DENVER PARKING MANAGEMENT AGREEMENT

THIS AGREEMENT is made between the CITY AND COUNTY OF DENVER, a municipal corporation of the State of Colorado (the "City") and SP PLUS CORPORATION, a Delaware corporation, with its principal place of business located at 200 E. Randolph Street, Suite 7700, Chicago, IL 60601 (the "Contractor"), jointly "the Parties" and individually a "Party."

WITNESSETH:

WHEREAS, the City requires an able and experienced parking operator to operate and manage the City's parking Lots and Garages (defined below); and

WHEREAS, a comprehensive Request for Proposals (RFP) has been promulgated by the City and proposals from potential long-term operators have been received and reviewed by the City and the Contractor has, pursuant to its Proposal, offered to provide such services to the City; and

WHEREAS, the Contractor possesses the requisite experience and expertise in operating and managing off-street parking facilities, and is ready, willing and able to undertake and manage the Lots and Garages as an independent contractor under the general direction of the City;

WHEREAS, the City desires to enter into this Management Agreement with the Contractor to provide for the management and operation of the Lots and Garages; and

WHEREAS, it is the intent of the City that the Lots and Garages, which service various venues, be managed and maintained so as to ensure the utmost in courteous and prompt service to the general public and that the Contractor shall provide adequate personnel for operation of the Lots and Garages and shall comply with the Scope of Work attached as Attachments 1 and 2.

NOW, THEREFORE, in consideration of the mutual covenants and agreements hereinafter set forth and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, and incorporating the recitals above, the City and the Contractor agree as follows:

1. <u>COORDINATION AND LIAISON</u>. The Contractor shall fully coordinate all services under the Agreement with the Executive Director of Department of Transportation and Infrastructure, ("Executive Director") or the Executive Director's Designee.

2. <u>SERVICES TO BE PERFORMED</u>.

2.1. As the Executive Director directs, the Contractor shall diligently undertake, perform, and complete all of the services and produce all the deliverables set forth in **Exhibit A**, the **Scope of Work**, found in Attachments 1 and 2, to the City's satisfaction. Beginning on January 1, 2022 the DPAC garage will no longer be administered by the Department of Transportation and Infrastructure and the Scope of Work thereafter will be addressed in Attachment 2.

2.2. The Contractor is ready, willing, and able to provide the services required by this Agreement.

2.3. The Contractor shall faithfully perform the services in accordance with the standards of care, skill, training, diligence, and judgment provided by highly competent individuals performing services of a similar nature to those described in the Agreement and in accordance with the terms of the Agreement.

3. <u>TERM</u>. The Agreement will commence on October 1, 2021, and will expire, unless sooner terminated, on September 30, 2024 (the "Term"). Subject to the Executive Director's prior written authorization, the Contractor shall complete any work in progress as of the expiration date and the Term of the Agreement will extend until the work is completed or earlier terminated by the Executive Director.

4. <u>COMPENSATION AND PAYMENT.</u>

4.1. <u>Fee</u>. The City shall pay and the Contractor shall accept as the sole compensation for services rendered and costs incurred under the Agreement from the beginning of the Term through December 31, 2021 the amount of NINE THOUSAND EIGHT HUNDRED THIRTY-SIXTY DOLLARS AND FOUR CENTS (9,836.04) for monthly fees and thereafter the monthly amount of FIVE THOUSAND SEVEN HUNDRED FIFTY-THREE DOLLARS AND FOUR CENTS (\$5,753.04) every month through the end of the Term. Amounts billed may not exceed rates set forth in Exhibit B, found in Attachments 1 and 2, except for approved reimbursable expenses.

4.2. <u>Operating Expenses and Reimbursement to Contractor</u>. The Contractor shall pay all operating expenses for the lots and garages as set forth in this Agreement. In addition to the fees referenced in above, the Contractor shall be reimbursed by the City for approved reimbursable expenses as set out in all referenced Scopes of Work.

4.3. <u>Invoicing</u>. The Contractor shall provide the City with a monthly invoice in a format and with a level of detail acceptable to the City including all supporting documentation

required by the City. The City's Prompt Payment Ordinance, §§ 20-107 to 20-118, D.R.M.C., applies to invoicing and payment under this Agreement.

4.4. <u>Maximum Contract Amount</u>.

4.4.1. Notwithstanding any other provision of the Agreement, the City's maximum payment obligation will not exceed **FIVE MILLION DOLLARS AND ZERO CENTS (\$5,000,000)** (the "Maximum Contract Amount"). The City is not obligated to execute an Agreement or any amendments for any further services, including any services performed by the Contractor beyond that specifically described in **Exhibit A**, found in Attachments 1 and 2. Any services performed beyond those in **Exhibit A**, found in Attachments 1 and 2, are performed at the Contractor's risk and without authorization under the Agreement.

4.4.2. The City's payment obligation, whether direct or contingent, extends only to funds appropriated annually by the Denver City Council, paid into the Treasury of the City, and encumbered for the purpose of the Agreement. The City does not by this Agreement irrevocably pledge present cash reserves for payment or performance in future fiscal years. The Agreement does not and is not intended to create a multiple-fiscal year direct or indirect debt or financial obligation of the City.

5. <u>STATUS OF CONTRACTOR</u>. The Contractor is an independent contractor retained to perform professional or technical services for limited periods of time. Neither the Contractor nor any of its employees are employees or officers of the City under Chapter 18 of the Denver Revised Municipal Code, or for any purpose whatsoever.

6. <u>TERMINATION</u>.

6.1. Contractor shall be considered to be in default of this Agreement should Contractor fail to comply with its terms or provisions, and the failure to comply is not cured within ten (10) days after written notice to Contractor, at which point the City has the right to terminate the Agreement effective immediately. The City has the right to terminate the Agreement without cause upon sixty (60) days prior written notice to the Contractor. However, nothing gives the Contractor the right to perform services under the Agreement beyond the time when its services become unsatisfactory to the Executive Director.

6.2. Notwithstanding the preceding paragraph, the City may terminate the Agreement if the Contractor or any of its officers or employees are convicted, plead *nolo contendere*, enter into a formal agreement in which they admit guilt, enter a plea of guilty or

otherwise admit culpability to criminal offenses of bribery, kickbacks, collusive bidding, bidrigging, antitrust, fraud, undue influence, theft, racketeering, extortion or any offense of a similar nature in connection with the Contractor's business. Termination for the reasons stated in this paragraph is effective upon receipt of notice.

6.3. Upon termination of the Agreement, with or without cause, the Contractor shall have no claim against the City by reason of, or arising out of, incidental or relating to termination, except for compensation for work duly requested and satisfactorily performed as described in the Agreement.

6.4. If the Agreement is terminated, the City is entitled to and will take possession of all materials, equipment, tools and facilities it owns that are in the Contractor's possession, custody, or control by whatever method the City deems expedient. The Contractor shall deliver all documents in any form that were prepared under the Agreement and all other items, materials and documents that have been paid for by the City to the City. These documents and materials are the property of the City. The Contractor shall mark all copies of work product that are incomplete at the time of termination "DRAFT-INCOMPLETE."

6.5. The Contractor shall have the right to terminate this Agreement in the event that the City fails to make payments as required under this Agreement.

7. **EXAMINATION OF RECORDS AND AUDITS.** Any authorized agent of the City, including the City Auditor or his or her representative, has the right to access, and the right to examine, copy and retain copies, at City's election in paper or electronic form, any pertinent books, documents, papers and records related to the Contractor's performance pursuant to this Agreement, provision of any goods or services to the City, and any other transactions related to this Agreement. The Contractor shall cooperate with City representatives and City representatives shall be granted access to the foregoing documents and information during reasonable business hours and until the latter of three (3) years after the final payment under the Agreement, the City Auditor shall be subject to government auditing standards issued by the United States Government Accountability Office by the Comptroller General of the United States, including with respect to disclosure of information acquired during the course of an audit. No examination of records and audits pursuant to this paragraph shall require the Contractor to make disclosures

in violation of state or federal privacy laws. The Contractor shall at all times comply with D.R.M.C. 20-276.

8. <u>WHEN RIGHTS AND REMEDIES NOT WAIVED</u>. In no event will any payment or other action by the City constitute or be construed to be a waiver by the City of any breach of covenant or default that may then exist on the part of the Contractor. No payment, other action, or inaction by the City when any breach or default exists will impair or prejudice any right or remedy available to it with respect to any breach or default. No assent, expressed or implied, to any breach of any term of the Agreement constitutes a waiver of any other breach.

9. <u>INSURANCE</u>.

9.1. General Conditions: The Contractor agrees to secure, at or before the time of execution of this Agreement, the following insurance covering all operations, goods or services provided pursuant to this Agreement. The Contractor shall keep the required insurance coverage in force at all times during the term of the Agreement, or any extension thereof, during any warranty period, and for three (3) years after termination of the Agreement. The required insurance shall be underwritten by an insurer licensed or authorized to do business in Colorado and rated by A.M. Best Company as "A-"VIII or better. Each policy shall contain a valid provision or endorsement requiring notification to the City in the event any of the required policies be canceled or non-renewed before the expiration date thereof. Such written notice shall be sent to the parties identified in the Notices section of this Agreement. Such notice shall reference the City contract number listed on the signature page of this Agreement. Said notice shall be sent thirty (30) days prior to such cancellation or non-renewal unless due to non-payment of premiums for which notice shall be sent ten (10) days prior. If such written notice is unavailable from the insurer, the Contractor shall provide written notice of cancellation, non-renewal and any reduction in coverage to the parties identified in the Notices section by certified mail, return receipt requested within three (3) business days of such notice by its insurer(s) and referencing the City's contract number. If any policy is in excess of a deductible or self-insured retention, the City must be notified by the Contractor. The Contractor shall be responsible for the payment of any deductible or self-insured retention. The insurance coverages specified in this Agreement are the minimum requirements, and these requirements do not lessen or limit the liability of the Contractor. The Contractor shall maintain, at its own expense, any additional kinds or amounts of insurance that it may deem necessary to cover its obligations and liabilities under this Agreement.

9.2. <u>Proof of Insurance</u>: The Contractor shall provide a copy of this Agreement to its insurance agent or broker. The Contractor may not commence services or work relating to the Agreement prior to placement of coverages required under this Agreement. The Contractor certifies that the certificate of insurance attached as **Exhibit C**, preferably an ACORD certificate, complies with all insurance requirements of this Agreement. The City requests that the City's contract number be referenced on the Certificate. The City's acceptance of a certificate of insurance that does not comply with all insurance requirements set forth in this Agreement shall not act as a waiver of the Contractor's breach of this Agreement or of any of the City's rights or remedies under this Agreement. The City's Risk Management Office may require additional proof of insurance, including but not limited to redacted policies and endorsements.

9.3. <u>Additional Insureds</u>: For Commercial General Liability, Auto Liability, and Excess Liability/Umbrella (if required) the Contractor and subcontractor's insurer(s) shall include the City and County of Denver, its elected and appointed officials, employees and volunteers as additional insured.

9.4. <u>Waiver of Subrogation</u>: For all coverages required under this Agreement, with exception of Professional Liability (if required), the Contractor's insurer shall waive subrogation rights against the City.

9.5. <u>Subcontractors and Subconsultants</u>: All subcontractors and subconsultants (including independent contractors, suppliers or other entities providing goods or services required by this Agreement) shall be subject to all of the requirements herein and shall procure and maintain the same coverages required of the Contractor. The Contractor shall include all such subcontractors as additional insured under its policies (with the exception of Workers' Compensation) or shall ensure that all such subcontractors and subconsultants maintain the required coverages. The Contractor agrees to provide proof of insurance for all such subcontractors and subconsultants upon request by the City.</u>

9.6. <u>Workers' Compensation/Employer's Liability Insurance</u>: The Contractor shall maintain the coverage as required by statute for each work location and shall maintain Employer's Liability insurance with limits of \$100,000 per occurrence for each bodily injury claim, \$100,000 per occurrence for each bodily injury caused by disease claim, and \$500,000 aggregate for all bodily injuries caused by disease claims. The Contractor expressly

represents to the City, as a material representation upon which the City is relying in entering into this Agreement, that none of the Contractor's officers or employees who may be eligible under any statute or law to reject Workers' Compensation Insurance shall effect such rejection during any part of the term of this Agreement, and that any such rejections previously effected, have been revoked as of the date the Contractor executes this Agreement.

9.7. <u>Commercial General Liability</u>: The Contractor shall maintain a Commercial General Liability insurance policy with limits of \$1,000,000 for each occurrence, \$1,000,000 for each personal and advertising injury claim, \$2,000,000 products and completed operations aggregate, and \$2,000,000 policy aggregate.

9.8. <u>Business Automobile Liability</u>: The Contractor shall maintain Business Automobile Liability with limits of \$1,000,000 combined single limit applicable to all owned, hired and non-owned vehicles used in performing services under this Agreement.

9.9. <u>Professional Liability (Errors & Omissions)</u>: The Contractor shall maintain limits of \$1,000,000 per claim and \$1,000,000 policy aggregate limit.

9.10. Garagekeeper's Liability: Contractor shall maintain Garagekeepers Liability insurance with minimum limits of \$1,000,000 aggregate.

9.11. <u>Commercial Crime</u>: Contractor shall maintain minimum limits of \$1,000,000 in commercial crime insurance coverage. Coverage shall include theft of City's money, securities or valuable property by contractor's employees, including any extended definition of employee. The City and County of Denver shall be named as Loss Payee as its interest may appear.

9.12. <u>Garagekeeper's Liability</u>: Contractor shall maintain Garagekeepers Liability insurance with minimum limits of \$1,000,000 aggregate.

10. <u>DEFENSE AND INDEMNIFICATION</u>.

10.1. The Contractor hereby agrees to defend, indemnify, reimburse and hold harmless City, its appointed and elected officials, agents and employees for, from and against all liabilities, claims, judgments, suits or demands for damages to persons or property arising out of, resulting from, or relating to the work performed under this Agreement ("Claims"), unless such Claims have been specifically determined by the trier of fact to be the negligence or willful misconduct of the City. This indemnity shall be interpreted in the broadest possible manner to indemnify City for any acts or omissions of Contractor or its subcontractors either passive or

active, irrespective of fault, including City's concurrent negligence whether active or passive, except for the negligence or willful misconduct of City.

10.2. Contractor's duty to defend and indemnify City shall arise at the time written notice of the Claim is first provided to City regardless of whether Claimant has filed suit on the Claim. Contractor's duty to defend and indemnify City shall arise even if City is the only party sued by claimant and/or claimant alleges that City's negligence or willful misconduct was the cause of claimant's damages.

10.3. Contractor will defend any and all Claims which may be brought or threatened against City and will pay on behalf of City any expenses incurred by reason of such Claims including, but not limited to, court costs and attorney fees incurred in defending and investigating such Claims or seeking to enforce this indemnity obligation. Such payments on behalf of City shall be in addition to any other legal remedies available to City and shall not be considered City's exclusive remedy.

10.4. Insurance coverage requirements specified in this Agreement shall in no way lessen or limit the liability of the Contractor under the terms of this indemnification obligation. The Contractor shall obtain, at its own expense, any additional insurance that it deems necessary for the City's protection.

10.5. This defense and indemnification obligation shall survive the expiration or termination of this Agreement.

11. LIMITATION ON LIABILITY. Notwithstanding anything in this Agreement to the contrary, Contractor shall not be responsible or liable for any claims, judgments, suits, liabilities, damages, demands or claims for indemnification arising from or related to any revenue control equipment or systems failing to be compliant with (i) the Payment Card Industry's Data Security Standard, as currently in effect and as may be amended from time to time ("PCI DSS") or (ii) the Fair and Accurate Credit Transactions Act of 2003, as may be amended from time to time ("FACTA") (collectively, "PCI Related Claims") unless such failure is caused by Contractor's breach of the PCI DSS or FACTA related responsibilities that are specifically assigned to Contractor in the Self-Assessment Questionnaire D and Attestation of Compliance for Service Providers (the "SAQ-D") which is attached to this Agreement as Exhibit F and incorporated herein by reference.

12. <u>COLORADO GOVERNMENTAL IMMUNITY ACT</u>. In relation to the Agreement, the City is relying upon and has not waived the monetary limitations and all other

rights, immunities and protection provided by the Colorado Governmental Act, C.R.S. § 24-10-101, et seq.

13. <u>TAXES, CHARGES AND PENALTIES</u>. The City is not liable for the payment of taxes, late charges or penalties of any nature, except for any additional amounts that the City may be required to pay under the City's prompt payment ordinance D.R.M.C. § 20-107, *et seq*. The Contractor shall promptly pay when due, all taxes, bills, debts and obligations it incurs performing the services under the Agreement and shall not allow any lien, mortgage, judgment or execution to be filed against City property.

14. <u>ASSIGNMENT; SUBCONTRACTING</u>. The Contractor shall not voluntarily or involuntarily assign any of its rights or obligations, or subcontract performance obligations, under this Agreement without obtaining the Executive Director's prior written consent. Any assignment or subcontracting without such consent will be ineffective and void, and will be cause for termination of this Agreement by the City. The Executive Director has sole and absolute discretion whether to consent to any assignment or subcontracting, or to terminate the Agreement because of unauthorized assignment or subcontracting. In the event of any subcontracting or unauthorized assignment: (i) the Contractor shall remain responsible to the City; and (ii) no contractual relationship shall be created between the City and any sub-consultant, subcontractor or assign.

15. <u>INUREMENT</u>. The rights and obligations of the parties to the Agreement inure to the benefit of and shall be binding upon the parties and their respective successors and assigns, provided assignments are consented to in accordance with the terms of the Agreement.

16. <u>NO THIRD-PARTY BENEFICIARY</u>. Enforcement of the terms of the Agreement and all rights of action relating to enforcement are strictly reserved to the Parties. Nothing contained in the Agreement gives or allows any claim or right of action to any third person or entity. Any person or entity other than the City or the Contractor receiving services or benefits pursuant to the Agreement is an incidental beneficiary only.

17. <u>NO AUTHORITY TO BIND CITY TO CONTRACTS</u>. The Contractor lacks any authority to bind the City on any contractual matters. Final approval of all contractual matters that purport to obligate the City must be executed by the City in accordance with the City's Charter and the Denver Revised Municipal Code.

18. <u>SEVERABILITY</u>. Except for the provisions of the Agreement requiring appropriation of funds and limiting the total amount payable by the City, if a court of competent

jurisdiction finds any provision of the Agreement or any portion of it to be invalid, illegal, or unenforceable, the validity of the remaining portions or provisions will not be affected, if the intent of the Parties can be fulfilled.

19. <u>CONFLICT OF INTEREST</u>.

19.1. No employee of the City shall have any personal or beneficial interest in the services or property described in the Agreement. The Contractor shall not hire, or contract for services with, any employee or officer of the City that would be in violation of the City's Code of Ethics, D.R.M.C. § 2-51, *et seq.*, or the Charter §§ 1.2.8, 1.2.9, and 1.2.12.

19.2. The Contractor shall not engage in any transaction, activity or conduct that would result in a conflict of interest under the Agreement. The Contractor represents that it has disclosed any and all current or potential conflicts of interest. A conflict of interest shall include transactions, activities or conduct that would affect the judgment, actions or work of the Contractor by placing the Contractor's own interests, or the interests of any party with whom the Contractor has a contractual arrangement, in conflict with those of the City. The City, in its sole discretion, will determine the existence of a conflict of interest and may terminate the Agreement if it determines a conflict exists, after it has given the Contractor written notice describing the conflict.

20. <u>NOTICES</u>. All notices required by the terms of the Agreement must be hand delivered, sent by overnight courier service, mailed by certified mail, return receipt requested, or mailed via United States mail, postage prepaid, if to Contractor at the address first above written, and if to the City at the addresses below:

| | SP Plus Corporation Attn: Legal Department 200 E. Randolph Street, Suite 7700 Chicago, IL 60601 |
|------------------------------------|--|
| With a copy of any such notice to: | SP Plus Corporation Attn: Nicole Hankins, Senior Vice President 1700 Pacific, Suite 1890 Dallas, TX 75201 |
| With a copy of any such notice to: | Denver City Attorney's Office 1437 Bannock St., Room 353 Denver, Colorado 80202 |

Notices hand delivered or sent by overnight courier are effective upon delivery. Notices sent by certified mail are effective upon receipt. Notices sent by mail are effective upon deposit with the

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U.S. Postal Service. The Parties may designate substitute addresses where or persons to whom notices are to be mailed or delivered. However, these substitutions will not become effective until actual receipt of written notification.

21. <u>NO EMPLOYMENT OF A WORKER WITHOUT AUTHORIZATION TO</u> <u>PERFORM WORK UNDER THE AGREEMENT</u>.

21.1. This Agreement is subject to Division 5 of Article IV of Chapter 20 of the Denver Revised Municipal Code, and any amendments (the "Certification Ordinance").

21.2. The Contractor certifies that:

21.2.1. At the time of its execution of this Agreement, it does not knowingly employ or contract with a worker without authorization who will perform work under this Agreement, nor will it knowingly employ or contract with a worker without authorization to perform work under this Agreement in the future.

21.2.2. It will participate in the E-Verify Program, as defined in § 8-17.5-101(3.7), C.R.S., and confirm the employment eligibility of all employees who are newly hired for employment to perform work under this Agreement.

21.2.3. It will not enter into a contract with a subconsultant or subcontractor that fails to certify to the Contractor that it shall not knowingly employ or contract with a worker without authorization to perform work under this Agreement.

21.2.4. It is prohibited from using the E-Verify Program procedures to undertake pre-employment screening of job applicants while performing its obligations under this Agreement, and it is required to comply with any and all federal requirements related to use of the E-Verify Program including, by way of example, all program requirements related to employee notification and preservation of employee rights.

21.2.5. If it obtains actual knowledge that a subconsultant or subcontractor performing work under this Agreement knowingly employs or contracts with a worker without authorization, it will notify such subconsultant or subcontractor and the City within three (3) days. The Contractor shall also terminate such subconsultant or subcontractor if within three (3) days after such notice the subconsultant or subcontractor does not stop employing or contracting with the worker without authorization, unless during the three-day period the subconsultant or subcontractor has not knowingly employed or contracted with a worker without authorization.

21.2.6. It will comply with a reasonable request made in the course of an investigation by the Colorado Department of Labor and Employment under authority of § 8-17.5-102(5), C.R.S., or the City Auditor, under authority of D.R.M.C. 20-90.3.

21.3. The Contractor is liable for any violations as provided in the Certification Ordinance. If the Contractor violates any provision of this section or the Certification Ordinance, the City may terminate this Agreement for a breach of the Agreement. If this Agreement is so terminated, the Contractor shall be liable for actual and consequential damages to the City. Any termination of a contract due to a violation of this section or the Certification Ordinance may also, at the discretion of the City, constitute grounds for disqualifying the Contractor from submitting bids or proposals for future contracts with the City.

22. <u>DISPUTES</u>. All disputes between the City and the Contractor arising out of or regarding the Agreement will be resolved by administrative hearing pursuant to the procedure established by D.R.M.C. § 56-106(b)-(f). For the purposes of that administrative procedure, the City official rendering a final determination shall be the Executive Director as defined in this Agreement.

23. <u>GOVERNING LAW; VENUE</u>. The Agreement will be construed and enforced in accordance with applicable federal law, the laws of the State of Colorado, and the Charter, Revised Municipal Code, ordinances, regulations and Executive Orders of the City and County of Denver, which are expressly incorporated into the Agreement. Unless otherwise specified, any reference to statutes, laws, regulations, charter or code provisions, ordinances, executive orders, or related memoranda, includes amendments or supplements to same. Venue for any legal action relating to the Agreement will be in the District Court of the State of Colorado, Second Judicial District (Denver District Court).

24. <u>NO DISCRIMINATION IN EMPLOYMENT</u>. In connection with the performance of work under the Agreement, the Contractor may not refuse to hire, discharge, promote, demote, or discriminate in matters of compensation against any person otherwise qualified, solely because of race, color, religion, national origin, ethnicity, citizenship, immigration status, gender, age, sexual orientation, gender identity, gender expression, marital status, source of income, military status, protective hairstyle, or disability. The Contractor shall insert the foregoing provision in all subcontracts.

25. <u>COMPLIANCE WITH ALL LAWS</u>. The Contractor shall perform or cause to be performed all services in full compliance with all applicable laws, rules, regulations and codes of the United States, the State of Colorado; and with the Charter, ordinances, rules, regulations and Executive Orders of the City and County of Denver. Notwithstanding the foregoing to the contrary, with respect to compliance of laws, where such compliance requires physical changes to any parking lots or garages, for example, Americans With Disabilities Act of 1990 requirements, then compliance shall be City's responsibility rather than Contractor.

26. <u>LEGAL AUTHORITY</u>. The Contractor represents and warrants that it possesses the legal authority, pursuant to any proper, appropriate and official motion, resolution or action passed or taken, to enter into the Agreement. Each person signing and executing the Agreement on behalf of the Contractor represents and warrants that he has been fully authorized by the Contractor to execute the Agreement on behalf of the Contractor and to validly and legally bind the Contractor to all the terms, performances and provisions of the Agreement. The City shall have the right, in its sole discretion, to either temporarily suspend or permanently terminate the Agreement if there is a dispute as to the legal authority of either the Contractor or the person signing the Agreement to enter into the Agreement.

27. <u>NO CONSTRUCTION AGAINST DRAFTING PARTY</u>. The Parties and their respective counsel have had the opportunity to review the Agreement, and the Agreement will not be construed against any Party merely because any provisions of the Agreement were prepared by a particular Party.

28. <u>ORDER OF PRECEDENCE</u>. In the event of any conflicts between the language of the Agreement and the exhibits, the language of the Agreement controls.

29. INTELLECTUAL PROPERTY RIGHTS. The City and the Contractor intend that all property rights to any and all materials, text, logos, documents, booklets, manuals, references, guides, brochures, advertisements, URLs, domain names, music, sketches, web pages, plans, drawings, prints, photographs, specifications, software, data, products, ideas, inventions, and any other work or recorded information created by the Contractor and paid for by the City pursuant to this Agreement, in preliminary or final form and on any media whatsoever (collectively, "Materials"), shall belong to the City. The Contractor shall disclose all such items to the City and shall assign such rights over to the City upon completion of the Project. To the extent permitted by the U.S. Copyright Act, 17 USC § 101, *et seq.*, the Materials are a "work made for

SP PLUS CORPORATION DOTI-202160398-00 hire" and all ownership of copyright in the Materials shall vest in the City at the time the Materials are created. To the extent that the Materials are not a "work made for hire," the Contractor (by this Agreement) sells, assigns and transfers all right, title and interest in and to the Materials to the City, including the right to secure copyright, patent, trademark, and other intellectual property rights throughout the world and to have and to hold such rights in perpetuity. The City and Contractor agree that all materials, text, logos, documents, booklets, manuals, references, guides, brochures, advertisements, URLs, domain names, music, sketches, web pages, plans, drawings, prints, photographs, specifications, software, data, products, ideas, inventions, and any other work or recorded information of Contractor made available, directly or indirectly, by Contractor to City as part of the Scope of Services, are the exclusive property of Contractor or the third parties from whom Contractor has secured the rights to use such product. The Contractor Materials, processes, methods and services shall at all times remain the property of the Contractor; however, the Contractor hereby grants to the City a nonexclusive, royalty free, license to use the Contractor Materials for the duration of the Term of this Agreement. The Contractor shall mark or identify all such Contractor Materials to the City. Nothing in this Agreement shall give City an interest in any of Contractor's pre-existing intellectual property which is and shall remain the sole property of Contractor.

30. <u>SURVIVAL OF CERTAIN PROVISIONS</u>. The terms of the Agreement and any exhibits and attachments that by reasonable implication contemplate continued performance, rights, or compliance beyond expiration or termination of the Agreement survive the Agreement and will continue to be enforceable. Without limiting the generality of this provision, the Contractor's obligations to provide insurance and to indemnify the City will survive for a period equal to any and all relevant statutes of limitation, plus the time necessary to fully resolve any claims, matters, or actions begun within that period.

31. <u>ADVERTISING AND PUBLIC DISCLOSURE</u>. The Contractor shall not include any reference to the Agreement or to services performed pursuant to the Agreement in any of the Contractor's advertising or public relations materials without first obtaining the written approval of the Executive Director. Any oral presentation or written materials related to services performed under the Agreement will be limited to services that have been accepted by the City. The Contractor shall notify the Executive Director in advance of the date and time of any

presentation. Nothing in this provision precludes the transmittal of any information to City officials.

32. <u>CONFIDENTIAL INFORMATION.</u>

32.1. <u>City Information</u>. The Contractor acknowledges and accepts that, in performance of all work under the terms of this Agreement, the Contractor may have access to Proprietary Data or confidential information that may be owned or controlled by the City, and that the disclosure of such Proprietary Data or information may be damaging to the City or third parties. The Contractor agrees that all Proprietary Data, confidential information or any other data or information provided or otherwise disclosed by the City to the Contractor shall be held in confidence and used only in the performance of its obligations under this Agreement. The Contractor shall exercise the same standard of care to protect such Proprietary Data and information as a reasonably prudent contractor would to protect its own proprietary or confidential data. "Proprietary Data" shall mean any materials or information which may be designated or marked "Proprietary" or "Confidential," or which would not be documents subject to disclosure pursuant to the Colorado Open Records Act or City ordinance, and provided or made available to the Contractor by the City. Such Proprietary Data may be in hardcopy, printed, digital or electronic format.

32.2. Use and Protection of Proprietary Data or Confidential Information.

Except as expressly provided by the terms of this Agreement, the Contractor agrees that it shall not disseminate, transmit, license, sublicense, assign, lease, release, publish, post on the internet, transfer, sell, permit access to, distribute, allow interactive rights to, or otherwise make available any data, including Proprietary Data or confidential information or any part thereof to any other person, party or entity in any form of media for any purpose other than performing its obligations under this Agreement. The Contractor further acknowledges that by providing data, Proprietary Data or confidential information, the City is not granting to the Contractor any right or license to use such data except as provided in this Agreement. The Contractor further agrees not to disclose or distribute to any other party, in whole or in part, the data, Proprietary Data or confidential information from the Executive Director and will immediately notify the City if any information of the City is requested from the Contractor from a third party.

32.2.1. The Contractor agrees, with respect to the Proprietary Data and confidential information, that: (1) the Contractor shall not copy, recreate, reverse engineer or

SP PLUS CORPORATION DOTI-202160398-00 decompile such data, in whole or in part, unless authorized in writing by the Executive Director; (2) the Contractor shall retain no copies, recreations, compilations, or decompilations, in whole or in part, of such data; and (3) the Contractor shall, upon the expiration or earlier termination of the Agreement, destroy (and, in writing, certify destruction) or return all such data or work products incorporating such data or information to the City.

32.2.2. The Contractor shall develop, implement, maintain and use appropriate administrative, technical and physical security measures to preserve the confidentiality, integrity and availability of all electronically maintained or transmitted data received from, or on behalf of City. It is the responsibility of the Contractor to ensure that all possible measures have been taken to secure the computers or any other storage devices used for City data. This includes industry accepted firewalls, up-to-date anti-virus software, controlled access to the physical location of the hardware itself.

32.3. <u>Employees and Subcontractor</u>. The Contractor will inform its employees and officers of the obligations under this Agreement, and all requirements and obligations of the Contractor under this Agreement shall survive the expiration or earlier termination of this Agreement. The Contractor shall not disclose Proprietary Data or confidential information to subcontractors unless such subcontractors are bound by non-disclosure and confidentiality provisions at least as strict as those contained in this Agreement.

32.4. <u>Disclaimer</u>. Notwithstanding any other provision of this Agreement, the City is furnishing Proprietary Data and confidential information on an "as is" basis, without any support whatsoever, and without representation, warranty or guarantee, including but not in any manner limited to, fitness, merchantability or the accuracy and completeness of the Proprietary Data or confidential information. The Contractor is hereby advised to verify its work. The City assumes no liability for any errors or omissions herein. Specifically, the City is not responsible for any costs including, but not limited to, those incurred as a result of lost revenues, loss of use of data, the costs of recovering such programs or data, the cost of any substitute program, claims by third parties, or for similar costs. If discrepancies are found, the Contractor agrees to contact the City immediately.

32.5. <u>Contractor's Confidential Information; Open Records</u>. If the City is furnished with proprietary data or confidential information that may be owned or controlled by Contractor ("Contractor's Confidential Information"), the City will endeavor, to the extent

provided by law, to comply with the requirements provided by the Contractor concerning the Contractor's Confidential Information. However, the Contractor understands that all the material provided or produced by the Contractor under this Agreement may be subject to the Colorado Open Records Act., § 24-72-201, *et seq.*, C.R.S. In the event of a request to the City for disclosure of such information, the City will advise the Contractor of such request in order to give the Contractor the opportunity to object to the disclosure of any of it's the Contractor Confidential Information and take necessary legal recourse. In the event of the filing of a lawsuit to compel such disclosure, the City will tender all such material to the court for judicial determination of the issue of disclosure and the Contractor agrees to intervene in such lawsuit to protect and assert its claims of privilege against disclosure of such material or waive the same. The Contractor further agrees to defend, indemnify, save, and hold harmless the City from any Claims arising out of the Contractor's intervention to protect and assert its claim of privilege against disclosure under this Section including, without limitation, prompt reimbursement to the City of all reasonable attorneys' fees, costs, and damages that the City may incur directly or may be ordered to pay by such court.

32.6. If the Contractor receives personal identifying information ("PII") under this Agreement, the Contractor shall implement and maintain reasonable written security procedures and practices that are appropriate to the nature of the PII and the nature and size of the Contractor's business and its operations. The Contractor shall be a "Third-Party Service Provider" as defined in C.R.S § 24-73-103(1)(i), and shall maintain security procedures and practices consistent with C.R.S §§ 24-73-101 *et seq*. Unless the Contractor agrees to provide its own security protections for the information it discloses, the Contractor shall require all its subcontractors, employees, agents, and assigns to implement and maintain reasonable written security procedures and practices that are appropriate to the nature of the PII disclosed and reasonably designed to help protect the PII subject to this Agreement from unauthorized access, use, modification, disclosure, or destruction. The Contractor and its subcontractors, employees, agents, and assigns that contain PII under this Agreement shall develop a written policy for the destruction of such records by shredding, erasing, or otherwise modifying the PII to make it unreadable or indecipherable when the records are no longer needed.

33. FORCE MAJEURE. Neither Party shall be responsible for failure to fulfill its obligations hereunder or liable for damages resulting from delay in performance as a result of war,

fire, strike, riot or insurrection, natural disaster, unreasonable delay of carriers, governmental order or regulation, complete or partial shutdown of plant, unreasonable unavailability of equipment or software from suppliers, default of a subcontractor or vendor (if such default arises out of causes beyond their reasonable control), the actions or omissions of the other Party or its officers, directors, employees, agents, contractors or elected officials and/or other substantially similar occurrences beyond the Party's reasonable control ("Excusable Delay") herein. In the event of any such Excusable Delay, time for performance shall be extended or suspended for a period as may be reasonably necessary to compensate for such delay.

34. <u>**CITY EXECUTION OF AGREEMENT.</u>** The Agreement will not be effective or binding on the City until it has been fully executed by all required signatories of the City and County of Denver, and if required by Charter, approved by the City Council.</u>

35. <u>AGREEMENT AS COMPLETE INTEGRATION-AMENDMENTS</u>. The Agreement is the complete integration of all understandings between the Parties as to the subject matter of the Agreement. No prior, contemporaneous or subsequent addition, deletion, or other modification has any force or effect, unless embodied in the Agreement in writing. No oral representation by any officer or employee of the City at variance with the terms of the Agreement or any written amendment to the Agreement will have any force or effect or bind the City.

36. <u>USE, POSSESSION OR SALE OF ALCOHOL OR DRUGS</u>. The Contractor shall cooperate and comply with the provisions of Executive Order 94 and its Attachment A concerning the use, possession or sale of alcohol or drugs. Violation of these provisions or refusal to cooperate with implementation of the policy can result in contract personnel being barred from City facilities and from participating in City operations.

37. <u>ELECTRONIC SIGNATURES AND ELECTRONIC RECORDS</u>. The Contractor consents to the use of electronic signatures by the City. The Agreement, and any other documents requiring a signature under the Agreement, may be signed electronically by the City in the manner specified by the City. The Parties agree not to deny the legal effect or enforceability of the Agreement solely because it is in electronic form or because an electronic record was used in its formation. The Parties agree not to object to the admissibility of the Agreement in the form of an electronic record, or a paper copy of an electronic document, or a paper copy of a document bearing an electronic signature, on the ground that it is an electronic record or electronic signature or that it is not in its original form or is not an original.</u>

38. PAYMENT OF CITY MINIMUM WAGE. Contractor shall comply with, and agrees to be bound by, all requirements, conditions, and City determinations regarding the City's Minimum Wage Ordinance, Sections 20-82 through 20-84 D.R.M.C., including, but not limited to, the requirement that every covered worker shall be paid no less than the City Minimum Wage in accordance with the foregoing D.R.M.C. Sections. By executing this Agreement, Contractor expressly acknowledges that Contractor is aware of the requirements of the City's Minimum Wage Ordinance and that any failure by Contractor, or any other individual or entity acting subject to this Agreement, to strictly comply with the foregoing D.R.M.C. Sections shall result in the penalties and other remedies authorized therein.

39. <u>PREVAILING WAGE REQUIREMENTS</u>.

39.1. Contractor shall comply with, and agrees to be bound by, all requirements, conditions and City determinations regarding the Payment of Prevailing Wages Ordinance, Sections 20-76 through 20-79, D.R.M.C. including, but not limited to, the requirement that every covered worker working on a City owned or leased building or on City-owned land shall be paid no less than the prevailing wages and fringe benefits in effect on the date the bid or request for proposal was advertised. In the event a request for bids, or a request for proposal, was not advertised, Contractor shall pay every covered worker no less than the prevailing wages and fringe benefits in effect on the date funds for the contract were encumbered.

39.2. Date bid or proposal issuance was advertised May 21, 2021.

39.3. Prevailing wage and fringe rates will adjust on the yearly anniversary of the actual date of bid or proposal issuance, if applicable, or the date of the written encumbrance if no bid/proposal issuance date is applicable. Unless expressly provided for in this Agreement, Contractor will receive no additional compensation for increases in prevailing wages or fringe benefits.

39.4. Contractor shall provide the Auditor with a list of all subcontractors providing any services under the contract.

39.5. Contractor shall provide the Auditor with electronically-certified payroll records for all covered workers employed under the contract.

39.6. Contractor shall prominently post at the work site the current prevailing wage and fringe benefit rates. The posting must inform workers that any complaints regarding the

payment of prevailing wages or fringe benefits may be submitted to the Denver Auditor by calling 720-913-5000 or emailing <u>auditor@denvergov.org</u>.

39.7. If Contractor fails to pay workers as required by the Prevailing Wage Ordinance, Contractor will not be paid until documentation of payment satisfactory to the Auditor has been provided. The City may, by written notice, suspend or terminate work if Contractor fails to pay required wages and fringe benefits.

40. <u>PAYMENT OF LIVING WAGES</u>.

40.1. Pursuant to § 20-80 of the Denver Revised Municipal Code, the Contractor shall pay every Covered Worker, as defined in § 20-80(a) D.R.M.C., employed by it directly upon the site of the work under this Agreement the full amounts accrued at the time of payment, computed at wage rates not less than \$11.32 per hour, regardless of any contractual relationship which may be alleged to exist between the Contractor or any subcontractor and such workers. The Contractor shall post in a prominent place which is easily accessible to the Covered Workers the scale of wages to be paid to such workers.

40.2. The Contractor shall furnish to the City Auditor or his authorized representative, upon the Auditor's request, a true and correct copy of the payroll records of all Covered Workers working under this Agreement, either for the Contractor or any subcontractor. All such payroll records shall include information showing the number of hours worked by each Covered Worker, the hourly pay of such worker, any deductions made from pay, and the net amount of pay received by such Covered Worker. The payroll record shall be accompanied by a sworn statement of the Contractor that the copy is a true and correct copy of the payroll records of all Covered Workers working under this Agreement, either for the Contractor or a subcontractor, that payments were made to the Covered Workers as set forth in such records, that no deductions were made other than those set forth in such records, and that all Covered Workers employed on work under this Agreement, either by the Contractor or any subcontractor, were paid the living wages as set forth in this Agreement.

40.3. Increases in living wages pursuant to § 20-80 D.R.M.C. effective after the date of this Agreement shall apply to the Contractor and to subcontractors under this Agreement as set out in D.R.M.C. 20-80(b), which shall be on each anniversary date of the execution of the Agreement. In no event shall any increases in living wages over the amount so required by D.R.M.C. 20-80 result in any increased liability on the part of the City, and the possibility and risk

of any such increase is assumed by the Contractor. Decreases in living wages after the date of this Agreement shall not be permitted.

40.4. If any worker to whom the living wages are to be paid, employed by the Contractor or any subcontractor to perform work hereunder, has been or is being paid a rate of wages less than that required by this Section, the Manager or Director may, at his/her option, by written notice to the Contractor, withhold further payment to the Contractor, or suspend or terminate the Contractor's right to proceed with the work or such part of the work as to which there has been a failure to pay the required wages. In the event of termination, the Contractor shall be liable to the City for any excess costs occasioned to the City thereby.

41. <u>NON-DISPLACEMENT OF QUALIFIED WORKERS</u>.

41.1. Consistent with the efficient performance of this Agreement, the Contractor and any subcontractors shall, except as otherwise provided herein, in good faith offer those employees (other than managerial and supervisory employees) employed under the predecessor contract whose employment will be terminated as a result of an award of this Agreement or the expiration of the contract under which the employees were hired, a right of first refusal of employment under this Agreement in positions for which employees are qualified. The Contractor and its subcontractors shall determine the number of employees necessary for efficient performance of the work. Except as provided in paragraph (b) there shall be no employment opening under this Agreement, to any person prior to having complied fully with this obligation. The Contractor and its subcontractors shall make an express offer of employment to each employee as: provided herein and shall state the time within which the employee must accept such offer, but in no case shall the period within which the employee must accept the offer of employment be less than 10 days.

41.2. The Contractor shall retain, for a ninety (90) day transition employment period, qualified employees who have exercised their right to accept employment with the Contractor as provided in paragraph (a) of this section. During the ninety (90) day transition employment period, the Contractor shall not discharge without cause an employee retained pursuant to this section. For purposes of this section, the term "cause" shall include, but not be limited to, the employee's conduct while employed under the predecessor contract that may have contributed to any decision to terminate the predecessor contract. At the end of the

ninety (90) day transition employment period, the Contractor shall perform a written performance evaluation for each service employee retained pursuant to this section. If the employee's performance during such ninety (90) day period is satisfactory, the Contractor shall offer the employee continued employment under the terms and conditions established by the Contractor or as required by law; provided, however, nothing in this section shall be construed to create any right or entitlement to continued employment by the Contractor for any particular period of time in excess of the ninety (90) day transition employment period.

