or
  - 16% of gross receipts per year until \$6,970,000 then;
  - 17% of gross receipts per year until \$9,430,000;
  - 18% of gross receipts per year for anything above \$9,430,000
- This contract opportunity is a 10-year term
- 33% ACDBE goal for A West Subcore 3 Expansion F&B Marketplace
  - JAF Concessions, LLC 40% ACDBE
- 25% M/WBE
  - To be determined when construction starts

### A WEST Subcore 3 F&B MARKETPLACE





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