

CONCESSION OPPORTUNITIES

December 1, 2021

PENNY MAY CHIEF COMMERCIAL OFFICER

PAMELA DECHANT SENIOR VICE PRESIDENT, CONCESSIONS

CONCESSIONS MASTER PLAN OVERVIEW



- Provides a road map to efficiently meet the airport growth and address passengers' concession demands
- From September 2019 through March 2021, DEN released 24 Request for Proposals (RFP)
- Opportunities focus on activating new concession space across the three concourses, including the Gate Expansion areas
- The addition of more concessions will elevate the passenger experience allowing travelers to have access to local, regional, and nationally recognized brands

PROCUREMENT PROCESS

DEN

- Outreach for the RFPs included:
 - One-on-one outreach with future and current operators, including ACDBE partners
 - A mandatory pre-proposal meeting for the opportunities
 - SBEC Pre-Proposal Meetings (99 attendees)
 - Concourse F&B and Specialty Coffee Pre-Proposal Meeting (126 Attendees)
 - Expansion F&B Marketplaces (105 Attendees)

PROCUREMENT PROCESS



- Procurement collaboration after submittal of the proposals
 - Contract Services, Finance, the Commerce Hub, and the Division of Small Business
 Opportunity (DSBO) reviewed the proposals for responsiveness to ensure each
 proposal met the minimum requirements
 - An independent evaluation panel was convened and approved by the DEN CEO for each opportunity
 - Panel members were trained on DEN's expectations, Concessions Masterplan, procedures and scoring protocol for this solicitation
 - After training, the proposals were turned over to the independent evaluation panel for review

PROCUREMENT EVALUATION

- Proposers were invited to interview virtually for each opportunity, and given 45 minutes during that interview: 25 minutes for a presentation and 20 minutes for questions and answers
- Proposals were evaluated on the following:
 - Qualifications and experience
 - Concept, menu/product and pricing
 - Design
 - Operation and management
 - Business plan
 - Financial offer



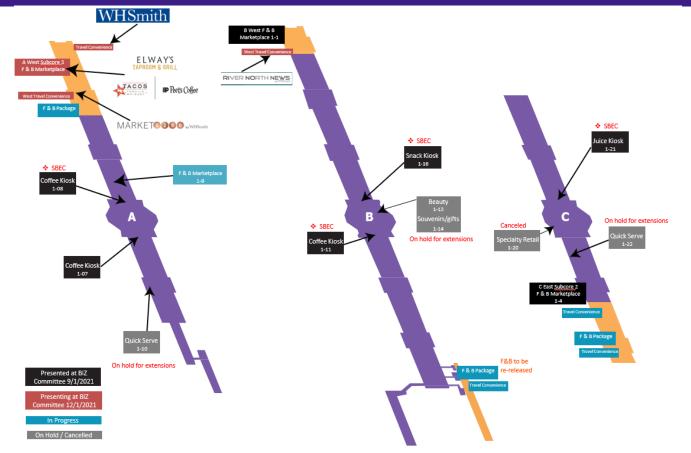
RECOMMENDATIONS



- Expansion & Concourse A opportunities
 - Concourse A west subcore 2 expansion travel convenience
 - Concourse A west subcore 3 expansion travel convenience
 - Concourse A west subcore 3 expansion food & beverage marketplace
 - Concourse B west subcore 3 expansion travel convenience

2021 RFP LOCATIONS





WEST EXPANSION TRAVEL CONVENIENCE



- WH Smith DEN, LLC will provide travel convenience services for 7 years
- This opportunity consists of three locations, two in the A West and one in the B West gate expansion areas:
 - A West subcore 2 Expansion Travel Convenience 202055583, Market 5280 by WH Smith
 - A West subcore 3 Expansion Travel Convenience 201951173, WH Smith
 - B West Expansion Travel Convenience 20205582, River Market
- WH Smith DEN, LLC is a joint venture between WH Smith USA Retail Inc. (70% Owner), Innovative Retail Group, Huy Pham (20% ACDBE Owner) and M2 Concepts, LLC, William Ray Mickens (10% ACDBE Owner)
- WH Smith DEN, LLC has committed to a 30% ACDBE and 25% M/WBE goal DENVER INTERNATIONAL AIRPORT

WEST EXPANSION TRAVEL CONVENIENCE



- \$773,500.00 per year rent to the airport for River Market
- \$663,000.00 per year rent to the airport for Market 5280
- \$773,500.00 per year rent to the airport for WH Smith or;

26% of gross receipts per year

- This contract opportunity is a 7-year term
- 25% ACDBE goal for West Travel Convenience
 - Innovative Retail Group 20% ACDBE
 - M2 Concepts, LLC 10% ACDBE
- 25% M/WBE
 - To be determined when construction starts





WEST EXPANSION TRAVEL CONVENIENCE





A WEST Subcore 3 F&B MARKETPLACE



- DIA F&B Concessions, LLC will provide food and beverage services for 10 years
- The location is a multi-concept within one space, to include 3 separate concepts with a common seating area:
 - Peet's Coffee which is a specialty coffee
 - Tacos Tequila Whiskey, a quick service restaurant
 - Elway's Taproom & Grill, a quick service restaurant
- DIA F&B Concessions, LLC is a joint venture between Skyport, LLC (60% Owner), JAF Concessions, LLC, Jennifer Winchester (40% ACDBE Owner)
- DIA F&B Concessions, LLC has committed to a 40% ACDBE and 25% M/WBE goal
- DIA F&B Concessions, LLC is currently operating at DEN and is in operational and

financial compliance

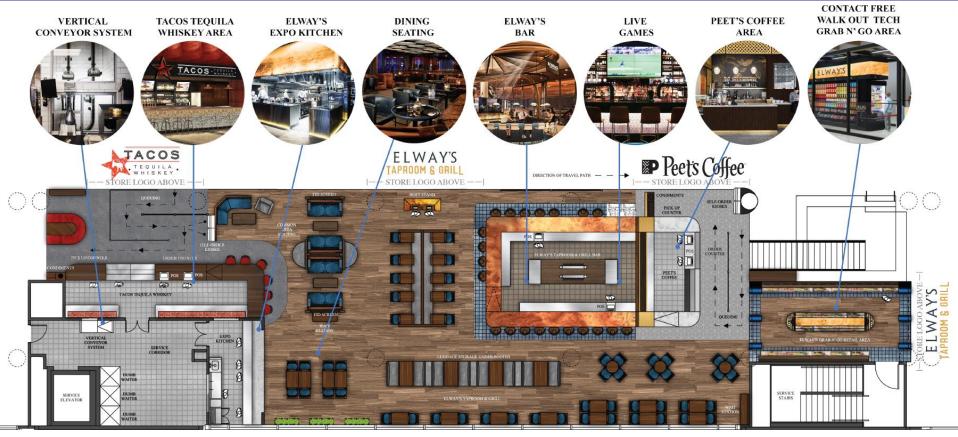
A WEST Subcore 3 F&B MARKETPLACE



- \$1,421,710 per year rent to the airport; or
 - 16% of gross receipts per year until \$6,970,000 then;
 - 17% of gross receipts per year until \$9,430,000;
 - 18% of gross receipts per year for anything above \$9,430,000
- This contract opportunity is a 10-year term
- 33% ACDBE goal for A West Subcore 3 Expansion F&B Marketplace
 - JAF Concessions, LLC 40% ACDBE
- 25% M/WBE
 - To be determined when construction starts

A WEST Subcore 3 F&B MARKETPLACE





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