41.3. Notwithstanding the obligation under paragraph (a) above, the Contractor and any subcontractor (1) may employ under this Agreement any employee who has worked for the Contractor or subcontractor for at least 3 months immediately preceding the commencement of this Agreement and who would otherwise face lay-off or discharge, (2) are not required to offer a right of first refusal to an employee(s) of the predecessor contractor who are not service employees within the meaning of Section 3.0 of Executive Order No. 136, and (3) are not required to offer a right of first refusal to any employee(s) of the predecessor contractor whom the Contractor or any of its subcontractors reasonably believes, based on the particular employee's past performance, has failed to perform suitably on the job.

41.4. The Contractor shall, not less than 10 days before completion of this Agreement, furnish the contract administrator a certified list of the names of all service employees working under this Agreement and its subcontracts during the last month of contract performance. The list shall also contain anniversary dates of employment of each service employee under this Agreement and its predecessor contracts either with the current or predecessor contractors or their subcontractors. The contract administrator will provide the list to the successor contractor, and the list shall be provided on request to employees or their representatives.

41.5. If it is determined that the Contractor or its subcontractors are not in compliance with the requirements of this clause, appropriate sanctions may be imposed and remedies invoked against the Contractor or its subcontractors, as provided in this Agreement.

41.6. In every subcontract entered into in order to perform services under this Agreement, the Contractor will include provisions that ensure that each subcontractor will honor the requirements of paragraphs (a) through (b) with respect to the employees of a predecessor

subcontractor or subcontractor working under this Agreement, as well as of a predecessor contractor and its subcontractor. The subcontract shall also include provisions to ensure that the subcontractor will provide the Contractor with the information about the employees of the subcontractor needed by the Contractor to comply with paragraph (c) above. The Contractor will take such action with respect to any such subcontract as may be directed by the contract administrator as a means of enforcing such provisions, including the imposition of sanctions for non-compliance: provided, however, that if the Contractor, as a result of such direction, becomes involved in litigation with a subcontractor, or is threatened with such involvement, the Contractor may request that the City enter into such litigation to protect the interest of the City.

41.7. Prior to the end of the Term of this Agreement the Contractor agrees to cooperate with the City and provide necessary requested information by the City to effectuate the requirements of Executive Order No. 136.

41.8. Contractor agrees to comply with Title II, Chapter 58, Article III of the D.R.M.C pertaining to worker retention.

42. <u>DIVISION OF SMALL BUSINESS OPPORTUNITY</u>.

42.1. This Agreement is subject to Article V of Chapter 28, Denver Revised Municipal Code ("D.R.M.C."), designated as §§ 28-117 to 28-199 D.R.M.C. (the "Goods and Services Ordinance") and any Rules or Regulations promulgated pursuant thereto. The contract goal for MWBE participation established for this Agreement by the Division of Small Business Opportunity ("DSBO") is 10%.

42.2. Under § 28-132, D.R.M.C., the Contractor has an ongoing, affirmative obligation to maintain for the duration of this Agreement, at a minimum, compliance with its originally achieved level of MWBE participation upon which this Agreement was awarded, unless there is a change in the work by the City, or as otherwise as described in § 28-133, D.R.M.C. The Contractor acknowledges that:

42.3. The Contractor must maintain records and submit regular reports, as required under the ordinance and as directed by DSBO, which will allow the City to assess progress in complying with the MWBE participation goal.

42.4. If contract modifications are issued under the Agreement, whether by amendment or otherwise, the Contractor shall have a continuing obligation to immediately inform DSBO in writing of any agreed upon increase or decrease in the scope of work of such contract,

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upon any of the bases discussed in § 28-133, D.R.M.C., regardless of whether such increase or decrease in scope of work has been reduced to writing at the time of notification.

42.5. If there are changes in the work that include an increase in scope of work under this Agreement, whether by amendment or otherwise, which increases the dollar value of the contract, whether or not such change is within the scope of work designated for performance by an MWBE at the time of contract award, such change or modification shall be immediately submitted to DSBO for notification purposes.

42.6. Those amendments or other modifications that involve a changed scope of work that cannot be performed by existing subcontractors shall be subject to the original goal on the contract. The Contractor shall satisfy such goal with respect to the changed scope of work by soliciting new MWBEs in accordance with §§ 28-133, D.R.M.C. The Contractor must also satisfy the requirements under §§ 28-128 and 28-136, D.R.M.C., with regard to changes in MWBE scope or participation. The Contractor shall supply to the DSBO Director all required documentation described in §§ 28-128, 28-133, and 28-136, D.R.M.C. with respect to the modified dollar value or work under the contract.

42.7. For contracts of one million dollars (\$1,000,000.00) and over, the Contractor is required to comply with § 28-135, D.R.M.C., as applicable, regarding prompt payment to MWBEs. Payment to MWBE subcontractors shall be made by no later than thirty-five (35) days after receipt of an MWBE subcontractor invoice.

42.8. Failure to comply with these provisions may subject the Contractor to sanctions set forth in § 28-139 of the Goods and Services Ordinance.

42.9. Should any questions arise regarding DSBO requirements, the Contractor should consult the Goods and Services Ordinance or may contact the designated DSBO representative at (720) 913-1999.

43. <u>PCI DSS COMPLIANCE</u>. The SAQ-D is attached hereto as Exhibit F and identifies if responsibility resides with Contractor for each PCI control requirement. Only items marked "Yes" on pages 9-84 of the SAQ-D shall be considered Contractor's responsibility.

Exhibits:

- Exhibit A Scope of Work- found in Attachments 1 and 2
- Exhibit B Fees and Proposed Budget- found in Attachments 1 and 2
- Exhibit C Certificate of Insurance
- Exhibit D Wage Rates
- Exhibit E DSBO Forms
- Exhibit F SAQ-D

Contract Control Number: Contractor Name: DOTI-202160398-00 SP Plus Corporation

IN WITNESS WHEREOF, the parties have set their hands and affixed their seals at Denver, Colorado as of:

SEAL

CITY AND COUNTY OF DENVER:

REGISTERED AND COUNTERSIGNED:

ATTEST:

By:

APPROVED AS TO FORM:

Attorney for the City and County of Denver

By:

By:

By:

Contract Control Number: Contractor Name:

DOTI-202160398-00 SP Plus Corporation

DocuSigned by: Mcole Hankins ____ By: 2C0D898A8348469.

Name: Nicole Hankins
(please print)

Title: Senior Vice President

(please print)

ATTEST: [if required]

By: _____

ATTACHMENT 1

Exhibit A

Scope of Work

PARKING OPERATIONS FOR CITY PARKING FACILITIES STANDARD OPERATING PROCEDURES

This Scope of Work for professional parking facility management is between the City and County of Denver (here in- after referred to as the "City") and a qualified professional parking operator (here in-after referred to as the "Contractor").

By terms of this management agreement, the Contractor will operate three (3) parking garages (here in-after referred to as the "Garages," or individually as "Garage" and seven (7) parking lots (hereinafter "Lots," or individually as "Lot") on behalf of the City. This Scope of Work constitutes the basic guidelines, standards, and specific procedures for the operation and maintenance of the Garages and Lots that the City requires the Contractor to meet. These guidelines, standards, and procedures are subject to change at the discretion of the City by written notification from the Manager of Curbside and Parking (here in-after referred to as the "Manager"). Failure to abide by this Scope of Work, at the discretion of the City could constitute a breach of this Agreement.

The three (3) parking Garages under this management Agreement are as follows:

- 1) Denver Justice Center Garage 490 West 14th Avenue, Denver, Colorado
- 2) Cultural Center Complex Garage 65 West 12th Avenue, Denver, Colorado
- 3) Denver Performing Arts Complex Garage 1055 13th Street, Denver, Colorado

The seven (7) surface public parking lots are:

- 1) Acme Parking Lot 1430 14th Street, Denver, Colorado
- 2) Auraria Parking Lot 1310 Larimer Street, Denver, Colorado
- 3) Bannock Parking Lot 1345 North Bannock Street, Denver, Colorado
- 4) Chestnut Parking Lot 2004 Chestnut Place, Denver, Colorado
- 5) Firehouse Parking Lot 1322 Blake Street, Denver, Colorado
- 6) North Elati Parking Lot 1395 North Elati Street, Denver, Colorado
- 7) South Elati Parking Lot 1309 North Elati Street, Denver, Colorado

SECTION I: AREAS OF GARAGE AND LOT MANAGEMENT

A. The Contractor, per this Scope of Work, will professionally manage the following Garages:

Denver Justice Center Garage - 490 West 14th Avenue

The Contractor will manage 637 multi-purpose parking spaces serving reserved parking and paid publicparking in the Golden Triangle, Government Campus, Civic Center areas, and events in the vicinity. Monthly permit parking (restricted availability – no public monthly permits) is offered in this Garage.

Cultural Center Complex Garage – 65 West 12th Avenue

The Contractor will manage **952** parking spaces serving paid public parking in the Golden Triangle, Central Business District, Government Campus, Civic Center areas, and events in the vicinity. Monthly permit parking offered in this Garage.

Denver Performing Arts Complex Garage - 1055 13th Street

The Contractor will manage **1,743** parking spaces serving paid public parking in the Theatre District, Central-Business District, and events in the vicinity. Monthly permit parking is offered in this Garage.

B. The Contractor, per this Scope of Work, will professionally manage the following Lots:

Acme Lot - 1430 14th Street

The Contractor will manage **35** parking spaces serving public paid parking for the Central Business District, Auraria Campus and events in the vicinity. Limited monthly permit parking is also available in this lot.

Auraria Lot - 1310 Larimer Street

The Contractor will manage **53** parking spaces serving public paid parking for the Central Business District, Auraria Campus and events in the vicinity.

Bannock Lot - 1345 N. Bannock Street

The Contractor will manage **33** parking spaces serving public paid parking for the Central Business District, the Golden Triangle, Government Campus, and events in the vicinity, including Civic Center Park.

Chestnut Lot – 2004 Chestnut Street

The contractor will manage **48** parking spaces serving public paid parking for the Prospect, Union Station, and Ballpark Neighborhoods and events in the vicinity, including Coors Field.

Firehouse Lot - 1322 Blake Street

The Contractor will manage 54 parking spaces serving public paid parking for the Central Business District, Auraria Campus, and events in the vicinity. Limited monthly permit parking is also available in this lot.

North Elati Lot – 1395 N. Elati Street

The contractor will manage **75** parking spaces serving the Central Business District, the Golden Triangle, Government Campus, and events in the vicinity, including Civic Center Park. Monthly permit parking is available in this lot Monday – Thursday for employees meet the zoning restrictions. This lot offers paid publicparking for weekend special events in the area Friday through Sunday.

South Elati Lot - 1309 N. Elati Street

The contractor will manage **35** parking spaces serving public paid parking for the Central Business District, the Golden Triangle, Government Campus, and events in the vicinity, including Civic Center Park.

C. The City, at any time, may give notice in writing to the Contractor if the amount of parking stalls managed in the Garage(s) or Lot(s) increases or decreases. The City may add or subtract Facilities within this managementagreement without immediately amending the Management Agreement.

D. On-Call, As-Needed Services

On-Call, As-Needed Services at other City facilities separate from the Seven (7) identified above in Section A, paragraph A. If approved by the City, a flat rate hourly fee plus reimbursable expenditure may be charged by the Contractor for "on-call, as-needed" services to other, non-contracted parking facilities owned by the City, but not associated with the Lots.

"On-call, as needed" services include, but not limited to, enforcement, porter duties, light duty maintenance, and customer service or attendant services. The option by the City to agree to the On-Call Services Fee is

separate to the Management Fee for the Lots. The City, at its sole discretion, may reject the On-Call Services Fee option without affecting the acceptance of the Management Agreement for the seven (7) surface lots mentioned in the Agreement.

SECTION II: BUDGET AND REIMBURSABLE EXPENSES

A. Annual Budget

Within thirty (30) days of the execution of the Agreement, the Contractor shall submit to the City for approval, an annual budget of projected costs for each Garage. The budget shall be submitted each year on a date approved by the City. The annual budget must be approved in writing by the City. The budget shall include the following items:

- 1. Salary costs for managers and wages for all other employees according to classification supporting this agreement.
- 2. Employee benefit cost, which includes, according to category, FICA, City Occupational Tax, Worker Compensatory Tax and all other city approved employee benefits.
- 3. All other approved categorized expenses as allowed by this Agreement, which include, but are not limited to:
 - Security at Cultural Center only (schedules to be approved by the City). Additional parking facilities may be added to security contract in the future with approval from City.
 - Off-Duty Police Officers (event traffic control)
 - Uniforms
 - Ticket inventory for revenue access control system
 - Telephone (landline, fax and manager/supervisor cellular phones)
 - Postage
 - Transponders, hang tags, or other approved devices used to manage monthly parkers
 - On-site office equipment and supplies
 - Receipt paper roll inventory for revenue control system(s)
 - Parking access control equipment repair and preventative maintenance
 - Payment systems repair and preventative maintenance
 - PayByPhone software fees
 - Servicing EV Stations
 - Audit supplies or services
 - Cleaning and janitorial equipment and supplies
 - Power sweeping
 - Power washing
 - Snow and ice removal services and resources
 - Trash and graffiti removal
 - Striping (line painting), curb painting and island painting
 - Signage
 - Sign installation and repair
 - Customer refunds
 - Itemized Miscellaneous Expenses
 - Insurance charges established by Contractor required under this Agreement and specifically set forth in the Budget

- Management fees
- Itemized Miscellaneous Expenses not included in the annual budget must be approved in writing by the City
- B. Amendments to Budget

Amendments, changes, or modifications to the budgets can be made only by written request by the Contractor and written approval by the City. These amendments must be approved prior to any expenditure in the modified item.

C. Reimbursement of Monthly Expenditures

The City will reimburse the Contractor for the approved operating expenses (listed previously within this section). The Contractor shall maintain complete original files and journals of all cash disbursements, including payroll, at a location available for review by the City within a 24-hour notice. The following procedures pertainto the cash disbursement system:

- 1. All payroll expenditures will be recorded in a register and supported by approved timecards. For Prevailing Wage certification and approval, the Contractor must supply the Prevailing Wage office all required payroll information on a monthly basis. This information must be submitted through the on- line Prevailing Wage certified system. In the event there are changes to **SP+'s** labor or employment costs then **SP+** will be reimbursed for those increased costs.
- 2. All fringe benefit and payroll tax payments must be supported by pertinent tax returns and cash disbursements or accounts payable records.
- 3. All disbursements will be supported by voucher files that include original invoices and receipts (scanned copies of originals will suffice). Invoices and receipts that are illegible, not dated or labeled will not be reimbursed. If the City has a question on the legitimacy or accuracy of an item to be reimbursed, the item will not be reimbursed until it can be confirmed by the City
- 4. No later than the 15th day of the following month, the Contractor will submit the previous month's expenditures to the City for reimbursement, along with the previous month's revenue report(s). Reimbursement to the Contractor from the City will be made within thirty-five (35) days of receipt and approval of expenses. Expenditures submitted to the City will include the original invoice or receipt (scanned copies will suffice) showing date paid and Contractor voucher number and specify the approved budget line item.

Expenditures that have not been approved by the City will not be reimbursed. The expenditure report will show the approved budget, monthly and cumulative expenditures for each budget line item. No expenditures exceeding the budget or in variance with the budget will be processed for reimbursement until the expenditure has been justified and approved by the City. Incomplete or inaccurate expenditure and financial packages will require the Contractor to resubmit proper documentation, including a newly dated original invoice reflecting the date in which the packages were deemed complete and acceptable by the City.

D. Reimbursement Exclusions

The following items are expressly excluded from reimbursement as operating expenses under the Budget. These items shall be provided, if applicable, by the Contractor at their own expense:

- 1. Executive and administrative level overhead expenses not previously approved
- 2. Contractor office lease/mortgage payments
- 3. Office equipment, including furniture and computers
- 4. Costs of repairs for damaged City property caused by Contractors negligence
- 5. Travel expenses outside the City and County of Denver
- 6. Entertainment expenses
- 7. Professional memberships and subscriptions
- 8. Losses and expenses associated with theft or robbery of Garage revenue
- 9. Losses and expenses associated with employee theft, shortage, or mismanagement
- 10. Deductibles, if any, on all bonds, insurance policies, and programs

SECTION III: RECORDS AND REPORTING

- A. The following daily or continuous records and reports will be maintained for each Garage and Lot and available for inspection by the City:
 - 1. Daily total count of all vehicles entering and exiting the Garage for each gate
 - 2. Daily total sales receipts (cash, credit card and monthly transactions)
 - 3. Daily combined recap of all cashier booth and pay-station activity
 - 4. Daily account of monthly or other permits sold (Contractor to supply, sell and control use of monthly permits)
 - 5. Daily account of all ticket validations, discounted tickets, and miscellaneous revenue received
 - 6. Daily report of all Garage incidents (including security)
 - 7. Garage closure log detailing specific times and reasons for closures
 - 8. Daily Inventory County for Overnight Vehicles
- B. Monthly records and reports. The following information for <u>each</u> Garage and surface lot will bereported monthly to the City:
 - 1. By the Fifth (5th) business day of the following month:
 - Preliminary Total Gross Revenues, by category (i.e., daily transient, special event, monthly), for the previous month.
 - 2. By the Fifteenth (15th) calendar day of the following month:
 - Cover letter summarizing any significant variances in revenue and expenses and any significant abnormalities occurring in the Garages and surface lots during the month
 - Profit and Loss Statement (detailed) by month and year to date Total Gross Revenues by category & Expenses by category
 - Revenue Summary Report(s)
 - Graphs, in color, indicating current month vs. same month prior year
 - Detailed Deposit Report(s)
 - Payroll Distribution Report
 - Annual Budget Roll-up Summary
 - Monthly Parker Billing Detail
 - Monthly Parker Accounts Receivable Detail
 - Aging Account Receivables Report
 - Variance report of revenues and expenses Current month vs. budget, YTD vs. budget, and current month vs. same month prior year

- Ticket Summary report detailing by date all tickets issued and collected by category along with missing tickets
- Monthly expenditure report by budget item showing current month and year-to-date
- Copies of original invoices supporting the expenditures
- Citation Summary (issued, revenue, and outstanding) if required/applicable
- Occupancy report generated from revenue control software
- 3. The Contractor shall provide accurate monthly reports and supporting documentation for reimbursable expenses to the City no later than the fifteenth (15th) of each month and shall deliver other accurate reports no later than the agreed upon schedule of time. The Contractor will reconcile total monthly receipts with Finance and Administration accounting no later than the fifth (5th) of the month.

In addition to the reports listed previously, the following reports are to be maintained by the Contractor and released to the City upon request.

- Counter logs (gates, ticket dispensers and loop count, if applicable)
- Cashier shift reports
- Bank deposit reports
- Monthly parking database including free and discounted parkers
- Ticket inventory (received and issued)
- NSF check report/log

All Contractor reports must be approved by the City.

- 4. Originals of all settlement sheets, cashier shift reports, deposit slips, and tickets separated by shift will be stored at a secure location available with a 24-hour notice for a minimum of three years and made available at any time for review by the City.
- 5. A cash receipts journal system will be maintained at the Contractor's office to record daily deposits and revenue types. This journal will be used to provide daily transient and monthly deposit information at any time to the City.
- 6. The Contractor will maintain a list of Non-Sufficient Funds (NSF) checks up to one year old. Transportation and Infrastructure Finance Department will report to the Contractor any NSF checks verified by the bank. The Contractor will attempt to collect a fifty (\$50.00) dollar NSF fee from the customer. Active collection efforts will be used by the Contractor for up to sixty (60) days. After sixty (60) days, un-collected checks will be returned to Transportation and Infrastructure Finance and Administration with a detailed explanation of all collection efforts.
- 7. All reporting is subject to change with the installation of new PARCS equipment and will have new process.

SECTION IV: DEPOSITS AND SETTLEMENTS

A. Deposits

The Contractor shall deposit all monies collected into designated City bank account(s) at a minimum within 24 hours of the collection date, Monday through Friday, and shall provide documentation of the dateand time of the deposit transaction. All pay stations, from each Garage and Lot, shall be collected daily (Monday through Friday), unless previously authorized by City.

(See the following deposit rules and examples)

RULE 3.4 – RECEIPT AND DEPOSIT

Adopted Date: 08/02/2010 Revised Date: 10/12/2017

PURPOSE

The purpose of this rule is to document the City and County of Denver's (city) policy as to the proper acceptance, processing, depositing, and accounting of receipts. Every department or agency collecting receipts from taxes, licenses, fees, fines, penalties, forfeitures or any other source by any officer or employee of the city or any department or agency in their official capacity or during the performance of any official duty, shall follow this fiscal accountability rule and the associated Cash Handling Procedure. These shall be read in conjunction with the below City Charter, Denver Revised Municipal Code, and fiscal accountability rules noted to ensure compliance and understanding:

- City Charter Article II Mayor and Executive Departments, Part 5 Finance §2.53 and §2.54
- <u>Denver Revised Municipal Code Chapter 20 Finance, Article III. Disposition of Funds, Division 2.</u>
 <u>– Handling of Receipts and Procedures for Making Refunds, Sec. 36 and 38</u>
- Fiscal Accountability Rule 2.4 Separation and Rotation of Duties
- Fiscal Accountability Rule 3.3 Change Funds

DEFINITIONS

Business Cycle – The period beginning when receipts are accepted and ending when the receipts are deposited. This is typically at the end of a business day, but may be at the end of a shift, or at any point when receipts are compiled to make a deposit. Business cycle and deposit frequency shall comply with this fiscal accountability rule. **Deposit** – The act of depositing money into a city bank account. Deposits can be made electronically (imaged checks, credit cards, wires, and Automated Clearing House (ACH) payments) or manually (cash and checks delivered to the bank).

Change Fund Administrator – All sources of U.S. dollar payments in the form of paper, coin, check, cashier's check/official check, money order and electronic fund transfers (EFT). A debit or credit card, with a major network logo that the city accepts, will be processed in accordance to the terms and conditions associated with the issuer; conversion rates may apply for international debit or credit cards.

- **Cash** U.S. paper currency or coin.
- Check Negotiable paper instrument drawn on a bank for the authorized signer payable to a third party.
- Cashier's/Official Check A prepaid paper instrument to be handled the same as a check.
- Money Order A printed order for payment of a specified sum, issued by a bank or post office.
- Credit Card A plastic card having a magnetic strip or embedded micro-chip issued by a bank or other financial institution or business authorizing the holder to buy goods or services.

- **Debit Card** A plastic card having a magnetic strip or embedded micro-chip issued by a bank or other financial institution or business that draws funds from the customer's bank deposit account via ATM or point-of-sale transaction.
- Electronic Funds Transfers (EFT) An Automated Clearing House (ACH) or wire transfer transaction.

RULE

- 1. A department or agency shall establish, maintain, and monitor internal change fund policies and procedures. The policies and procedures may be more restrictive, but not more generous, than this fiscal accountability rule and the associated procedure as long as the more restrictive policies and procedures are consistently applied.
- 2. A department or agency shall ensure every receipt stored on site is secured at all times.
- **3.** A department or agency shall ensure adequate internal controls regarding separation and rotation of duties are in place in accordance with <u>Fiscal Accountability Rule 2.4 Separation and Rotation of Duties</u>.
- 4. Receipts from every source shall be deposited into a depository account designated and approved by the Manager of Finance.
- 5. All receipts shall be counted and reconciled to the point-of-sale or payment system at the end of each business cycle. This activity shall be recorded in the city's financial system of record at a minimum of once a week.
- 6. A deposit shall be made each day the cumulative total of cash and checks to be deposited reaches \$500, or once each week, whichever comes first.
- 7. All credit and debit card activity shall be batched and manually or electronically transmitted and deposited to the bank each business day.
- 8. A check, debit card, and/or credit card shall not be accepted for payment of an amount in excess of the required payment.
- **9.** A proof of payment receipt from a cash register or a manual control-numbered receipt shall be provided to the payer either physically or electronically, whether a payment is received in person, by phone, or through the city's web based payment/cashiering interface.
- **10.** Every department and agency accepting debit or credit cards shall comply with city's <u>Payment Card Industry</u> (PCI) Security Policy (refer to <u>Procedure 3.4 – Cash Handling</u>).
- **11.** Every department or agency shall create and maintain a **Cashier Close-Out Procedure** addressing how they will document the cash drawer count and payment system.
- **12.** A department or agency shall create and maintain an **Over/Short Resolution Plan** addressing how they will respond to employees experiencing receipt and deposit overages/shortages. Employees shall not under any circumstances pay for shortages or keep excess funds (overages).
- **13.** A department or agency shall review their cash handling policies, processes, and procedures annually to ensure they are current and in compliance with applicable fiscal accountability rules. Any updates to a department or

agency cash handling policies, processes, and procedures shall be reviewed and approved by the Cash, Risk and Capital Funding Division prior to implementation.

14. Any department or agency exceptions to these fiscal accountability rules shall be submitted in writing to Cash, Risk and Capital Funding for review and approval.

AUTHORITY AND ACCOUNTABILITY

The **Controller's Office** and the **Cash, Risk, and Capital Funding Division** are responsible for this fiscal accountability rule and any procedures, guides, job aids, forms, and one-page summaries associated with this rule.

Daily Cash Deposits

Deposit Slips

- Totals match what is in the bag
- Must include full bag number above the MICR line
- Teller's Initials included
- Legible, full totals

Deposit Bags

- Full total on the deposit bag must match the deposit slip
- Cost Center=5032506—Cultural Garage Merchant ID (Found on deposit slip-varies depending on which lot/garage deposit is being made for)
- Teller's Initials
- Clear, legible information
- Deposit Slip goes in the top portion facing out
- Contents must be verified before sealed

Armored Knight Logs

- This is an important verification tool needed when discrepancies arise
- All information must be clear and complete
- Full bag numbers and full totals are a must

Ordering Deposit Slips and Bags

- Contact the City and County of Denver's Accounting Technician to place these orders
- Do not order anything through Armored Knights

Deposit Bag with Deposit Slip

Deposit Bag



Change Envelope Example



Armored Knight Log Example

| DATE | PREPARED BY INITIALS | DEPARTMENT | BAG # | NO PGKS. | SAID TO CONTAIN | TIME | DATE PICKED UP | MESSENGER-GUARD SIGNATURE |
|-------|-------------------------|------------|-----------|-------------|-----------------|------|-------------------|------------------------------|
| 4127 | XS. | CCG | 551003111 | 1 | 360.00 | | | |
| 4127 | dl S | CCG | 551003112 | 1 | 72.00 | | | |
| 4/27 | d8 | CCG | 551003113 | i | 14.00 | | | |
| 4/27 | KS. | CCG | 551003114 | 1 | 119.00 | | | |
| 4/27 | dr8 | CCG | 55100315 | 1 | 63.00 | | | |
| 4/28 | *8 | CCG | 551003116 | 1 | 781.00 | | | |
| 4125 | dh8 | CCG | 551003117 | 1 | 121.00 | | | |
| 4/28 | dig- | CCG | 551003118 | 1 | 3600 | | | |
| 4128 | 18 | CCG | 551003119 | 1 | 12.00 | | | |
| 4/28 | AB. | CCG | 551003120 | 1 | 171.00 | | | |
| 4/29 | to a | CCG | 551003121 | 1 | 32.00 | 1 | | |
| 4/29. | XS | CCG | 551003122 | 1 | 412.00 | / | | |
| 4/29 | XS_ | CCG | 551003123 | 1 | 1238.00 | | | |
| 4/29 | than 1 | CCG | 551003124 | 1 | 143.00 | | | |
| 4/29 | XS | CCG | 551003125 | 1 | 200-00 | | | |
| 5/1 | XS- | CCG | 551003126 | 1 | 63.00 | | | |
| 5/1_ | dks | CCG | 551003127 | - 1 | 40.00 | | | |
| 5/1 | KZ | CCG | 551603128 | 1 | 818.00 | | | |
| 5/1 | XX | CCG | 551003129 | 1 | 311.00 | | | |
| 5/1 | XS | CCG | 551003120 | 1 - | 130.00 | | | |

B. Credit Card Settlement

The Contractor will settle credit cards transactions daily. The Contractor will use contracted City-owned banking accounts/merchant IDs and send credit card settlement reports to Department of Transportation and Infrastructure Finance within 24 hours of settling the account(s). The parties agree that City is the merchant of record on all revenue control equipment and as such any credit card revenue will bedeposited directly into City's bank account from the revenue control equipment.

SECTION V: EQUIPMENT

A. Revenue and Operational Control Equipment

The City will provide revenue and operational control equipment. The Contractor shall perform the following: maintenance, preventative maintenance repairs, and/or service of all parking equipment and their systems. The Contractor in conjunction with the City will draft a detailed preventative maintenance plan within thirty (30) days of the Agreement start date. Once approved by the City, any modifications to the maintenance plan must be approved in writing by the City.

In the event that any City provided equipment is damaged or destroyed by the negligence of the Contractor or the Contractor's employees, the Contractor shall notify the City and agrees to be liable for the repair or replacement of the equipment as necessary.

In the event of a revenue control equipment malfunction and subsequent repair, the appropriate repair vendor and the City are to be notified immediately, via e-mailing a description of the equipment malfunction with information stating date, time, location, duration and how the equipment was repaired. The Contractor will not reset, relocate or disconnect equipment without prior approval from the City.

Within thirty (30) days of the execution of the Agreement, the City in conjunction with the Contractor will generate an inventory including model and serial numbers of all revenue control equipment, office furnishings/equipment, ticket supply and any other operating equipment.

Equipment Maintenance is subject to change with new PARCS equipment installation and new maintenance processes will be approved with Contractor prior to PARCS equipment going live.

1. Parking Revenue Control Equipment.

Contractor shall operate and maintain the City of Denver parking revenue control equipment, which includes the following:

- i. Management and financial reports showing daily, weekly and monthly revenues, access in and out of the Parking Facilities, availability of spaces, anti-passback functions, average parking duration of stay, average parking ticket value, status of access cards and other statistical information as needed.
- ii. Contractor shall keep City of Denver informed of all available upgrades and modifications to exiting parking revenue control equipment.
- 2. Parking Revenue Control Equipment Maintenance

Contractor shall perform daily preventive maintenance and regular minor maintenance on revenue control equipment in accordance with manufacturer's specifications. At a very minimum,

such work shall include the following items:

- i. Inspect and fix or replace all ticket dispensers
- ii. Inspect all clocks to be sure the times are correct
- iii. Replace broken or damaged gate arms
- iv. Inspect and fix all receipt functions computers, as necessary, to maintain a clear printout.
- 3. Parking Equipment Financing Option.

The City of Denver reserves the right to explore different financial alternatives to replace the existing T2/Paystation equipment including the financing the replacement of such equipment. The Parties agree to execute an amendment to this Agreement detailing the terms and conditions of the replacement of the parking equipment in accordance with section 11.

i. Equipment Cost Reimbursement.

If the City of Denver elects to have Contractor finance the purchase of the parking revenue control equipment and Contractor agrees to such financing, Contractor agrees to work with the City of Denver to find and accept a method of finance with the lowest rate of interest available, or other mutually acceptable financing instrument. The cost of such equipment shall be financed by Contractor and reimbursed by the City of Denver over theterm of the agreement in equal monthly installments payable with the reimbursement of the monthly operating expenses. Contractor, in its sole discretion, shall have the right to reject financing any T2/Paystations or other parking equipment on behalf of the City.

- ii. Timing
- B. Equipment Maintenance
 - 1. The Responsibility of the Contractor
 - i. Maintenance of parking equipment and their systems
 - ii. Preventative maintenance repairs of parking equipment and their systems
 - iii. Service of all parking equipment and their systems
 - iv. Maintain and service lot lighting and signage systems
 - 2. The Responsibility of the City
 - i. Maintain and service all life/safety (fire alarm, sprinkler, and monitoring systems).
 - ii. Maintain and service carbon monoxide detection system and exhaust fans.
 - iii. Maintain and service the passenger elevators, where applicable.
 - iv. Maintain and service Condominium owner's storage areas, where applicable.
 - v. Maintain and service Garage camera surveillance systems.
 - vi. Maintain and service Garage lighting systems, where applicable.
 - vii. Maintain and service heating and cooling systems (excluding minor repairs and maintenance in the Parking Office and cashier stations).
 - viii. Maintain and service heaters and air conditioners (excluding minor repairs and maintenance in the Parking Office and cashier stations).
 - ix. Service and repair the major electrical systems and plumbing (excluding minor repairs and maintenance in the Parking Office and cashier stations).
 - x. Inform the Contractor of repairs, modifications and other activities which may cause interruption of routine parking services.
 - xi. Maintain access systems (locks, keys and inventory control).

xii. Add to or replace revenue control equipment as needed.

SECTION VI: REVENUE AND REPORTS.

A. Collection of Revenue

Contractor shall charge, collect and handle all parking fees and charges in strict accordance with the terms of this Agreement. All traffic entering any of the Parking Facilities will do so only via sequentially numbered tickets or authorized monthly access control device. If ACH payments will be accepted at any point (online/monthly) need to specify daily settlement and NACHA rule compliance. The accepted forms of payment shall be cash, check, credit card, and payroll deduction. City of Denver shall deliver any and all advices and documents pertaining, but not limited, to counterfeit money, dishonored checks, and deposit corrections and the like to the Contractor's Controller or its designee immediately upon receipt.

B. Cash Losses

All cash losses including cashier shortages and those arising from the criminal acts of Contractor's employees or third parties shall be the responsibility of Contractor and reimbursed to the City and County of Denver.

C. Gross Revenues

Gross Revenues shall mean all monies, paid or payable to Contractor for transactions made and for services rendered by Contractor under this Agreement regardless of when or where the services are rendered, whether paid or unpaid, whether on a cash or credit basis. Monies payable to the City and County of Denver shall include, but not be limited to, any and all cashier shortages and overages. Dishonored checks and, uncollected/insufficient funds amounts shall not be included in Gross Revenues.

D. Deposit of Gross Revenue

Contractor shall daily deposit all funds collected the previous day in an account established by and to the credit of the City and County of Denver, or in other depository as directed in writing by the City and County of Denver, in accordance with the Parking Procedures Manual. It shall be considered that the Cityand County of Denver has come into possession of the deposited funds only when the bank has credited the funds to the City and County of Denver account.

E. Documented Revenue Controls and Revenue Enhancements

Contractor shall maintain the minimum revenue controls and procedures set forth in this Article. Private Operator shall create and maintain forms, policies, procedures, and objective performance benchmarks necessary to provide clear and concise "chain of custody" trails. At a minimum, Contractor shall maintain documentation, in a reasonable form and format to be determined by the City and County of Denver, verifying that the following activities are routinely followed:

- 1. Revenue Reports
 - i. Cashier (Shift) Reports- All activity of cashiers' shifts
 - ii. Daily Facility Summary Roll-up or master of all shifts for a facility
 - iii. Daily Deposit Summary Breakdown on cash bank deposits
 - iv. Revenue Summary Breakdown of revenue collected by month by facility by category of revenue (i.e. Monthly, Event, Validation, etc.)

- 2. Cashier Accuracy
 - i. Cashier Over/Short Tracks revenue shortages/overages by cashier by month;
 - ii. Cashier Overring/Underring Tracks cashier errors and performance;
 - iii. Balance Due Register Tracks collection efforts on bad debts, such as returned checks;
 - iv. Daily Cash Audit Reconciliation of tickets collected to cash and cash equivalents deposited.
- 3. Ticket Controls
 - i. Ticket Inventory Documents tickets as they are purchased and placed in inventory;
 - ii. Ticket Loading Logs Documenting the acquisition and installation of tickets;
 - iii. Ticket Reconciliation Reconcile parking tickets issued to parking tickets collected;
 - iv. Ticket Summaries Details of ticket collected by month sorted by type or increment.
- 4. Monthly Controls
 - i. Monthly Card Inventory Documents Monthly Cards as they are purchased and placed into inventory;
 - ii. Monthly Card Issuance Tracks issuance and Monthly cards;
 - iii. Monthly Card Reconciliation Reconcile active card to billed cards.
- 5. Validation Controls
 - i. Validation Inventory Documents validations as they are purchased and placed into inventory
 - ii. Validation Coupon Logs Tracks issuance and sale of validation coupon books
 - iii. Validation Coupon Reconciliation Reconciles coupon books sold to revenue by month
- F. Monthly Report

Contractor shall provide, by the 15th of each month, a report summarizing all activity at each Parking Facility for the preceding month in a form and format to be approved by the City and County of Denver. This monthly report shall include a cash-based income and expense statement that shall tie to deposits and expenditures and shall identify each revenue/expense category by line item with a Month and year to date result. Contractor shall also provide a management analysis and commentary on monthly results, plus recommendations and suggestions for operational and financial improvement. Contractor shall explain in reasonable detail in the monthly reports. This report will be the basis for the amounts to be reimbursed to Contractor by the City and County of Denver. Contractor shall reconcile discrepancies in any of the reports within three (3) working days of discovery of the discrepancy. The City and County of Denver may, with ten (10) days written notice to Contractor, add, delete or modify the type and frequency of the periodic reports at any time.

G. Annual Operating Budget

Contractor shall prepare a proposed detailed annual operating budget on a form(s) provided by the City and County of Denver detailing the projected revenues, expenses, parking rates for the upcoming fiscal year. Starting with the second year of this Agreement, Contractor shall submit this report no later than January 31 of each year. The City and County of Denver, exercising reasonable judgment, shall approve or disapprove the proposed annual operating budget or portions of the categories of expenses or individual items contained in the annual operating budget.

All Unbudgeted and Unapproved expenses including Payroll and Payroll Related Expenses will not be

reimbursed unless approved in writing by the City and County of Denver prior to implementation and or purchase. The Unbudgeted and Unapproved Payroll and the resulting Payroll Related Expenses will include but not limited to, additional coverage, additional staffing, and pay rate increases other than approved annual merit increases.

H. Monthly Card Reconciliation Report

Every month Contractor shall perform a "Monthly Card Reconciliation Report." Such reconciliation shall include but not be limited to an analysis of all monthly parking cards, both revenue and non-revenue producing cards, and all amounts due from such cards and reconcile Contractor operating system with its financial systems. Contractor shall submit such report to the City and County of Denver in a form approved by the City and County of Denver.

I. Monthly Parking Tickets Reconciliation Report.

Contractor shall reconcile parking tickets issued to parking tickets collected on a daily basis. The difference will be reported as "Missing Tickets," which shall mean any parking ticket for which transactiondata has been recorded on the cash register journal tape but Contractor cannot produce the actual ticket.

Contractor shall be responsible for all Missing Tickets in excess of 0.5% of the total cash parking tickets sold on a daily basis. In such event Contractor will be charged the maximum daily rate for each missing ticket which amount will be deducted from Contractor's management fee. Missing tickets be adjusted for exception events that are outside Contractor's control or are previously agreed upon as exception events. An exception event that causes ticket loss shall be documented and shall not count against the ticket loss. Examples of these exception events shall include equipment failure outside of our control, severe weather, power or communication loss, dates when gates are raised post event, and ad-hoc special requests of the theaters.

The Monthly Parking Tickets Reconciliation Report shall be based on the daily parking ticket reconciliation reports and shall include the transaction date, time, exit lane number, cashier's name transaction number and amount collected.

Contractor shall be responsible for all missing tickets in excess of 0.5% as set forth in this contract. Contractor shall be charged the maximum daily rate at the applicable City and County of Denver parking facility rate for each missing ticket and the total shall be deducted from Contractor's management fee.

SECTION VII: DAMAGES

A. Operational

Documented violations by the Contractor of any of the duties and requirements listed in this Scope of Work will result in the assessment of a one hundred-dollar (\$100.00) penalty, per violation, which will be deducted from the Contractor's management fee.

B. Reporting

For each Garage and Lot, the Contractor shall provide accurate monthly reports and supporting documentation for reimbursable expenses to the City no later than the fifteenth (15th) of each calendar month and shall deliver other accurate reports no later than the agreed upon schedule of time. If the Contractor fails to provide said service level, the City shall be entitled to a credit against the monthly management fee payable to Contractor equal to the lesser of a lump sum of one hundred dollars (\$100.00)

or fees of fifty dollars (\$50.00) per page per erroneous report as fixed and agreed upon liquidated damages and not as a penalty against the Contractor for each day or fraction of a day the reports are delivered later than set forth above. The City otherwise reserves all of its legal and equitable rights with respect to any breach or default of the Management Agreement.

Repeated inaccuracies, illegibleness, or other evidence of negligent management in the distribution of reports shall constitute, in the sole discretion of the City, cause to terminate this agreement.

C. Deposits

The Contractor shall deposit the monies collected into designated City bank account(s) within 24 hours of the collection date, Monday through Friday and shall provide documentation of the date and time of the deposit transaction, in accordance with the Department of Finance Cash, Risk and Capital Funding Division Receipting Requirements for City Funds (**RULE 3.4 – RECEIPT AND DEPOSIT: Pages 7-11**). If the Contractor fails to provide said service level, the City shall be entitled to a credit against the monthly management fee payable to Contractor equal to 5% of the daily gross revenue deposited as fixed and agreed upon liquidated damage and not as a penalty.

The Contractor shall monitor, maintain and keep records for the electronic pay station and cashier station change fund balances and replenish as needed. The City may provide the Contractor with change funds sufficient for each Garage(s) operation, however, it is expected that the Contractor will be responsible for providing a sufficient change fund needed to appropriately operate each pay station and cashier booth effectively. The estimated total change fund amounts for each Garage is: Denver Performing Art Center \$6,000, CCG – \$1,500, DJCG - \$3,000. Change fund amounts for each Garage must be approved in writing by the City.

D. Credit Card Settlements

The Contractor will settle credit cards daily, concurrent with closing the Garage. The Contractor will send credit card settlement reports to Transportation and Infrastructure Finance and Administration within 24 hours (Monday through Friday). If cards are handled by cashiers, they shall be managed in accordance with PCI DSS and card data shall not be recorded in any way. The parties agree that City is the merchant of record on all revenue control equipment and as such any credit card revenue will be deposited directly into City's bank account from the revenue control equipment.

SECTION VIII: MAINTENANCE AND CLEANING

- A. Overall parking garage cleanliness will be the responsibility of the Contractor.
- B. General Guidelines
 - 1. The entire Garage, driveways, walkways, islands, curbs, etc., must be power washed at least once a year, unless otherwise approved by the City. The Garage washing should be done during warm weather on an on-going schedule to be approved in writing by the City.
 - 2. The entire Lot must be power vacuumed/swept at least once per quarter, unless modified in advance by the City. A schedule of power sweeping must be approved by the City.
 - 3. The entire Garage must be power vacuum/swept at least quarterly or at the request of the City. A schedule of power sweeping must be approved by the City.
 - 4. Clean all revenue control devices at least once per week, or as needed.

- 5. Clean all electric vehicle charging station devices at least once per week, or as needed.
- 6. Clean all Garage handrails (including supporting rails) at least once per week, or as needed.
- 7. Denver Performing Arts Center Garage Only: Clean all elevators at least daily; this includes door tracks, walls, ceiling, floors and doors. Interior and exterior of doors to be cleaned daily or as necessary.
- 8. All Garage interior and exterior stairwells shall be swept, vacuumed, or wet mopped at least once per week and or as often as necessary.
- 9. All Garage air vent louvers and overhead piping shall be cleaned at least once per month, and/or as often as necessary.
- 10. The Garage cashier's booth shall be cleaned as often as necessary, inside and out to achieve a clean and professional appearance.
- 11. All Garage windows shall be cleaned at least once per month, and as often as necessary.
- 12. All walkways, islands, curb areas, and stairwells must be hand-swept at least weekly, or as needed or requested by the City. Certain areas may allow cleaning by air blower, however must be approved in writing by the City.
- 13. Empty all garbage cans at least twice per week, or more if needed, into a central dumpster. Contract for disposal of same.
- 14. Clean all Garage signage at least once per month or as needed.
- 15. Daily check for oil and fuel leaks from automobiles. If oil or fuel leaks are identified, immediately place oil or fuel absorbing compound on all spots then sweep-up and remove the compound. This oil or fuel-soaked compound is now considered hazardous material and must be disposed of properly.
- 16. Keep all sidewalks, Garage entrances and stairwells free of any ice and/or snow.
- 17. Re-paint parking stall and drive lane lines at least once per year, or as needed.
- 18. Power-sweeping and scrubbing shall be accomplished on a routine basis to be determined in consultation with the City.
- 19. Burned out bulbs and ballasts shall be replaced within two (2) business days
- 20. Trash cans should be emptied daily and/or when more than 2/3 full
- 21. Garage Only: It will be the responsibility of the Contractor to immediately plow accumulated snow on the top levels of the Garage and ramps leading to the top level or close level off to vehicles and pedestrians as directed by the City. The use of a metal plow blade is not allowed. To de-ice top levels of Garages, use only garage safe de-icier (Calcium Magnesium Acetate (CMA)), approved by the City. Any other use of an un-authorized de-icer may damage the concrete and mayrequire the Contractor to make the necessary repairs at their own costs.

- 22. The Contractor will maintain the interior of the Parking Manager's offices, adjacent areas, and additional offices or areas as directed, to the highest degree of cleanliness and order. Office furniture and equipment will at all times be presentable and businesslike. Also, painting of walls and ceilings of same, and cleaning of all carpets and windows.
- 23. Inspect and clean all Lot signage at least once per week, or as needed.
- 24. Keep all sidewalks and pedestrian walkways free of any ice and/or snow.
- 25. On a daily basis, inspect, identify and remove any trash and debris (including weeds) from Lots and surrounding Lot grounds landscaping.
- 26. It will be the responsibility of the Contractor to remove accumulated snow in the Lots. A snow removal plan must be approved by the City within thirty (30) days from the execution date of the Agreement.
- 27. Daily check for oil and fuel leaks from automobiles. If oil or fuel leaks are identified, immediately place oil or fuel absorbing compound on all spots then sweep-up and remove the compound. This oil or fuel-soaked compound is now considered hazardous material and must be disposed of properly.
- 28. Daily check for loose or moved parking blocks/wheel stops. If loose or moved blocks are identified, they are to be immediately replaced and secured.
- 29. Re-paint the parking lot lines at least once per year, or as needed.
- 30. It is the responsibility of the Contractor to maintain lighting for the Lot lights, lighted sign cabinets, and pay stations within the Lots, and to replace all burned out bulbs as necessary.

A detailed maintenance/janitorial schedule including daily, weekly, monthly and annual duties will be generated by the Contractor in conjunction with the City within thirty (30) days of the contract start date. This schedule can be modified at any time with City approval. Changes must be approved in writing by the City.

SECTION IX: OPERATIONS

- A. Responsibilities
 - 1. Contractor shall:
 - i. Provide complete operational control of whole Garages and Lots as directed by the City.
 - ii. Supervise the use of the Garages and Lots by all parkers. Use of reserved spaces will be monitored.
 - iii. For revenue control, the Contractor's manager will be required to provide continual attention to established revenue control procedures. The size and complexities of the Garages makes such procedures an essential part of the overall operations.
 - iv. The Contractor's resident manager shall meet on a monthly basis with the City to coordinate Garage and Lot operations and to discuss the monthly financial and expenditure

package.

- v. The Contractor's resident Manager, at the direction of the City, shall meet on an as needed basis with the City to coordinate any event.
- vi. Purchase and pay for all approved supplies, required under this Agreement, for the parking operation.
- vii. Provide a list of personnel, including emergency telephone numbers, shall be provided to the City, and updated as necessary.
- viii. Provide assistance to Garage customers, such as directions and minor car care (i.e., flat tire assistance, battery starting, aid in locating their vehicle)
- 2. The City shall:
 - i. Establish and/or approve Garage and Lot operating rates and hours of operation Pay all Garage related utilities
 - ii. Appoint a designated contract administrator who shall serve as the Contractor's primary contact with the City.
- iii. Pay Lot utilities (if applicable). Exceptions include several Lots with Xcel invoicing for lighted sign cabinets, pay stations, and/or lot lighting. The Contractor will pay for the utilities for these services as a reimbursable monthly expense.
- iv. Appoint a designated contract monitor who shall serve as the Contractor's primary contact with the City.
- B. Monthly Parking

Contractor may sell monthly or other long-term parking spaces to potential customers and exercise adequate accounting control over access device distribution utilizing procedures approved by the City. The individual lot allocations of monthly permits sold must be approved, in advance, by the City.

Monthly parking shall be handled so that all permits/parking devices issued are verified against a list of monthly accounts in the Contractor's billing system. The common factor for verification will be: name on account, phone number, access device/permit number, and Lot access method/level.

Monthly parkers will pay in advance, unless approved by the City. Monthly accounts shall be paid by the fifth (5^{th}) of the month and any accounts not paid by the tenth (10^{th}) shall be deactivated unless otherwise approved by the City. Appropriate action at that time will be the cancellation of the parking device or charge for the issuing of daily/hourly parking.

Monthly parkers will be required to fill out a "Monthly Parker" contract and be familiar with the rules that apply to the contract and the Lot or Garage. The Contractor will issue all monthly permits/access devices and manage all paper or electronic applications. Deposits on monthly permits/access devices along with the amount, accounting and reporting procedures must be approved in writing by the City.

The monthly parking contract issued by the Contractor must be approved in writing by the City. The City shallhave the right to edit and/or modify the parking contract, at any time, as deemed necessary.

C. Cash Management

All currency, coins, and/or checks shall be deposited via armored courier at least once each day, Monday through Saturday. Copies of all deposit records must be maintained by the Contractor and available for review within 24 hours by the City. Any alterations to this schedule must be approved in writing by the City, in accordance with the Department of Finance Cash, Risk and Capital Funding Division Receipting Requirements for City Funds.

Locked collection canisters will be taken from each pay station machine by the Contractor's facility manager, or an authorized employee, to an authorized secure location. The Contractor will then unlock, reconcile, and deposit the revenue from the canisters into a City account via armored car service. At least two (2) authorized employees must be present during the entire collection process. The Contractor's authorized list of collection employees must be approved in advance by the City.

Deposits shall be broken down by cash, coins and checks. Monthly parking sales must be deposited on a separate deposit slip from transient and special event receipts. Bank deposit slips will be provided to the Contractor at no charge.

All deposits shall be made with a 3-part bank deposit slip. Copies of the deposit slips go to the following recipients:

- 1. Bank
- 2. Department of Transportation & Infrastructure Finance
- 3. Contractor File

All money and collection canisters, including spares, shall be kept locked up at all times in a secured safe. All Contractor cash counting shall be conducted in a designated locked and secure area. These coin orders are received from the bank via armored courier currently – if this continues, secure handling of coin orders should be referenced here also.

Modifications to the cash management program must be approved in writing by the City.

D. Audit Program

The Contractor in conjunction with the City will generate a detailed financial and operational audit program for each Garage within sixty (60) days of the execution of this Agreement. The audit program mustbe approved in writing by the City. Modifications to the audit program must be approved in writing by the City.

- E. Special Policies and Procedures
 - 1. Free or Discounted Parking

A list of signatures authorized to provide free or discounted parking shall be kept on file (along with authorization letters) in the manager's office and in each cashier's booth. Authorization of free or discounted parking must be approved in writing through the City.

2. Validations

Provide a parking validation program option to parkers with approval in writing by the City.

3. Employee Parking

Contractor employees shall be issued free access devices and shall be recorded in the monthly billing list accordingly. While on duty, all Contractor employees can park in an approved designated area. The designated areas must be approved in writing by the City. Off-duty and other Contractor employees do not have parking privileges.

4. Event Parking

The facility manager shall remain alert to all special events in their respective facilities and the surrounding area that may potentially impact the Garage(s) and Lots. Special events can cause unusual traffic demands and the facility manager must staff accordingly to efficiently manage the demand of any event. Staffing and event plans must be provided to the City in advance.

5. Traffic Control

The Contractor is responsible for maintaining efficient ingress and egress traffic flow within the parking facilities by directing patrons to available parking, preventing traffic delays and directing patrons away from areas that are full. This control may include closing the entire Garage(s) when it becomes full. If the Garage(s) becomes full, the Contractor must notify the Traffic Management Center immediately, so DOTI can take specific on-street actions. The Contractor must re-open the Garage(s) as soon as vacancy permits. The Contractor must also notify the Traffic Management Center immediately upon re-opening. The Contractor shall keep a detailed log for each Garage of full and re- open dates. This log shall include, at a minimum, the date and time when each Garage was full or re-opened and any pertinent notes associated with each event.

Event management plans for each Garage must be created by the Contractor and approved in writing by the City within sixty (60) days of the Agreement start date. Modifications to the event management plans must be approved in writing by the City.

6. Enforcement

The City will perform primary enforcement of the Lots and Justice Center Garage on a daily basis. The Contractor may provide enforcement services to all Lots and Justice Center Garage on as needed and determined by the City. If City determines use of Contractor Enforcement, all vehicles not properly paying for parking will be issued a Contractor violation notice that outlines a violation fee schedule for the non-paying customer to follow. The Contractor violation fee schedule needs to be approved, in advance, by the City.

SECTION X: SECURITY

A. Security Service for Each Surface Lot/Garage

The Contractor shall employ a licensed and bonded professional security service approved in writing by the City. For the Cultural Center Garage, a detailed schedule of security personnel and responsibilities must be approved in writing by the City. Modifications to the schedules or responsibilities must be approved in writing by the City. Contractor will add security at DPAC Garage if needed with City approval. Contractor will continue coordinating with Arts & Venue personnel and Arts & Venue security company

- B. Facility Security
 - 1. Keys and Combination Codes

The Contractor will exercise extreme care to assure that keys and combination codes that have been assigned to the Contractor (i.e., office and to various pieces of revenue control equipment) are restricted only to those personnel needing the keys to perform their duties properly. The Contractor will keep a log or master list of who has keys to which doors and pieces of equipment. The City must approve the list of the authorized personnel.

- 2. General
 - i. Do not prop open pedestrian or stairwell doors for any reason.
 - ii. Check for one-way "free exit" from all Garage level doors, to all stairwells and then to the outside per Fire Department regulations, and that the same doors close with auto closures.
 - iii. Cashier booth doors and windows to remain locked at all times, when not occupied.
- C. Security of Records
 - 1. Receipts

All receipts collected are the responsibility of the Contractor until deposited into the City's bank account. All money collected will be kept in the locked drop safe and only a limited number of employees will have access to these funds. The list of approved employees must be approved in writing by the City. The approved employees will have access to these moneys for counting and preparation of daily bank deposits. The safe combination and the locks to the count room will be changed by the Contractor whenever an employee, having access to these areas, leaves employment of the Contractor.

2. Parking Entry/Exit Tickets, Validations and Citations

The Contractor shall be responsible for protecting from theft or misuse all parking entry/exit tickets, validations, and citations collected and will be held accountable for all of these purchased items. All voided tickets must be identified with a description of the reason for which it was voided. The Contractor will provide a separate reporting category for voided tickets and process them with the daily reports. All mutilated, damaged, "found" or not regularly transacted tickets will be voided and maintained in the same manner. All entry/exit tickets and validations will be stored in a locked area and dispensed by authorized personnel. The City must approve the list of the authorized personnel.

3. Storage of Collected Transaction Tickets

All original collected entry/exit and validation tickets will be stored by date, cashier and shift. These original transaction tickets will be stored in a manner so as to be available for inspection within 24 hours from the time of request. All transaction tickets will be stored for audit for three (3) years.

4. Staff Daily Logs

The Contractor will require security staff to maintain and complete daily log reports for each shift. The report will include detail of Garage areas monitored, specific time of monitoring, all security incidents noticed, actions taken, to respond to security, incidents, and other duties performed at specific times during the shift. These reports must be signed by the employee and supervisor at the end of the shift. Reports will be kept on file in the Garage office and available for review within 24 hours by the City.

5. Filing of Charges of Destruction of Public Property

Any individual observed breaking gate arms or damaging City-owned equipment or property is to be reported to the police and charges of destruction of public property are to be filed with the police. The Contractor employees are to be trained to obtain a license plate number and description of the driver in such instances to better aid the police.

6. Filing of Accident Reports for Personal Injury to Patrons

The Contractor will prepare an accident report and obtain pictures for any injury to a patron within the Garage. The report will discuss in detail the nature of the injury (accidental or assault), the specific location, parties involved, first aid administered, etc. The Contractor report will be delivered to the City within 24 hours of the incident and kept on file in the Garage office.

7. Damage to Customers' Vehicles

Any customer whose vehicle is damaged in the Garage(s) and who requests assistance is to be instructed to file an Incident Report. A copy of the incident report will be delivered to the City within 24 hours of the incident and kept on file in the specific Garage office location.

8. Emergencies

Within thirty (30) days of the contract start date, the Contractor will be responsible to have a plan approved by the City for any emergency that a minimum will include: attempted robberies, natural disasters, injuries to employees or the public, and fires. The Contractor will ensure their employees are well trained and able to respond according to this emergency plan.

New process for security of records will be implemented when new PARCS equipment isinstalled.

SECTION XI: STAFFING AND PERSONNEL

The Contractor shall provide qualified personnel with a professional demeanor to perform all required operational and maintenance/janitorial duties at the Garages and Lots. Contractor personnel shall always be clean and neat and shall deal with parking patrons in a prompt, polite and business-like manner. All Contractor personnel will comply with the City's and Contractor's general rules for employee conduct.

The Contractor shall always maintain adequate personnel to provide the level of service required to meet the needs of the Agreement.

No food or beverages are permitted near City-owned equipment such as fee computers, revenue control equipment, and office equipment.

A staffing plan for each Garage must be approved in writing by the City. Changes to the staffing plans must also be approved in writing by the City.

Prior to hiring, all resumes of the Contractor's management and supervisory staff supporting this Agreement mustbe approved in writing by the City.

Employee incentives programs must be requested in writing and approved in writing by the City. Employee incentive programs may or may not be approved pending the details of the request.

- A. Management Staff:
 - 1. Account Manager/Supervisor (portion of salary) Available to the City 24/7
 - 2. Bookkeeper/Supervisor (portion of salary) Available to the City 8 a.m. 5 p.m., Monday Friday. It is not the intent of the City to reimburse the full salary of management staff as these services are not needed on a full-time basis, however Contractor management must spend a percentage of their time dedicated to successfully and professionally manage this contract.
 - 3. Management Operator will present options to reduce cost with management and office personnel. Account Manager must be available on weekdays/weekends during special events. Management/Office staff is subject to change as we automate garages.
- B. Uniforms

All attendants, security personnel, cashiers, maintenance personnel, and shift supervisors will wearuniforms at all times while on duty. The Contractor shall provide uniforms for employees, at no expense to the employees, except as indicated herein. Uniforms will be purchased by the Contractor and, as this is a reimbursable expense, all uniforms are the property of the City and County of Denver. Uniforms thatare soiled, stained, torn, disheveled or in any way, ill-fitting or unsightly, must be replaced by the Contractor at no expense to the employee. However, employees will not be exempt from replacement or repair costs resulting from employee's acts of negligence, vandalism, or abuse of the uniform. The uniform must have the identification insignia of the Contractor a well as an employee photo identification badge. At no time will the Contractor's employees be permitted to wear any clothing or optional item which differs from the approved uniform. Uniforms must be approved in writing by the City.

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SECTION XII: PARKING RATES AND HOURS OF OPERATION

A. Current Rates

Rates are decided upon by the City. Following are the regular rates prior to COVID:

1. <u>Cultural Center Garage (65 West 12th Avenue)</u>

| Regular Monthly: | | \$140.00 |
|-------------------|--------------|----------|
| Reserved Monthly: | | \$185.00 |
| Transie | nt: | |
| | Up to 1 hour | \$2.00 |
| | 1-2 hours | \$4.00 |
| | 2-3 hours | \$6.00 |
| | 3-5 hours | \$8.00 |
| | 5-7 hours | \$15.00 |
| | 7-12 hours | \$30.00 |
| | 12+hours | \$40.00 |
| Event Pre-Pay | | \$10.00 |
| | | |

2021 Cultural Garage Current COVID Rates

| < 1 hour | \$3.00 |
|------------|---------|
| 1-2 hours | |
| 2-3 hours | \$6.00 |
| 3-5 hours | |
| 5-7 hours | |
| 7-12 hours | \$10.00 |
| 12+hours | |
| | |

2. Denver Performing Arts Complex Garage (1055 13th Street)

| Reg. Monthly: | \$195.00 | | | |
|---|--|--|--|--|
| Reserved: | \$225.00 | | | |
| Transient: | | | | |
| Early Bird (in b | by 7:30am-out by 6pm) \$9.00 | | | |
| 0-1 hour | \$5.00 | | | |
| 1-2 hours | \$7.00 | | | |
| 2-5 hours | \$10.00 | | | |
| 5-12 hours | \$16.00 | | | |
| 12-24 hours | \$21.00 | | | |
| Additional 12 hours \$21.00 | | | | |
| Performer Pass | \$7.00 | | | |
| Event Pre-Pay (M-Thu after 2 p.m.) \$12.00 (Flat) | | | | |
| Event Pre-Pay (Friday a | after 2pm -\$15/ Sat & Sun All Day) \$15.00 (Flat) | | | |
| | | | | |

2021 Performing Arts Garage Current COVID Rates

| < 1 hours | \$3.00 |
|------------|---------|
| 1-2 hours | |
| 2-5 hours | \$6.00 |
| 5-12 hours | |
| 12-4 hours | \$10.00 |
| Early Bird | |

| 3. | Denver Justice Center Garag | | | |
|--------------------------------------|---|-------------------------|--|--|
| | Reserved (DSD) Monthly \$140.00 | | | |
| | Transient: | | | |
| | 2 hours | \$6.00 | | |
| | 6 hours | | | |
| | 13 hours | \$14.00 | | |
| | DSD Off-Peak \$6.00 Off-Peak Hours (12pm-1am) | | | |
| | DSD Peak \$8.00 Peak Hours (1am-12pm) | | | |
| | Motorcycle | \$4.00 | | |
| | Juror | \$7.00 | | |
| | 2021 Justice Center Gar | age Current COVID Rates | | |
| | 2 hours | \$3.00 | | |
| | 6 hours | \$6.00 | | |
| | 13 hours | | | |
| | DSD Off-Peak: | | | |
| | DSD Peak: | | | |
| | Motorcycle: | \$4.00 | | |
| | Juror: | \$7.00 | | |
| | t (1 100 1 th a) | | | |
| 4. | <u></u> | | | |
| | Transient: | ¢< 00 | | |
| | 1 hour | \$6.00 | | |
| | 12 hours | \$14.00 | | |
| | 2021 Acme Lot Current | COVID Rates | | |
| | 1 hour | \$2.00 | | |
| | 12 hours | \$8.00 | | |
| 5. | Auraria Lot (1310 Larimer S | treet) | | |
| | Transient: | <u></u> | | |
| | 1 hour | \$3.00 | | |
| | 2 hours | \$6.00 | | |
| | 3 hours | \$9.00 | | |
| | 4 hours | \$12.00 | | |
| | 5 hours | \$15.00 | | |
| | 6 hours | \$18.00 | | |
| | Motorcycle | \$6.00 | | |
| 2021 Auroria Lot Current COVID Rates | | | | |
| | 1 hour | \$2.00 | | |
| | 2 hours | \$4.00 | | |
| | 3 hours | \$6.00 | | |
| | 4 hours | \$8.00 | | |
| | 5 hours | \$8.00 | | |
| | 6 hours | \$8.00 | | |
| | Motorcycle | \$3.00 | | |
| | 5 | | | |

6. Bannock Street Lot (1345 N. Bannock

| Street)Transient: | |
|-------------------|---------|
| 3 hours | \$7.00 |
| 10 hours | \$13.00 |

2021 Bannock Lot Current COVID

| Rates3 hours | \$2.00 |
|--------------|--------|
| 10 hours | \$8.00 |

7. Chestnut Lot (2004 Chestnut

<u>Place</u>)Transient: 1- 3 hour(s)

|)0 |
|-----|
| 00 |
| .00 |
| |

2021 Chestnut Lot Current COVID Rates

| 3 hours | \$2.00 |
|----------|--------|
| 5 hours | \$4.00 |
| 12 hours | \$8.00 |

8. Firehouse Lot (1322 Blake

| Street)Transient: | |
|-------------------|---------|
| 1-3 hour(s) | \$9.00 |
| 12 hours | \$15.00 |

2021 Firehouse Lot Current COVID Rates

| 3 hours | \$4.00 |
|----------|--------|
| 12 hours | \$8.00 |

9. North Elati Lot (1395 N. Elati Street) - No

ChangeMonthly: \$135.00

*Monthly permit parking is available in this lot Monday – Thursday for employees meetingthe zoning restrictions. This lot offers paid public parking for weekend special events in thearea Friday through Sunday. Transient:

12 hours \$10.00

10. South Elati Lot (1309 S. Elati

| Street)Transient: | |
|-------------------|---------|
| 5 hours | \$7.00 |
| 12 hours | \$14.00 |
| 24 hours | \$25.00 |
| | |

2021 South Elati Lot Current COVID Rates

| 5 hours | \$2.00 |
|-----------|---------|
| 12 hours | \$8.00 |
| Overnight | \$12.00 |

The Contractor is expected to submit Garage and Lot rate structure recommendations, to include area rate and occupancy surveys, at a minimum of every six months to the City for review. Modifications to all Garage and Lot rate structures must be approved in writing by the City.

B. Hours of Operation

The hours of operation, for each individual Garage and Lot, is decided by the City. Following are the current hours of operations for each Garage:

- Denver Justice Center Garage: Open 24 hours a day, 7 days a week, 365 days a year
- <u>Cultural Center Complex Garage</u>: Open 5 am to 11 pm, daily
- Denver Performing Arts Complex Garage: Open 24 hours a day, 7 days a week, 365 days a year
- Surface Lots: Open 24 hours a day, 7 days a week, 365 days a year

Facility hours of operation are subject to change, at any time, with the City's written notice.

Exhibit B Fees and Proposed Budget





DOTI Management Fees

| OPERATIONS | MONTHLY FEES | YEARLY FEES |
|-----------------------|------------------|------------------|
| Cultural Center | \$2,525.00/month | \$30,300.00/year |
| Denver Justice Center | \$2,000.00/month | \$24,000.00/year |
| Acme Lot | \$105.64/month | \$1,267.68/year |
| Auraria Lot | \$351.15/month | \$4,213.80/year |
| Bannock Lot | \$157.01/month | \$1,884.12/year |
| Chestnut Lot | \$196.26/month | \$2,355.12/year |
| Firehouse Lot | \$252.49/month | \$3,029.88/year |
| North Elati Lot | \$43.49/month | \$521.88/year |
| South Elati Lot | \$122.00/month | \$1,464.00/year |
| TOTAL FEES | \$5,753.04/month | \$69,036.48/year |

As your valued partner, it has always been our intent to remain fiscally responsible in our fee. This is why **SP+** has not increased or changed the management fee in the 12 years of our partnership. We hope that **SP+** can continue to bring more and more value to our partnership with you.





| OPERATIONS | MONTHLY FEES | YEARLY FEES |
|------------|------------------|------------------|
| DPAC | \$4,083.00/month | \$48,996.00/year |
| TOTAL FEES | \$4,083.00/month | \$48,996.00/year |

As your valued partner, it has always been our intent to remain fiscally responsible in our fee. This is why **SP+** has not increased or changed the management fee in the 12 years of our partnership. We hope that **SP+** can continue to bring more and more value to our partnership with you.

ON-CALL, AS-NEEDED HOURLY RATES

Contractor Name: _____ Plus Corporation

List <u>ALL</u> potential firm personnel titles/classification that may be utilized under the Agreement for on-call, as-needed services, and their respective hourly rate. Do not list names of personnel, only titles (i.e. Project Manager). Provide additional sheets as necessary.

| Title/Classification | Responsibilities | Rate/Hr. |
|----------------------|--|----------|
| Maintenance Porter | Light duty janitorial and maintenance | \$18.00 |
| Special Projects | Rate surveys, project management, administrative | \$31.25 |
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Multiplier, which when multiplied by the direct labor rate yields the above hourly billing rate: 1.5.

The City will not compensate the contractor for expenses such as postage, mileage, parking, or telephone costs. Reproduction, if requested by the City, shall be reimbursed at actual cost if approved in advance by Project Manager. Such costs are, in all such instances, included in the hourly rates paid by the City. Reproduction of submittals requested by the City including such items as end-of-phase reports, drawings, bid documents, record drawing reproducibles, etc. are not included in the hourly rates, and will be itemized as a not-to-exceed reproducible expense and will be reimbursed at actual cost

| SP+ | | 1 | | DENVER PER | FORMING ART | S COMPLEX G | ARAGE - EXPI | ENSE BUDGET | - RFP | | | | |
|--------------------------------------|---------|---------|------------|------------|-------------|-------------|--------------|-------------|------------|------------|------------|------------|-----------|
| | | | | | | | | | 0.75 | | | | |
| | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | TOTAL |
| REVENUE | 405.000 | 100.150 | 444.005 | 444 700 | 400.470 | 400 407 | 405.000 | 405.000 | 110.050 | 445 700 | 404 554 | 407.000 | 4 074 440 |
| ransient | 105,000 | 108,150 | 111,395 | 114,736 | 120,473 | 126,497 | 105,000 | 105,000 | 110,250 | 115,763 | 121,551 | 127,628 | 1,371,442 |
| pecial Event | 200,000 | 250,000 | 350,000 | 250,000 | 250,000 | 300,000 | 175,000 | 275,000 | 250,000 | 250,000 | 300,000 | 405,000 | 3,255,000 |
| erformer Passes | 20,000 | 25,000 | 30,000 | 20,000 | 20,000 | 30,000 | 15,000 | 25,000 | 25,000 | 25,000 | 30,000 | 45,000 | 310,000 |
| alidation | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 90,000 |
| Ionthly Regular | 22,000 | 24,200 | 26,620 | 29,282 | 32,210 | 35,431 | 38,974 | 42,872 | 47,159 | 51,875 | 57,062 | 62,769 | 470,454 |
| Ionthly Reserved | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 14,400 |
| Other Revenue (Specify) | | | | | | | | | | | | | 0 |
| TOTAL REVENUE | 355,700 | 416,050 | 526,715 | 422,718 | 431,383 | 500,628 | 342,674 | 456,572 | 441,109 | 451,337 | 517,313 | 649,097 | 5,511,296 |
| PAYROLL EXPENSES | | | | | | | | | | | | | |
| alaries & Wages | 23,234 | 23,234 | 23,234 | 23,234 | 23,234 | 23,234 | 23,234 | 23,234 | 23,234 | 23,234 | 23,234 | 23,234 | 278,808 |
| ICA Contribution | 1,777 | 1,777 | 1,777 | 1,777 | 1,777 | 1,777 | 1,777 | 1,777 | 1,777 | 1,777 | 1,777 | 1,777 | 21,324 |
| City Occupational Tax | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| itate Unemployment Tax | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 1,272 |
| ederal Unemployment Tax | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 276 |
| Vork. Comp. Ins. | 2,207 | 2,207 | 2.207 | 2.207 | 2.207 | 2,207 | 2,207 | 2.207 | 2.207 | 2.207 | 2,207 | 2,207 | 26.484 |
| Other (Specify) Health & Pension | 2,401 | 2,207 | 2,207 | 2,207 | 2,207 | 2,207 | 2,207 | 2,207 | 2,207 | 2,401 | 2,207 | 2,207 | 28,812 |
| TOTAL PAYROLL EXPENSES | | | 29.748 | 29,748 | 29.748 | 29,748 | | 29.748 | 29,748 | 29.748 | 29.748 | | |
| TOTAL PATROLL EXPENSES | 29,749 | 29,748 | 29,748 | 29,748 | 29,748 | 29,748 | 29,748 | 29,748 | 29,748 | 29,748 | 29,748 | 29,748 | 356,977 |
| OTHER EXPENSES | | | | | | | | | | | | | |
| Iniforms & Laundry | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 75 | 900 |
| Contract Labor | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ower Washing & Striping | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 3,600 |
| Printing & Ticket | 750 | 750 | 750 | 750 | 750 | 750 | 750 | 750 | 750 | 750 | 750 | 750 | 9.000 |
| elephone & Computer | 640 | 640 | 640 | 640 | 640 | 640 | 640 | 640 | 640 | 640 | 640 | 640 | 7,680 |
| &M Waste Removal Snow | 1,200 | 1,200 | 1.200 | 600 | 0 | 0 | 0 | 0 | 0 | 0 | 600 | 1,200 | 6.000 |
| R&M -Sweepers/Scrub | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 19.000 | 0 | 0 | 0 | 0 | 19,000 |
| R&M Bulding | 1,750 | 1,750 | 1,750 | 1,750 | 1,750 | 1,750 | 1,750 | 1,750 | 1,750 | 1,750 | 1,750 | 1,750 | 21,000 |
| Police - Event Traffic Direction | 7,887 | 7,887 | 7,887 | 7,887 | 7,887 | 7,887 | 7,887 | 7,887 | 7,887 | 7,887 | 7,887 | 7,887 | 94,644 |
| icense & Fees | 0 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400 |
| Office Supplies | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 2,400 |
| Office Equipment | 0 | 0 | 200 | 200 | 200 | 0 | 200 | 200 | 0 | 200 | 200 | 200 | 2,400 |
| | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 2,400 |
| Sarage Supplies | 976 | 976 | 200 976 | 200 976 | 200 976 | 200 976 | 200 976 | 200 976 | 200 976 | 200 976 | 200 976 | 200 976 | 2,400 |
| Data Processing Fees Refunds | 976 | 976 | | | | 976 | 976 | | | | 976 | 976 | , |
| | | | 0 | 0 | 0 | - | | 0 | 0 | 0 | - | | 0 |
| iability Insurance | 2,858 | 2,858 | 2,858 | 2,858 | 2,858 | 2,858 | 2,858 | 2,858 | 2,858 | 2,858 | 2,858 | 2,858 | 34,296 |
| Auto Damage and Other Claims | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Postage and Freight | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 60 |
| Armored Car | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| liscellaneous Expenses | 303 | 303 | 303 | 303 | 303 | 303 | 303 | 303 | 303 | 303 | 303 | 303 | 3,636 |
| phere IQ Admin - Optional Value Add | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 12,000 |
| phere Remote - Optional Value Add | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 9,600 |
| phere Analytics - Optional Value Add | 550 | 550 | 550 | 550 | 550 | 550 | 550 | 550 | 550 | 550 | 550 | 550 | 6,600 |
| ase Management Fee | 4,083 | 4,083 | 4,083 | 4,083 | 4,083 | 4,083 | 4,083 | 4,083 | 4,083 | 4,083 | 4,083 | 4,083 | 48,996 |
| TOTAL OTHER EXPENSES | 23,576 | 23,977 | 23,577 | 22,977 | 22,377 | 22,377 | 22,377 | 41,377 | 22,377 | 22,377 | 22,977 | 23,577 | 293,923 |
| | | | | | | | | | | | | | |
| TOTAL EXPENSES | 53,325 | 53,725 | 53,325 | 52,725 | 52,125 | 52,125 | 52,125 | 71,125 | 52,125 | 52,125 | 52,725 | 53,325 | 650,900 |

| SP+ | | | | CULTURAL C | ENTER GARA | GE - EXPENSE | BUDGET - RF | P | | | | | |
|-------------------------------------|--------|--------|--------|------------|---------------------------------------|--------------|-------------|--------|--------|--------|--------|---------|---------|
| | | | | | | | | | | | | | |
| | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | TOTAL |
| REVENUE | 17.000 | | | | | | | | | | | | |
| Transient | 45,000 | 47,250 | 49,613 | 52,093 | 54,698 | 57,433 | 60,304 | 63,320 | 66,485 | 69,810 | 73,300 | 76,965 | 716,271 |
| Special Event | 6,500 | 6,500 | 6,500 | 6,500 | 7,000 | 7,500 | 7,500 | 7,500 | 7,000 | 6,500 | 6,500 | 7,000 | 82,500 |
| Performer Passes | | | | | | | | | | | | | 0 |
| Validation | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 66,000 |
| Monthly Regular | 6,500 | 6,695 | 6,895 | 7,100 | 7,315 | 7,530 | 7,530 | 7,530 | 7,530 | 7,530 | 7,530 | 7,530 | 87,215 |
| Monthly Reserved | | | | | | | | | | | | | 0 |
| Other Revenue (Specify) - Art Hotel | 1,700 | 1,700 | 1,700 | 1,700 | 1,700 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 24,600 |
| TOTAL REVENUE | 65,200 | 67,645 | 70,208 | 72,893 | 76,213 | 80,263 | 83,134 | 86,150 | 88,815 | 91,640 | 95,130 | 99,295 | 976,586 |
| | | , | | ,, | , | , | | | | | | | |
| PAYROLL EXPENSES | | | | | 1 | | 1 | | | 1 | | | |
| Salaries & Wages | 11,253 | 11,253 | 11,253 | 11,253 | 11,253 | 11,253 | 11,253 | 11,253 | 11,253 | 11,253 | 11,253 | 11,253 | 135,036 |
| FICA Contribution | 861 | 861 | 861 | 861 | 861 | 861 | 861 | 861 | 861 | 861 | 861 | 861 | 10,332 |
| City Occupational Tax | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State Unemployment Tax | 58 | 58 | 58 | 58 | 58 | 58 | 58 | 58 | 58 | 58 | 58 | 58 | 696 |
| Federal Unemployment Tax | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 156 |
| | | 1,069 | 1,069 | 1,069 | 1,069 | 1,069 | 1,069 | 1,069 | 1,069 | 1,069 | 1,069 | 1,069 | 12,828 |
| Work. Comp. Ins. | 1,069 | | , | | · · · · · · · · · · · · · · · · · · · | | | | | | | | , |
| Other (Specify) Health & Pension | 1,811 | 1,811 | 1,811 | 1,811 | 1,811 | 1,811 | 1,811 | 1,811 | 1,811 | 1,811 | 1,811 | 1,811 | 21,732 |
| TOTAL PAYROLL EXPENSES | 15,065 | 15,065 | 15,065 | 15,065 | 15,065 | 15,065 | 15,065 | 15,065 | 15,065 | 15,065 | 15,065 | 15,065 | 180,780 |
| OTHER EXPENSES | | | | | | | | | | | | | |
| Uniforms & Laundry | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 456 |
| Contract Labor | 00 | 00 | 00 | 00 | 00 | 00 | 00 | 00 | 00 | 00 | | 00 | 0 |
| Power Washing & Striping | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9,000 | 0 | 0 | 0 | 0 | 9,000 |
| Printing & Ticket | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 3,000 |
| Telephone & Computer | 777 | 777 | 777 | 777 | 777 | 777 | 777 | 777 | 777 | 777 | 777 | 777 | 9,324 |
| R&M Waste Removal Snow | | | | | | | | | | | | ,,,, | 0 |
| R&M -Sweepers/Scrub | | | | | | | | | | | | | 0 |
| R&M Bulding | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 18,000 |
| Police - Event Traffic Direction | 11,715 | 11,715 | 11,715 | 11,715 | 11,715 | 11,715 | 11,715 | 11,715 | 11,715 | 11,715 | 11,715 | 11,715 | 140,580 |
| License & Fees | 0 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 400 |
| | | | | | | | | | | _ | 0 | | |
| Office Supplies | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 1,500 |
| Office Equipment | 405 | 405 | 405 | 405 | 405 | 405 | 405 | 405 | 405 | 405 | 405 | 405 | 0 |
| Garage Supplies | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 1,500 |
| Data Processing Fees | 470 | 470 | 470 | 470 | 470 | 470 | 470 | 470 | 470 | 470 | 470 | 470 | 5,640 |
| Refunds | 4 457 | 4 453 | 4.457 | 4 453 | 4 453 | 4.457 | 4.457 | 4.457 | 4.457 | 4 453 | 4 453 | 4 4 5 7 | 0 |
| Liability Insurance | 1,457 | 1,457 | 1,457 | 1,457 | 1,457 | 1,457 | 1,457 | 1,457 | 1,457 | 1,457 | 1,457 | 1,457 | 17,484 |
| Auto Damage and Other Claims | _ | | | | | | | | | | | | 0 |
| Postage and Freight | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 60 |
| Armored Car | | | | | | | | | | | | | 0 |
| Miscellaneous Expenses | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 1,800 |
| Base Management Fee | 2,525 | 2,525 | 2,525 | 2,525 | 2,525 | 2,525 | 2,525 | 2,525 | 2,525 | 2,525 | 2,525 | 2,525 | 30,300 |
| TOTAL OTHER EXPENSES | 19,136 | 19,537 | 19,137 | 19,137 | 19,137 | 19,137 | 19,137 | 28,137 | 19,137 | 19,137 | 19,137 | 19,137 | 239,043 |
| | | | | | | | | | | | | | |
| TOTAL EXPENSES | 34,200 | 34,602 | 34,202 | 34,202 | 34,202 | 34,202 | 34,202 | 43,202 | 34,202 | 34,202 | 34,202 | 34,202 | 419,822 |
| NET TO THE CITY | 31,000 | 33,043 | 36,006 | 38,691 | 42,011 | 46,061 | 48,932 | 42,948 | 54,613 | 57,438 | 60,928 | 65,093 | 556,764 |
| | | | | | | | | | | | | | |

| SP+ | | | | DENVER JUS | TICE CENTER | GARAGE - EXI | PENSE BUDGE | T - RFP | | | | | |
|----------------------------------|--------|--------|--------|------------|-------------|--------------|-------------|---------|--------|--------|--------|--------|---------|
| | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | TOTAL |
| REVENUE | | | | | | | | | | | | | |
| ransient | 55,000 | 56,100 | 57,222 | 58,366 | 59,534 | 60,724 | 60,724 | 60,724 | 60,724 | 60,724 | 56,000 | 55,000 | 700,844 |
| special Event | | | | | 7,000 | 11,500 | 11,500 | 7,000 | | | | 7,000 | 44,000 |
| Performer Passes | | | | | ., | , | , | ., | | | | ., | 0 |
| alidation | | | | | | | | | | | | | 0 |
| Ionthly Regular | | | | | | | | | | | | | 0 |
| Ionthly Reserved | | | | | | | | | | | | | 0 |
| other Revenue (Specify) | | | | | | | | | | | | | 0 |
| TOTAL REVENUE | 55,000 | 56,100 | 57,222 | 58,366 | 66,534 | 72,224 | 72,224 | 67,724 | 60,724 | 60,724 | 56,000 | 62,000 | 744,844 |
| PAYROLL EXPENSES | | | | | | | | | | | | | |
| alaries & Wages | 7,370 | 7,370 | 7,370 | 7,370 | 7,370 | 7,370 | 7,370 | 7,370 | 7,370 | 7,370 | 7,370 | 7,370 | 88,440 |
| ICA Contribution | 564 | 564 | 564 | 564 | 564 | 564 | 564 | 564 | 564 | 564 | 564 | 564 | 6,766 |
| City Occupational Tax | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0,700 |
| itate Unemployment Tax | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 316 |
| ederal Unemployment Tax | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 70 |
| Vork. Comp. Ins. | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 8,402 |
| Other (Specify) Health & Pension | 1,378 | 1,378 | 1,378 | 1,378 | 1,378 | 1,378 | 1,378 | 1,378 | 1,378 | 1,378 | 1,378 | 1,378 | 16,536 |
| | | | | | | | | | | | | | |
| TOTAL PAYROLL EXPENSES | 10,044 | 10,044 | 10,044 | 10,044 | 10,044 | 10,044 | 10,044 | 10,044 | 10,044 | 10,044 | 10,044 | 10,044 | 120,530 |
| OTHER EXPENSES | | | | | | | | | | | | | |
| Iniforms & Laundry | | | | | | | | | | | | | 0 |
| contract Labor | | | | | | | | | | | | | 0 |
| ower Washing & Striping | | | | | | | | | | | | | 0 |
| rinting & Ticket | 217 | 217 | 217 | 217 | 217 | 217 | 217 | 217 | 217 | 217 | 217 | 217 | 2,600 |
| elephone & Computer | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 6,000 |
| &M Waste Removal Snow | | | | | | | | | | | | | 0 |
| &M -Sweepers/Scrub | | | | | | | | | | | | | 0 |
| &M Bulding | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 6,000 |
| olice - Event Traffic Direction | | | | | | | | | | | | | 0 |
| icense & Fees | 0 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400 |
| Office Supplies | | | | | | | | | | | | | 0 |
| ffice Equipment | | | | | | | | | | | | | 0 |
| Barage Supplies | | | | | | | | | | | | | 0 |
| ata Processing Fees | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 999 |
| Refunds | | | | | | | | | | | | | 0 |
| iability Insurance | 911 | 911 | 911 | 911 | 911 | 911 | 911 | 911 | 911 | 911 | 911 | 911 | 10,931 |
| uto Damage and Other Claims | | | | | | | | | | | | | 0 |
| ostage and Freight | | | | | | | | | | | | | 0 |
| rmored Car | | | | | | | | | | | | | 0 |
| liscellaneous Expenses | 532 | 532 | 532 | 532 | 532 | 532 | 532 | 532 | 532 | 532 | 532 | 532 | 6,384 |
| ase Management Fee | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 24,000 |
| TOTAL OTHER EXPENSES | 4,743 | 5,143 | 4,743 | 4,743 | 4,743 | 4,743 | 4,743 | 4,743 | 4,743 | 4,743 | 4,743 | 4,743 | 57,314 |
| | | | | | | | | | | | | | |
| TOTAL EXPENSES | 14,787 | 15,187 | 14,787 | 14,787 | 14,787 | 14,787 | 14,787 | 14,787 | 14,787 | 14,787 | 14,787 | 14,787 | 177,844 |

| REVENUE 10,400 10,920 11,466 1 Transient 10,400 10,920 11,466 1 Performer Passes Validation 1 1 1 Wonthly Regular 1 1 1 1 1 Monthly Regular 1 | IE LOT - EXPE | T - | 1.1.1 | Γ | | | | | | |
|---|--------------------|------------|-------------|--------|--------|--------|--------|--------|--------|---------|
| REVENUE 10,400 10,920 11,466 1 Transient 10,400 10,920 11,466 1 Performer Passes 1 1 1 1 Validation 1 1 1 1 Monthly Regular 1 1 1 1 1 Monthly Regular 10,400 10,920 11,466 1 Monthly Reserved 10,400 10,920 11,466 1 FAYROLL EXPENSES 1407 1,407 < | APR | | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | TOTAL |
| Translent 10,400 10,920 11,466 1 Special Event Performer Passes Validation Monthly Reserved Other Revenue (Specify) | | | JUN | JUL | AUG | 367 | | NOV | DEC | TOTAL |
| Special Event Image: Control of the system of | 2,039 1 | 1 | 3,273 | 13,937 | 14,634 | 15,366 | 16,134 | 16,941 | 17,788 | 165,538 |
| Performer Passes Image: Control of the second | | | _ , | | | | | | | 0 |
| Validation Image: Contract Labor Image: Contract Labor Monthly Reserved Image: Contract Labor Image: Contract Labor PAYROLL EXPENSES Image: Contract Labor Image: Contract Labor Salaries & Wages 1,407 1,407 1,407 FICA Contribution 108 108 108 City Occupational Tax 0 0 0 State Unemployment Tax 24 24 24 Vork. Comp. Ins. 134 134 134 Other (Specify) Health & Pension 799 799 799 TOTAL PAYROLL EXPENSES 2,508 2,508 2,508 2 OTHER EXPENSES Image: Contract Labor Image: Contrabor Image: Contrabor Im | | | | | | | | | | 0 |
| Monthly Regular Image: Constraint of the second of the secon | | | | | | | | | | 0 |
| Monthly Reserved Image: Constraint of the second seco | | | | | | | | | | 0 |
| Other Revenue (Specify) 10,400 10,920 11,466 1 PAYROLL EXPENSES Salaries & Wages 1,407 1,407 1,407 1,407 FICA Contribution 108 108 108 108 City Occupational Tax 0 0 0 0 State Unemployment Tax 37 37 37 5 Federal Unemployment Tax 24 24 24 24 Work. Comp. Ins. 134 134 134 134 134 Other (Specify) Health & Pension 799 799 799 799 799 TOTAL PAYROLL EXPENSES 2,508 2,508 2,508 2,508 2 Uniforms & Laundry | | | | | | | | | | 0 |
| PAYROLL EXPENSES 1,407 1,50 1,53 1,53 1,53 1,34 < | | | | | | | | | | 0 |
| Salaries & Wages 1,407 1,407 1,407 1,407 FICA Contribution 108 108 108 108 City Occupational Tax 0 0 0 0 State Unemployment Tax 37 37 37 Federal Unemployment Tax 24 24 24 24 Work. Comp. Ins. 134 134 134 134 Other (Specify) Health & Pension 799 799 799 799 TOTAL PAYROLL EXPENSES 2,508 2,508 2,508 2 Uniforms & Laundry | 2,039 1 | 1 | 3,273 | 13,937 | 14,634 | 15,366 | 16,134 | 16,941 | 17,788 | 165,538 |
| Salaries & Wages 1,407 1,407 1,407 1,407 FICA Contribution 108 108 108 108 108 City Occupational Tax 0 0 0 0 0 State Unemployment Tax 37 37 37 37 Federal Unemployment Tax 24 24 24 24 Work. Comp. Ins. 134 134 134 134 Other (Specify) Health & Pension 799 799 799 799 TOTAL PAYROLL EXPENSES 2,508 2,508 2,508 2 Uniforms & Laundry | | | | | | | | | | |
| FICA Contribution 108 108 108 City Occupational Tax 0 0 0 0 State Unemployment Tax 37 37 37 37 Federal Unemployment Tax 24 24 24 24 Work. Comp. Ins. 134 134 134 134 Other (Specify) Health & Pension 799 799 799 799 TOTAL PAYROLL EXPENSES 2,508 2,508 2,508 2 2 2 Uniforms & Laundry | 1 407 | | 407 | 1 407 | 1 407 | 1 407 | 1 407 | 1 407 | 1 407 | 16 000 |
| City Occupational Tax 0 0 0 0 State Unemployment Tax 37 37 37 37 Federal Unemployment Tax 24 24 24 24 Work. Comp. Ins. 134 134 134 134 Other (Specify) Health & Pension 799 799 799 799 TOTAL PAYROLL EXPENSES 2,508 2,508 2,508 2 2 2 2 2 2 2 2 2 2 2 2 2 2 3 | 1,407 ⁻ | | ,407 108 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 16,882 |
| State Unemployment Tax 37 37 37 Federal Unemployment Tax 24 24 24 Work. Comp. Ins. 134 134 134 Other (Specify) Health & Pension 799 799 799 TOTAL PAYROLL EXPENSES 2,508 2,508 2,508 2 OTHER EXPENSES 2,508 2,508 2,508 2 Uniforms & Laundry | 108 | | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 1,291 |
| Federal Unemployment Tax 24 24 24 24 Work. Comp. Ins. 134 134 134 134 134 Other (Specify) Health & Pension 799 799 799 799 TOTAL PAYROLL EXPENSES 2,508 2,508 2,508 2 2 OTHER EXPENSES 0 <td>0</td> <td></td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Work. Comp. Ins. 134 134 134 134 Other (Specify) Health & Pension 799 799 799 799 TOTAL PAYROLL EXPENSES 2,508 2,508 2,508 2,508 2,508 2,508 2 OTHER EXPENSES 2,508 2,508 2,508 2,508 2,508 2 Other (Specify) Health & Pension 799 799 799 799 799 TOTAL PAYROLL EXPENSES 2,508 2,508 2,508 2,508 2,508 2 Uniforms & Laundry | 37 | | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 448 |
| Other (Specify) Health & Pension 799 799 799 TOTAL PAYROLL EXPENSES 2,508 50 | 24 | | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 286 |
| TOTAL PAYROLL EXPENSES2,5082,5082,5082,5082OTHER EXPENSESUniforms & Laundry </td <td>134</td> <td></td> <td>134</td> <td>134</td> <td>134</td> <td>134</td> <td>134</td> <td>134</td> <td>134</td> <td>1,604</td> | 134 | | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 1,604 |
| OTHER EXPENSESUniforms & LaundryContract LaborPower Washing & StripingPrinting & Ticket2525Telephone & ComputerR&M Waste Removal Snow900900900900900900900900900900900900R&M Bulding150150Police - Event Traffic DirectionLicense & Fees000Office EquipmentGarage Supplies9999Data Processing Fees59595959RefundsLiability Insurance1717Auto Damage and Other ClaimsPostage and FreightArmored CarMiscellaneous Expenses216217 <td>799</td> <td></td> <td>799</td> <td>799</td> <td>799</td> <td>799</td> <td>799</td> <td>799</td> <td>799</td> <td>9,587</td> | 799 | | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 9,587 |
| Uniforms & LaundryImage: Contract LaborImage: Contract LaborPower Washing & Striping252525Printing & Ticket252525Telephone & Computer111R&M Waste Removal Snow900900900R&M Sweepers/Scrub150150150Police - Event Traffic Direction150150150License & Fees0000Office Supplies9999Data Processing Fees59595959Refunds17171717Liability Insurance171717Auto Damage and Other Claims216216216Postage and Freight216216216Base Management Fee151151151 | 2,508 | _2 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 30,098 |
| Uniforms & LaundryImage: Contract LaborImage: Contract LaborPower Washing & Striping252525Printing & Ticket252525Telephone & Computer111R&M Waste Removal Snow900900900R&M Sweepers/Scrub150150150Police - Event Traffic Direction150150150License & Fees0000Office Supplies9999Data Processing Fees59595959Refunds17171717Liability Insurance171717Auto Damage and Other Claims216216216Postage and Freight216216216Base Management Fee151151151 | | | | | | | | | | |
| Contract LaborImage: Contract LaborPower Washing & Striping2525Printing & Ticket2525Telephone & Computer10R&M Waste Removal Snow900900R&M Waste Removal Snow900900R&M Bulding150150Police - Event Traffic Direction150License & Fees00Office Supplies00Office Equipment10Garage Supplies99Data Processing Fees5959Refunds11717Liability Insurance11717Auto Damage and Other Claims117Postage and Freight151Armored Car216Base Management Fee151Ista Processing Fees151Ista Processing Fees151Ista Processing Fees151Ista Processing Fies151Ista Processing Fies17Ista Processing Fies17 </td <td></td> <td></td> <td>30</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>30</td> | | | 30 | | | | | | | 30 |
| Power Washing & StripingImage: StripingPrinting & Ticket252525Telephone & ComputerImage: StripingImage: StripingImage: StripingR&M Waste Removal Snow900900900900R&M Sweepers/ScrubImage: Striping150150Image: StripingR&M Bulding150150150150Image: StripingPolice - Event Traffic DirectionImage: StripingImage: StripingImage: StripingLicense & Fees0000Office Supplies9999Office EquipmentImage: StripingImage: StripingImage: StripingGarage Supplies9999Data Processing Fees595959RefundsImage: StripingImage: StripingImage: StripingLiability Insurance171717Auto Damage and Other ClaimsImage: StripingImage: StripingPostage and FreightImage: StripingImage: StripingArmored CarImage: StripingImage: StripingMiscellaneous Expenses216216Base Management Fee151151151 | | — | 00 | | | | | | | 0 |
| Printing & Ticket252525Telephone & Computer </td <td></td> <td>—</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>0</td> | | — | | | | | | | | 0 |
| Telephone & ComputerImage: Computer of the second seco | 25 | — | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 300 |
| R&M Waste Removal Snow900900900R&M -Sweepers/Scrub150150150R&M Bulding150150150Police - Event Traffic Direction000License & Fees0000Office Supplies9999Office Equipment9999Data Processing Fees595959Refunds171717Liability Insurance171717Auto Damage and Other Claims999Postage and Freight916151Armored Car151151151Base Management Fee151151151 | 20 | — | 20 | | 20 | 20 | 20 | | 20 | 0 |
| R&M -Sweepers/Scrub150150150R&M Bulding150150150150Police - Event Traffic Direction000License & Fees0000Office Supplies0000Office Equipment9999Garage Supplies9999Data Processing Fees59595959Refunds17171717Liability Insurance17171717Auto Damage and Other Claims9999Postage and Freight1151151151Base Management Fee151151151151 | 450 | — | 0 | 0 | 0 | 0 | 0 | 450 | 900 | 4,500 |
| R&M Bulding150150150Police - Event Traffic Direction000License & Fees0000Office Supplies0000Office Equipment9999Garage Supplies9999Data Processing Fees595959Refunds171717Liability Insurance171717Auto Damage and Other Claims111Postage and Freight111Armored Car216216216Base Management Fee151151151 | | _ | <u> </u> | | Ŭ | | | 100 | | 0 |
| Police - Event Traffic Direction00License & Fees000Office Supplies000Office Equipment999Garage Supplies999Data Processing Fees595959Refunds171717Liability Insurance171717Auto Damage and Other Claims999Postage and Freight216216216Armored Car151151151 | 150 | — | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 1,800 |
| License & Fees000Office Supplies </td <td></td> <td>—</td> <td>100</td> <td>100</td> <td>100</td> <td>100</td> <td>100</td> <td>100</td> <td>100</td> <td>0</td> | | — | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 0 |
| Office SuppliesImage: Constraint of the systemOffice Equipment9Garage Supplies9Data Processing Fees59Refunds59Liability Insurance17Auto Damage and Other Claims17Postage and Freight17Armored Car151Miscellaneous Expenses216216216151151 | 0 | | 0 | 0 | 150 | 0 | 0 | 0 | 0 | 150 |
| Office Equipment999Garage Supplies999Data Processing Fees595959Refunds171717Liability Insurance171717Auto Damage and Other Claims999Postage and Freight101010Armored Car216216216Base Management Fee151151151 | <u> </u> | | 0 | 0 | 100 | Ŭ | Ū | 0 | 0 | 0 |
| Garage Supplies999Data Processing Fees595959Refunds595959Liability Insurance171717Auto Damage and Other Claims171717Postage and Freight111Armored Car11151151Miscellaneous Expenses216216216Base Management Fee151151151 | | | | | | | | | | 0 |
| Data Processing Fees595959Refunds171717Liability Insurance171717Auto Damage and Other Claims171717Postage and Freight111Armored Car1111151Miscellaneous Expenses216216216Base Management Fee151151151 | 9 | - | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 105 |
| RefundsImage: Second secon | 59 | | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 711 |
| Liability Insurance171717Auto Damage and Other Claims </td <td></td> <td></td> <td>00</td> <td>00</td> <td>00</td> <td>00</td> <td>00</td> <td>00</td> <td>00</td> <td>0</td> | | | 00 | 00 | 00 | 00 | 00 | 00 | 00 | 0 |
| Auto Damage and Other ClaimsImage and StrengthPostage and FreightImage and FreightArmored CarImage and StrengthMiscellaneous Expenses216Base Management Fee151 | 17 | | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 202 |
| Postage and FreightImage: Constraint of the second sec | | - | ., | | | | | | 17 | 0 |
| Armored CarImage: CarMiscellaneous Expenses216216Base Management Fee151151151 | | | | | | | | | | 0 |
| Miscellaneous Expenses216216Base Management Fee151151151 | | | | | | | | | | 0 |
| Base Management Fee 151 151 151 | 216 | | 216 | 216 | 216 | 216 | 216 | 216 | 216 | 2,592 |
| | 151 | | 151 | 151 | 151 | 151 | 151 | 151 | 151 | 1,812 |
| | 1,077 | | 657 | 627 | 777 | 627 | 627 | 1,077 | 1,527 | 12,202 |
| TOTAL OTHER EXPENSES 1,527 1,527 1,527 1 | ,077 | | 00/ | 021 | | 021 | 021 | 1,077 | 1,527 | 12,202 |
| TOTAL EXPENSES 4,035 4,035 3 | 3,585 | | 8,165 | 3,135 | 3,285 | 3,135 | 3,135 | 3,585 | 4,035 | 42,300 |

| SP+ | | | | AURARIA LO | - EXPENSE B | UDGET - RFP | | 1 | | | | | |
|-----------------------------------|--------|---------------------------------------|--------|------------|--------------------|-------------|--------|--------|--------|--------|--------|--------|---------|
| | | FEB | MAR | | MAY | ILINI | | AUG | SEP | ОСТ | NOV | DEC | TOTAL |
| REVENUE | JAN | ГЕВ | | APR | MA T | JUN | JUL | AUG | 367 | | NOV | DEC | TOTAL |
| Transient | 22,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 27,000 | 30,000 | 30,000 | 22,000 | 22,000 | 303,000 |
| Special Event | | | | | , | , | | | | , | | | 0 |
| Performer Passes | | | | | | | | | | | | | 0 |
| Validation | | | | | | | | | | | | | 0 |
| Monthly Regular | | | | | | | | | | | | | 0 |
| Monthly Reserved | | | | | | | | | | | | | 0 |
| Other Revenue (Specify) | | | | | | | | | | | | | 0 |
| TOTAL REVENUE | 22,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 27,000 | 30,000 | 30,000 | 22,000 | 22,000 | 303,000 |
| PAYROLL EXPENSES | | | | | | | | | | | | | |
| Salaries & Wages | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 16,882 |
| FICA Contribution | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 1,291 |
| City Occupational Tax | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State Unemployment Tax | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 448 |
| Federal Unemployment Tax | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 286 |
| Work. Comp. Ins. | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 1,604 |
| Other (Specify) Health & Pension | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 9,587 |
| Other (Specify) Health & Perision | 799 | 799 | 799 | 799 | 199 | 199 | 799 | 799 | 799 | 799 | 799 | 799 | 9,507 |
| TOTAL PAYROLL EXPENSES | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 30,098 |
| | | | | | | | | | | | | | |
| OTHER EXPENSES | | | | | | | | | | | | | |
| Uniforms & Laundry | | | | | | 30 | | | | | | | 30 |
| Contract Labor | | | | | | | | | | | | | 0 |
| Power Washing & Striping | | | | | | | | | | | | | 0 |
| Printing & Ticket | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 300 |
| Telephone & Computer | | | | | | | | | | | | | 0 |
| R&M Waste Removal Snow | 900 | 900 | 900 | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 450 | 900 | 4,500 |
| R&M -Sweepers/Scrub | | | | | | | | | | | | | 0 |
| R&M Bulding | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 1,800 |
| Police - Event Traffic Direction | | | | | | | | | | | | | 0 |
| License & Fees | | | | | | | | 150 | | | | | 150 |
| Office Supplies | | | | | | | | | | | | | 0 |
| Office Equipment | | | | | | | | | | | | | 0 |
| Garage Supplies | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 156 |
| Data Processing Fees | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 708 |
| Refunds | | | | | | | | | | | | | 0 |
| Liability Insurance | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 960 |
| Auto Damage and Other Claims | | | | | | | | | | | | | 0 |
| Postage and Freight | | | | | | | | | | | | | 0 |
| Armored Car | | | | | | | | | | | | | 0 |
| Miscellaneous Expenses | 68 | 68 | 68 | 68 | 68 | 68 | 68 | 68 | 68 | 68 | 68 | 68 | 816 |
| Base Management Fee | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 4,212 |
| | 1,646 | 1,646 | 1,646 | 1,196 | 746 | 776 | 746 | 896 | 746 | 746 | 1,196 | 1,646 | 13,632 |
| TOTAL OTHER EXPENSES | , | · · · · · · · · · · · · · · · · · · · | | | | | | | | | | | |
| TOTAL OTHER EXPENSES | 4,154 | 4,154 | 4,154 | 3,704 | 3,254 | 3,284 | 3,254 | 3,404 | 3,254 | 3,254 | 3,704 | 4,154 | 43,730 |

| SP+ | | | | BANNOCK LC | DT - EXPENSE | BUDGET - RFP |) | T | | | | | |
|---|-----------|-----------|-----------|------------|--------------|--------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------------------------|
| | | | | | BEAN/ | | | | | 0.07 | | | TOTAL |
| REVENUE | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | TOTAL |
| Transient | 9,000 | 9,450 | 9,923 | 4,500 | 10,940 | 11,487 | 12,061 | 12,664 | 13,298 | 13,963 | 4,500 | 15,394 | 127,179 |
| Special Event | 9,000 | 9,400 | 9,920 | 4,000 | 10,940 | 11,407 | 12,001 | 12,004 | 13,230 | 13,803 | 4,500 | 10,094 | 0 |
| Performer Passes | | | | | | | | | | | | | 0 |
| Validation | | | | | | | | | | | | | 0 |
| Monthly Regular | | | | | | | | | | | | | 0 |
| Monthly Reserved | | | | | | | | | | | | | 0 |
| Other Revenue (Specify) - Rental | 200 | 200 | 200 | 12,000 | 200 | 200 | 200 | 200 | 200 | 200 | 20,000 | 200 | 34,000 |
| TOTAL REVENUE | 9,200 | 9,650 | 10,123 | 16,500 | 11,140 | 11,687 | 12,261 | 12,864 | 13,498 | 14,163 | 24,500 | 15,594 | 161,179 |
| | | -, | | | , | , | , | , | | , | | | , |
| PAYROLL EXPENSES | | | | | | | | | | | | | |
| Salaries & Wages | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 16,882 |
| FICA Contribution | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 1,291 |
| City Occupational Tax | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State Unemployment Tax | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 448 |
| Federal Unemployment Tax | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 286 |
| Work. Comp. Ins. | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 1,604 |
| Other (Specify) Health & Pension | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 9,587 |
| TOTAL PAYROLL EXPENSES | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 30,098 |
| | | | | | | | | | | | | | |
| OTHER EXPENSES | | | | | | | | | | | | | |
| Uniforms & Laundry | | | | | | 30 | | | | | | | 30 |
| Contract Labor | | | | | | | | | | | | | 0 |
| Power Washing & Striping | 05 | 05 | 0.5 | 0.5 | 05 | | 0.5 | 0.5 | 0.5 | 0.5 | 05 | 05 | 0 |
| Printing & Ticket | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 300 |
| Telephone & Computer | 000 | | | 450 | | | | | | | 450 | 000 | 0 |
| R&M Waste Removal Snow | 900 | 900 | 900 | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 450 | 900 | 4,500 |
| R&M -Sweepers/Scrub | 450 | 150 | 450 | 450 | 450 | 450 | 450 | 450 | 450 | 450 | 450 | 450 | 0 |
| R&M Bulding | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 1,800 |
| Police - Event Traffic Direction | | | | | | | | | | | | | 0 |
| License & Fees | | | | | | | | 150 | | | | | 150 |
| Office Supplies | | | | | | | | | | | | | 0 |
| Office Equipment | | | | | | | | | | | | | 0 |
| Garage Supplies | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 96 |
| | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 708 |
| Data Processing Fees | | | | | | | | | | | | | 0 |
| Refunds | | | | | | | | | | | | | |
| Refunds Liability Insurance | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 600 |
| Refunds Liability Insurance Auto Damage and Other Claims | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 0 |
| Refunds Liability Insurance Auto Damage and Other Claims Postage and Freight | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 0 |
| Refunds Liability Insurance Auto Damage and Other Claims Postage and Freight Armored Car | | | | | | | | | | | | | 0 0 0 |
| Refunds Liability Insurance Auto Damage and Other Claims Postage and Freight Armored Car Miscellaneous Expenses | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 0 0 0 756 |
| Refunds Liability Insurance Auto Damage and Other Claims Postage and Freight Armored Car | | | | | | | | | | | | | 0 0 0 |
| Refunds Liability Insurance Auto Damage and Other Claims Postage and Freight Armored Car Miscellaneous Expenses | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 0 0 0 756 |
| Refunds Liability Insurance Auto Damage and Other Claims Postage and Freight Armored Car Miscellaneous Expenses Base Management Fee | 63 157 | 63 157 | 63 157 | 63 157 | 63 157 | 63 157 | 63 157 | 63 157 | 63 157 | 63 157 | 63 157 | 63 157 | 0 0 0 756 1,884 |

| SP+ | | | | CHESTNUT L | OT - EXPENSE | BUDGET - RF | P | | | | | | |
|--|--------|--------|--------|------------|--------------|-------------|--------|--------|--------|--------|--------|--------|------------|
| | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | TOTAL |
| REVENUE | | | | | | | | | | | | | |
| Transient | 12,000 | 12,000 | 12,000 | 12,000 | 19,200 | 19,200 | 19,200 | 19,200 | 19,200 | 12,000 | 12,000 | 12,000 | 180,000 |
| Special Event | | | | | | | | | | | | | 0 |
| Performer Passes | | | | | | | | | | | | | 0 |
| Validation | | | | | | | | | | | | | 0 |
| Monthly Regular | | | | | | | | | | | | | 0 |
| Monthly Reserved | | | | | | | | | | | | | 0 |
| Other Revenue (Specify) | | | | | | | | | | | | | 0 |
| TOTAL REVENUE | 12,000 | 12,000 | 12,000 | 12,000 | 19,200 | 19,200 | 19,200 | 19,200 | 19,200 | 12,000 | 12,000 | 12,000 | 180,000 |
| PAYROLL EXPENSES | | | | | | | | | | | | | |
| Salaries & Wages | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 16,882 |
| FICA Contribution | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 1,291 |
| City Occupational Tax | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State Unemployment Tax | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 448 |
| Federal Unemployment Tax | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 286 |
| Work. Comp. Ins. | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 1,604 |
| Other (Specify) Health & Pension | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 9,587 |
| | | | | | | | | | | | | | |
| TOTAL PAYROLL EXPENSES | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 30,098 |
| | | | | | | | | | | | | | |
| | | | | | | 20 | | | | | | | 20 |
| Uniforms & Laundry | | | | | | 30 | | | | | | | 30 |
| Contract Labor | | | | | | | | | | | | | 0 |
| Power Washing & Striping | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 0 300 |
| Printing & Ticket | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 0 |
| Telephone & Computer R&M Waste Removal Snow | 900 | 900 | 900 | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 450 | 900 | 4,500 |
| | 900 | 900 | 900 | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 450 | 900 | |
| R&M -Sweepers/Scrub R&M Bulding | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 0 1,800 |
| Police - Event Traffic Direction | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | |
| | | | | | | | | 150 | | | | | 0 |
| License & Fees | | | | | | | | 150 | | | | | 150 |
| Office Supplies | | | | | | | | | | | | | 0 |
| Office Equipment | 10 | 10 | 12 | 10 | 12 | 10 | 10 | 10 | 12 | 12 | 12 | 10 | 0 144 |
| Garage Supplies | 12 | 12 | 59 | 12 | 59 | 12 | 12 | 12 | 59 | | | 12 | |
| Data Processing Fees | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 708 |
| Refunds Liability Insurance | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 62 | 0 756 |
| Auto Damage and Other Claims | 03 | 03 | 03 | 03 | 03 | 03 | 03 | 03 | 03 | 03 | 03 | 63 | 0 |
| | | | | | | | | | | | | | 0 |
| Postage and Freight Armored Car | | | | | | | | | | | | | 0 |
| Miscellaneous Expenses | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 756 |
| Base Management Fee | 196 | 196 | 196 | 196 | 196 | 196 | 196 | 196 | 196 | 196 | 196 | 196 | 2,352 |
| | 1,468 | 1,468 | 1,468 | 1,018 | 568 | 598 | 568 | 718 | 568 | 568 | 1,018 | 1,468 | 11,496 |
| | 1,400 | 1,400 | 1,400 | 1,010 | 500 | 530 | 500 | 110 | 500 | 500 | 1,010 | 1,400 | 11,430 |
| TOTAL OTHER EXPENSES | | | | | | | | | | | | | |
| TOTAL OTHER EXPENSES | 3,976 | 3,976 | 3,976 | 3,526 | 3,076 | 3,106 | 3,076 | 3,226 | 3,076 | 3,076 | 3,526 | 3,976 | 41,594 |

| SP+ | FIREHOUSE LOT - EXPENSE BUDGET - RFP | | | | | | | | | | | | |
|----------------------------------|--------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|
| | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | TOTAL |
| REVENUE | | | | | | | | AUG | | 001 | | | TOTAL |
| Transient | 20,000 | 20,600 | 21,218 | 21,855 | 22,510 | 22,500 | 22,500 | 22,500 | 22,500 | 26,500 | 26,500 | 26,500 | 275,683 |
| Special Event | | | | | | | , | | , | | | | 0 |
| Performer Passes | | | | | | | | | | | | | 0 |
| /alidation | | | | | | | | | | | | | 0 |
| Monthly Regular | | | | | | | | | | | | | 0 |
| Monthly Reserved | | | | | | | | | | | | | 0 |
| Other Revenue (Specify) | | | | | | | | | | | | | 0 |
| TOTAL REVENUE | 20,000 | 20,600 | 21,218 | 21,855 | 22,510 | 22,500 | 22,500 | 22,500 | 22,500 | 26,500 | 26,500 | 26,500 | 275,683 |
| PAYROLL EXPENSES | | | | | | | | | | | | | |
| Salaries & Wages | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 16,882 |
| FICA Contribution | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 1,291 |
| City Occupational Tax | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State Unemployment Tax | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 448 |
| Federal Unemployment Tax | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 286 |
| Work. Comp. Ins. | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 1,604 |
| Other (Specify) Health & Pension | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 9,587 |
| TOTAL PAYROLL EXPENSES | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 30,098 |
| | | | | | | | | | | | | | |
| OTHER EXPENSES | | | | 2 | | | | | | | | | |
| Jniforms & Laundry | | | | | | 30 | | | | | | | 30 |
| Contract Labor | | | | | | | | | | | | | 0 |
| Power Washing & Striping | | | | | | | | | | | | | 0 |
| Printing & Ticket | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 300 |
| elephone & Computer | | | | | | | | | | | | | 0 |
| R&M Waste Removal Snow | 900 | 900 | 900 | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 450 | 900 | 4,500 |
| R&M -Sweepers/Scrub | | | | | | | | | | | | | 0 |
| R&M Bulding | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 1,800 |
| Police - Event Traffic Direction | | | | | | | | | | | | | 0 |
| icense & Fees | | | | | | | | 150 | | | | | 150 |
| Office Supplies | | | | | | | | | | | | | 0 |
| Office Equipment | | | | | | | | | | | | | 0 |
| Garage Supplies | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 168 |
| Data Processing Fees | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 708 |
| Refunds | | | | | | | | | | | | | 0 |
| iability Insurance | 81 | 81 | 81 | 81 | 81 | 81 | 81 | 81 | 81 | 81 | 81 | 81 | 972 |
| Auto Damage and Other Claims | | | | | | | | | | | | | 0 |
| Postage and Freight | | | | | | | | | | | | | 0 |
| Armored Car | | | | | | | | | | | | | 0 |
| Aiscellaneous Expenses | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 756 |
| Base Management Fee | 252 | 252 | 252 | 252 | 252 | 252 | 252 | 252 | 252 | 252 | 252 | 252 | 3,024 |
| TOTAL OTHER EXPENSES | 1,544 | 1,544 | 1,544 | 1,094 | 644 | 674 | 644 | 794 | 644 | 644 | 1,094 | 1,544 | 12,408 |
| IOTAL OTHER EXPENSES | | | | | | | | | | | | | |
| TOTAL EXPENSES | 4,052 | 4,052 | 4,052 | 3,602 | 3,152 | 3,182 | 3,152 | 3,302 | 3,152 | 3,152 | 3,602 | 4,052 | 42,506 |

| SP+ | | | | | | | | | | | | | |
|---|----------|----------|----------|----------|-------|-----------|-----------|-----------|-----------|-----------|-----------|-------------|---------------|
| | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | TOTAL |
| REVENUE | | | | | | | | | | | | | |
| Transient | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 27,600 |
| Special Event | | | | | 700 | 700 | 700 | 700 | 700 | | | | 3,500 |
| Performer Passes | | | | | | | | | | | | | 0 |
| Validation | | | | | | | | | | | | | 0 |
| Monthly Regular | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 14,400 |
| Monthly Reserved | | | | | | | | | | | | | 0 |
| Other Revenue (Specify) | | | | | | | | | | | | | 0 |
| TOTAL REVENUE | 3,500 | 3,500 | 3,500 | 3,500 | 4,200 | 4,200 | 4,200 | 4,200 | 4,200 | 3,500 | 3,500 | 3,500 | 45,500 |
| PAYROLL EXPENSES | | | | | | | | | | | | | |
| Salaries & Wages | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 16,882 |
| FICA Contribution | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 1,291 |
| City Occupational Tax | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State Unemployment Tax | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 448 |
| Federal Unemployment Tax | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 286 |
| Work. Comp. Ins. | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 1,604 |
| Other (Specify) Health & Pension | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 9,587 |
| TOTAL PAYROLL EXPENSES | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 30,098 |
| OTHER EXPENSES | | | | | | | | | | | | | |
| Uniforms & Laundry | | | | | | 30 | | | | | | | 30 |
| Contract Labor | | | | | | 00 | | | | | | | 0 |
| Power Washing & Striping | | | | | | | | | | | | | 0 |
| Printing & Ticket | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 300 |
| Telephone & Computer | | | | | | | | | | | | | 0 |
| R&M Waste Removal Snow | 900 | 900 | 900 | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 450 | 900 | 4,500 |
| R&M -Sweepers/Scrub | | | | | | | | | | | | | 0 |
| R&M Bulding | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 1,800 |
| Police - Event Traffic Direction | | | | | | | | | | | | | 0 |
| License & Fees | | | | | | | | 150 | | | | | 150 |
| Office Supplies | | | | | | | | | | | | | 0 |
| Office Equipment | | | | | | | | | | | | | 0 |
| Garage Supplies | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 228 |
| Data Processing Fees | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 708 |
| Refunds | | | | | | | | | | | | | 0 |
| Liability Insurance | 98 | 98 | 98 | 98 | 98 | 98 | 98 | 98 | 98 | 98 | 98 | 98 | 1,176 |
| Auto Damage and Other Claims | | | | | | | | | | | | | 0 |
| | | | | | | | | | | | | | 0 |
| Postage and Freight | | | | | | | | | | | | | 0 |
| Postage and Freight | | | | 00 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 756 |
| | 63 | 63 | 63 | 63 | 00 | | | | | | | | |
| Postage and Freight Armored Car | 63 43 | 63 43 | 63 43 | 63 43 | 43 | 43 | 43 | 43 | 43 | 43 | 43 | 43 | 516 |
| Postage and Freight Armored Car Miscellaneous Expenses | | | | | | 43 487 | 43 457 | 43 607 | 43 457 | 43 457 | 43 907 | 43 1,357 | 516 10,164 |
| Postage and Freight Armored Car Miscellaneous Expenses Base Management Fee | 43 | 43 | 43 | 43 | 43 | | | | | | | | |

| SP+ | | | | SOUTH ELAT | LOT - EXPEN | SE BUDGET - I | RFP | | | | | | |
|----------------------------------|-------|--------|--------|------------|-------------|---------------|--------|--------|--------|--------|--------|--------|---------|
| | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | TOTAL |
| REVENUE | JAN | | | | | 3014 | 302 | AUG | JLF | 001 | | DLC | TOTAL |
| Transient | 9,750 | 10,043 | 10,344 | 10,654 | 10,974 | 11,303 | 11,642 | 11,991 | 12,351 | 12,722 | 13,103 | 13,496 | 138,372 |
| Special Event | 0,100 | | | | | , | ,0.12 | , | .2,001 | , | | 10,100 | 0 |
| Performer Passes | | | | | | | | | | | | | 0 |
| Validation | | | | | | | | | | | | | 0 |
| Monthly Regular | | | | | | | | | | | | | 0 |
| Monthly Reserved | | | | | | | | | | | | | 0 |
| Other Revenue (Specify) | | | | | | | | | | | | | 0 |
| TOTAL REVENUE | 9,750 | 10,043 | 10,344 | 10,654 | 10,974 | 11,303 | 11,642 | 11,991 | 12,351 | 12,722 | 13,103 | 13,496 | 138,372 |
| PAYROLL EXPENSES | | | | | | | | | | | | | |
| Salaries & Wages | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 16,882 |
| FICA Contribution | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 1,291 |
| City Occupational Tax | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State Unemployment Tax | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 448 |
| Federal Unemployment Tax | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 286 |
| Work. Comp. Ins. | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 1,604 |
| Other (Specify) Health & Pension | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 9,587 |
| TOTAL PAYROLL EXPENSES | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 30,098 |
| TOTAL PATROLL EXPENSES | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 30,098 |
| OTHER EXPENSES | | | | | | | | | | | | | |
| Uniforms & Laundry | | | | | | 30 | | | | | | | 30 |
| Contract Labor | | | | | | | | | | | | | 0 |
| Power Washing & Striping | | | | | | | | | | | | | 0 |
| Printing & Ticket | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 300 |
| Telephone & Computer | | | | | | | | | | | | | 0 |
| R&M Waste Removal Snow | 900 | 900 | 900 | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 450 | 900 | 4,500 |
| R&M -Sweepers/Scrub | | | | | | | | | | | | | 0 |
| R&M Bulding | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 1,800 |
| Police - Event Traffic Direction | | | | | | | | | | | | | 0 |
| License & Fees | | | | | | | | 150 | | | | | 150 |
| Office Supplies | | | | | | | | | | | | | 0 |
| Office Equipment | | | | | | | | | | | | | 0 |
| Garage Supplies | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 108 |
| Data Processing Fees | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 708 |
| Refunds | | | | | | | | | | | | | 0 |
| Liability Insurance | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 552 |
| Auto Damage and Other Claims | | | | | | | | | | | | | 0 |
| Postage and Freight | | | | | | | | | | | | | 0 |
| Armored Car | | | | | | | | | | | | | 0 |
| Miscellaneous Expenses | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 756 |
| Base Management Fee | 122 | 122 | 122 | 122 | 122 | 122 | 122 | 122 | 122 | 122 | 122 | 122 | 1,464 |
| TOTAL OTHER EXPENSES | 1,374 | 1,374 | 1,374 | 924 | 474 | 504 | 474 | 624 | 474 | 474 | 924 | 1,374 | 10,368 |
| | | | | | | | | | | | | | |
| | | • | - | | | | | | | | | - | |

ATTACHMENT 2

Exhibit A

Scope of Work

PARKING OPERATIONS FOR CITY PARKING FACILITIES STANDARD OPERATING PROCEDURES

This Scope of Work for professional parking facility management is between the City and County of Denver (here in- after referred to as the "City") and a qualified professional parking operator (here in-after referred to as the "Contractor").

By terms of this management agreement, the Contractor will operate two (2) parking garages (here in-after referred to as the "Garages," or individually as "Garage" and seven (7) parking lots (hereinafter "Lots," or individually as "Lot") on behalf of the City. This Scope of Work constitutes the basic guidelines, standards, and specific procedures for the operation and maintenance of the Garages and Lots that the City requires the Contractor to meet. These guidelines, standards, and procedures are subject to change at the discretion of the City by written notification from the Manager of Curbside and Parking (here in-after referred to as the "Manager"). Failure to abide by this Scope of Work, at the discretion of the City could constitute a breach of this Agreement.

The two (2) parking Garages under this management Agreement are as follows:

- 1) Denver Justice Center Garage 490 West 14th Avenue, Denver, Colorado
- 2) Cultural Center Complex Garage 65 West 12th Avenue, Denver, Colorado

The seven (7) surface public parking lots are:

- 1) Acme Parking Lot 1430 14th Street, Denver, Colorado
- 2) Auraria Parking Lot 1310 Larimer Street, Denver, Colorado
- 3) Bannock Parking Lot 1345 North Bannock Street, Denver, Colorado
- 4) Chestnut Parking Lot 2004 Chestnut Place, Denver, Colorado
- 5) Firehouse Parking Lot 1322 Blake Street, Denver, Colorado
- 6) North Elati Parking Lot 1395 North Elati Street, Denver, Colorado
- 7) South Elati Parking Lot 1309 North Elati Street, Denver, Colorado

SECTION I: AREAS OF GARAGE AND LOT MANAGEMENT

A. The Contractor, per this Scope of Work, will professionally manage the following Garages:

Denver Justice Center Garage – 490 West 14th Avenue

The Contractor will manage **637** multi-purpose parking spaces serving reserved parking and paidpublic parking in the Golden Triangle, Government Campus, Civic Center areas, and events in the vicinity. Monthly permit parking (restricted availability – no public monthly permits) is offered in this Garage.

Cultural Center Complex Garage – 65 West 12th Avenue

The Contractor will manage **952** parking spaces serving paid public parking in the Golden Triangle, Central Business District, Government Campus, Civic Center areas, and events in the vicinity. Monthly permit parking is offered in this Garage.

B. The Contractor, per this Scope of Work, will professionally manage the following Lots:

Acme Lot - 1430 14th Street

The Contractor will manage **35** parking spaces serving public paid parking for the Central Business District, Auraria Campus and events in the vicinity. Limited monthly permit parking is also available in

this lot.

Auraria Lot - 1310 Larimer Street

The Contractor will manage **53** parking spaces serving public paid parking for the Central Business District, Auraria Campus and events in the vicinity.

Bannock Lot - 1345 N. Bannock Street

The Contractor will manage **33** parking spaces serving public paid parking for the Central Business District, the Golden Triangle, Government Campus, and events in the vicinity, including Civic Center Park.

Chestnut Lot - 2004 Chestnut Street

The contractor will manage **48** parking spaces serving public paid parking for the Prospect, Union Station, and Ballpark Neighborhoods and events in the vicinity, including Coors Field.

Firehouse Lot - 1322 Blake Street

The Contractor will manage 54 parking spaces serving public paid parking for the Central Business District, Auraria Campus, and events in the vicinity. Limited monthly permit parking is also available in this lot.

North Elati Lot – 1395 N. Elati Street

The contractor will manage **75** parking spaces serving the Central Business District, the Golden Triangle, Government Campus, and events in the vicinity, including Civic Center Park. Monthly permit parking is available in this lot Monday – Thursday for employees meet the zoning restrictions. This lot offers paid public parking for weekend special events in the area Friday through Sunday.

South Elati Lot – 1309 N. Elati Street

The contractor will manage **35** parking spaces serving public paid parking for the Central Business District, the Golden Triangle, Government Campus, and events in the vicinity, including Civic Center Park.

- C. The City, at any time, may give notice in writing to the Contractor if the amount of parking stalls managed in the Garage(s) or Lot(s) increases or decreases. The City may add or subtract Facilities within this management agreement without immediately amending the Management Agreement.
- D. On-Call, As-Needed Services

On-Call, As-Needed Services at other City facilities separate from the Seven (7) identified above in Section A, paragraph A. If approved by the City, a flat rate hourly fee plus reimbursable expenditure may be charged by the Contractor for "on-call, as-needed" services to other, non-contracted parking facilities owned by the City, but not associated with the Lots.

"On-call, as needed" services include, but not limited to, enforcement, porter duties, light duty maintenance, and customer service or attendant services. The option by the City to agree to the On-Call Services Fee is separate to the Management Fee for the Lots. The City, at its sole discretion, may reject the On-Call Services Fee option without affecting the acceptance of the Management Agreement for the seven (7) surface lots mentioned in the Agreement.

SECTION II: BUDGET AND REIMBURSABLE EXPENSES

A. Annual Budget

Within thirty (30) days of the execution of the Agreement, the Contractor shall submit to the City for approval, an annual budget of projected costs for each Garage and the Lots. The budget shall be submitted each year on a date approved by the City. The annual budget must be approved in writing by the City. The budget shall include the following items:

- 1. Salary costs for managers and wages for all other employees according to classification supporting this agreement.
- 2. Employee benefit cost, which includes, according to category, FICA, City Occupational Tax, Worker Compensatory Tax and all other city approved employee benefits.
- 3. All other approved categorized expenses as allowed by this Agreement, which include, but are not limited to:
 - Security at Cultural Center only (schedules to be approved by the City). Additional parking facilities may be added to security contract in the future with approval from City.
 - Off-Duty Police Officers (event traffic control)
 - Uniforms
 - Ticket inventory for revenue access control system
 - Telephone (landline, fax and manager/supervisor cellular phones)
 - Postage
 - Transponders, hang tags, or other approved devices used to manage monthly parkers
 - On-site office equipment and supplies
 - Receipt paper roll inventory for revenue control system(s)
 - Parking access control equipment repair and preventative maintenance
 - Payment systems repair and preventative maintenance
 - PayByPhone mobile payment fees
 - Servicing EV Stations
 - Audit supplies or services
 - Cleaning and janitorial equipment and supplies
 - Power sweeping
 - Power washing
 - Snow and ice removal services and resources
 - Trash and graffiti removal
 - Striping (line painting), curb painting and island painting
 - Signage
 - Sign installation and repair
 - Customer refunds
 - Itemized Miscellaneous Expenses
 - Insurance charges established by Contractor required under this Agreement and specifically set forth in the Budget
 - Management fees
 - Itemized Miscellaneous Expenses not included in the annual budget must be approved in writing by the City

B. Amendments to Budget

Amendments, changes, or modifications to the budgets can be made only by written request by the Contractor and written approval by the City. These amendments must be approved prior to any expenditure in the modified item.

C. Reimbursement of Monthly Expenditures

The City will reimburse the Contractor for the approved operating expenses (listed previously within this section). The Contractor shall maintain complete original files and journals of all cash disbursements, including payroll, at a location available for review by the City within a 24-hour notice. The following procedures pertain to the cash disbursement system:

- 1. All payroll expenditures will be recorded in a register and supported by approved timecards. For Prevailing Wage certification and approval, the Contractor must supply the Prevailing Wage office all required payroll information on a monthly basis. This information must be submitted through the on- line Prevailing Wage certified system. In the event there are changes to **SP+'s** labor or employment costs then **SP+** will be reimbursed for those increased costs.
- 2. All fringe benefit and payroll tax payments must be supported by pertinent tax returns and cash disbursements or accounts payable records.
- 3. All disbursements will be supported by voucher files that include original invoices and receipts (scanned copies of originals will suffice). Invoices and receipts that are illegible, not dated or labeled will not be reimbursed. If the City has a question on the legitimacy or accuracy of an item to be reimbursed, the item will not be reimbursed until it can be confirmed by the City
- 4. No later than the 15th day of the following month, the Contractor will submit the previous month's expenditures to the City for reimbursement, along with the previous month's revenue report(s). Reimbursement to the Contractor from the City will be made within thirty-five (35) days of receipt and approval of expenses. Expenditures submitted to the City will include the original invoice or receipt (scanned copies will suffice) showing date paid and Contractor voucher number and specify the approved budget line item.

Expenditures that have not been approved by the City will not be reimbursed. The expenditure report will show the approved budget, monthly and cumulative expenditures for each budget line item. No expenditures exceeding the budget or in variance with the budget will be processed for reimbursement until the expenditure has been justified and approved by the City. Incomplete or inaccurate expenditure and financial packages will require the Contractor to resubmit proper documentation, including a newly dated original invoice reflecting the date in which the packages were deemed complete and acceptable by the City.

D. Reimbursement Exclusions

The following items are expressly excluded from reimbursement as operating expenses under the Budget. These items shall be provided, if applicable, by the Contractor at their own expense:

- 1. Executive and administrative level overhead expenses not previously approved
- 2. Contractor office lease/mortgage payments
- 3. Office equipment, including furniture and computers
- 4. Costs of repairs for damaged City property caused by Contractors negligence

- 5. Travel expenses outside the City and County of Denver
- 6. Entertainment expenses
- 7. Professional memberships and subscriptions
- 8. Losses and expenses associated with theft or robbery of Garage revenue
- 9. Losses and expenses associated with employee theft, shortage, or mismanagement
- 10. Deductibles, if any, on all bonds, insurance policies, and programs

SECTION III: RECORDS AND REPORTING

- A. The following daily or continuous records and reports will be maintained for each Garage and Lot and available for inspection by the City:
 - 1. Daily total count of all vehicles entering and exiting the Garage for each gate
 - 2. Daily total sales receipts (cash, credit card and monthly transactions)
 - 3. Daily combined recap of all cashier booth and pay-station activity
 - 4. Daily account of monthly or other permits sold (Contractor to supply, sell and control use of monthly permits)
 - 5. Daily account of all ticket validations, discounted tickets, and miscellaneous revenue received
 - 6. Daily report of all Garage incidents (including security)
 - 7. Garage closure log detailing specific times and reasons for closures
 - 8. Daily Inventory County for Overnight Vehicles
- B. Monthly records and reports. The following information for <u>each</u> Garage and surface lot will bereported monthly to the City:
 - 1. By the Fifth (5th) business day of the following month:
 - Preliminary Total Gross Revenues, by category (i.e., daily transient, special event, monthly), for the previous month.
 - 2. By the Fifteenth (15th) calendar day of the following month:
 - Cover letter summarizing any significant variances in revenue and expenses and any significant abnormalities occurring in the Garages and surface lots during the month
 - Profit and Loss Statement (detailed) by month and year to date Total Gross Revenues by category & Expenses by category
 - Revenue Summary Report(s)
 - Graphs, in color, indicating current month vs. same month prior year
 - Detailed Deposit Report(s)
 - Payroll Distribution Report
 - Annual Budget Roll-up Summary
 - Monthly Parker Billing Detail
 - Monthly Parker Accounts Receivable Detail
 - Aging Account Receivables Report
 - Variance report of revenues and expenses Current month vs. budget, YTD vs. budget, and current month vs. same month prior year
 - Ticket Summary report detailing by date all tickets issued and collected by category along with missing tickets
 - Monthly expenditure report by budget item showing current month and year-to-date
 - Copies of original invoices supporting the expenditures

- Citation Summary (issued, revenue, and outstanding) if required/applicable
- Occupancy report generated from revenue control software
- 3. The Contractor shall provide accurate monthly reports and supporting documentation for reimbursable expenses to the City no later than the fifteenth (15th) of each month and shall deliver other accurate reports no later than the agreed upon schedule of time. The Contractor will reconcile total monthly receipts with Finance and Administration accounting no later than the fifth (5th) of the month.

In addition to the reports listed previously, the following reports are to be maintained by the Contractor and released to the City upon request.

- Counter logs (gates, ticket dispensers and loop count, if applicable)
- Cashier shift reports
- Bank deposit reports
- Monthly parking database including free and discounted parkers
- Ticket inventory (received and issued)
- NSF check report/log

All Contractor reports must be approved by the City.

- 4. Originals of all settlement sheets, cashier shift reports, deposit slips, and tickets separated by shift will be stored at a secure location available with a 24-hour notice for a minimum of three years and made available at any time for review by the City.
- 5. A cash receipts journal system will be maintained at the Contractor's office to record daily deposits and revenue types. This journal will be used to provide daily transient and monthly deposit information at any time to the City.
- 6. The Contractor will maintain a list of Non-Sufficient Funds (NSF) checks up to one year old. Transportation and Infrastructure Finance Department will report to the Contractor any NSF checks verified by the bank. The Contractor will attempt to collect a fifty (\$50.00) dollar NSF fee from the customer. Active collection efforts will be used by the Contractor for up to sixty (60) days. After sixty (60) days, un-collected checks will be returned to Transportation and Infrastructure Finance and Administration with a detailed explanation of all collection efforts.
- 7. All reporting is subject to change with the installation of new PARCS equipment and will have new process.

SECTION IV: DEPOSITS AND SETTLEMENTS

A. Deposits

The Contractor shall deposit all monies collected into designated City bank account(s) at a minimum within 24 hours of the collection date, Monday through Friday, and shall provide documentation of the dateand time of the deposit transaction. All pay stations, from each Garage and Lot, shall be collected daily (Monday through Friday), unless previously authorized by City.

(See the following deposit rules and examples)

RULE 3.4 – RECEIPT AND DEPOSIT

Adopted Date: 08/02/2010 Revised Date: 10/12/2017

PURPOSE

The purpose of this rule is to document the City and County of Denver's (city) policy as to the proper acceptance, processing, depositing, and accounting of receipts. Every department or agency collecting receipts from taxes, licenses, fees, fines, penalties, forfeitures or any other source by any officer or employee of the city or any department or agency in their official capacity or during the performance of any official duty, shall follow this fiscal accountability rule and the associated Cash Handling Procedure. These shall be read in conjunction with the below City Charter, Denver Revised Municipal Code, and fiscal accountability rules noted to ensure compliance and understanding:

- City Charter Article II Mayor and Executive Departments, Part 5 Finance §2.53 and §2.54
- <u>Denver Revised Municipal Code Chapter 20 Finance, Article III. Disposition of Funds, Division 2.</u>
 <u>– Handling of Receipts and Procedures for Making Refunds, Sec. 36 and 38</u>
- Fiscal Accountability Rule 2.4 Separation and Rotation of Duties
- Fiscal Accountability Rule 3.3 Change Funds

DEFINITIONS

Business Cycle – The period beginning when receipts are accepted and ending when the receipts are deposited. This is typically at the end of a business day, but may be at the end of a shift, or at any point when receipts are compiled to make a deposit. Business cycle and deposit frequency shall comply with this fiscal accountability rule. **Deposit** – The act of depositing money into a city bank account. Deposits can be made electronically (imaged checks, credit cards, wires, and Automated Clearing House (ACH) payments) or manually (cash and checks delivered to the bank).

Change Fund Administrator – All sources of U.S. dollar payments in the form of paper, coin, check, cashier's check/official check, money order and electronic fund transfers (EFT). A debit or credit card, with a major network logo that the city accepts, will be processed in accordance to the terms and conditions associated with the issuer; conversion rates may apply for international debit or credit cards.

- **Cash** U.S. paper currency or coin.
- Check Negotiable paper instrument drawn on a bank for the authorized signer payable to a third party.
- Cashier's/Official Check A prepaid paper instrument to be handled the same as a check.
- Money Order A printed order for payment of a specified sum, issued by a bank or post office.
- Credit Card A plastic card having a magnetic strip or embedded micro-chip issued by a bank or other financial institution or business authorizing the holder to buy goods or services.

- **Debit Card** A plastic card having a magnetic strip or embedded micro-chip issued by a bank or other financial institution or business that draws funds from the customer's bank deposit account via ATM or point-of-sale transaction.
- Electronic Funds Transfers (EFT) An Automated Clearing House (ACH) or wire transfer transaction.

RULE

- 1. A department or agency shall establish, maintain, and monitor internal change fund policies and procedures. The policies and procedures may be more restrictive, but not more generous, than this fiscal accountability rule and the associated procedure as long as the more restrictive policies and procedures are consistently applied.
- 2. A department or agency shall ensure every receipt stored on site is secured at all times.
- **3.** A department or agency shall ensure adequate internal controls regarding separation and rotation of duties are in place in accordance with <u>Fiscal Accountability Rule 2.4 Separation and Rotation of Duties</u>.
- **4.** Receipts from every source shall be deposited into a depository account designated and approved by the Manager of Finance.
- 5. All receipts shall be counted and reconciled to the point-of-sale or payment system at the end of each business cycle. This activity shall be recorded in the city's financial system of record at a minimum of once a week.
- 6. A deposit shall be made each day the cumulative total of cash and checks to be deposited reaches \$500, or once each week, whichever comes first.
- 7. All credit and debit card activity shall be batched and manually or electronically transmitted and deposited to the bank each business day.
- 8. A check, debit card, and/or credit card shall not be accepted for payment of an amount in excess of the required payment.
- **9.** A proof of payment receipt from a cash register or a manual control-numbered receipt shall be provided to the payer either physically or electronically, whether a payment is received in person, by phone, or through the city's web based payment/cashiering interface.
- **10.** Every department and agency accepting debit or credit cards shall comply with city's <u>Payment Card Industry</u> (PCI) Security Policy (refer to <u>Procedure 3.4 – Cash Handling</u>).
- **11.** Every department or agency shall create and maintain a **Cashier Close-Out Procedure** addressing how they will document the cash drawer count and payment system.
- **12.** A department or agency shall create and maintain an **Over/Short Resolution Plan** addressing how they will respond to employees experiencing receipt and deposit overages/shortages. Employees shall not under any circumstances pay for shortages or keep excess funds (overages).
- **13.** A department or agency shall review their cash handling policies, processes, and procedures annually to ensure they are current and in compliance with applicable fiscal accountability rules. Any updates to a department or

agency cash handling policies, processes, and procedures shall be reviewed and approved by the Cash, Risk and Capital Funding Division prior to implementation.

14. Any department or agency exceptions to these fiscal accountability rules shall be submitted in writing to Cash, Risk and Capital Funding for review and approval.

AUTHORITY AND ACCOUNTABILITY

The **Controller's Office** and the **Cash, Risk, and Capital Funding Division** are responsible for this fiscal accountability rule and any procedures, guides, job aids, forms, and one-page summaries associated with this rule.

Daily Cash Deposits

Deposit Slips

- Totals match what is in the bag
- Must include full bag number above the MICR line
- Teller's Initials included
- Legible, full totals

Deposit Bags

- Full total on the deposit bag must match the deposit slip
- Cost Center=5032506—Cultural Garage Merchant ID (Found on deposit slip-varies depending on which lot/garage deposit is being made for)
- Teller's Initials
- Clear, legible information
- Deposit Slip goes in the top portion facing out
- Contents must be verified before sealed

Armored Knight Logs

- This is an important verification tool needed when discrepancies arise
- All information must be clear and complete
- Full bag numbers and full totals are a must

Ordering Deposit Slips and Bags

- Contact the City and County of Denver's Accounting Technician to place these orders
- Do not order anything through Armored Knights

Deposit Bag with Deposit Slip

Deposit Bag



Change Envelope Example



Armored Knight Log Example

| DATE | PREPARED BY INITIALS | DEPARTMENT | BAG # | NO PGKS. | SAID TO CONTAIN | TIME | DATE PICKED UP | MESSENGER-GUARD'S SIGNATURE |
|-------|-------------------------|------------|-----------|-------------|-----------------|------|-------------------|--------------------------------|
| 4127 | 28 | CCG | 551003111 | 1 | 360.00 | | | |
| 4127 | KS. | CCG | 551003112 | 1 | 72.00 | | | |
| 4/27 | d 8 | CCG | 551003113 | 1 | 14.00 | | | |
| 4127 | KS. | CCG | 551003114 | 1 | 119.00 | | | |
| 4/27 | dite - | CCG | 551003115 | 1 | (03.00 | | | |
| 4/28 | XX | CCG | 551003116 | 1 | 781.00 | | | |
| 4125 | diff. | CCG | SS1003117 | 1 | 121.00 | | | |
| 4128 | dis- | CCG | 551003118 | 1 | 3600 | - | | |
| 4128 | 13 | CCG | 551003119 | 1 | 12.00 | | | |
| 4128 | 13 | CCG | 551003120 | 1 | 171.00 | | | |
| 4/29 | to a | CCG | 551003121 | 1 | 32.00 | | | |
| 4/29. | ** | CCG | 551003122 | 1 | 412-00 | | | |
| 4/29 | KZ- | CCG | 551003123 | 1 | 1998-00 | | | |
| 4/29 | tà | CCG | 551003124 | 1 | 143.00 | | | |
| 4/24 | KX | CCG | 551003125 | | 200-00 | | | |
| 5/1 | Kà I | CCG | 551003126 | 1 | 63.00 | | | |
| 5/1 | dra I | CCG | 551003127 | - 1 | 40.00 | | | |
| 5/1 | Ağ | CCG | 551003138 | 1 | 818.00 | | | |
| 5/1 | XX | CCG | 551003129 | 1 | 311.00 | | | |
| 5/1 | XX | CCG | 551003130 | 1. | 30.00 | | | |

B. Credit Card Settlement

The Contractor will settle credit cards transactions daily. The Contractor will use contracted City-owned banking accounts/merchant IDs and send credit card settlement reports to Department of Transportation and Infrastructure Finance within 24 hours of settling the account(s). The parties agree that City is the merchant of record on all revenue control equipment and as such any credit card revenue will bedeposited directly into City's bank account from the revenue control equipment.

SECTION V: EQUIPMENT

A. Revenue and Operational Control Equipment

The City will provide revenue and operational control equipment. The Contractor shall perform the following: maintenance, preventative maintenance repairs, and/or service of all parking equipment and their systems. The Contractor in conjunction with the City will draft a detailed preventative maintenance plan within thirty (30) days of the Agreement start date. Once approved by the City, any modifications to the maintenance plan must be approved in writing by the City.

In the event that any City provided equipment is damaged or destroyed by the negligence of the Contractor or the Contractor's employees, the Contractor shall notify the City and agrees to be liable for the repair or replacement of the equipment as necessary.

In the event of a revenue control equipment malfunction and subsequent repair, the appropriate repair vendor and the City are to be notified immediately, via e-mailing a description of the equipment malfunction with information stating date, time, location, duration and how the equipment was repaired. The Contractor will not reset, relocate or disconnect equipment without prior approval from the City.

Within thirty (30) days of the execution of the Agreement, the City in conjunction with the Contractor will generate an inventory including model and serial numbers of all revenue control equipment, office furnishings/equipment, ticket supply and any other operating equipment.

Equipment Maintenance is subject to change with new PARCS equipment installation and new maintenance processes will be approved with Contractor prior to PARCS equipment going live.

1. Parking Revenue Control Equipment.

Contractor shall operate and maintain the City of Denver parking revenue control equipment, which includes the following:

- i. Management and financial reports showing daily, weekly and monthly revenues, access in and out of the Parking Facilities, availability of spaces, anti-passback functions, average parking duration of stay, average parking ticket value, status of access cards and other statistical information as needed.
- ii. Contractor shall keep City of Denver informed of all available upgrades and modifications to exiting parking revenue control equipment.
- 2. Parking Revenue Control Equipment Maintenance

Contractor shall perform daily preventive maintenance and regular minor maintenance on revenue control equipment in accordance with manufacturer's specifications. At a very minimum,

such work shall include the following items:

- i. Inspect and fix or replace all ticket dispensers
- ii. Inspect all clocks to be sure the times are correct
- iii. Replace broken or damaged gate arms
- iv. Inspect and fix all receipt functions computers, as necessary, to maintain a clear printout.
- 3. Parking Equipment Financing Option.

The City of Denver reserves the right to explore different financial alternatives to replace the existing T2/Paystation equipment including the financing the replacement of such equipment. The Parties agree to execute an amendment to this Agreement detailing the terms and conditions of the replacement of the parking equipment in accordance with section 11.

i. Equipment Cost Reimbursement.

If the City of Denver elects to have Contractor finance the purchase of the parking revenue control equipment, Contractor agrees to work with the City of Denver to find andaccept a method of finance with the lowest rate of interest available, or other mutually acceptable financing instrument. The cost of such equipment shall be financed by Contractor and reimbursed by the City of Denver over the term of the agreement in equal monthly installments payable with the reimbursement of the monthly operating expenses. Notwithstanding the foregoing to the contrary, Contractor, in its sole discretion, shall have the right to reject financing any T2/Paystations or other parking equipment on behalf of the City.

- ii. Timing
- B. Equipment Maintenance
 - 1. The Responsibility of the Contractor
 - i. Maintenance of parking equipment and their systems
 - ii. Preventative maintenance repairs of parking equipment and their systems
 - iii. Service of all parking equipment and their systems
 - iv. Maintain and service lot lighting and signage systems
 - 2. The Responsibility of the City
 - i. Maintain and service all life/safety (fire alarm, sprinkler, and monitoring systems).
 - ii. Maintain and service carbon monoxide detection system and exhaust fans.
 - iii. Maintain and service the passenger elevators, where applicable.
 - iv. Maintain and service Condominium owner's storage areas, where applicable.
 - v. Maintain and service Garage camera surveillance systems.
 - vi. Maintain and service Garage lighting systems, where applicable.
 - vii. Maintain and service heating and cooling systems (excluding minor repairs and maintenance in the Parking Office and cashier stations).
 - viii. Maintain and service heaters and air conditioners (excluding minor repairs and maintenance in the Parking Office and cashier stations).
 - ix. Service and repair the major electrical systems and plumbing (excluding minor repairs and maintenance in the Parking Office and cashier stations).
 - x. Inform the Contractor of repairs, modifications and other activities which may cause interruption of routine parking services.

xi. Maintain access systems (locks, keys and inventory control).

xii. Add to or replace revenue control equipment as needed.

SECTION VI: REVENUE AND REPORTS.

A. Collection of Revenue

Contractor shall charge, collect and handle all parking fees and charges in strict accordance with the terms of this Agreement. All traffic entering any of the Parking Facilities will do so only via sequentially numbered tickets or authorized monthly access control device. If ACH payments will be accepted at any point (online/monthly) need to specify daily settlement and NACHA rule compliance. The accepted forms of payment shall be cash, check, credit card, and payroll deduction. City of Denver shall deliver any and all advices and documents pertaining, but not limited, to counterfeit money, dishonored checks, and deposit corrections and the like to the Contractor's Controller or its designee immediately upon receipt.

B. Cash Losses

All cash losses including cashier shortages and those arising from the criminal acts of Contractor's employees or third parties shall be the responsibility of Contractor and reimbursed to the City and County of Denver.

C. Gross Revenues

Gross Revenues shall mean all monies, paid or payable to Contractor for transactions made and for services rendered by Contractor under this Agreement regardless of when or where the services are rendered, whether paid or unpaid, whether on a cash or credit basis. Monies payable to the City and County of Denver shall include, but not be limited to, any and all cashier shortages and overages. Dishonored checks and, uncollected/insufficient funds amounts shall not be included in Gross Revenues.

D. Deposit of Gross Revenue

Contractor shall daily deposit all funds collected the previous day in an account established by and to the credit of the City and County of Denver, or in other depository as directed in writing by the City and County of Denver, in accordance with the Parking Procedures Manual. It shall be considered that the Cityand County of Denver has come into possession of the deposited funds only when the bank has credited the funds to the City and County of Denver account. The parties agree that the City is the merchant of record on all revenue control equipment and as such any credit card revenue will be deposited directly into the City's bank account from the revenue control equipment.

E. Documented Revenue Controls and Revenue Enhancements

Contractor shall maintain the minimum revenue controls and procedures set forth in this Article. Private Operator shall create and maintain forms, policies, procedures, and objective performance benchmarks necessary to provide clear and concise "chain of custody" trails. At a minimum, Contractor shall maintain documentation, in a reasonable form and format to be determined by the City and County of Denver, verifyingthat the following activities are routinely followed:

- 1. Revenue Reports
 - i. Cashier (Shift) Reports- All activity of cashiers' shifts
 - ii. Daily Facility Summary Roll-up or master of all shifts for a facility
 - iii. Daily Deposit Summary Breakdown on cash bank deposits
 - iv. Revenue Summary Breakdown of revenue collected by month by facility by category of revenue (i.e. Monthly, Event, Validation, etc.)

- 2. Cashier Accuracy
 - i. Cashier Over/Short Tracks revenue shortages/overages by cashier by month;
 - ii. Cashier Overring/Underring Tracks cashier errors and performance;
 - iii. Balance Due Register Tracks collection efforts on bad debts, such as returned checks;
 - iv. Daily Cash Audit Reconciliation of tickets collected to cash and cash equivalents deposited.
- 3. Ticket Controls
 - i. Ticket Inventory Documents tickets as they are purchased and placed in inventory;
 - ii. Ticket Loading Logs Documenting the acquisition and installation of tickets;
 - iii. Ticket Reconciliation Reconcile parking tickets issued to parking tickets collected;
 - iv. Ticket Summaries Details of ticket collected by month sorted by type or increment.
- 4. Monthly Controls
 - i. Monthly Card Inventory Documents Monthly Cards as they are purchased and placed into inventory;
 - ii. Monthly Card Issuance Tracks issuance and Monthly cards;
 - iii. Monthly Card Reconciliation Reconcile active card to billed cards.
- 5. Validation Controls
 - i. Validation Inventory Documents validations as they are purchased and placed into inventory
 - ii. Validation Coupon Logs Tracks issuance and sale of validation coupon books
 - iii. Validation Coupon Reconciliation Reconciles coupon books sold to revenue by month
- F. Monthly Report

Contractor shall provide, by the 15th of each month, a report summarizing all activity at each Parking Facility for the preceding month in a form and format to be approved by the City and County of Denver. This monthly report shall include a cash-based income and expense statement that shall tie to deposits and expenditures and shall identify each revenue/expense category by line item with a Month and year to date result. Contractor shall also provide a management analysis and commentary on monthly results, plus recommendations and suggestions for operational and financial improvement. Contractor shall explain in reasonable detail in the monthly report any budget variances in excess of 2%. The preparer and Contractor Facility Manager shall sign the reports. This report will be the basis for the amounts to be reimbursed to Contractor by the City and Countyof Denver. Contractor shall reconcile discrepancies in any of the reports within three (3) working days of discovery of the discrepancy. The City and County of Denver may, with ten (10) days written notice to Contractor, add, delete or modify the type and frequency of the periodic reports at any time.

G. Annual Operating Budget

Contractor shall prepare a proposed detailed annual operating budget on a form(s) provided by the City and County of Denver detailing the projected revenues, expenses, parking rates for the upcoming fiscal year. Starting with the second year of this Agreement, Contractor shall submit this report no later than January 31 of each year. The City and County of Denver, exercising reasonable judgment, shall approve disapprove the proposed annual operating budget or portions of the categories of expenses or individual items contained in the annual operating budget.

All Unbudgeted and Unapproved expenses including Payroll and Payroll Related Expenses will not be

reimbursed unless approved in writing by the City and County of Denver prior to implementation and or purchase. The Unbudgeted and Unapproved Payroll and the resulting Payroll Related Expenses will include but not limited to, additional coverage, additional staffing, and pay rate increases other than approved annual merit increases.

H. Monthly Card Reconciliation Report

Every month Contractor shall perform a "Monthly Card Reconciliation Report." Such reconciliation shall include but not be limited to an analysis of all monthly parking cards, both revenue and non-revenue producing cards, and all amounts due from such cards and reconcile Contractor operating system with its financial systems. Contractor shall submit such report to the City and County of Denver in a form approved by the Cityand County of Denver.

I. Monthly Parking Tickets Reconciliation Report.

Contractor shall reconcile parking tickets issued to parking tickets collected on a daily basis. The difference will be reported as "Missing Tickets," which shall mean any parking ticket for which transactiondata has beenrecorded on the cash register journal tape but Contractor cannot produce the actual ticket.

Contractor shall be responsible for all Missing Tickets in excess of 0.5% of the total cash parking tickets sold on a daily basis. In such event Contractor will be charged the maximum daily rate for each missing ticket which amount will be deducted from Contractor's management fee. Missing tickets be adjusted for exception events that are outside Contractor's control or are previously agreed upon as exception events. An exception event that causes ticket loss shall be documented and shall not count against the ticket loss. Examples of these exception events shall include equipment failure outside of our control, severe weather, power or communication loss, dates when gates are raised post event, and ad-hoc special requests of the theaters.

The Monthly Parking Tickets Reconciliation Report shall be based on the daily parking ticket reconciliation reports and shall include the transaction date, time, exit lane number, cashier's name transaction number and amount collected.

Contractor shall be responsible for all missing tickets in excess of 0.5% as set forth in this contract. Contractor shall be charged the maximum daily rate at the applicable City and County of Denver parking facility rate foreach missing ticket and the total shall be deducted from Contractor's management fee.

SECTION VII: DAMAGES

A. Operational

Documented violations by the Contractor of any of the duties and requirements listed in this Scope of Work will result in the assessment of a one hundred-dollar (\$100.00) penalty, per violation, which will be deducted from the Contractor's management fee.

B. Reporting

For each Garage and Lot, the Contractor shall provide accurate monthly reports and supporting documentation for reimbursable expenses to the City no later than the fifteenth (15th) of each calendar month and shall deliver other accurate reports no later than the agreed upon schedule of time. If the Contractor fails to provide said service level, the City shall be entitled to a credit against the monthly management fee payable to Contractor equal to the lesser of a lump sum of one hundred dollars (\$100.00)

or fees of fifty dollars (\$50.00) per page per erroneous report as fixed and agreed upon liquidated damages and not as a penalty against the Contractor for each day or fraction of a day the reports are delivered later than set forth above. The City otherwise reserves all of its legal and equitable rights with respect to any breach or default of the Management Agreement.

Repeated inaccuracies, illegibleness, or other evidence of negligent management in the distribution of reportsshall constitute, in the sole discretion of the City, cause to terminate this agreement.

C. Deposits

The Contractor shall deposit the monies collected into designated City bank account(s) within 24 hours of the collection date, Monday through Friday and shall provide documentation of the date and time of the deposit transaction, in accordance with the Department of Finance Cash, Risk and Capital Funding Division Receipting Requirements for City Funds (RULE 3.4 – RECEIPT AND DEPOSIT: Pages 7-11). If the Contractor fails to provide said service level, the City shall be entitled to a credit against the monthly management fee payable to Contractor equal to 5% of the daily gross revenue deposited as fixed and agreedupon liquidated damage and not as a penalty.

The Contractor shall monitor, maintain and keep records for the electronic pay station and cashier station change fund balances and replenish as needed. The City may provide the Contractor with change funds sufficient for each Garage(s) operation, however, it is expected that the Contractor will be responsible for providing a sufficient change fund needed to appropriately operate each pay station and cashier booth effectively. The estimated total change fund amounts for each Garage is: CCG -\$1,500, DJCG - \$3,000. Change fund amounts for each Garage must be approved in writing by the City.

D. Credit Card Settlements

The Contractor will settle credit cards daily, concurrent with closing the Garage. The Contractor will send credit card settlement reports to Transportation and Infrastructure Finance and Administration within 24 hours (Monday through Friday). If cards are handled by cashiers, they shall be managed in accordance with PCI DSS and card data shall not be recorded in any way.

SECTION VIII: MAINTENANCE AND CLEANING

- A. Overall parking garage cleanliness will be the responsibility of the Contractor.
- B. General Guidelines
 - 1. The entire Garage, driveways, walkways, islands, curbs, etc., must be power washed at least once a year, unless otherwise approved by the City. The Garage washing should be done during warm weather on an on-going schedule to be approved in writing by the City.
 - 2. The entire Lot must be power vacuumed/swept at least once per quarter, unless modified in advance by the City. A schedule of power sweeping must be approved by the City.
 - 3. The entire Garage must be power vacuum/swept at least quarterly or at the request of the City. A schedule of power sweeping must be approved by the City.
 - 4. Clean all revenue control devices at least once per week, or as needed.
 - 5. Clean all electric vehicle charging station devices at least once per week, or as needed.

- 6. Clean all Garage handrails (including supporting rails) at least once per week, or as needed.
- 7. All Garage interior and exterior stairwells shall be swept, vacuumed, or wet mopped at least once per week and or as often as necessary.
- 8. All Garage air vent louvers and overhead piping shall be cleaned at least once per month, and/or as often as necessary.
- 9. The Garage cashier's booth shall be cleaned as often as necessary, inside and out to achieve a clean and professional appearance.
- 10. All Garage windows shall be cleaned at least once per month, and as often as necessary.
- 11. All walkways, islands, curb areas, and stairwells must be hand-swept at least weekly, or as needed or requested by the City. Certain areas may allow cleaning by air blower, however must be approved in writing by the City.
- 12. Empty all garbage cans at least twice per week, or more if needed, into a central dumpster. Contract for disposal of same.
- 13. Clean all Garage signage at least once per month or as needed.
- 14. Daily check for oil and fuel leaks from automobiles. If oil or fuel leaks are identified, immediately place oil or fuel absorbing compound on all spots then sweep-up and remove the compound. This oil or fuel-soaked compound is now considered hazardous material and must be disposed of properly.
- 15. Keep all sidewalks, Garage entrances and stairwells free of any ice and/or snow.
- 16. Re-paint parking stall and drive lane lines at least once per year, or as needed.
- 17. Power-sweeping and scrubbing shall be accomplished on a routine basis to be determined in consultation with the City.
- 18. Burned out bulbs and ballasts shall be replaced within two (2) business days
- 19. Trash cans should be emptied daily and/or when more than 2/3 full
- 20. Garage Only: It will be the responsibility of the Contractor to immediately plow accumulated snow on the top levels of the Garage and ramps leading to the top level or close level off to vehicles and pedestrians as directed by the City. The use of a metal plow blade is not allowed. To de-ice top levels of Garages, use only garage safe de-icier (Calcium Magnesium Acetate (CMA)), approved by the City. Any other use of an un-authorized de-icer may damage the concrete and mayrequire the Contractor to make the necessary repairs at their own costs.
- 21. The Contractor will maintain the interior of the Parking Manager's offices, adjacent areas, and additional offices or areas as directed, to the highest degree of cleanliness and order. Office furniture and equipment will at all times be presentable and businesslike. Also, painting of walls and ceilings of same, and cleaning of all carpets and windows.

- 22. Inspect and clean all Lot signage at least once per week, or as needed.
- 23. Keep all sidewalks and pedestrian walkways free of any ice and/or snow. For the Denver Justice Center Garage and Cultural Center Complex Garage only, the property management company Shames Makossky keeps the sidewalks and pedestrian walkways free of any ice and/or snow not Contractor.
- 24. On a daily basis, inspect, identify and remove any trash and debris (including weeds) from Lots and surrounding Lot grounds landscaping.
- 25. It will be the responsibility of the Contractor to remove accumulated snow in the Lots. A snow removal plan must be approved by the City within thirty (30) days from the execution date of the Agreement.
- 26. Daily check for oil and fuel leaks from automobiles. If oil or fuel leaks are identified, immediately place oil or fuel absorbing compound on all spots then sweep-up and remove the compound. This oil or fuel-soaked compound is now considered hazardous material and must be disposed of properly.
- 27. Daily check for loose or moved parking blocks/wheel stops. If loose or moved blocks are identified, they are to be immediately replaced and secured.
- 28. Re-paint the parking lot lines at least once per year, or as needed.
- 29. It is the responsibility of the Contractor to maintain lighting for the Lot lights, lighted sign cabinets, and pay stations within the Lots, and to replace all burned out bulbs as necessary.

A detailed maintenance/janitorial schedule including daily, weekly, monthly and annual duties will be generated by the Contractor in conjunction with the City within thirty (30) days of the contract start date. This schedule can be modified at any time with City approval. Changes must be approved in writing by the City.

SECTION IX: OPERATIONS

- A. Responsibilities
 - 1. Contractor shall:
 - i. Provide complete operational control of whole Garages and Lots as directed by the City.
 - ii. Supervise the use of the Garages and Lots by all parkers. Use of reserved spaces will bemonitored.
 - iii. For revenue control, the Contractor's manager will be required to provide continual attention to established revenue control procedures. The size and complexities of the Garages makes such procedures an essential part of the overall operations.
 - iv. The Contractor's resident manager shall meet on a monthly basis with the City to coordinate Garage and Lot operations and to discuss the monthly financial and expenditure package.
 - v. The Contractor's resident Manager, at the direction of the City, shall meet on an as neededbasis with the City to coordinate any event.

- vi. Purchase and pay for all approved supplies, required under this Agreement, for the parkingoperation.
- vii. Provide a list of personnel, including emergency telephone numbers, shall be provided to theCity, and updated as necessary.
- viii. Provide assistance to Garage customers, such as directions and minor car care (i.e., flat tire assistance, battery starting, aid in locating their vehicle)
- 2. The City shall:
 - i. Establish and/or approve Garage and Lot operating rates and hours of operation Pay all Garage related utilities
 - ii. Appoint a designated contract administrator who shall serve as the Contractor's primary contact with the City.
 - iii. Pay Lot utilities (if applicable). Exceptions include several Lots with Xcel invoicing for lighted sign cabinets, pay stations, and/or lot lighting. The Contractor will pay for the utilities for these services as a reimbursable monthly expense.
 - iv. Appoint a designated contract monitor who shall serve as the Contractor's primary contact with the City.

B. Monthly Parking

Contractor may sell monthly or other long-term parking spaces to potential customers and exercise adequate accounting control over access device distribution utilizing procedures approved by the City. The individual lot allocations of monthly permits sold must be approved, in advance, by the City.

Monthly parking shall be handled so that all permits/parking devices issued are verified against a list of monthly accounts in the Contractor's billing system. The common factor for verification will be: name on account, phone number, access device/permit number, and Lot access method/level.

Monthly parkers will pay in advance, unless approved by the City. Monthly accounts shall be paid by the fifth (5^{th}) of the month and any accounts not paid by the tenth (10^{th}) shall be deactivated unless otherwise approved by the City. Appropriate action at that time will be the cancellation of the parking device or charge for the issuing of daily/hourly parking.

Monthly parkers will be required to fill out a "Monthly Parker" contract and be familiar with the rules that apply to the contract and the Lot or Garage. The Contractor will issue all monthly permits/access devices and manage all paper or electronic applications. Deposits on monthly permits/access devices along with the amount, accounting and reporting procedures must be approved in writing by the City.

The monthly parking contract issued by the Contractor must be approved in writing by the City. The City shallhave the right to edit and/or modify the parking contract, at any time, as deemed necessary.

C. Cash Management

All currency, coins, and/or checks shall be deposited via armored courier at least once each day, Monday through Saturday. Copies of all deposit records must be maintained by the Contractor and available for review within 24 hours by the City. Any alterations to this schedule must be approved in writing by the

City, in accordance with the Department of Finance Cash, Risk and Capital Funding Division Receipting Requirements for City Funds.

Locked collection canisters will be taken from each pay station machine by the Contractor's facility manager, or an authorized employee, to an authorized secure location. The Contractor will then unlock, reconcile, and deposit the revenue from the canisters into a City account via armored car service. At least two (2) authorized employees must be present during the entire collection process. The Contractor's authorized list of collectionemployees must be approved in advance by the City.

Deposits shall be broken down by cash, coins and checks. Monthly parking sales must be deposited on a separate deposit slip from transient and special event receipts. Bank deposit slips will be provided to the Contractor at no charge.

All deposits shall be made with a 3-part bank deposit slip. Copies of the deposit slips go to the following recipients:

- 1. Bank
- 2. Department of Transportation & Infrastructure Finance
- 3. Contractor File

All money and collection canisters, including spares, shall be kept locked up at all times in a secured safe. All Contractor cash counting shall be conducted in a designated locked and secure area. These coin orders are received from the bank via armored courier currently – if this continues, secure handling of coin orders shouldbe referenced here also.

Modifications to the cash management program must be approved in writing by the City.

D. Audit Program

The Contractor in conjunction with the City will generate a detailed financial and operational audit program for each Garage within sixty (60) days of the execution of this Agreement. The audit program must be approved in writing by the City. Modifications to the audit program must be approved in writing by the City.

- E. Special Policies and Procedures
 - 1. Free or Discounted Parking

A list of signatures authorized to provide free or discounted parking shall be kept on file (along with authorization letters) in the manager's office and in each cashier's booth. Authorization of free or discounted parking must be approved in writing through the City.

2. Validations

Provide a parking validation program option to parkers with approval in writing by the City.

3. Employee Parking

Contractor employees shall be issued free access devices and shall be recorded in the monthly billing list accordingly. While on duty, all Contractor employees can park in an approved designated area. The designated areas must be approved in writing by the City. Off-duty and

other Contractor employees do not have parking privileges.

4. Event Parking

The facility manager shall remain alert to all special events in their respective facilities and the surrounding area that may potentially impact the Garage(s) and Lots. Special events can cause unusual traffic demands and the facility manager must staff accordingly to efficiently manage the demand ofany event. Staffing and event plans must be provided to the City in advance.

5. Traffic Control

The Contractor is responsible for maintaining efficient ingress and egress traffic flow within the parking facilities by directing patrons to available parking, preventing traffic delays and directing patrons away from areas that are full. This control may include closing the entire Garage(s) when it becomes full. If the Garage(s) becomes full, the Contractor must notify the Traffic Management Center immediately, so DOTI can take specific on-street actions. The Contractor must re-open the Garage(s) as soon as vacancy permits. The Contractor must also notify the Traffic Management Center immediately upon re-opening. The Contractor shall keep a detailed log for each Garage of full and re- open dates. This log shall include, at a minimum, the date and time when each Garage was full or re-opened and any pertinent notes associated with each event.

Event management plans for each Garage must be created by the Contractor and approved in writing by the City within sixty (60) days of the Agreement start date. Modifications to the event managementplans must be approved in writing by the City.

6. Enforcement

The City will perform primary enforcement of the Lots and Justice Center Garage on a daily basis. The Contractor may provide enforcement services to all Lots and Justice Center Garage on as needed and determined by the City. If City determines use of Contractor Enforcement, all vehicles not properly paying for parking will be issued a Contractor violation notice that outlines a violation fee schedule for the non-paying customer to follow. The Contractor violation fee schedule needs to be approved, in advance, by the City.

SECTION X: SECURITY

A. Security Service for Each Surface Lot/Garage

The Contractor shall employ a licensed and bonded professional security service approved in writing by the City. For the Cultural Center Garage, a detailed schedule of security personnel and responsibilities must be approved in writing by the City. Modifications to the schedules or responsibilities must be approved in writingby the City.

- B. Facility Security
 - 1. Keys and Combination Codes

The Contractor will exercise extreme care to assure that keys and combination codes that have

been assigned to the Contractor (i.e., office and to various pieces of revenue control equipment) are restricted only to those personnel needing the keys to perform their duties properly. The Contractor will keep a log or master list of who has keys to which doors and pieces of equipment. The City mustapprove the list of the authorized personnel.

- 2. General
 - i. Do not prop open pedestrian or stairwell doors for any reason.
 - ii. Check for one-way "free exit" from all Garage level doors, to all stairwells and then to the outside per Fire Department regulations, and that the same doors close with auto closures.
 - iii. Cashier booth doors and windows to remain locked at all times, when not occupied.
- C. Security of Records
 - 1. Receipts

All receipts collected are the responsibility of the Contractor until deposited into the City's bank account. All money collected will be kept in the locked drop safe and only a limited number of employees will have access to these funds. The list of approved employees must be approved in writing by the City. The approved employees will have access to these moneys for counting and preparation of daily bank deposits. The safe combination and the locks to the count room will be changed by the Contractor whenever an employee, having access to these areas, leaves employment of the Contractor.

2. Parking Entry/Exit Tickets, Validations and Citations

The Contractor shall be responsible for protecting from theft or misuse all parking entry/exit tickets, validations, and citations collected and will be held accountable for all of these purchased items. All voided tickets must be identified with a description of the reason for which it was voided. The Contractor will provide a separate reporting category for voided tickets and process them with the daily reports. All mutilated, damaged, "found" or not regularly transacted tickets will be voided and maintained in the same manner. All entry/exit tickets and validations will be stored in a locked area and dispensed by authorized personnel. The City must approve the list of the authorized personnel.

3. Storage of Collected Transaction Tickets

All original collected entry/exit and validation tickets will be stored by date, cashier and shift. These original transaction tickets will be stored in a manner so as to be available for inspection within 24 hours from the time of request. All transaction tickets will be stored for audit for three (3) years.

4. Staff Daily Logs

The Contractor will require security staff to maintain and complete daily log reports for each shift. The report will include detail of Garage areas monitored, specific time of monitoring, all security incidents noticed, actions taken, to respond to security, incidents, and other duties performed at specific times during the shift. These reports must be signed by the employee and supervisor at the end of the shift. Reports will be kept on file in the Garage office and available for review within 24 hours by the City.

5. Filing of Charges of Destruction of Public Property

Any individual observed breaking gate arms or damaging City-owned equipment or property is to be reported to the police and charges of destruction of public property are to be filed with the police. The Contractor employees are to be trained to obtain a license plate number and description of the driver in such instances to better aid the police.

6. Filing of Accident Reports for Personal Injury to Patrons

The Contractor will prepare an accident report and obtain pictures for any injury to a patron within the Garage. The report will discuss in detail the nature of the injury (accidental or assault), the specific location, parties involved, first aid administered, etc. The Contractor report will be delivered to the City within 24 hours of the incident and kept on file in the Garage office.

7. Damage to Customers' Vehicles

Any customer whose vehicle is damaged in the Garage(s) and who requests assistance is to be instructed to file an Incident Report. A copy of the incident report will be delivered to the City within 24 hours of the incident and kept on file in the specific Garage office location.

8. Emergencies

Within thirty (30) days of the contract start date, the Contractor will be responsible to have a plan approved by the City for any emergency that a minimum will include: attempted robberies, natural disasters, injuries to employees or the public, and fires. The Contractor will ensure their employees are well trained and able to respond according to this emergency plan.

New process for security of records will be implemented when new PARCS equipment isinstalled.

SECTION XI: STAFFING AND PERSONNEL

The Contractor shall provide qualified personnel with a professional demeanor to perform all required operational and maintenance/janitorial duties at the Garages and Lots. Contractor personnel shall always be clean and neat and shall deal with parking patrons in a prompt, polite and business-like manner. All Contractor personnel will comply with theCity's and Contractor's general rules for employee conduct.

The Contractor shall always maintain adequate personnel to provide the level of service required to meet the needs of the Agreement.

No food or beverages are permitted near City-owned equipment such as fee computers, revenue control equipment, and office equipment.

A staffing plan for each Garage must be approved in writing by the City. Changes to the staffing plans must also be approved in writing by the City.

Prior to hiring, all resumes of the Contractor's management and supervisory staff supporting this Agreement must beapproved in writing by the City.

Employee incentives programs must be requested in writing and approved in writing by the City. Employee incentiveprograms may or may not be approved pending the details of the request.

- A. Management Staff:
 - 1. Account Manager/Supervisor (portion of salary) Available to the City 24/7
 - 2. Bookkeeper/Supervisor (portion of salary) Available to the City 8 a.m. 5 p.m., Monday Friday. It is not the intent of the City to reimburse the full salary of management staff as these services are not needed on a full-time basis, however Contractor management must spend a percentage of their time dedicated to successfully and professionally manage this contract.
 - 3. Management Operator will present options to reduce cost with management and office personnel. Account Manager must be available on weekdays/weekends during special events. Management/Office staff is subject to change as we automate garages.

B. Uniforms

All attendants, security personnel, cashiers, maintenance personnel, and shift supervisors will wearuniforms at all times while on duty. The Contractor shall provide uniforms for employees, at no expense to the employees, except as indicated herein. Uniforms will be purchased by the Contractor and, as this is a reimbursable expense, all uniforms are the property of the City and County of Denver. Uniforms thatare soiled, stained, torn, disheveled or in any way, ill-fitting or unsightly, must be replaced by the Contractor at no expense to the employee. However, employees will not be exempt from replacement or repair costs resulting from employee's acts of negligence, vandalism, or abuse of the uniform. The uniform must have the identification insignia of the Contractor a well as an employee photo identification badge. At no time will the Contractor's employees be permitted to wear any clothing or optional item which differs from the approved uniform. Uniforms must be approved in writing by the City.

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SECTION XII: PARKING RATES AND HOURS OF OPERATION

A. Current Rates

Rates are decided upon by the City. Following are the regular rates prior to COVID:

1. <u>Cultural Center Garage (65 West 12th Avenue)</u>

| \$140.00 |
|----------|
| \$185.00 |
| |
| \$2.00 |
| \$4.00 |
| \$6.00 |
| \$8.00 |
| \$15.00 |
| \$30.00 |
| \$40.00 |
| \$10.00 |
| |

2021 Cultural Garage Current COVID Rates

| <1 hour | \$3.00 |
|------------|---------|
| 1-2 hours | |
| 2-3 hours | \$6.00 |
| 3-5 hours | |
| 5-7 hours | |
| 7-12 hours | \$10.00 |
| 12+hours | |

| 2. | | <u>Center Garag</u> DSD) Month | <u>e (490 West 14th Avenue)</u> ly \$140.00 |
|----|-----------------------|-----------------------------------|--|
| | | ours | \$6.00 |
| | | ours | |
| | | hours | \$14.00 |
| | | | f-Peak Hours (12pm-1am) |
| | | | Hours (12pm-12pm) |
| | Motorcycle | ; | \$4.00 |
| | Juror | | \$7.00 |
| | <u>2021 Justic</u> | e Center Gar | age Current COVID Rates |
| | 2 h | ours | \$3.00 |
| | 6 h | ours | \$6.00 |
| | 13 | hours | \$10.00 |
| | | D Off-Peak: | |
| | | D Peak: | |
| | | otorcycle: | |
| | Juror: | | \$7.00 |
| 3. | <u>Acme Lot (1430</u> | 0 14 th Street) | |
| | Transient: | | |
| | 1 h | our | \$6.00 |
| | 12 | hours | \$14.00 |
| | <u>2021 Acme</u> | Lot Current | COVID Rates |
| | 1 h | our | \$2.00 |
| | 12 | hours | \$8.00 |
| 4. | Auraria Lot (13 | 10 Larimer S | treet) |
| | Transient: | | |
| | 1 h | our | \$3.00 |
| | 2 h | ours | \$6.00 |
| | 3 h | ours | \$9.00 |
| | 4 h | ours | \$12.00 |
| | 5 h | ours | \$15.00 |
| | 6 h | ours | \$18.00 |
| | Motorcycle | e | \$6.00 |
| | <u>2021 Auror</u> | ia Lot Currer | nt COVID Rates |
| | 1 h | our | \$2.00 |
| | | ours | \$4.00 |
| | | ours | \$6.00 |
| | | ours | \$8.00 |
| | | ours | \$8.00 |
| | | ours | \$8.00 |
| | Motorcycle | | \$3.00 |
| | - | | |

5. Bannock Street Lot (1345 N. Bannock

| J. Dannock St | $\frac{1001}{1045}$ N. | Dannock | | | | | | | |
|--|------------------------|-----------------|--|--|--|--|--|--|--|
| Street) | Fransient: | | | | | | | | |
| | 3 hours | \$7.00 | | | | | | | |
| | 10 hours | \$13.00 | | | | | | | |
| <u>2021 B</u> | annock Lot Curre | ent COVID | | | | | | | |
| | Rates3 hours | \$2.00 | | | | | | | |
| 101 | nours | \$8.00 | | | | | | | |
| 6 <u>Chestnut Lot (2004 Chestnut</u> Place)Transient: | | | | | | | | | |
| Place) | | | | | | | | | |
| | 1-3 hour(s) | \$5.00 | | | | | | | |
| | 5 hours | \$9.00 | | | | | | | |
| | 13 hours | \$13.00 | | | | | | | |
| <u>2021 C</u> | hestnut Lot Curre | ent COVID Rates | | | | | | | |
| | 3 hours | \$2.00 | | | | | | | |
| | 5 hours | \$4.00 | | | | | | | |

12 hours

7. Firehouse Lot (1322 Blake

| Street)Transient: | |
|-------------------|---------|
| 1-3 hour(s) | \$9.00 |
| 12 hours | \$15.00 |

2021 Firehouse Lot Current COVID Rates

\$8.00

| 3 hours | \$4.00 |
|----------|--------|
| 12 hours | \$8.00 |

8. North Elati Lot (1395 N. Elati Street) - No

ChangeMonthly: \$135.00

*Monthly permit parking is available in this lot Monday – Thursday for employees meetingthe zoning restrictions. This lot offers paid public parking for weekend special events in thearea Friday through Sunday. Transient:

12 hours \$10.00

9. South Elati Lot (1309 S. Elati

| Street)Transient: | |
|-------------------|---------|
| 5 hours | \$7.00 |
| 12 hours | \$14.00 |
| 24 hours | \$25.00 |

2021 South Elati Lot Current COVID Rates

| 5 hours | \$2.00 |
|-----------|---------|
| 12 hours | \$8.00 |
| Overnight | \$12.00 |

The Contractor is expected to submit Garage and Lot rate structure recommendations, to include area rate and occupancy surveys, at a minimum of every six months to the City for review. Modifications to all Garage and Lot rate structures must be approved in writing by the City.

B. Hours of Operation

The hours of operation, for each individual Garage and Lot, is decided by the City. Following are the current hours of operations for each Garage:

- Denver Justice Center Garage: Open 24 hours a day, 7 days a week, 365 days a year
- Cultural Center Complex Garage: Open 5 am to 11 pm, daily
- <u>Surface Lots</u>: Open 24 hours a day, 7 days a week, 365 days a year

Facility hours of operation are subject to change, at any time, with the City's written notice.

Exhibit B Fees and Proposed Budget





DOTI Management Fees

| OPERATIONS | MONTHLY FEES | YEARLY FEES | | | |
|-----------------------|------------------|------------------|--|--|--|
| Cultural Center | \$2,525.00/month | \$30,300.00/year | | | |
| Denver Justice Center | \$2,000.00/month | \$24,000.00/year | | | |
| Acme Lot | \$105.64/month | \$1,267.68/year | | | |
| Auraria Lot | \$351.15/month | \$4,213.80/year | | | |
| Bannock Lot | \$157.01/month | \$1,884.12/year | | | |
| Chestnut Lot | \$196.26/month | \$2,355.12/year | | | |
| Firehouse Lot | \$252.49/month | \$3,029.88/year | | | |
| North Elati Lot | \$43.49/month | \$521.88/year | | | |
| South Elati Lot | \$122.00/month | \$1,464.00/year | | | |
| TOTAL FEES | \$5,753.04/month | \$69,036.48/year | | | |

As your valued partner, it has always been our intent to remain fiscally responsible in our fee. This is why **SP+** has not increased or changed the management fee in the 12 years of our partnership. We hope that **SP+** can continue to bring more and more value to our partnership with you.

ON-CALL, AS-NEEDED HOURLY RATES

Contractor Name: _____ Plus Corporation

List <u>ALL</u> potential firm personnel titles/classification that may be utilized under the Agreement for on-call, as-needed services, and their respective hourly rate. Do not list names of personnel, only titles (i.e. Project Manager). Provide additional sheets as necessary.

| Title/Classification | Responsibilities | Rate/Hr. |
|----------------------|--|----------|
| Maintenance Porter | Light duty janitorial and maintenance | \$18.00 |
| Special Projects | Rate surveys, project management, administrative | \$31.25 |
| | | |
| | | |
| | | |
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| | | |
| | | |

Multiplier, which when multiplied by the direct labor rate yields the above hourly billing rate: 1.5.

The City will not compensate the contractor for expenses such as postage, mileage, parking, or telephone costs. Reproduction, if requested by the City, shall be reimbursed at actual cost if approved in advance by Project Manager. Such costs are, in all such instances, included in the hourly rates paid by the City. Reproduction of submittals requested by the City including such items as end-of-phase reports, drawings, bid documents, record drawing reproducibles, etc. are not included in the hourly rates, and will be itemized as a not-to-exceed reproducible expense and will be reimbursed at actual cost

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| SP+ | SP+ CULTURAL CENTER GARAGE - EXPENSE BUDGET - RFP | | | | | | | | | | | | |
|-------------------------------------|---|--------|--------|--------|---------------------------------------|--------|--------|--------|--------|--------|--------|---------|---------|
| | | | | | | | | | | | | | |
| | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | TOTAL |
| REVENUE | 17.000 | | | | | | | | | | | | |
| Transient | 45,000 | 47,250 | 49,613 | 52,093 | 54,698 | 57,433 | 60,304 | 63,320 | 66,485 | 69,810 | 73,300 | 76,965 | 716,271 |
| Special Event | 6,500 | 6,500 | 6,500 | 6,500 | 7,000 | 7,500 | 7,500 | 7,500 | 7,000 | 6,500 | 6,500 | 7,000 | 82,500 |
| Performer Passes | | | | | | | | | | | | | 0 |
| Validation | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 | 66,000 |
| Monthly Regular | 6,500 | 6,695 | 6,895 | 7,100 | 7,315 | 7,530 | 7,530 | 7,530 | 7,530 | 7,530 | 7,530 | 7,530 | 87,215 |
| Monthly Reserved | | | | | | | | | | | | | 0 |
| Other Revenue (Specify) - Art Hotel | 1,700 | 1,700 | 1,700 | 1,700 | 1,700 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 24,600 |
| TOTAL REVENUE | 65,200 | 67,645 | 70,208 | 72,893 | 76,213 | 80,263 | 83,134 | 86,150 | 88,815 | 91,640 | 95,130 | 99,295 | 976,586 |
| | | , | | ,, | , | , | | | | | | | |
| PAYROLL EXPENSES | | | | | 1 | | 1 | | | 1 | | | |
| Salaries & Wages | 11,253 | 11,253 | 11,253 | 11,253 | 11,253 | 11,253 | 11,253 | 11,253 | 11,253 | 11,253 | 11,253 | 11,253 | 135,036 |
| FICA Contribution | 861 | 861 | 861 | 861 | 861 | 861 | 861 | 861 | 861 | 861 | 861 | 861 | 10,332 |
| City Occupational Tax | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State Unemployment Tax | 58 | 58 | 58 | 58 | 58 | 58 | 58 | 58 | 58 | 58 | 58 | 58 | 696 |
| Federal Unemployment Tax | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 156 |
| | | 1,069 | 1,069 | 1,069 | 1,069 | 1,069 | 1,069 | 1,069 | 1,069 | 1,069 | 1,069 | 1,069 | 12,828 |
| Work. Comp. Ins. | 1,069 | | , | | · · · · · · · · · · · · · · · · · · · | | | | | | | | , |
| Other (Specify) Health & Pension | 1,811 | 1,811 | 1,811 | 1,811 | 1,811 | 1,811 | 1,811 | 1,811 | 1,811 | 1,811 | 1,811 | 1,811 | 21,732 |
| TOTAL PAYROLL EXPENSES | 15,065 | 15,065 | 15,065 | 15,065 | 15,065 | 15,065 | 15,065 | 15,065 | 15,065 | 15,065 | 15,065 | 15,065 | 180,780 |
| OTHER EXPENSES | | | | | | | | | | | | | |
| Uniforms & Laundry | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 38 | 456 |
| Contract Labor | 00 | 00 | 00 | 00 | 00 | 00 | 00 | 00 | 00 | 00 | | 00 | 0 |
| Power Washing & Striping | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9,000 | 0 | 0 | 0 | 0 | 9,000 |
| Printing & Ticket | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 250 | 3,000 |
| Telephone & Computer | 777 | 777 | 777 | 777 | 777 | 777 | 777 | 777 | 777 | 777 | 777 | 777 | 9,324 |
| R&M Waste Removal Snow | | | | | | | | | | | | ,,,, | 0 |
| R&M -Sweepers/Scrub | | | | | | | | | | | | | 0 |
| R&M Bulding | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 18,000 |
| Police - Event Traffic Direction | 11,715 | 11,715 | 11,715 | 11,715 | 11,715 | 11,715 | 11,715 | 11,715 | 11,715 | 11,715 | 11,715 | 11,715 | 140,580 |
| License & Fees | 0 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 400 |
| | | | | | | | | _ | | _ | 0 | | |
| Office Supplies | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 1,500 |
| Office Equipment | 405 | 405 | 405 | 405 | 405 | 405 | 405 | 405 | 405 | 405 | 405 | 405 | 0 |
| Garage Supplies | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 1,500 |
| Data Processing Fees | 470 | 470 | 470 | 470 | 470 | 470 | 470 | 470 | 470 | 470 | 470 | 470 | 5,640 |
| Refunds | 4 457 | 4 453 | 4.457 | 4 453 | 4 453 | 4.457 | 4.457 | 4.457 | 4.457 | 4 453 | 4 453 | 4 4 5 7 | 0 |
| Liability Insurance | 1,457 | 1,457 | 1,457 | 1,457 | 1,457 | 1,457 | 1,457 | 1,457 | 1,457 | 1,457 | 1,457 | 1,457 | 17,484 |
| Auto Damage and Other Claims | _ | | | | | | | | | | | | 0 |
| Postage and Freight | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 60 |
| Armored Car | | | | | | | | | | | | | 0 |
| Miscellaneous Expenses | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 1,800 |
| Base Management Fee | 2,525 | 2,525 | 2,525 | 2,525 | 2,525 | 2,525 | 2,525 | 2,525 | 2,525 | 2,525 | 2,525 | 2,525 | 30,300 |
| TOTAL OTHER EXPENSES | 19,136 | 19,537 | 19,137 | 19,137 | 19,137 | 19,137 | 19,137 | 28,137 | 19,137 | 19,137 | 19,137 | 19,137 | 239,043 |
| | | | | | | | | | | | | | |
| TOTAL EXPENSES | 34,200 | 34,602 | 34,202 | 34,202 | 34,202 | 34,202 | 34,202 | 43,202 | 34,202 | 34,202 | 34,202 | 34,202 | 419,822 |
| NET TO THE CITY | 31,000 | 33,043 | 36,006 | 38,691 | 42,011 | 46,061 | 48,932 | 42,948 | 54,613 | 57,438 | 60,928 | 65,093 | 556,764 |
| | | | | | | | | | | | | | |

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| SP+ | | DENVER JUSTICE CENTER GARAGE - EXPENSE BUDGET - RFP | | | | | | | | | | | |
|----------------------------------|-------------|---|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|------------|
| | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | TOTAL |
| REVENUE | | | | | | | | | | | | | |
| ransient | 55,000 | 56,100 | 57,222 | 58,366 | 59,534 | 60,724 | 60,724 | 60,724 | 60,724 | 60,724 | 56,000 | 55,000 | 700,844 |
| pecial Event | | | , | | 7,000 | 11,500 | 11,500 | 7,000 | | | | 7,000 | 44,000 |
| Performer Passes | | | | | | , | , | ., | | | | ., | 0 |
| alidation | | | | | | | | | | | | | 0 |
| /onthly Regular | | | | | | | | | | | | | 0 |
| Ionthly Reserved | | | | | | | | | | | | | 0 |
| Other Revenue (Specify) | | | | | | | | | | | | | 0 |
| TOTAL REVENUE | 55,000 | 56,100 | 57,222 | 58,366 | 66,534 | 72,224 | 72,224 | 67,724 | 60,724 | 60,724 | 56,000 | 62,000 | 744,844 |
| PAYROLL EXPENSES | | | | | | | | | | | | | |
| alaries & Wages | 7,370 | 7,370 | 7,370 | 7,370 | 7,370 | 7,370 | 7,370 | 7,370 | 7,370 | 7,370 | 7,370 | 7,370 | 88,440 |
| ICA Contribution | 564 | 564 | 564 | 564 | 564 | 564 | 564 | 564 | 564 | 564 | 564 | 564 | 6,766 |
| ity Occupational Tax | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| tate Unemployment Tax | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 316 |
| ederal Unemployment Tax | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 70 |
| Vork. Comp. Ins. | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 8,402 |
| Other (Specify) Health & Pension | 1,378 | 1,378 | 1,378 | 1,378 | 1,378 | 1,378 | 1,378 | 1,378 | 1,378 | 1,378 | 1,378 | 1,378 | 16,536 |
| TOTAL PAYROLL EXPENSES | 10,044 | 10,044 | 10,044 | 10,044 | 10,044 | 10,044 | 10,044 | 10,044 | 10,044 | 10,044 | 10,044 | 10,044 | 120,530 |
| | | · · | , | , | · · | , | , | , | · · | · · | | , , | , |
| OTHER EXPENSES | | | | | | | | | | | | | |
| Iniforms & Laundry | | | | | | | | | | | | | 0 |
| Contract Labor | | | | | | | | | | | | | 0 |
| Power Washing & Striping | 047 | 0.17 | 0.17 | 0.17 | 0.17 | 0.17 | 0.17 | 0.17 | 0.17 | 0.17 | 0.17 | 047 | 0 |
| Printing & Ticket | 217 | 217 | 217 | 217 | 217 | 217 | 217 | 217 | 217 | 217 | 217 | 217 | 2,600 |
| elephone & Computer | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 6,000 |
| R&M Waste Removal Snow | | | | | | | | | | | | | 0 |
| &&M -Sweepers/Scrub | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 0 |
| R&M Bulding | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 6,000 |
| Police - Event Traffic Direction | | 100 | | | 0 | 0 | | 0 | 0 | 0 | 0 | | 0 |
| icense & Fees | 0 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400 |
| Office Supplies | | | | | | | | | | | | | 0 |
| Office Equipment | | | | | | | | | | | | | 0 |
| Garage Supplies | 00 | 00 | 00 | 00 | 00 | 00 | 00 | 00 | 00 | 00 | 00 | 00 | 0 |
| Data Processing Fees | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 999 |
| Refunds | 011 | 011 | 011 | 011 | 011 | 011 | 011 | 014 | 014 | 011 | 011 | 011 | 0 |
| iability Insurance | 911 | 911 | 911 | 911 | 911 | 911 | 911 | 911 | 911 | 911 | 911 | 911 | 10,931 |
| Auto Damage and Other Claims | | | | | | | | | | | | | 0 |
| Postage and Freight | | | | | | | | | | | | | 0 |
| rmored Car | 5 20 | 532 | 532 | 532 | 532 | 532 | 532 | 532 | 532 | 532 | 532 | 520 | 0 6 294 |
| liscellaneous Expenses | 532 | | | | | | | | | | | 532 | 6,384 |
| Base Management Fee | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 24,000 |
| TOTAL OTHER EXPENSES | 4,743 | 5,143 | 4,743 | 4,743 | 4,743 | 4,743 | 4,743 | 4,743 | 4,743 | 4,743 | 4,743 | 4,743 | 57,314 |
| | | | | | | | | | | | | | |
| TOTAL EXPENSES | 14,787 | 15,187 | 14,787 | 14,787 | 14,787 | 14,787 | 14,787 | 14,787 | 14,787 | 14,787 | 14,787 | 14,787 | 177,844 |

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| SP+ | | | | ACME LOT - E | EXPENSE BUD | GET - RFP | 1 | | | | | | |
|--|------------|------------|--------|--------------|-------------|------------|--------|--------|--------|--------|--------|--------|---------|
| | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | TOTAL |
| REVENUE | JAN | ГСО | IVIAR | АГК | | JUN | JUL | AUG | 3EF | | NOV | DEC | TOTAL |
| Transient | 10,400 | 10,920 | 11,466 | 12,039 | 12,641 | 13,273 | 13,937 | 14,634 | 15,366 | 16,134 | 16,941 | 17,788 | 165,538 |
| Special Event | 10,100 | 10,020 | 11,100 | 12,000 | 12,011 | 10,210 | 10,001 | | 10,000 | 10,101 | 10,011 | 11,100 | 0 |
| Performer Passes | | | | | | | | | | | | | 0 |
| Validation | | | | | | | | | | | | | 0 |
| Monthly Regular | | | | | | | | | | | | | 0 |
| Monthly Reserved | | | | | | | | | | | | | 0 |
| Other Revenue (Specify) | | | | | | | | | | | | | 0 |
| TOTAL REVENUE | 10,400 | 10,920 | 11,466 | 12,039 | 12,641 | 13,273 | 13,937 | 14,634 | 15,366 | 16,134 | 16,941 | 17,788 | 165,538 |
| PAYROLL EXPENSES | | | | | | | | | | | | | |
| Salaries & Wages | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 16,882 |
| FICA Contribution | 108 | 108 | 108 | 108 | 108 | 108 | 1,407 | 108 | 108 | 108 | 108 | 108 | 1,291 |
| City Occupational Tax | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State Unemployment Tax | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 448 |
| | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 286 |
| Federal Unemployment Tax Work. Comp. Ins. | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 1,604 |
| Other (Specify) Health & Pension | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 9,587 |
| Other (Specify) Health & Pension | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 9,507 |
| TOTAL PAYROLL EXPENSES | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 30,098 |
| | | • | | | | | | | • | | | • | |
| OTHER EXPENSES | | | | | | | | | | | | | |
| Uniforms & Laundry | | | | | | 30 | | | | | | | 30 |
| Contract Labor | | | | | | | | | | | | | 0 |
| Power Washing & Striping | | | | | | | | | | | | | 0 |
| Printing & Ticket | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 300 |
| Telephone & Computer | | | | | | | | | | | | | 0 |
| R&M Waste Removal Snow | 900 | 900 | 900 | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 450 | 900 | 4,500 |
| R&M -Sweepers/Scrub | | | | | | | | | | | | | 0 |
| R&M Bulding | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 1,800 |
| Police - Event Traffic Direction | | | | | | | | | | | | | 0 |
| License & Fees | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150 | 0 | 0 | 0 | 0 | 150 |
| Office Supplies | | | | | | | | | | | | | 0 |
| Office Equipment | | | | | | | | | | | | | 0 |
| Garage Supplies | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 105 |
| Data Processing Fees | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 711 |
| Refunds | | | | | | | | | | | | | 0 |
| Liability Insurance | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 202 |
| Auto Damage and Other Claims | | | | | | | | | | | | | 0 |
| | | | | | | | | | | | | | 0 |
| Postage and Freight | | | | | | | | | | | | | 0 |
| | | | 216 | 216 | 216 | 216 | 216 | 216 | 216 | 216 | 216 | 216 | 2,592 |
| Postage and Freight Armored Car Miscellaneous Expenses | 216 | 216 | 210 | | | | 151 | 151 | 151 | 454 | 151 | 151 | 1,812 |
| Armored Car | 216 151 | 216 151 | 151 | 151 | 151 | 151 | 151 | 131 | 151 | 151 | 151 | 151 | 1,012 |
| Armored Car Miscellaneous Expenses | | | | | 151 627 | 151 657 | 627 | 777 | 627 | 627 | 1,077 | 1,527 | 12,202 |
| Armored Car Miscellaneous Expenses Base Management Fee | 151 | 151 | 151 | 151 | | | | | | | | | |

| SP+ | | | | AURARIA LO | - EXPENSE B | UDGET - RFP | | 1 | | | | | |
|-----------------------------------|--------|---------------------------------------|--------|------------|--------------------|-------------|--------|--------|--------|--------|--------|--------|---------|
| | | FEB | MAR | | MAY | ILINI | | AUG | SEP | ОСТ | NOV | DEC | TOTAL |
| REVENUE | JAN | ГЕВ | | APR | IVIA T | JUN | JUL | AUG | 367 | | NOV | DEC | TOTAL |
| Transient | 22,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 27,000 | 30,000 | 30,000 | 22,000 | 22,000 | 303,000 |
| Special Event | | | | | , | , | | | | , | | | 0 |
| Performer Passes | | | | | | | | | | | | | 0 |
| Validation | | | | | | | | | | | | | 0 |
| Monthly Regular | | | | | | | | | | | | | 0 |
| Monthly Reserved | | | | | | | | | | | | | 0 |
| Other Revenue (Specify) | | | | | | | | | | | | | 0 |
| TOTAL REVENUE | 22,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 27,000 | 30,000 | 30,000 | 22,000 | 22,000 | 303,000 |
| PAYROLL EXPENSES | | | | | | | | | | | | | |
| Salaries & Wages | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 16,882 |
| FICA Contribution | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 1,291 |
| City Occupational Tax | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State Unemployment Tax | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 448 |
| Federal Unemployment Tax | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 286 |
| Work. Comp. Ins. | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 1,604 |
| Other (Specify) Health & Pension | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 9,587 |
| Other (Specify) Health & Perision | 799 | 799 | 799 | 799 | 199 | 199 | 799 | 799 | 799 | 799 | 799 | 799 | 9,507 |
| TOTAL PAYROLL EXPENSES | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 30,098 |
| | | | | | | | | | | | | | |
| OTHER EXPENSES | | | | | | | | | | | | | |
| Uniforms & Laundry | | | | | | 30 | | | | | | | 30 |
| Contract Labor | | | | | | | | | | | | | 0 |
| Power Washing & Striping | | | | | | | | | | | | | 0 |
| Printing & Ticket | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 300 |
| Telephone & Computer | | | | | | | | | | | | | 0 |
| R&M Waste Removal Snow | 900 | 900 | 900 | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 450 | 900 | 4,500 |
| R&M -Sweepers/Scrub | | | | | | | | | | | | | 0 |
| R&M Bulding | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 1,800 |
| Police - Event Traffic Direction | | | | | | | | | | | | | 0 |
| License & Fees | | | | | | | | 150 | | | | | 150 |
| Office Supplies | | | | | | | | | | | | | 0 |
| Office Equipment | | | | | | | | | | | | | 0 |
| Garage Supplies | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 156 |
| Data Processing Fees | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 708 |
| Refunds | | | | | | | | | | | | | 0 |
| Liability Insurance | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 960 |
| Auto Damage and Other Claims | | | | | | | | | | | | | 0 |
| Postage and Freight | | | | | | | | | | | | | 0 |
| Armored Car | | | | | | | | | | | | | 0 |
| Miscellaneous Expenses | 68 | 68 | 68 | 68 | 68 | 68 | 68 | 68 | 68 | 68 | 68 | 68 | 816 |
| Base Management Fee | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 4,212 |
| | 1,646 | 1,646 | 1,646 | 1,196 | 746 | 776 | 746 | 896 | 746 | 746 | 1,196 | 1,646 | 13,632 |
| TOTAL OTHER EXPENSES | , | · · · · · · · · · · · · · · · · · · · | | | | | | | | | | | |
| TOTAL OTHER EXPENSES | 4,154 | 4,154 | 4,154 | 3,704 | 3,254 | 3,284 | 3,254 | 3,404 | 3,254 | 3,254 | 3,704 | 4,154 | 43,730 |

| SP+ | | | | BANNOCK LC | DT - EXPENSE | BUDGET - RFP |) | T | | | | | |
|---|-----------|-----------|-----------|------------|--------------|--------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------------------------|
| | | | | | BEAN/ | | | | | 0.07 | | | TOTAL |
| REVENUE | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | TOTAL |
| Transient | 9,000 | 9,450 | 9,923 | 4,500 | 10,940 | 11,487 | 12,061 | 12,664 | 13,298 | 13,963 | 4,500 | 15,394 | 127,179 |
| Special Event | 9,000 | 9,400 | 9,920 | 4,000 | 10,940 | 11,407 | 12,001 | 12,004 | 13,230 | 10,900 | 4,500 | 10,094 | 0 |
| Performer Passes | | | | | | | | | | | | | 0 |
| Validation | | | | | | | | | | | | | 0 |
| Monthly Regular | | | | | | | | | | | | | 0 |
| Monthly Reserved | | | | | | | | | | | | | 0 |
| Other Revenue (Specify) - Rental | 200 | 200 | 200 | 12,000 | 200 | 200 | 200 | 200 | 200 | 200 | 20,000 | 200 | 34,000 |
| TOTAL REVENUE | 9,200 | 9,650 | 10,123 | 16,500 | 11,140 | 11,687 | 12,261 | 12,864 | 13,498 | 14,163 | 24,500 | 15,594 | 161,179 |
| | | -, | | | , | , | , | , | | , | | | , |
| PAYROLL EXPENSES | | | | | | | | | | | | | |
| Salaries & Wages | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 16,882 |
| FICA Contribution | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 1,291 |
| City Occupational Tax | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State Unemployment Tax | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 448 |
| Federal Unemployment Tax | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 286 |
| Work. Comp. Ins. | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 1,604 |
| Other (Specify) Health & Pension | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 9,587 |
| TOTAL PAYROLL EXPENSES | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 30,098 |
| | | | | | | | | | | | | | |
| OTHER EXPENSES | | | | | | | | | | | | | |
| Uniforms & Laundry | | | | | | 30 | | | | | | | 30 |
| Contract Labor | | | | | | | | | | | | | 0 |
| Power Washing & Striping | 05 | 05 | 0.5 | 0.5 | 05 | | 0.5 | 0.5 | 0.5 | 0.5 | 05 | 05 | 0 |
| Printing & Ticket | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 300 |
| Telephone & Computer | 000 | | | 450 | | | | | | | 450 | | 0 |
| R&M Waste Removal Snow | 900 | 900 | 900 | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 450 | 900 | 4,500 |
| R&M -Sweepers/Scrub | 450 | 150 | 450 | 450 | 450 | 450 | 450 | 450 | 450 | 450 | 450 | 450 | 0 |
| R&M Bulding | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 1,800 |
| Police - Event Traffic Direction | | | | | | | | | | | | | 0 |
| License & Fees | | | | | | | | 150 | | | | | 150 |
| Office Supplies | | | | | | | | | | | | | 0 |
| Office Equipment | | | | | | | | | | | | | 0 |
| Garage Supplies | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 96 |
| | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 708 |
| Data Processing Fees | | | | | | | | | | | | | 0 |
| Refunds | | | | | | | | | | | | | |
| Refunds Liability Insurance | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 600 |
| Refunds Liability Insurance Auto Damage and Other Claims | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 0 |
| Refunds Liability Insurance Auto Damage and Other Claims Postage and Freight | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 0 |
| Refunds Liability Insurance Auto Damage and Other Claims Postage and Freight Armored Car | | | | | | | | | | | | | 0 0 0 |
| Refunds Liability Insurance Auto Damage and Other Claims Postage and Freight Armored Car Miscellaneous Expenses | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 0 0 0 756 |
| Refunds Liability Insurance Auto Damage and Other Claims Postage and Freight Armored Car | | | | | | | | | | | | | 0 0 0 |
| Refunds Liability Insurance Auto Damage and Other Claims Postage and Freight Armored Car Miscellaneous Expenses | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 0 0 0 756 |
| Refunds Liability Insurance Auto Damage and Other Claims Postage and Freight Armored Car Miscellaneous Expenses Base Management Fee | 63 157 | 63 157 | 63 157 | 63 157 | 63 157 | 63 157 | 63 157 | 63 157 | 63 157 | 63 157 | 63 157 | 63 157 | 0 0 0 756 1,884 |

| SP+ | | | | CHESTNUT L | OT - EXPENSE | BUDGET - RF | P | | | | | | |
|--|--------|--------|--------|------------|--------------|-------------|--------|--------|--------|--------|--------|--------|------------|
| | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | TOTAL |
| REVENUE | | | | | | | | | | | | | |
| Transient | 12,000 | 12,000 | 12,000 | 12,000 | 19,200 | 19,200 | 19,200 | 19,200 | 19,200 | 12,000 | 12,000 | 12,000 | 180,000 |
| Special Event | | | | | | | | | | | | | 0 |
| Performer Passes | | | | | | | | | | | | | 0 |
| Validation | | | | | | | | | | | | | 0 |
| Monthly Regular | | | | | | | | | | | | | 0 |
| Monthly Reserved | | | | | | | | | | | | | 0 |
| Other Revenue (Specify) | | | | | | | | | | | | | 0 |
| TOTAL REVENUE | 12,000 | 12,000 | 12,000 | 12,000 | 19,200 | 19,200 | 19,200 | 19,200 | 19,200 | 12,000 | 12,000 | 12,000 | 180,000 |
| PAYROLL EXPENSES | | | | | | | | | | | | | |
| Salaries & Wages | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 16,882 |
| FICA Contribution | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 1,291 |
| City Occupational Tax | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State Unemployment Tax | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 448 |
| Federal Unemployment Tax | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 286 |
| Work. Comp. Ins. | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 1,604 |
| Other (Specify) Health & Pension | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 9,587 |
| | | | | | | | | | | | | | |
| TOTAL PAYROLL EXPENSES | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 30,098 |
| | | | | | | | | | | | | | |
| | | | | | | 20 | | | | | | | 20 |
| Uniforms & Laundry | | | | | | 30 | | | | | | | 30 |
| Contract Labor | | | | | | | | | | | | | 0 |
| Power Washing & Striping | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 0 300 |
| Printing & Ticket | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 0 |
| Telephone & Computer R&M Waste Removal Snow | 900 | 900 | 900 | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 450 | 900 | 4,500 |
| | 900 | 900 | 900 | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 450 | 900 | |
| R&M -Sweepers/Scrub R&M Bulding | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 0 1,800 |
| Police - Event Traffic Direction | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | |
| | | | | | | | | 150 | | | | | 0 |
| License & Fees | | | | | | | | 150 | | | | | 150 |
| Office Supplies | | | | | | | | | | | | | 0 |
| Office Equipment | 10 | 10 | 12 | 10 | 12 | 10 | 10 | 10 | 12 | 12 | 12 | 10 | 0 144 |
| Garage Supplies | 12 | 12 | 59 | 12 | 59 | 12 | 12 | 12 | 59 | | | 12 | |
| Data Processing Fees | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 708 |
| Refunds Liability Insurance | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 62 | 0 756 |
| Auto Damage and Other Claims | 03 | 03 | 03 | 03 | 03 | 03 | 03 | 03 | 03 | 03 | 03 | 63 | 0 |
| | | | | | | | | | | | | | 0 |
| Postage and Freight Armored Car | | | | | | | | | | | | | 0 |
| Miscellaneous Expenses | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 756 |
| Base Management Fee | 196 | 196 | 196 | 196 | 196 | 196 | 196 | 196 | 196 | 196 | 196 | 196 | 2,352 |
| | 1,468 | 1,468 | 1,468 | 1,018 | 568 | 598 | 568 | 718 | 568 | 568 | 1,018 | 1,468 | 11,496 |
| | 1,400 | 1,400 | 1,400 | 1,010 | 500 | 530 | 500 | 110 | 500 | 500 | 1,010 | 1,400 | 11,430 |
| TOTAL OTHER EXPENSES | | | | | | | | | | | | | |
| TOTAL OTHER EXPENSES | 3,976 | 3,976 | 3,976 | 3,526 | 3,076 | 3,106 | 3,076 | 3,226 | 3,076 | 3,076 | 3,526 | 3,976 | 41,594 |

| SP+ | | | | FIREHOUSE L | OT - EXPENSE | BUDGET - RF | P | | | | | | |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------|---|
| | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | TOTAL |
| REVENUE | | 128 | | | | 0011 | 002 | AUG | | | | DEC | TOTAL |
| Transient | 20,000 | 20,600 | 21,218 | 21,855 | 22,510 | 22,500 | 22,500 | 22,500 | 22,500 | 26,500 | 26,500 | 26,500 | 275,683 |
| Special Event | | | | | | , | | ,, | | | | | 0 |
| Performer Passes | | | | | | | | | | | | | 0 |
| /alidation | | | | | | | | | | | | | 0 |
| Monthly Regular | | | | | | | | | | | | | 0 |
| Monthly Reserved | | | | | | | | | | | | | 0 |
| Other Revenue (Specify) | | | | | | | | | | | | | 0 |
| TOTAL REVENUE | 20,000 | 20,600 | 21,218 | 21,855 | 22,510 | 22,500 | 22,500 | 22,500 | 22,500 | 26,500 | 26,500 | 26,500 | 275,683 |
| PAYROLL EXPENSES | | | | | | | | | | | | | |
| Salaries & Wages | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 16,882 |
| FICA Contribution | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 1,291 |
| City Occupational Tax | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State Unemployment Tax | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 448 |
| Federal Unemployment Tax | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 286 |
| Vork. Comp. Ins. | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 1,604 |
| Other (Specify) Health & Pension | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 9,587 |
| TOTAL PAYROLL EXPENSES | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 30,098 |
| | | | | | | | | | | | | - | |
| OTHER EXPENSES | | | | | | 30 | | | | | | | 30 |
| Jniforms & Laundry Contract Labor | | | | | | | | | | | | | 0 |
| | | | | | | | | | | | | | 0 |
| Power Washing & Striping Printing & Ticket | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 300 |
| Felephone & Computer | 23 | 23 | 25 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 25 | 23 | 0 |
| R&M Waste Removal Snow | 900 | 900 | 900 | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 450 | 900 | 4,500 |
| R&M -Sweepers/Scrub | 300 | 900 | 300 | 430 | 0 | 0 | 0 | 0 | 0 | 0 | 430 | 900 | |
| R&M Bulding | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 1,800 |
| Police - Event Traffic Direction | 130 | 130 | 130 | 130 | 130 | 150 | 130 | 130 | 150 | 130 | 130 | 130 | 0 |
| icense & Fees | | | | | | | | 150 | | | | | 150 |
| Office Supplies | | | | | | | | 100 | | | | | 0 |
| Office Equipment | | | | | | | | | | | | | 0 |
| | | | | | | | | | 4.4 | 14 | 14 | 14 | 168 |
| | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | | | 14 | |
| Garage Supplies | 14 | 14 59 | 14 59 | 14 59 | 14 59 | 14 59 | 14 | 14 59 | 14 59 | | | 50 | 709 |
| Garage Supplies Data Processing Fees | 14 59 | 59 | 59 | 59 | 708 |
| Garage Supplies Data Processing Fees Refunds | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | | 0 |
| Garage Supplies Data Processing Fees Refunds Liability Insurance | | | | | | | | | | | | 59 81 | 0 972 |
| Garage Supplies Data Processing Fees Refunds Liability Insurance Auto Damage and Other Claims | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | | 0 972 0 |
| Garage Supplies Data Processing Fees Refunds Liability Insurance Auto Damage and Other Claims Postage and Freight | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | | 0 972 0 0 |
| Garage Supplies Data Processing Fees Refunds Liability Insurance Auto Damage and Other Claims Postage and Freight Armored Car | 59 81 | 81 | 0 972 0 0 0 |
| Garage Supplies Data Processing Fees Refunds Liability Insurance Auto Damage and Other Claims Postage and Freight Armored Car Miscellaneous Expenses | 59 81 63 | 81 63 | 0 972 0 0 0 756 |
| Garage Supplies Data Processing Fees Refunds Liability Insurance Auto Damage and Other Claims Postage and Freight Armored Car Miscellaneous Expenses Base Management Fee | 59 81 63 252 | 81 63 252 | 0 972 0 0 0 756 3,024 |
| Garage Supplies Data Processing Fees Refunds Liability Insurance Auto Damage and Other Claims Postage and Freight Armored Car Miscellaneous Expenses | 59 81 63 | 81 63 | 0 972 0 0 0 756 |

| SP+ | | | | NORTH ELAT | I LOT - EXPEN | SE BUDGET - | RFP | | | | | | |
|----------------------------------|-------|-------|-------|------------|---------------|-------------|-------|-------|-------|-------|-------|-------|--------|
| | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | TOTAL |
| REVENUE | | | | | | | | | | | | | |
| Transient | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 27,600 |
| Special Event | | | | | 700 | 700 | 700 | 700 | 700 | | | | 3,500 |
| Performer Passes | | | | | | | | | | | | | 0 |
| Validation | | | | | | | | | | | | | 0 |
| Monthly Regular | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 14,400 |
| Monthly Reserved | | | | | | | | | | | | | 0 |
| Other Revenue (Specify) | | | | | | | | | | | | | 0 |
| TOTAL REVENUE | 3,500 | 3,500 | 3,500 | 3,500 | 4,200 | 4,200 | 4,200 | 4,200 | 4,200 | 3,500 | 3,500 | 3,500 | 45,500 |
| PAYROLL EXPENSES | | | | | | | | | | | | | |
| Salaries & Wages | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 16,882 |
| FICA Contribution | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 108 | 1,291 |
| City Occupational Tax | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State Unemployment Tax | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 448 |
| -ederal Unemployment Tax | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 286 |
| Nork. Comp. Ins. | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 1,604 |
| Other (Specify) Health & Pension | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 9,587 |
| TOTAL PAYROLL EXPENSES | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 30,098 |
| OTHER EXPENSES | | | | | | - | | | | | | | |
| Jniforms & Laundry | | | | | | 30 | | | | | | | 30 |
| Contract Labor | | | | | | | | | | | | | 0 |
| Power Washing & Striping | | | | | | | | | | | | | 0 |
| Printing & Ticket | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 300 |
| Telephone & Computer | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 0 |
| R&M Waste Removal Snow | 900 | 900 | 900 | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 450 | 900 | 4,500 |
| R&M -Sweepers/Scrub | 000 | 000 | 000 | -100 | • | Ŭ | Ŭ | Ŭ | Ŭ | Ŭ | -100 | 000 | 0 |
| R&M Bulding | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 1,800 |
| Police - Event Traffic Direction | | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 0 |
| icense & Fees | | | | | | | | 150 | | | | | 150 |
| Diffice Supplies | | | | | | | | 100 | | | | | 0 |
| Difice Equipment | | | | | | | | | | | | | 0 |
| Garage Supplies | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 228 |
| Data Processing Fees | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 708 |
| Refunds | | | | | | | | | | | | | 0 |
| Liability Insurance | 98 | 98 | 98 | 98 | 98 | 98 | 98 | 98 | 98 | 98 | 98 | 98 | 1,176 |
| Auto Damage and Other Claims | | | | | | | | | | | | | 0 |
| Postage and Freight | | | | | | | | | | | | | 0 |
| Armored Car | | | | | | | | | | | | | 0 |
| Aiscellaneous Expenses | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 756 |
| Base Management Fee | 43 | 43 | 43 | 43 | 43 | 43 | 43 | 43 | 43 | 43 | 43 | 43 | 516 |
| TOTAL OTHER EXPENSES | 1,357 | 1,357 | 1,357 | 907 | 457 | 487 | 457 | 607 | 457 | 457 | 907 | 1,357 | 10,164 |
| | | | | | | | | | | | | | |
| TOTAL EXPENSES | 3,865 | 3,865 | 3,865 | 3,415 | 2,965 | 2,995 | 2,965 | 3,115 | 2,965 | 2,965 | 3,415 | 3,865 | 40,262 |

| SP+ | | | | SOUTH ELAT | LOT - EXPEN | SE BUDGET - I | RFP | | | | | | |
|---|-------|----------------|----------------|------------|--------------|---------------|--------|--------------|--------|---|--------------|----------------|-------------------|
| | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | ОСТ | NOV | DEC | TOTAL |
| REVENUE | JAN | | | | | 3014 | 302 | AUG | JLF | | | | TOTAL |
| Transient | 9,750 | 10,043 | 10,344 | 10,654 | 10,974 | 11,303 | 11,642 | 11,991 | 12,351 | 12,722 | 13,103 | 13,496 | 138,372 |
| Special Event | 0,100 | 10,010 | | | | , | ,0.12 | , | .2,001 | , | 10,100 | 10,100 | 0 |
| Performer Passes | | | | | | | | | | | | | 0 |
| Validation | | | | | | | | | | | | | 0 |
| Monthly Regular | | | | | | | | | | | | | 0 |
| Monthly Reserved | | | | | | | | | | | | | 0 |
| Other Revenue (Specify) | | | | | | | | | | | | | 0 |
| TOTAL REVENUE | 9,750 | 10,043 | 10,344 | 10,654 | 10,974 | 11,303 | 11,642 | 11,991 | 12,351 | 12,722 | 13,103 | 13,496 | 138,372 |
| PAYROLL EXPENSES | | | | | | | | | | | | | |
| Salaries & Wages | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 16,882 |
| FICA Contribution | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | 1,407 | |
| | | | | | 0 | | | | | 0 | | | 1,291 |
| City Occupational Tax | 0 | 0 | 0 37 | 0 37 | | 0 | 0 | 0 37 | 0 37 | 37 | 0 | 0 | 0 448 |
| State Unemployment Tax | 37 | 37 | | | 37 | 37 | 37 | | | | 37 | 37 | _ |
| Federal Unemployment Tax | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 24 | 286 |
| Work. Comp. Ins. | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 134 | 1,604 |
| Other (Specify) Health & Pension | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 799 | 9,587 |
| TOTAL PAYROLL EXPENSES | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 2,508 | 30,098 |
| OTHER EXPENSES | | | | | | | | | | | | | |
| Uniforms & Laundry | | | | | | 30 | | | | | | | 30 |
| Contract Labor | | | | | | | | | | | | | 0 |
| Power Washing & Striping | | | | | | | | | | | | | 0 |
| Printing & Ticket | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 300 |
| Telephone & Computer | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 20 | 25 | 25 | 25 | 25 | 0 |
| R&M Waste Removal Snow | 900 | 900 | 900 | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 450 | 900 | 4,500 |
| R&M -Sweepers/Scrub | 300 | 300 | 300 | 430 | U | U | 0 | 0 | 0 | U | 430 | 300 | <u>4,300</u> 0 |
| R&M Bulding | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 1,800 |
| Police - Event Traffic Direction | 150 | 130 | 130 | 150 | 150 | 150 | 130 | 130 | 130 | 130 | 130 | 150 | 0 |
| License & Fees | | | | | | | | 150 | | | | | 150 |
| Office Supplies | | | | | | | | 150 | | | | | 0 |
| Office Equipment | | | | | | | | | | | | | 0 |
| Garage Supplies | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 108 |
| Data Processing Fees | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 59 | 708 |
| Refunds | 59 | 59 | | 59 | | | 59 | 59 | 59 | | | 59 | 0 |
| Liability Insurance | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 552 |
| | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 552 0 |
| Auto Damage and Other Claims | | | | | | | | | | | | | _ |
| Postage and Freight Armored Car | | | | | | | | | | | | | 0 |
| | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 756 |
| Miscellaneous Exponsos | 122 | 122 | 122 | 122 | 122 | | 122 | 122 | 122 | 122 | | 122 | |
| Miscellaneous Expenses | | 122 | 122 | 122 | 122 | 122 | 122 | 122 | 122 | 122 | 122 | 122 | 1,464 |
| Miscellaneous Expenses Base Management Fee | 122 | | | | | | 1 | 1 | 1 | 1 · · · · · · · · · · · · · · · · · · · | 1 | • | |
| • | 1,374 | 1,374 | 1,374 | 924 | 474 | 504 | 474 | 624 | 474 | 474 | 924 | 1,374 | 10,368 |
| Base Management Fee | | 1,374 3,882 | 1,374 3,882 | 924 | 474 2,982 | 504 3,012 | 2,982 | 624 3,132 | 2,982 | 474 2,982 | 924 3,432 | 1,374 3,882 | 10,368 40,466 |

Exhibit C Certificate of Insurance

CERTIFICATE OF LIABILITY INSURANCE

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER. AND THE CERTIFICATE HOLDER. IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s). CONTACT NAME: PHONE PRODUCER Aon Risk Services Central, Inc. (866) 283-7122 FAX (A/C. No.): 800-363-0105 Chicago IL Office (A/C. No. Ext): 200 East Randolph Chicago IL 60601 USA E-MAIL ADDRESS: INSURER(S) AFFORDING COVERAGE NAIC # INSURED XL Insurance America Inc 24554 INSURER A: SP Plus Corporation 22322 INSURER B: Greenwich Insurance Company Standard Parking Corporation IL 26883 INSURER C: AIG Specialty Insurance Company 200 E Randolph Street, Suite 7700 Chicago IL 60601 USA Navigators Specialty Insurance Company 36056 INSURER D 27960 INSURER E Illinois Union Insurance Company INSURER F: Endurance American Specialty Ins Co. 41718 COVERAGES CERTIFICATE NUMBER: 570090629018 **REVISION NUMBER:** THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS. Limits shown are as requested NSR LTR ADDI SUBR (MM/DD/YYYY) (MM/DD/YYYY) TYPE OF INSURANCE POLICY NUMBER LIMITS 01/01/2022 01/01/2023 в RGE300120905 \$9,000,000 COMMERCIAL GENERAL LIABILITY EACH OCCURRENCE Х SIR applies per policy terms & conditions DAMAGE TO RENTED PREMISES (Ea occurrence) CLAIMS-MADE X OCCUR \$2.000.000 \$10,000 Х MED EXP (Any one person) Contractual Liability Included PERSONAL & ADV INJURY \$9,000,000 \$15,000,000 GEN'L AGGREGATE LIMIT APPLIES PER GENERAL AGGREGATE PRO-\$9,000,000 x Loc POLICY PRODUCTS - COMP/OP AGG JECT OTHER RAD943782005 01/01/2022 01/01/2023 в COMBINED SINGLE LIMIT AUTOMOBILE LIABILITY \$10,000,000 AOS BODILY INJURY (Per person) ANY AUTO Х BODILY INJURY (Per accident) SCHEDULED OWNED AUTOS AUTOS ONLY PROPERTY DAMAGE NON-OWNED HIRED AUTOS (Per accident) AUTOS ONLY Garagekeepers Limit Х GKLL \$5,000 SIR \$3.000.000 01/01/2022 01/01/2023 С 66323408 \$10,000,000 х UMBRELLA LIAB Х FACH OCCURRENCE OCCUR SIR applies per policy terms & conditions \$10,000,000 AGGREGATE EXCESS LIAB CLAIMS-MADE DED X RETENTION WORKERS COMPENSATION AND EMPLOYERS' LIABILITY Α RWD300121005 01/01/2022 01/01/2023 PER STATUTE OT⊢ ER Х AOS ANY PROPRIETOR / PARTNER / EXECUTIVE OFFICER/MEMBER EXCLUDED? \$1,000,000 E.L. EACH ACCIDENT Ν RWR300121105 01/01/2022 01/01/2023 N/A Α (Mandatory in NH) E.L. DISEASE-EA EMPLOYEE \$1,000,000 RETRO If yes, describe under DESCRIPTION OF OPERATIONS below \$1.000.000 E.L. DISEASE-POLICY LIMIT DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required) Re: Location - Cultural Center Garage - 99353 - 65 w. 12th Ave. Denver CO 80204. City and County of Denver, its Elected and Appointed Officials, Employees and Volunteers are included as additional insured on the above referenced policies except Workers' Compensation. Insurance charges will include all applicable premiums and costs, as well as retained exposure charges established by the Named Insured. 1/1/2022 - 1/1/2023 Crime & Excess Crime Pol #'s SAA50414480600 & XSC50414490600; \$5,000,000 OCCURRENCE. Crime coverage provides first party coverage against business related crime such as robbery & burglary, employee dishonesty, forgery or alteration, computer fraud, guest property, money orders, and counterfeit currency. **CERTIFICATE HOLDER** CANCELLATION SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS City and County of Denver 201 W. Colfax Dept. 611 AUTHORIZED REPRESENTATIVE Denver CO 80204 USA . Ann Bisk Services Central . Inc

DATE(MM/DD/YYYY)

12/15/2021

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ADDITIONAL REMARKS SCHEDULE

Page $_$ of $_$

| AGENC | _Y Risk Services Central, | Inc. | | | | | ED INSURED Plus Corpor | ation | | |
|-------------|---|-----------------------|-------------------|-----------------------------|----------------------------|-------|-----------------------------------|------------------------------------|--------------------|--------------|
| | NUMBER Certificate Number: 570 | 090629 | 9018 | | | | | | | |
| CARRIE | ^R Certificate Number: 570 | 090629 | 018 | | NAIC CODE | EFFE | CTIVE DATE: | | | |
| | TIONAL REMARKS | | | | | | | | | |
| | ADDITIONAL REMARKS FOR M NUMBER: ACORD 25 FO | | | | | | е | | | |
| | INSURER(S) AFF | ORDIN | IG C | OVERAC | GE | | NAIC # | | | |
| INSUI | RER G: Allied World Ass | suranc | e Cor | npany (US | 5) Inc | | 19489 | | | |
| INSUI | RER H: Everest Indemni | ty Ins | urano | ce Compar | ıy | | 10851 | | | |
| INSUF | RER I: Great American S | Securi | ty In | ns Co | | | 31135 | | | |
| INSUI | RER J: American Guarant | tee & | Liab [.] | ility Ins | s Co | | 26247 | | | |
| AD | DITIONAL POLICIES If a local | policy b rtificate | elow form | does not in for policy l | clude limit int limits. | forma | tion, refer to th | e corresponding | g policy on the | ACORD |
| | | | 1 | | | | POLICY | POLICY | | |
| INSR LTR | TYPE OF INSURANCE | | SUBR WVD | PO | LICY NUMBER | | EFFECTIVE DATE (MM/DD/YYYY) | EXPIRATION DATE (MM/DD/YYYY) | 1 | LIMITS |
| | EXCESS LIABILITY | | | | | | | | | |
| D | | | | CH22RXSZ(\$10M xs \$ | | | 01/01/2022 | 01/01/2023 | Aggregate | \$10,000,000 |
| E | | | | XCQG27921 \$15м x \$2 | | | 01/01/2022 | 01/01/2023 | Aggregate | \$15,000,000 |
| F | | | | XSC300005 \$15M x \$3 | | | 01/01/2022 | 01/01/2023 | Aggregate | \$15,000,000 |
| G | | | | 03126674 \$10M xs \$ | \$50м | | 01/01/2022 | 01/01/2023 | Aggregate | \$10,000,000 |
| Н | | | | XC8EX0012 \$15M xs \$ | | | 01/01/2022 | 01/01/2023 | Aggregate | \$15,000,000 |
| J | | | | AXF565834 \$12.5M pc | 4102 5 \$25M xs \$7 | 5м | 01/01/2022 | 01/01/2023 | Aggregate | \$12,500,000 |
| I | | | | EXC413763 \$12.5M pc | 39 5 \$25м xs \$7 | 5м | 01/01/2022 | 01/01/2023 | Aggregate | \$12,500,000 |
| | | | | | | | | | Each Occurrence | \$12,500,000 |
| | | | | | | | | | | |
| | | + | | | | | | | | |
| | | + | | | | | | | | |

CERTIFICATE OF LIABILITY INSURANCE

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER. IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s). CONTACT NAME: PHONE PRODUCER Aon Risk Services Central, Inc. (866) 283-7122 FAX (A/C. No.): 800-363-0105 Chicago IL Office (A/C. No. Ext): 200 East Randolph Chicago IL 60601 USA E-MAIL ADDRESS INSURER(S) AFFORDING COVERAGE NAIC # INSURED XL Insurance America Inc 24554 INSURER A: SP Plus Corporation 22322 INSURER B: Greenwich Insurance Company Standard Parking Corporation IL 26883 INSURER C: AIG Specialty Insurance Company 200 E Randolph Street, Suite 7700 Chicago IL 60601 USA Navigators Specialty Insurance Company 36056 INSURER D 27960 INSURER E: Illinois Union Insurance Company Endurance American Specialty Ins Co. 41718 INSURER F: COVERAGES **CERTIFICATE NUMBER: 570090629010 REVISION NUMBER:** THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS. Limits shown are as requested NSR LTR ADDL SUBR (MM/DD/YYYY) (MM/DD/YYYY) TYPE OF INSURANCE POLICY NUMBER LIMITS 01/01/2022 01/01/2023 в RGE300120905 \$9,000,000 COMMERCIAL GENERAL LIABILITY EACH OCCURRENCE Х SIR applies per policy terms & conditions DAMAGE TO RENTED PREMISES (Ea occurrence) CLAIMS-MADE X OCCUR \$2.000.000 \$10,000 Х MED EXP (Any one person) Contractual Liability Included PERSONAL & ADV INJURY \$9,000,000 \$15,000,000 GEN'L AGGREGATE LIMIT APPLIES PER: GENERAL AGGREGATE PROx Loc \$9,000,000 POLICY PRODUCTS - COMP/OP AGG JECT OTHER RAD943782005 01/01/2022 01/01/2023 в COMBINED SINGLE LIMIT AUTOMOBILE LIABILITY \$10,000,000 AOS BODILY INJURY (Per person) ANY AUTO Х BODILY INJURY (Per accident) SCHEDULED OWNED AUTOS AUTOS ONLY PROPERTY DAMAGE NON-OWNED HIRED AUTOS (Per accident) AUTOS ONLY \$3,000,000 Х GKLL \$5,000 SIR Garagekeepers Limit 01/01/2022 01/01/2023 С 66323408 \$10,000,000 х UMBRELLA LIAB Х FACH OCCURRENCE OCCUR SIR applies per policy terms & conditions AGGREGATE \$10,000,000 EXCESS LIAB CLAIMS-MADE DED X RETENTION WORKERS COMPENSATION AND EMPLOYERS' LIABILITY Α RWD300121005 01/01/2022 01/01/2023 PER STATUTE OT⊢ ER Х AOS ANY PROPRIETOR / PARTNER / EXECUTIVE OFFICER/MEMBER EXCLUDED? \$1,000,000 E.L. EACH ACCIDENT Ν RWR300121105 01/01/2022 01/01/2023 N/A Α (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below \$1,000,000 E.L. DISEASE-EA EMPLOYEE RETRO E.L. DISEASE-POLICY LIMIT \$1,000,000 DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required) Re: Location - Denver Performing Arts Center - 99352 - 1055 13th St. Denver CO 80202. City and County of Denver, its Elected and Appointed Officials, Employees and Volunteers are included as additional insured on the above referenced policies except Workers' Compensation. Insurance charges will include all applicable premiums and costs, as well as retained exposure charges established by the Named Insured. 1/1/2022 - 1/1/2023 Crime & Excess Crime Pol #'s SAA50414480600 & XSC50414490600; \$5,000,000 OCCURRENCE. Crime coverage provides first party coverage against business related crime such as robbery & burglary, employee dishonesty, forgery or alteration, computer fraud, guest property, money orders, and counterfeit currency. **CERTIFICATE HOLDER** CANCELLATION SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS

City and County of Denver 201 W. Colfax Dept. 611 Denver CO 80204 USA

AUTHORIZED REPRESENTATIVE

. Ann Bisk Services Central . Inc

DATE(MM/DD/YYYY)

12/15/2021

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ADDITIONAL REMARKS SCHEDULE

Page $_$ of $_$

| | Risk Services Central, 🗄 | Inc. | | | | | ed INSURED Plus Corpor | ation | | |
|---------------|---|-----------------------|--------------|---------------------------|----------------------------|-------|---|--|--------------------|--------------|
| | ^{YNUMBER} Certificate Number: 570 | 090629 | 9010 | | | | | | | |
| CARRIE See | R Certificate Number: 570 | 090629 | 010 | | NAIC CODE | EFFE | ECTIVE DATE: | | | |
| | ITIONAL REMARKS | | | | | | | | | |
| | ADDITIONAL REMARKS FOR M NUMBER: ACORD 25 FO | | | | | | e | | | |
| | INSURER(S) AFF | ORDIN | IG C | OVERAC | θE | | NAIC # | | | |
| INSU | RER G: Allied World Ass | suranc | e Cor | npany (US | 5) Inc | | 19489 | | | |
| INSU | RER H: Everest Indemnit | y Ins | urano | ce Compar | ıy | | 10851 | | | |
| INSUI | RER I: Great American S | Securi | ty In | ns Co | | | 31135 | | | |
| INSU | RER J: American Guarant | cee & | Liab | ility Ins | s Co | | 26247 | | | |
| AD | DITIONAL POLICIES If a p | policy b rtificate | elow form | does not in for policy | clude limit inf limits. | forma | ation, refer to th | e correspondin | g policy on the | ACORD |
| INSR LTR | TYPE OF INSURANCE | | SUBR WVD | PO | LICY NUMBER | | POLICY EFFECTIVE DATE (MM/DD/YYYY) | POLICY EXPIRATION DATE (MM/DD/YYYY) | : | LIMITS |
| | EXCESS LIABILITY | | | | | | | | | |
| D | | | | CH22RXSZ(\$10M xs \$ | | | 01/01/2022 | 01/01/2023 | Aggregate | \$10,000,000 |
| E | | | | XCQG27921 \$15м x \$2 | | | 01/01/2022 | 01/01/2023 | Aggregate | \$15,000,000 |
| F | | | | XSC300005 \$15M x \$3 | | | 01/01/2022 | 01/01/2023 | Aggregate | \$15,000,000 |
| G | | | | 03126674 \$10M xs \$ | \$50M | | 01/01/2022 | 01/01/2023 | Aggregate | \$10,000,000 |
| Н | | | | XC8EX0012 \$15M xs \$ | | | 01/01/2022 | 01/01/2023 | Aggregate | \$15,000,000 |
| J | | | | AXF565834 \$12.5M pc | 4102 5 \$25м xs \$7 | 5м | 01/01/2022 | 01/01/2023 | Aggregate | \$12,500,000 |
| I | | | | EXC413763 \$12.5M pc | 39 5 \$25M xs \$7 | 5м | 01/01/2022 | 01/01/2023 | Aggregate | \$12,500,000 |
| | | | | | | | | | Each Occurrence | \$12,500,000 |
| | | | | | | | | | | |
| | | | | | | | | | | |
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CERTIFICATE OF LIABILITY INSURANCE

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER. IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s). CONTACT NAME: PHONE PRODUCER Aon Risk Services Central, Inc. (866) 283-7122 FAX (A/C. No.): 800-363-0105 Chicago IL Office (A/C. No. Ext): 200 East Randolph Chicago IL 60601 USA E-MAIL ADDRESS INSURER(S) AFFORDING COVERAGE NAIC # INSURED XL Insurance America Inc 24554 INSURER A: SP Plus Corporation 22322 INSURER B: Greenwich Insurance Company Standard Parking Corporation IL 26883 INSURER C: AIG Specialty Insurance Company 200 E Randolph Street, Suite 7700 Chicago IL 60601 USA Navigators Specialty Insurance Company 36056 INSURER D 27960 INSURER E: Illinois Union Insurance Company Endurance American Specialty Ins Co. 41718 INSURER F: COVERAGES CERTIFICATE NUMBER: 570090629016 **REVISION NUMBER:** THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS. Limits shown are as requested NSR LTR ADDL SUBR (MM/DD/YYYY) (MM/DD/YYYY) TYPE OF INSURANCE POLICY NUMBER LIMITS 01/01/2022 01/01/2023 в RGE300120905 \$9,000,000 COMMERCIAL GENERAL LIABILITY EACH OCCURRENCE Х SIR applies per policy terms & conditions DAMAGE TO RENTED PREMISES (Ea occurrence) CLAIMS-MADE X OCCUR \$2.000.000 \$10,000 Х MED EXP (Any one person) Contractual Liability Included PERSONAL & ADV INJURY \$9,000,000 \$15,000,000 GEN'L AGGREGATE LIMIT APPLIES PER: GENERAL AGGREGATE PROx Loc \$9,000,000 POLICY PRODUCTS - COMP/OP AGG JECT OTHER RAD943782005 01/01/2022 01/01/2023 в COMBINED SINGLE LIMIT AUTOMOBILE LIABILITY \$10,000,000 AOS BODILY INJURY (Per person) ANY AUTO Х BODILY INJURY (Per accident) SCHEDULED OWNED AUTOS AUTOS ONLY PROPERTY DAMAGE NON-OWNED HIRED AUTOS (Per accident) AUTOS ONLY \$3,000,000 х GKLL \$5,000 SIR Garagekeepers Limit 01/01/2022 01/01/2023 С 66323408 \$10,000,000 х UMBRELLA LIAB Х FACH OCCURRENCE OCCUR SIR applies per policy terms & conditions \$10,000,000 AGGREGATE EXCESS LIAB CLAIMS-MADE DED X RETENTION WORKERS COMPENSATION AND EMPLOYERS' LIABILITY Α RWD300121005 01/01/2022 01/01/2023 PER STATUTE OT⊢ ER Х AOS ANY PROPRIETOR / PARTNER / EXECUTIVE OFFICER/MEMBER EXCLUDED? \$1,000,000 E.L. EACH ACCIDENT Ν RWR300121105 01/01/2022 01/01/2023 N/A Α (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below \$1,000,000 E.L. DISEASE-EA EMPLOYEE RETRO E.L. DISEASE-POLICY LIMIT \$1,000,000 DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required) Re: Location - Justice Center Garage - 99359 - 490 w. 14th Ave. Denver CO 80204. City and County of Denver, its Elected and Appointed Officials, Employees and Volunteers are included as additional insured on the above referenced policies except Workers' Compensation. Insurance charges will include all applicable premiums and costs, as well as retained exposure charges established by the Named Insured. 1/1/2022 - 1/1/2023 Crime & Excess Crime Pol #'s SAA50414480600 & XSC50414490600; \$5,000,000 OCCURRENCE. Crime coverage provides first party coverage against business related crime such as robbery & burglary, employee dishonesty, forgery or alteration, computer fraud, guest property, money orders, and counterfeit currency. **CERTIFICATE HOLDER** CANCELLATION SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS City and County of Denver 201 W. Colfax Dept. 611 AUTHORIZED REPRESENTATIVE Denver CO 80204 USA

DATE(MM/DD/YYYY)

12/15/2021

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. Ann Bisk Services Central . Inc



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ADDITIONAL REMARKS SCHEDULE

Page $_$ of $_$

| AGENC AON | Y Risk Services Central, | Inc. | | | | | EDINSURED Plus Corpor | ation | | |
|--------------|--|-----------|-------------------|--------------------------|------------------------|------|--------------------------|----------------------|--------------------|--------------|
| POLICY | NUMBER Certificate Number: 570 | | 9016 | | | | | | | |
| CARRIE | | | | | NAIC CODE | EFFE | CTIVE DATE: | | | |
| | TIONAL REMARKS | 050023 | 010 | | | | - | | | |
| THIS | ADDITIONAL REMARKS FOR MINUMBER: ACORD 25 FO | | | | | | -e | | | |
| | | | | | - | | | | | |
| | INSURER(S) AFF | | | | | | NAIC # | | | |
| | RER G: Allied World Ass | | | | | | 19489 | | | |
| INSUI | RER H: Everest Indemnit | y Ins | urano | ce Compar | ıy | | 10851 | | | |
| INSUF | RER I: Great American S | Securi | ty In | ns Co | | | 31135 | | | |
| INSUI | RER J: American Guarant | cee & | Liab ⁻ | ility Ins | 5 CO | | 26247 | | | |
| 4.15 | DITIONAL POLICIES If a p | policy h | elow | does not in | clude limit int | form | ation, refer to th | e correspondin | g policy on the | ACORD |
| AD. | Centre Contraction Centre Cent | rtificate | form | for policy | limits. | | , 10101 10 11 | spondin | 5 F | |
| INSR | | | SUBR | PO | LICY NUMBER | | POLICY EFFECTIVE | POLICY EXPIRATION | | LIMITS |
| LTR | TYPE OF INSURANCE | INSD | WVD | | | | DATE (MM/DD/YYYY) | DATE (MM/DD/YYYY) | | |
| | EXCESS LIABILITY | | | | | | | | | |
| D | | | | CH22RXSZ(\$10M xs \$ | | | 01/01/2022 | 01/01/2023 | Aggregate | \$10,000,000 |
| E | | | | XCQG27921 \$15M x \$2 | | | 01/01/2022 | 01/01/2023 | Aggregate | \$15,000,000 |
| F | | | | XSC300005 \$15M x \$3 | | | 01/01/2022 | 01/01/2023 | Aggregate | \$15,000,000 |
| G | | | | 03126674 \$10M xs \$ | \$50м | | 01/01/2022 | 01/01/2023 | Aggregate | \$10,000,000 |
| Н | | | | XC8EX0012 \$15M xs \$ | | | 01/01/2022 | 01/01/2023 | Aggregate | \$15,000,000 |
| J | | | | AXF565834 \$12.5M pc | 4102 5 \$25M xs \$7 | 5м | 01/01/2022 | 01/01/2023 | Aggregate | \$12,500,000 |
| I | | | | EXC413763 \$12.5M pc | 39 5 \$25M xs \$7 | 5м | 01/01/2022 | 01/01/2023 | Aggregate | \$12,500,000 |
| | | | | | | | | | Each Occurrence | \$12,500,000 |
| | | | | | | | | | | |
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CERTIFICATE OF LIABILITY INSURANCE

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER. IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s). CONTACT NAME: PHONE PRODUCER Aon Risk Services Central, Inc. (866) 283-7122 FAX (A/C. No.): 800-363-0105 Chicago IL Office (A/C. No. Ext): 200 East Randolph Chicago IL 60601 USA E-MAIL ADDRESS INSURER(S) AFFORDING COVERAGE NAIC # INSURED XL Insurance America Inc 24554 INSURER A: SP Plus Corporation 22322 INSURER B: Greenwich Insurance Company Standard Parking Corporation IL 26883 INSURER C: AIG Specialty Insurance Company 200 E Randolph Street, Suite 7700 Chicago IL 60601 USA Navigators Specialty Insurance Company 36056 INSURER D 27960 INSURER E: Illinois Union Insurance Company Endurance American Specialty Ins Co. 41718 INSURER F: COVERAGES **CERTIFICATE NUMBER: 570090629008 REVISION NUMBER:** THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS. Limits shown are as requested NSR LTR ADDL SUBR (MM/DD/YYYY) (MM/DD/YYYY) TYPE OF INSURANCE POLICY NUMBER LIMITS 01/01/2022 01/01/2023 в RGE300120905 \$9,000,000 COMMERCIAL GENERAL LIABILITY EACH OCCURRENCE Х SIR applies per policy terms & conditions DAMAGE TO RENTED PREMISES (Ea occurrence) CLAIMS-MADE X OCCUR \$2.000.000 \$10,000 Х MED EXP (Any one person) Contractual Liability Included PERSONAL & ADV INJURY \$9,000,000 \$15,000,000 GEN'L AGGREGATE LIMIT APPLIES PER: GENERAL AGGREGATE PROx Loc \$9,000,000 POLICY PRODUCTS - COMP/OP AGG JECT OTHER COMBINED SINGLE LIMIT RAD943782005 01/01/2022 01/01/2023 в AUTOMOBILE LIABILITY \$10,000,000 AOS BODILY INJURY (Per person) ANY AUTO Х BODILY INJURY (Per accident) SCHEDULED OWNED AUTOS AUTOS ONLY PROPERTY DAMAGE NON-OWNED HIRED AUTOS (Per accident) AUTOS ONLY \$3,000,000 х GKLL \$5,000 SIR Garagekeepers Limit 01/01/2022 01/01/2023 С 66323408 \$10,000,000 х UMBRELLA LIAB Х FACH OCCURRENCE OCCUR SIR applies per policy terms & conditions \$10,000,000 AGGREGATE CLAIMS-MADE EXCESS LIAB DED X RETENTION WORKERS COMPENSATION AND EMPLOYERS' LIABILITY Α RWD300121005 01/01/2022 01/01/2023 PER STATUTE OT⊢ ER Х AOS ANY PROPRIETOR / PARTNER / EXECUTIVE OFFICER/MEMBER EXCLUDED? \$1,000,000 E.L. EACH ACCIDENT Ν RWR300121105 01/01/2022 01/01/2023 N/A Α (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below E.L. DISEASE-EA EMPLOYEE \$1,000,000 RETRO E.L. DISEASE-POLICY LIMIT \$1,000,000 DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required) RE: Location No. 05466, 201734150 / Parking Management Services to Operate City Surface Parking Lots. 90219 SOUTH ELATI - 90220 NORTH ELATI - 90276 CHESTNUT LOT - 99866 CITY OF DENVER-ACME LOT - 99867 CITY OF DENVER - AURARIA LOT - 9868 CITY OF DENVER -BANNOCK LOT - 99869 CITY OF DENVER - FIREHOUSE LOT The City and County of Denver, its Elected and Appointed Officials, Employees and Volunteers are included as Additional Insured on the above referenced policies except Workers' Compensation. Insurance charges will include all applicable premiums and costs, as well as retained exposure charges established by the Named Insured. 1/1/2022 - 1/1/2023 Crime & Excess Crime Pol #'s SAA50414480600 & XSC50414490600; \$5,000,000 OCCURRENCE. Crime coverage provides first party coverage against business related crime such as robbery & burglary, employee dishonesty, forgery **CERTIFICATE HOLDER** CANCELLATION SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS City and County of Denver 201 W. Colfax Ave. AUTHORIZED REPRESENTATIVE Denver CO 80202 USA . Ann Bisk Services Central . Inc

DATE(MM/DD/YYYY)

12/15/2021

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ACORD®

ADDITIONAL REMARKS SCHEDULE

Page $_$ of $_$

| AGENCY Aon Ri | sk Services Central, | Inc. | | | | | DINSURED Plus Corpor | ation | | |
|-------------------|--|-----------------------|--------------|---------------------------------|------------------------|-------|---|--|--------------------|--------------|
| POLICY NU | | | 9008 | | | | | | | |
| CARRIER See Ce | rtificate Number: 570 | 090629 | 008 | 1 | NAIC CODE | EFFEC | TIVE DATE: | | | |
| ADDITIC | ONAL REMARKS | | | | | | | | | |
| | DDITIONAL REMARKS FOR NUMBER: ACORD 25 FC | | | | | | 9 | | | |
| | INSURER(S) AFF | ORDIN | IG C | OVERAGE | E | | NAIC # | | | |
| INSURE | R G: Allied World As | suranc | e Cor | mpany (US) | Inc | 1 | .9489 | | | |
| INSURE | R H: Everest Indemni | ty Ins | urano | ce Company | , | 1 | .0851 | | | |
| NSUREI | R I: Great American | Securi | ty In | ns Co | | 3 | 1135 | | | |
| INSURE | R J: American Guaran | tee & | Liab | ility Ins | Co | 2 | 6247 | | | |
| ADDI | TIONAL POLICIES If a ce | policy b rtificate | elow form | does not incl for policy lir | ude limit int nits. | forma | | | g policy on the | e ACORD |
| INSR LTR | TYPE OF INSURANCE | ADDL INSD | SUBR WVD | POLI | CY NUMBER | | POLICY EFFECTIVE DATE (MM/DD/YYYY) | POLICY EXPIRATION DATE (MM/DD/YYYY) | | LIMITS |
| EX | CESS LIABILITY | | | | | | | | | |
| D | | | | CH22RXSZ03 \$10M xs \$1 | | | 01/01/2022 | 01/01/2023 | Aggregate | \$10,000,000 |
| E | | | | XCQG279211 \$15м x \$20 | | | 01/01/2022 | 01/01/2023 | Aggregate | \$15,000,000 |
| F | | | | XSC3000054 \$15м x \$35 | | | 01/01/2022 | 01/01/2023 | Aggregate | \$15,000,000 |
| G | | | | 03126674 \$10M xs \$5 | Ом | | 01/01/2022 | 01/01/2023 | Aggregate | \$10,000,000 |
| н | | | | XC8EX00125 \$15M xs \$6 | | | 01/01/2022 | 01/01/2023 | Aggregate | \$15,000,000 |
| J | | | | AXF5658341 \$12.5M po | | 5м | 01/01/2022 | 01/01/2023 | Aggregate | \$12,500,000 |
| I | | | | EXC4137639 \$12.5M po | | 5м | 01/01/2022 | 01/01/2023 | Aggregate | \$12,500,000 |
| | | | | | | | | | Each Occurrence | \$12,500,000 |
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ACORD 101 (2008/01)

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ADDITIONAL REMARKS SCHEDULE

Page _ of _

| AGENCY | | NAMED INSURED |
|--------------------------------------|-----------|---------------------|
| Aon Risk Services Central, Inc. | | SP Plus Corporation |
| POLICY NUMBER | | |
| See Certificate Number: 570090629008 | | |
| CARRIER | NAIC CODE | |
| See Certificate Number: 570090629008 | | EFFECTIVE DATE: |

ADDITIONAL REMARKS

THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM, FORM NUMBER: ACORD 25 FORM TITLE: Certificate of Liability Insurance

Additional Description of Operations / Locations / Vehicles:

or alteration, computer fraud, guest property, money orders, and counterfeit currency.

ACORD 101 (2008/01)

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TO: All Users of the City and County of Denver Prevailing Wage Schedules
FROM: Ryland Feno, OHR Compensation and Classification
DATE: March 18, 2021
SUBJECT: Latest Update to Prevailing Wage Schedules

Please find an attachment to this memorandum of all the current Office of Human Resources Prevailing Wage Schedules issued in accordance with the City and County of Denver's Revised Municipal Code, Section 20-76(c). This schedule does not include the Davis-Bacon rates. The Davis-Bacon wage rates will continue to be published separately as they are announced.

Modification No. 157 Publication Date: March 18, 2021 (12 pages)

Unless otherwise specified in this document, apprentices shall be permitted only if they are employed pursuant to, and individually registered in a bona fide apprenticeship program registered with the U.S. Department of Labor. The employer and the individual apprentice must be registered in a program, which has received prior approval by the U.S. Department of Labor. Any employer who employs an apprentice and is found to be in violation of this provision shall be required to pay said apprentice the full journeyman scale.

Attachments as listed above.

Office of Human Resources 201 W. Colfax Ave. Dept. 412 | Denver, CO 80202 p: 720.913.5751 | f: 720.913.5720 www.denvergov.org/humanresources

APPLIANCE MECHANIC

 Effective Date:
 02-18-21

 Last Revision:
 05-16-19

*OHR pulled the wages in February of 2021 and data has remained the same so there is no recommendation to change the base wage or fringes.

| Classification | Base Wage/Hour | Fringes/Hour |
|-----------------------|-----------------------|--------------|
| Appliance Mechanic | \$23.21 | \$7.22 |

Plus 10% shift differential for regularly scheduled hours worked between 6:00 p.m. and 6:00 a.m.

The Appliance Mechanic installs, services and repairs stoves, refrigerators, dishwashing machines, exercise equipment and other electrical household or commercial appliances, using hand tools, test equipment and following wiring diagrams and manufacturer's specifications. Responsibilities include: connects appliance to power source and test meters, such as wattmeter, ammeter, or voltmeter, observes readings on meters and graphic recorders, examines appliance during operating cycle to detect excess vibration, overheating, fluid leaks and loose parts, and disassembles appliances and examines mechanical and electrical parts. Additional duties include: traces electrical circuits, following diagram and locates shorts and grounds, using ohmmeter, calibrates timers, thermostats and adjusts contact points, and cleans and washes parts, using wire brush, buffer, and solvent to remove carbon, grease and dust. Replaces worn or defective parts, such as switches, pumps, bearings, transmissions, belts, gears, blowers and defective wiring, repairs and adjusts appliance motors, reassembles appliance, adjusts pulleys and lubricates moving parts, using hand tools and lubricating equipment.

Note: This position does not perform installations done at new construction.

BUILDING ENGINEER

| Effective Date: | 09-17-20 |
|-----------------|----------|
| Last Revision: | 08-15-19 |

ClassificationBase Wage/HourFringes/HourBuilding Engineer\$32.50\$8.29

This classification of work is responsible for operating, monitoring, maintaining/repairing the facilities mechanical systems to ensure peak performance of the systems. This includes performing P.M. and repair work of the building mechanical systems, inspecting, adjusting, and monitoring the building automation and life safety systems, contacting vendors and place order replacement parts, responding to customer service requests and performing maintenance/repairs I tenant or public spaces, performing routine P.M. i.e. light plumbing and electrical repairs, ballast lamp and tube replacement, operating mechanical systems both on site and via a remote laptop computer, maintaining inventory of spare parts and tools, painting and cleaning mechanical equipment and machine rooms, etc.

CONVEYANCE SYSTEM MAINTENANCE SERIES

Fringes/Hour \$7.15 \$7.73

\$8.01

| Effective Date: | 11-19-20 | | |
|-------------------|-----------------|----------------|---|
| Last Revision: | 09-19-19 | | |
| Classification | | Base Wage/Hour | I |
| Entry-Support Me | echanic | \$22.65 | - |
| Machinery Mainte | enance Mechanic | \$27.66 | 0 |
| Controls System T | Technician | \$30.11 | 6 |

Plus 10% shift differential for regularly scheduled hours worked between 6:00 p.m. and 6:00 a.m.

This classification was previously listed as Baggage Handling System Maintenance. The title of the series has been changed to be inclusive of other types of similar work.

Entry Support Mechanic

The Entry Support Mechanic (ESM) applies basic mechanical knowledge to perform maintenance and operational tasks on a conveyance system. Under supervision of a Machinery Maintenance Mechanic (MMM) or Control Systems Technician (CRO), the ESM performs cleaning, routine inspections, preventive, corrective and emergency maintenance based on an established maintenance program. The ESM clears jams and faults and may physically move items during failures.

Machinery Maintenance Mechanic

The Machinery Maintenance Mechanic (MMM) applies advanced mechanical knowledge to perform maintenance and operational tasks on a conveyance system. Performs cleaning of all parts of the system, routine inspections, preventive maintenance, corrective maintenance, and emergency maintenance within the system based on an established maintenance program. The MMM shall inspect all equipment for proper operation and performance including but not limited to conveyors, lifts, diverters and automatic tag readers. The MMM troubleshoots, repairs, replaces, and rebuilds conveyor components including but not limited to; motors, gearboxes, bearings, rollers, sheaves, hydraulic systems, conveyor belting, clutch brakes, tools, independent carrier systems, and other complex devices using basic hand tools, power tools, welders and specialized tools. The MMM may assist the Control Systems Technician (CST) with clearing electrical faults and electrical repairs. The MMM reads and interprets manufacturers' maintenance manuals, service bulletins, technical data, engineering data, and other specifications to determine feasibility and method of repairing or replacing malfunctioning or damaged components. The MMM clears jams and faults in the system and may physically move items during failures. The MMM will operate a Central Monitoring Facility/Control Room, these duties include; using multiple computer systems for monitoring the system and running reports, communicating faults in the system using a radio and telephone, and communicating with stakeholders. The MMM performs on-site training of ESM.

Controls System Technician

The Control Systems Technician (CST) applies advanced technical knowledge to perform maintenance and operational tasks on a conveyance system. Performs all duties assigned to an MMM in addition to the following routine inspections, preventive maintenance, corrective maintenance, and emergency maintenance of complex components within the system based on an established maintenance program. The CST is responsible for resolving difficult controls, electrical and mechanical problems. The CST troubleshoots, repairs, replaces, and rebuilds complex electro-mechanical systems and conveyor components including but not limited to; programmable logic controllers, input and output modules, electrical switches, variable frequency drives, 110V AC and 24V DC controls devices, automatic tag readers, electrical control panels, 110V - 480V AC components and motors, gearboxes, bearings, rollers, sheaves, hydraulic systems, conveyor belting, clutch brakes, tools, independent carrier systems, and other complex devices using basic hand tools, power tools, welders and specialized mechanical and electrical tools. The CST reads and interprets manufacturers' maintenance manuals, service bulletins, technical data, engineering data, and other specifications to determine feasibility and method of repairing or replacing malfunctioning or damaged components. The CST clears mechanical, electrical and controls faults, jams and may physically move items during failures. The CST performs on-site training and competency evaluations of MMM and ESM.

Note: Incumbents must possess an Electrician's license when work warrants.

CUSTODIANS

| Effective Date | : 12-17-20 |
|-----------------------|------------|
| Last Revision: | 12-19-19 |

| <u>Classification</u> Custodian I | <u>Base Wage/Hour</u> \$16.43 | Fringes/Hour \$6.18 (Single) \$8.02 (Children) \$7.74 (2-party) \$10.15 (Family) |
|--------------------------------------|----------------------------------|--|
| Custodian II | \$16.78 | \$6.24 (Single) \$8.08 (Children) \$7.80 (2-party) \$10.21 (Family) |

Benefits and Overtime

| Parking | With valid receipt from approved parking lot, employees are reimbursed the actual monthly cost of parking. |
|--------------------|---|
| RTD Bus Pass | Employer will provide employees with the Bus Pass or pay (\$0.23) per hour for travel differential. |
| Shift Differential | 2nd shift (2:30 p.m10:30 p.m.): \$.50/hour 3rd shift (10:31 p.m6:30 a.m.): \$1.00/hour |
| Overtime | Time worked in excess of seven and one-half (7 ½) hours in one (1) day or in excess of thirty- seven and one-half (37 ½) hours in one week shall constitute overtime and shall be paid for at the rate of time and one-half (1 ½) at the employee's basic straight time hourly rate of pay. |
| Lunch | Any employee working seven and a half (7.5) hours in a day is entitled to a thirty (30) minute paid lunch. |
| Note | The Career Service Board in their public hearing on March 15, 2007 approved to amend prevailing wages paid to the Custodian as follows: "All contractors shall provide fringe benefits or cash equivalent at not less than the single rate amount. Contractors who offer health insurance shall provide an employer contribution to such insurance of not less than the 2-party or family rate for any employee who elects 2-party or family coverage. Contractors who offer such coverage will be reimbursed for their employer contributions at the above rates under any City contract incorporating this wage specification." |

Custodian I

Any employee performing general clean-up duties using equipment that does not require special training: i.e., dust mopping, damp mopping, vacuuming, emptying trash, spray cleaning, washing toilets, sinks, walls, cleaning chairs, etc.

Custodian II

Any employee performing specialized cleaning duties requiring technical training and the use of heavy and technical equipment, i.e., heavy machine operators, floor strippers and waxers, carpet shampooers, spray buffing, re-lamping, mopping behind machines, high ladder work, chemical stripping and finishing of stainless steel.

DIA OIL & GAS

| Effective Date: | 03-18-21 |
|-----------------|----------|
| Last Revision: | 04-16-20 |

| <u>Classification</u> | Base Wage/Hour | Fringes/Hour |
|-------------------------|-----------------------|--------------|
| Derrick Hand/Roustabout | \$15.94 | \$6.38 |
| Electrician | \$26.44 | \$7.59 |
| Mechanic | \$26.55 | \$7.60 |
| Pipefitter | \$27.10 | \$7.67 |
| Rig/Drill Operator | \$23.80 | \$7.29 |
| Truck Driver | \$24.32 | \$7.35 |

Heavy Equipment Mechanic (Mechanic)

The Heavy Equipment Mechanic analyzes malfunctions and repairs, rebuilds and maintains power equipment, such as cranes, power shovels, scrapers, paving machines, motor graders, trench-digging machines, conveyors, bulldozers, dredges, pumps, compressors and pneumatic tools. This worker operates and inspects machines or equipment to diagnose defects, dismantles and reassembles equipment, using hoists and hand tools, examines parts for damage or excessive wear, using micrometers and gauges, replaces defective engines and subassemblies, such as transmissions, and tests overhauled equipment to insure operating efficiency. The mechanic welds broken parts and structural members, may direct workers engaged in cleaning parts and assisting with assembly and disassembly of equipment, and may repair, adjust and maintain mining machinery, such as stripping and loading shovels, drilling and cutting machines, and continuous mining machines.

Pipefitter

The Pipefitter, Maintenance installs or repairs water, steam, gas or other types of pipe and pipefitting. Work involves most of the following: laying out work and measuring to locate position of pipe from drawings or other written specifications, cutting various sizes of pipe to correct lengths with chisel and hammer, oxyacetylene torch or pipe-cutting machines, threading pipe with stocks and dies. This person is responsible for bending pipe by hand-driven or power-driven machines, assembling pipe with couplings and fastening pipe to hangers, making standard shop computations relating to pressures, flow and size of pipe required; and making standard tests to determine whether finished pipes meet specifications. In general, the work of the Maintenance Pipefitter requires rounded training and experience usually acquired through a formal apprenticeship or equivalent training and experience.

Well Driller (Rig/Drill Operator)

This incumbent sets up and operates portable drilling rig (machine and related equipment) to drill wells, extends stabilizing jackscrews to support and level drilling rig, moves levers to control power-driven winch that raises and extends telescoping mast. This person bolts trusses and guy wires to raise mast and anchors them to machine frame and stakes, and assembles drilling tools, using hand tools or power tools. The Well Driller moves levers and pedals to raise tools into vertical drilling position and lowers well casing (pipe that shores up walls of well) into well bore, using winch, moves levers and pedals and turns hand wells to control reciprocating action of machine and to drive or extract well casing.

Laborer (Derrick Hand/Roustabout)

The Laborer performs tasks that require mainly physical abilities and effort involving little or no specialized skill or prior work experience. The following tasks are typical of this occupation: The Laborer loads and unloads trucks, and other conveyances, moves supplies and materials to proper location by wheelbarrow or hand truck; stacks materials for storage or binning, collects refuse and salvageable materials, and digs, fills, and tamps earth excavations, The Laborer levels ground using pick, shovel, tamper and rake, shovels concrete and snow; cleans culverts and ditches, cuts tree and brush; operates power lawnmowers, moves and arranges heavy pieces of office and household furniture, equipment, and appliance, moves heavy pieces of automotive, medical engineering, and other types of machinery and equipment, spreads sand and salt on icy roads and walkways, and picks up leaves and trash.

Truckdriver

Straight truck, over 4 tons, usually 10 wheels. The Truckdriver drives a truck to transport materials, merchandise, equipment, or workers between various types of establishments such as: manufacturing plants, freight depots, warehouses, wholesale and retail establishments, or between retail establishments and customers' houses or places of business. This driver may also load or unload truck with or without helpers, make minor mechanical repairs, and keep truck in good working order.

ELEVATOR MECHANIC

Effective 1-18-2018, the Elevator Mechanic classification will utilize the base pay and fringe benefits for the Elevator Mechanic classification under the Davis Bacon <u>Building Wage Determination</u>.

FINISHER & JOURNEYMAN

TILE, MARBLE AND TERRAZZO

 Effective Date:
 11-19-20

 Last Revision:
 06-20-19

| Classification | Base Wage/Hour | Fringes/Hour |
|-----------------------|-----------------------|--------------|
| Finisher | \$23.20 | \$8.46 |
| Journeyman | \$29.15 | \$8.46 |

Effective May 1, 2008, Local Union 7 of Colorado combined three classes of Finishers, Floor Grinders, and Base Grinders into Finisher using one pay schedule.

Tile Setter: Applies to workers who apply tile to floors, walls, ceilings, stair treads, promenade roof decks, garden walks, swimming pools and all places where tiles may be used to form a finished surface for practical use, sanitary finish or decorative purpose.

FIRE EXTINGUISHER REPAIRER

| Effective Date: | 07-16-20 |
|-----------------|----------|
| Last Revision: | 07-19-19 |

| <u>Classification</u> | Base Wage/Hour | Fringes/Hour |
|----------------------------|----------------|--------------|
| Fire Extinguisher Repairer | \$20.72 | \$6.93 |

The Fire Extinguisher Repairer performs the following duties: repairs and tests fire extinguishers in repair shops and in establishments, such as factories, homes, garages, and office buildings, using hand tools and hydrostatic test equipment, this repairer dismantles extinguisher and examines tubing, horns, head gaskets, cutter disks, and other parts for defects, and replaces worn or damaged parts. Using hand tools, this repairer cleans extinguishers and recharges them with materials, (such as soda water and sulfuric acid, carbon tetrachloride, nitrogen or patented solutions); tests extinguishers for conformity with legal specifications using hydrostatic test equipment and may install cabinets and brackets to hold extinguishers.

FUEL HANDLER SERIES

| Effective Date: | 12-17-20 | |
|-----------------|----------|--|
| | 40 47 40 | |

Last Revision: 10-17-19

| <u>Classification</u> | Base Wage/Hour | Fringes/Hour |
|--|-----------------------|--------------|
| Fuel Facility Maintenance Technician | \$21.50 | \$7.02 |
| Fuel Facility Operator | \$23.41 | \$7.24 |
| Fuel Facility Electrician | \$26.44 | \$7.59 |
| Fuel Distribution System Mechanic | \$30.74 | \$8.09 |
| Lead Fuel Distribution System Mechanic | \$32.14 | \$8.25 |

Plus 10% shift differential for hours worked between 6:00 p.m. and 6:00 a.m.

Fuel Facility Maintenance Technician

Under the supervision of Maintenance Manager and or Lead Mechanic, maintain the fuel systems. Position does not limit, segregate, or classify that an employee would not be subject to perform those duties and responsibilities within a stated contract classification. To properly identify the requirements of those duties and responsibilities within a contract classification, it may be required to review these job descriptions which identify those essential functions.

Fuel Facility Operator

Receives, stores, transfers, and issues fuel. Performs various testing procedures and documentation on fuel samples. Gauges tanks for water, temperature and fuel levels. Performs temperature and gravity testing for correct weight of fuel. Checks pumping systems for correct operating pressure or unusual noises. Inspects fuel receiving, storage, and distribution facilities to detect leakage, corrosion, faulty fittings, and malfunction of mechanical units, meters, and gauges such as distribution lines, float gauges, piping valves, pumps, and roof sumps. Operates a 24-hour control center; operates various computer equipment to determine potential equipment failure, leak and cathodic protection systems, pump failure, and emergency fuel shutoff systems. Monitors quality of fuel and drains excess condensation from fuel sumps and underground fuel pits. Inspects fuel tank farm for such items as leaks, low pressure, and unauthorized personnel. Performs general housekeeping and grounds maintenance for terminal, pipeline and dock areas, including fuel pits and valve vault cleaning and pump out activities. May connect lines, grounding wires, and loading and off-loading arms of hoses to pipelines. May assist Fuel Distribution System Mechanics by preparing work areas. Maintains record of inspections, observations and test results.

Fuel Facility Electrician

Performs preventative, routine, and emergency maintenance repairs on a variety of mechanical, electrical, HVAC systems, pneumatic control systems, electronic systems, and generators.

Fuel Distribution System Mechanic

Maintains and repairs fuel storage and distribution systems, equipment and filtration systems, and differential pressure valves. Corrects leakage, corrosion, faulty fittings, and malfunction of mechanical units, meters, and gauges such as distribution lines, float gauges, piping valves, pumps, and roof sumps. Inspects electrical wiring, switches, and controls for safe-operating condition, grounding, and adjustment; may make minor repairs. Lubricates and repacks valves. Lubricates pumps, replaces gaskets, and corrects pumping equipment misalignment. May clean strainers and filters, service water separators, and check meters for correct delivery and calibration. Overhauls system components such as pressure regulating valves and excess valves. Disassembles, adjusts, aligns, and calibrates gauges and meters or replaces them. Removes and installs equipment such as filters and piping to modify system or repair and replace system component. Cleans fuel tanks and distribution lines. Removes corrosion and repaints surfaces. Overhauls vacuum and pressure vents, floating roof seals, hangers, and roof sumps. Some positions maintain fuel-servicing equipment such as hydrant and tanker trucks. Maintains record of inspections and repairs and other related paperwork as required.

Lead Fuel Distribution System Mechanic

Performs lead duties such as making and approving work assignments and conducting on-the-job training as well as performing the various tasks performed by the Mechanic classification.

FURNITURE MOVERS

Moving, Storage and Cartage Workers

| Effective Date: | 11-19-20 |
|-----------------|----------|
| Last Revision: | 10-17-19 |

| <u>Classification</u> | Base Wage/Hour | Fringes/Hour |
|-------------------------|----------------|--------------|
| Laborer/Helper | \$17.36 | \$6.54 |
| Furniture Driver/Packer | \$18.44 | \$6.67 |
| Lead Furniture Mover | \$19.28 | \$6.76 |

GLYCOL FACILITY

| Effective Date: | 07-16-20 |
|-----------------|----------|
| Last Revision: | 06-20-19 |

| <u>Classification</u> | Base Wage/Hour | Fringes/Hour |
|----------------------------|----------------|--------------|
| De-icing Facility Operator | \$27.77 | \$7.74 |
| Maintenance Mechanic | \$27.64 | \$7.73 |
| Glycol Plant Specialist | \$17.36 | \$6.54 |

De-icing Facility Operator

The De-icing Facility Operator is responsible for the safe and efficient daily operation of all aircraft de-icing fluid equipment to include: mechanical vapor recompression (concentrators), distillation, polishing, distribution, and collection systems as well as daily routine chores to include: operating and controlling all facility machines and equipment associates with the aircraft deicing fluid system (ADS). Operate electrical motors, pumps and valves to regulate flow, add specific amounts of chemicals such as hydrochloric acid or sodium hydroxide to fluid(s) for adjustment as required, turn valves, change filters/activated carbon, and clean tanks as needed to optimize productivity. Monitor panel boards/HMI/PLC's, adjust control flow rates, repairs, and lubricate machinery and equipment using hand powered tools. Test fluids to determine quality controlling methods. Record data as necessary and maintain good housekeeping of the facility.

Maintenance Mechanic

The position of the Machinery Maintenance Mechanic will be primarily responsible for the routine maintenance and repairs of all facility equipment. Responsible for repairs to machinery and mechanical equipment, examine machines and mechanic equipment to diagnose source of trouble, dismantling or partly dismantling machines and performing repairs that mainly involve the use of hand tools in scraping and fitting parts, replacing broken or defective parts with items obtained from stock, ordering replacement parts, sending parts to a machine shop or equivalent for major repairs, preparing specific written specifications for repairs, SOP's for minor repairs, reassembly of machines and mechanical equipment, and making any necessary adjustments to all equipment for operational optimization.

Glycol Plant Specialist/Material Handling Laborer

The Material Handling Laborer is responsible for the safe and efficient daily documentation/recording of all ADF processors, distillation and polishing systems, as well as the distribution and collection system. Performing physical tasks to transport and/or store materials or fluids. Duties involve one or more of the following: manually loading or unloading trucks, tankers, tanks, totes, drums, pallets, unpacking, placing items on storage bins or proper locations. Utilizing hand carts, forklift, or wheelbarrow. Completing daily fluid inventory, to include tank measuring and completing fluid accountability records. Responsible for the overall facility housekeeping and general cleanliness. Escort vehicles and tankers in and out of the facility, change out filters as required on all systems, take samples and test for quality control and document the findings.

PARKING ELECTRONICS TECHNICIAN

Effective Date: 09-17-20

Last Revision: 10-17-19

| <u>Classification</u> | Base Wage/Hour | Fringes/Hour |
|--------------------------------|----------------|--------------|
| Parking Electronics Technician | \$26.54 | \$7.60 |

Plus 10% shift differential for regularly scheduled hours worked between 6:00 p.m. and 6:00 a.m.

This classification of work installs, modifies, troubleshoots, repairs and maintains revenue control equipment at manned and unmanned parking entrance and exit gates. Replaces consumable items such as tickets, printer ribbons, and light bulbs. Replaces modules and related equipment as needed to repair existing equipment, modify applications, or resolve unusual problems. Troubleshoots, tests, diagnoses, calibrates, and performs field repairs. Performs preventive maintenance such as inspection, testing, cleaning, lubricating, adjusting and replacing of serviceable parts to prevent equipment failure for electromechanical control to minimize repair problems and meet manufacturers' specifications.

PEST CONTROLLER

 Effective Date:
 07-16-20

 Last Revision:
 07-19-19

*OHR pulled the wages in July of 2020 and data has remained the same so there is no recommendation to change the base wage or fringes.

| <u>Classification</u> | Base Wage/Hour | Fringes/Hour |
|-----------------------|-----------------------|--------------|
| Pest Controller | \$20.41 | \$6.90 |

The Pest Controller sprays chemical solutions or toxic gases and sets mechanical traps to kill pests that infest buildings and surrounding areas, fumigates rooms and buildings using toxic gases, sprays chemical solutions or dusts powders in rooms and work areas, places poisonous paste or bait and mechanical traps where pests are present; may clean areas that harbor pests, using rakes, brooms, shovels, and mops preparatory to fumigating; and may be required to hold State license

QUALITY CONTROL & ASSURANCE TECHNICIAN

| Effective Date: | 03-18-21 |
|-----------------|----------|
| Last Revision: | 04-16-20 |

| <u>Classification</u> | Base Wage/Hour | Fringes/Hour |
|--|----------------|--------------|
| Quality Control & Assurance Technician | \$25.35 | \$7.47 |

The Quality Control & Assurance Technician provides support to Inland Technologies operations by independently performing standard analysis on samples related to the manufacture of spent de-icing fluid to a 99% recycled glycol product and waste water discharge. The Quality Control and Assurance Technician will continually look at ways to improve products and processes to exceed customer quality demands and decrease operational costs.

SIGN ERECTOR

Effective Date: 01-21-21 Last Revision: 03-15-18

Effective Date: 09-17-20

| <u>Classification</u> | Base Wage/Hour | Fringes/Hour |
|-----------------------|----------------|--------------|
| Sign Erector | \$21.09 | \$6.31 |

This classification of work erects, assembles, and/or maintains signs, sign structures and/or billboards using various tools. Erects pre-assembled illuminated signs on buildings or other structures according to sketches, drawings, or blueprints. Digs and fills holes, places poles. Bolts, screws. or nails sign panels to sign post or frame. Replaces or repairs damaged or worn signs. May use welding equipment when installing sign. This classification is not a licensed electrician and therefore cannot make connections to power sources (i.e., provide exit lighting).

TREE TRIMMERS

| Last Revision. | 09-19-19 | | |
|-----------------------|----------|----------------|--------------|
| Classification | | Base Wage/Hour | Fringes/Hour |
| Tree Trimmer | | \$21.30 | \$7.00 |

This classification of work trims, removes, and applies insecticides to trees and shrubbery including trimming dead, diseased, or broken limbs from trees utilizing rope and saddle, chain, handsaw and other related equipment common to the care of trees and shrubs. Removes limbs, branches and other litter from the work area, observes safety rules, inspects and identifies tree diseases and insects of the area distinguishing beneficial insects and environmental stress, takes samples form diseased or insect infested trees for lab analysis, operates a wide variety of heavy and power equipment in trimming and removing trees and shrubbery i.e. mobile aerial tower unit, tandem trucks, loaders, chipper, etc., maintains all equipment.

WINDOW CLEANER

| | - 17-20 21-20 | |
|---|---|--|
| <u>Classification</u> Window Cleaner | Base Wage/Hour \$26.74 | Fringes/Hour \$9.53 (Employee) \$11.37 (Children) \$11.09 (2-party) \$13.50 (Family) |
| Benefits/Overtime | | |
| Parking | parking receipt from the approved parking lot. | ing (per month) to employees furnishing a monthly The Employer shall reimburse employees for parking ount reimbursed for DIA Employee Parking Lot upon the (1) one receipt per month. |
| Shift Differential | Employees working on the night shift shall be | awarded a shift differential of \$0.85 per hour worked. |
| | Note: All wage increases become effective on above dates. | the first day of the first full pay period following the |
| Overtime | One and one-half (1½) times the basic rate of p worked per week. | pay in excess of 7.5 hours worked per day or 37.5 hours |
| Lunch | Any employee working seven and a half (7.5) h (30) minute paid lunch. | ours in a day is entitled to a thirty |
| Lead Work High Work Training | \$1.75 per hour above highest paid employee u \$1.85 per hour (21 feet or more from ground (I \$0.25 per hour | nder supervision base) to top of surface/structure being cleaned) |
| ECOPASS | Company will provide an ECOPASS to all bargai | ining unit employees beginning January 1, 2009. |



TO: All Users of the City and County of Denver Prevailing Wage Schedules
FROM: Ryland Feno, Classification & Compensation Technician II
DATE: January 04, 2021
SUBJECT: Latest Change to Prevailing Wage Schedules

Please be advised prevailing wage rates for some building, heavy, highway, and residential construction trades have not been updated by the United States Department of Labor (DOL) since March 1, 2002. The Career Service Board, in their meeting held on April 21, 2011, approved the use of the attached supplemental wage rates until prevailing wage rates for these classifications of work are again published by the United States Department of Labor in accordance with the Davis-Bacon Act.

The effective date for this publication will be **Friday**, **January 01**, **2021** and applies to the City and County of Denver for **HIGHWAY CONSTRUCTION PROJECTS** in accordance with the Denver Revised Municipal Code, Section 20-76(c).

General Wage Decision No. CO20210009 Superseded General Decision No. CO20200009 Modification No. 0 Publication Date: 01/01/2021 (6 pages)

Unless otherwise specified in this document, apprentices shall be permitted only if they are employed pursuant to and individually registered in a bona fide apprenticeship program registered with the U.S. Department of Labor (DOL). The employer and the individual apprentice must be registered in a program which has received prior approval by the DOL. Any employer who employs an apprentice and is found to be in violation of this provision shall be required to pay said apprentice the full journeyman scale.

Attachments as listed above.

*Career Service Board approved to adjust all Davis Bacon classifications under \$13.00 to comply with the city's minimum wage. The effective date is August 15, 2019. See page 7 for reference.

Office of Human Resources 201 W. Colfax Ave. Dept. 412 | Denver, CO 80202 p: 720.913.5751 | f: 720.913.5720 www.denvergov.org/humanresources "General Decision Number: CO20210009 01/01/2021 Superseded General Decision Number: CO20200009 State: Colorado Construction Type: Highway

Counties: Denver and Douglas Counties in Colorado.

HIGHWAY CONSTRUCTION PROJECTS

Note: Under Executive Order (EO) 13658, an hourly minimum wage of \$10.95 for calendar year 2021 applies to all contracts subject to the Davis-Bacon Act for which the contract is awarded (and any solicitation was issued) on or after January 1, 2015. If this contract is covered by the EO, the contractor must pay all workers in any classification listed on this wage determination at least \$10.95 per hour (or the applicable wage rate listed on this wage determination, if it is higher) for all hours spent performing on the contract in calendar year 2021. If this contract is covered by the EO and a classification considered necessary for performance of work on the contract does not appear on this wage determination, the contractor must pay workers in that classification at least the wage rate determined through the conformance process set forth in 29 CFR 5.5(a)(1)(ii) (or the EO minimum wage rate, if it is higher than the conformed wage rate). The EO minimum wage rate will be adjusted annually. Please note that this EO applies to the above-mentioned types of contracts entered into by the federal government that are subject to the Davis-Bacon Act itself, but it does not apply to contracts subject only to the Davis-Bacon Related Acts, including those set forth at 29 CFR 5.1(a)(2)-(60). Additional information on contractor requirements and worker protections under the EO is available at www.dol.gov/whd/govcontracts.

| Modification | Number | Publication | Date |
|--------------|--------|-------------|------|
| 0 | | 01/01/2021 | |

* CARP9901-008 11/01/2019

| | Rates | Fringes |
|----------------------------|----------|---------|
| CARPENTER (Form Work Only) | \$ 26.50 | 10.32 |
| | | |

ELEC0068-016 03/01/2011

Rates Fringes TRAFFIC SIGNALIZATION: Traffic Signal Installation Zone 14.75%+8.68Zone 24.75%+8.684.75%+8.68 TRAFFIC SIGNAL INSTALLER ZONE DEFINITIONS Zone 1 shall be a 35 mile radius, measured from the following addresses in each of the following cities: Colorado Springs - Nevada & Bijou Denver - Ellsworth Avenue & Broadway Ft. Collins - Prospect & College Grand Junction - 12th & North Avenue Pueblo - I-25 & Highway 50 All work outside of these areas shall be paid Zone 2 rates. _____ ENGI0009-008 05/01/2018 Rates Fringes POWER EQUIPMENT OPERATOR: (3)-Hydraulic Backhoe (Wheel Mounted, under 3/4 yds), Hydraulic Backhoe (Backhoe/Loader combination), Drill Rig Caisson (smaller than Watson 2500 and similar), Loader (up to and including 6 cu. yd.).....\$ 28.25 10.70 (3)-Loader (under 6 cu. yd.) 10.70 Denver County.....\$ 28.25 (3)-Motor Grader (bladerough) 10.70 Douglas County..... \$ 28.25 (4)-Crane (50 tons and under), Scraper (single bowl, under 40 cu. yd).... \$ 28.40 10.70 (4)-Loader (over 6 cu. yd) Denver County..... \$ 28.40 10.70 (5)-Drill Rig Caisson (Watson 2500 similar or larger), Crane (51-90 tons), Scraper (40 cu.yd and over),..... \$ 28.57 10.70 (5)-Motor Grader (bladefinish)

| Douglas County\$ 28.57 (6)-Crane (91-140 tons)\$ 29.55 | 10.70 10.70 |
|--|------------------------------|
| suco2011-004 09/15/2011 | |
| Rates | Fringes |
| CARPENTER (Excludes Form Work)\$ 19.27 | 5.08 |
| CEMENT MASON/CONCRETE FINISHER Denver\$ 20.18 Douglas\$ 18.75 | 5.75 3.00 |
| ELECTRICIAN (Excludes Traffic Signal Installation)\$ 35.13 | 6.83 |
| FENCE ERECTOR (Excludes Link/Cyclone Fence Erection)\$ 13.02 | 3.20 |
| GUARDRAIL INSTALLER\$ 12.89 | 3.20 |
| HIGHWAY/PARKING LOT STRIPING:Painter Denver\$ 12.62 Douglas\$ 13.89 | 3.21 3.21 |
| IRONWORKER, REINFORCING (Excludes Guardrail Installation)\$ 16.69 | 5.45 |
| IRONWORKER, STRUCTURAL (Includes Link/Cyclone Fence Erection, Excludes Guardrail Installation)\$ 18.22 | 6.01 |
| LABORER | |
| Asphalt Raker\$ 16.29 Asphalt Shoveler\$ 21.21 Asphalt Spreader\$ 18.58 Common or General | 4.25 4.25 4.65 |
| Denver\$ 16.76 Douglas\$ 16.29 Concrete Saw (Hand Held)\$ 16.29 Landscape and Irrigation\$ 12.26 Mason Tender- | 6.77 4.25 6.14 3.16 |
| Cement/Concrete Denver\$ 16.96 Douglas\$ 16.29 Pipelayer | 4.04 4.25 |
| Denver | 2.41 2.18 3.05 |

| Traffic Control (Sets Up/Moves Barrels, Cones, Install Signs, Arrow Boards and Place Stationary Flags)(Excludes | | | |
|---|----|--------|--------------|
| Flaggers) | \$ | 12.43 | 3.22 |
| PAINTER (Spray Only) | \$ | 16.99 | 2.87 |
| POWER EQUIPMENT OPERATOR: | | | |
| Asphalt Laydown | | | |
| Denver | | | 8.72 |
| Douglas | \$ | 23.67 | 8.47 |
| Asphalt Paver | ~ | 0.4.05 | C 10 |
| Denver | | | 6.13 |
| Douglas | Ş | 25.44 | 3.50 |
| Asphalt Roller Denver | Ċ | 00 10 | 7 55 |
| | | | 7.55 6.43 |
| Douglas | | | 8.72 |
| Asphalt Spreader Backhoe/Trackhoe | Ą | 22.07 | 0.12 |
| Douglas | Ċ | 23 82 | 6.00 |
| Bobcat/Skid Loader | | | 4.28 |
| Boom | | | 8.72 |
| Broom/Sweeper | т | 22.07 | 0.72 |
| Denver | \$ | 22.47 | 8.72 |
| Douglas | | | 8.22 |
| Bulldozer | | | 5.59 |
| Concrete Pump | | | 5.21 |
| Drill | | | |
| Denver | \$ | 20.48 | 4.71 |
| Douglas | \$ | 20.71 | 2.66 |
| Forklift | \$ | 15.91 | 4.68 |
| Grader/Blade | | | |
| Denver | | | 8.72 |
| Guardrail/Post Driver | Ş | 16.07 | 4.41 |
| Loader (Front End) | ċ | 01 (7 | 0 00 |
| Douglas | Ş | 21.6/ | 8.22 |
| Mechanic Denver | Ċ | 22 00 | 0 7 0 |
| Douglas | | | 8.72 8.22 |
| Oiler | Ŷ | 23.00 | 0.22 |
| Denver | Ś | 23.73 | 8.41 |
| Douglas | | | 7.67 |
| Roller/Compactor (Dirt and | | | |
| Grade Compaction) | | | |
| Denver | \$ | 20.30 | 5.51 |
| Douglas | | 22.78 | 4.86 |
| Rotomill | | 16.22 | 4.41 |
| Screed | | | |
| Denver | | | 8.38 |
| Douglas | \$ | 29.99 | 1.40 |

| Tractor | \$ 13.13 | 2.95 |
|--------------------------------------|----------|------|
| TRAFFIC SIGNALIZATION: Groundsman | | |
| Denver | \$ 17.90 | 3.41 |
| Douglas | \$ 18.67 | 7.17 |
| TRUCK DRIVER | | |
| Distributor | | |
| Denver | | 5.82 |
| Douglas | \$ 16.98 | 5.27 |
| Dump Truck | | |
| Denver | \$ 15.27 | 5.27 |
| Douglas | \$ 16.39 | 5.27 |
| Lowboy Truck | \$ 17.25 | 5.27 |
| Mechanic | | 3.50 |
| Multi-Purpose Specialty & | | |
| Hoisting Truck | | |
| Denver | \$ 17.49 | 3.17 |
| Douglas | | 2.88 |
| Pickup and Pilot Car | | |
| Denver | \$ 14.24 | 3.77 |
| Douglas | | 3.68 |
| Semi/Trailer Truck | | 4.13 |
| Truck Mounted Attenuator | | 3.22 |
| Water Truck | • • • | |
| Denver | \$ 26.27 | 5.27 |
| Douglas | | 2.58 |
| | | |

WELDERS - Receive rate prescribed for craft performing operation to which welding is incidental.

Office of Human Resources Supplemental Rates (Specific to the Denver Projects) Revised 08/21/2019)

| Classification | | Base | Fringe |
|---|----------------------------------|---------|---------|
| Guard Rail Installer | | \$13.00 | \$3.20 |
| Highway Parking Lot Striping: | | | |
| Painter | | \$13.00 | \$3.21 |
| Ironworker (Ornamental) | | \$26.05 | \$12.00 |
| Laborer | Removal of Asbestos | \$21.03 | \$8.55 |
| Laborer (Landscape & Irrigation) | | \$13.00 | \$3.16 |
| Laborer: Traffic Control (Flagger) | | \$13.00 | \$3.05 |
| Laborer: Stationary Flags(| | | |
| excludes Flaggers) | | \$13.00 | \$3.22 |
| Line Construction | Lineman, Gas Fitter/Welder | \$36.88 | \$9.55 |
| | Line Eq Operator/Line Truck Crew | \$25.74 | \$8.09 |
| Millwright | | \$28.00 | \$10.00 |
| Pipefitter | | \$30.45 | \$12.85 |
| Plumber | | \$30.19 | \$13.55 |
| Power Equipment Operator | | | |
| (Tunnels Above and Below | | | |
| Ground, shafts and raises): | Group 1 | \$25.12 | \$10.81 |
| | | | |
| | | | |
| | Group 2 | \$25.47 | \$10.85 |
| | Group 3 | \$25.57 | \$10.86 |
| | Group 4 | \$25.82 | \$10.88 |
| | Group 5 | \$25.97 | \$10.90 |
| | Group 6 | \$26.12 | \$10.91 |
| | Group 7 | \$26.37 | \$10.94 |
| Power Equipment Operator | Group 1 | \$22.97 | \$10.60 |
| | Group 2 | \$23.32 | \$10.63 |
| | Group 3 | \$23.67 | \$10.67 |
| | Group 4 | \$23.82 | \$10.68 |
| | Group 5 | \$23.97 | \$10.70 |
| | Group 6 | \$24.12 | \$10.71 |
| | Group 7 | \$24.88 | \$10.79 |
| Truck Driver | Group 1 | \$18.42 | \$10.00 |
| | Group 2 | \$19.14 | \$10.07 |
| | Group 3 | \$19.48 | \$10.11 |
| | Group 4 | \$20.01 | \$10.16 |
| | Group 5 | \$20.66 | \$10.23 |
| | Group 6 | \$21.46 | \$10.31 |
| Truck Driver: Truck Mounted Attenuator | | \$13.00 | \$3.22 |

Go to <u>http://www.denvergov.org/Auditor</u> to view the Prevailing Wage Clarification Document for a list of complete classifications used.



TO:All Users of the City and County of Denver Prevailing Wage SchedulesFROM:Ryland Feno, Classification & Compensation Technician IIDATE:March 08, 2021SUBJECT:Latest Change to Prevailing Wage Schedules

The effective date for this publication will be **Friday**, **March 05**, **2021** and applies to the City and County of Denver for **HEAVY CONSTRUCTION PROJECTS** in accordance with the Denver Revised Municipal Code, Section 20-76(c).

General Wage Decision No. CO20210002 Superseded General Decision No. CO20200002 Modification No. 1 Publication Date: 03/05/2021 (6 pages)

Unless otherwise specified in this document, apprentices shall be permitted only if they are employed pursuant to and individually registered in a bona fide apprenticeship program registered with the U.S. Department of Labor (DOL). The employer and the individual apprentice must be registered in a program which has received prior approval by the DOL. Any employer who employs an apprentice and is found to be in violation of this provision shall be required to pay said apprentice the full journeyman scale.

Attachments as listed above.

*Career Service Board approved to adjust all Davis Bacon classifications under \$13.00 to comply with the city's minimum wage. The effective date is August 15, 2019. See page 7 for reference.

Office of Human Resources 201 W. Colfax Ave. Dept. 412 | Denver, CO 80202 p: 720.913.5751 | f: 720.913.5720 www.denvergov.org/humanresources "General Decision Number: CO20210002 03/05/2021

Superseded General Decision Number: CO20200002

State: Colorado

Construction Type: Heavy

Counties: Adams, Arapahoe, Boulder, Broomfield, Denver, Douglas, El Paso, Jefferson, Larimer, Mesa, Pueblo and Weld Counties in Colorado.

HEAVY CONSTRUCTION PROJECTS

Note: Under Executive Order (EO) 13658, an hourly minimum wage of \$10.95 for calendar year 2021 applies to all contracts subject to the Davis-Bacon Act for which the contract is awarded (and any solicitation was issued) on or after January 1, 2015. If this contract is covered by the EO, the contractor must pay all workers in any classification listed on this wage determination at least \$10.95 per hour (or the applicable wage rate listed on this wage determination, if it is higher) for all hours spent performing on the contract in calendar year 2021. If this contract is covered by the EO and a classification considered necessary for performance of work on the contract does not appear on this wage determination, the contractor must pay workers in that classification at least the wage rate determined through the conformance process set forth in 29 CFR 5.5(a)(1)(ii) (or the EO minimum wage rate, if it is higher than the conformed wage rate). The EO minimum wage rate will be adjusted annually. Please note that this EO applies to the above-mentioned types of contracts entered into by the federal government that are subject to the Davis-Bacon Act itself, but it does not apply to contracts subject only to the Davis-Bacon Related Acts, including those set forth at 29 CFR 5.1(a)(2)-(60). Additional information on contractor requirements and worker protections under the EO is available at www.dol.gov/whd/govcontracts.

| Modification | Number | Publication Date |
|--------------|--------|------------------|
| 0 | | 01/01/2021 |
| 1 | | 03/05/2021 |

ASBE0028-001 07/01/2019

Rates

Fringes

Asbestos Workers/Insulator (Includes application of all insulating materials,

| protective coverings, | | |
|--|---------------|-------------|
| coatings and finishings to | | |
| all types of mechanical systems) | | 14.73 |
| BRC00007-004 01/01/2019 | | |
| ADAMS, ARAPAHOE, BOULDER, BROOMF JEFFERSON AND WELD COUNTIES | IELD, DENVER, | DOUGLAS, |
| | Rates | Fringes |
| BRICKLAYER | .\$ 29.52 | 10.48 |
| BRC00007-006 05/01/2018 | | |
| EL PASO AND PUEBLO COUNTIES | | |
| | Rates | Fringes |
| BRICKLAYER | .\$ 25.88 | 10.34 |
| ELEC0012-004 06/01/2019 | | |
| PUEBLO COUNTY | | |
| | Rates | Fringes |
| ELECTRICIAN | | |
| Electrical contract over \$1,000,000 | .\$ 27.50 | 12.50+3% |
| Electrical contract under \$1,000,000 | .\$ 24.85 | 12.50+3% |
| ELEC0068-001 06/01/2020 | | |
| ADAMS, ARAPAHOE, BOULDER, BROOMF JEFFERSON, LARIMER, AND WELD COU | | DOUGLAS, |
| | Rates | Fringes |
| ELECTRICIAN | | 16.97 |
| ELEC0111-001 09/01/2020 | | |
| | Rates | Fringes |
| Line Construction: Groundman | .\$ 22.04 | 24.25%+6.80 |
| Line Equipment Operator | | |

| Lineman and Welder ELEC0113-002 06/01/2020 | | |
|---|--|--|
| EL PASO COUNTY | | |
| | Rates | Fringes |
| ELECTRICIAN | | 3%+15.75 |
| ELEC0969-002 06/01/2019 | | |
| MESA COUNTY | | |
| | Rates | Fringes |
| ELECTRICIAN | | 10.06 |
| ENGI0009-001 05/01/2020 | | |
| | Rates | Fringes |
| Power equipment operators: Blade: Finish Blade: Rough Bulldozer Cranes: 50 tons and under. Cranes: 51 to 90 tons Cranes: 91 to 140 tons Cranes: 141 tons and over Forklift Mechanic Oiler Scraper: Single bowl under 40 cubic yards Scraper: Single bowl, including pups 40 cubic yards and over and tandem bowls Trackhoe | \$ 30.37 \$ 30.37 \$ 30.20 \$ 30.47 \$ 31.55 \$ 33.67 \$ 29.67 \$ 30.53 \$ 29.29 \$ 30.20 \$ 30.20 | 11.15 11.15 11.15 11.15 11.15 11.15 11.15 11.15 11.15 11.15 11.15 11.15 11.15 11.15 |
| IRON0024-003 11/01/2020 | | |
| | Rates | Fringes |
| IRONWORKER, STRUCTURAL Structural | .\$ 32.00 | 12.01 |
| LAB00086-001 05/01/2009 | | |
| | Rates | Frinces |

Rates

Fringes

| Laborers: Pipelayer | | 6.78 |
|--|---|--|
| PLUM0003-005 06/01/2020 | | |
| ADAMS, ARAPAHOE, BOULDER, BROOMF JEFFERSON, LARIMER AND WELD COUN | | DOUGLAS, |
| | Rates | Fringes |
| PLUMBER | .\$ 43.63 | 16.67 |
| PLUM0058-002 07/01/2018 | | |
| EL PASO COUNTY | | |
| | Rates | Fringes |
| Plumbers and Pipefitters | .\$ 32.75 | 14.85 |
| PLUM0058-008 07/01/2018 | | |
| PUEBLO COUNTY | | |
| | Rates | Fringes |
| | | |
| Plumbers and Pipefitters | | |
| | | 14.85 |
| | | |
| PLUM0145-002 07/01/2016 | | |
| PLUM0145-002 07/01/2016 MESA COUNTY Plumbers and Pipefitters | Rates .\$ 35.17 | Fringes 11.70 |
| PLUM0145-002 07/01/2016 MESA COUNTY Plumbers and Pipefitters | Rates .\$ 35.17 | Fringes |
| PLUM0145-002 07/01/2016 MESA COUNTY Plumbers and Pipefitters | Rates .\$ 35.17 IELD, DENVER, | Fringes 11.70 |
| PLUM0145-002 07/01/2016 MESA COUNTY Plumbers and Pipefitters * PLUM0208-004 01/01/2021 ADAMS, ARAPAHOE, BOULDER, BROOMF | Rates .\$ 35.17 IELD, DENVER, | Fringes 11.70 |
| PLUM0145-002 07/01/2016 MESA COUNTY Plumbers and Pipefitters * PLUM0208-004 01/01/2021 ADAMS, ARAPAHOE, BOULDER, BROOMF JEFFERSON, LARIMER AND WELD COUN PIPEFITTER. | Rates .\$ 35.17 IELD, DENVER, TIES Rates .\$ 39.10 | Fringes 11.70 DOUGLAS, Fringes 13.77 |
| PLUM0145-002 07/01/2016 MESA COUNTY Plumbers and Pipefitters * PLUM0208-004 01/01/2021 ADAMS, ARAPAHOE, BOULDER, BROOMF JEFFERSON, LARIMER AND WELD COUN | Rates .\$ 35.17 IELD, DENVER, TIES Rates .\$ 39.10 | Fringes 11.70 DOUGLAS, Fringes |
| PLUM0145-002 07/01/2016 MESA COUNTY Plumbers and Pipefitters * PLUM0208-004 01/01/2021 ADAMS, ARAPAHOE, BOULDER, BROOMF JEFFERSON, LARIMER AND WELD COUN PIPEFITTER | Rates .\$ 35.17 IELD, DENVER, TIES Rates .\$ 39.10 | Fringes 11.70 DOUGLAS, Fringes 13.77 |

| TEAM0455-002 07/01/2020 | |
|--|---------|
| Rates | Fringes |
| Truck drivers: Pickup\$ 22.6 Tandem/Semi and Water\$ 23.2 | |
| SUCO2001-006 12/20/2001 | |
| Rates | Fringes |
| BOILERMAKER\$ 17.6 | 0 |
| Carpenters: Form Building and Setting\$ 16.9 All Other Work\$ 15.1 | |
| Cement Mason/Concrete Finisher\$ 17.3 | 1 2.85 |
| IRONWORKER, REINFORCING\$ 18.8 | 3 3.90 |
| Laborers: Common\$ 11.2 Flagger\$ 8.9 Landscape\$ 12.5 | 1 3.80 |
| Painters: Brush, Roller & Spray\$ 15.8 | 1 3.26 |
| Power equipment operators: Backhoe \$ 16.3 Front End Loader \$ 17.2 Skid Loader \$ 15.3 | 4 3.23 |

WELDERS - Receive rate prescribed for craft performing operation to which welding is incidental.

Office of Human Resources Supplemental Rates (Specific to the Denver Projects) (Supp #74, Revised: 08-21-2019)

| Classification | | Base | Fringe |
|---|-----------------------------|---------|---------|
| Ironworker | Ornamental | \$24.80 | \$10.03 |
| Laborer | Group 1 | \$18.18 | \$8.27 |
| | Group 2 | \$21.59 | \$8.61 |
| Laborer (Common) | | \$13.00 | \$2.92 |
| Laborer (Flagger) | | \$13.00 | \$3.80 |
| Laborer (Landscape) | | \$13.00 | \$3.21 |
| Laborer (Janitor) | Janitor/Yardmen | \$17.68 | \$8.22 |
| Laborer (Asbestos) | Removal of Asbestos | \$21.03 | \$8.55 |
| Laborer (Tunnel) | Group 1 | \$18.53 | \$8.30 |
| | Group 2 | \$18.63 | \$8.31 |
| | Group 3 | \$19.73 | \$8.42 |
| | Group 4 | \$21.59 | \$8.61 |
| | Group 5 | \$19.68 | \$8.42 |
| Line Construction | Lineman, Gas Fitter/Welder | \$36.88 | \$9.55 |
| | Line Eq Operator/Line Truck | | |
| | Crew | \$25.74 | \$8.09 |
| Millwright | | \$28.00 | \$10.00 |
| Power Equipment Operator | Group 1 | \$22.97 | \$10.60 |
| | Group 2 | \$23.32 | \$10.63 |
| | Group 3 | \$23.67 | \$10.67 |
| | Group 4 | \$23.82 | \$10.68 |
| | Group 5 | \$23.97 | \$10.70 |
| | Group 6 | \$24.12 | \$10.71 |
| | Group 7 | \$24.88 | \$10.79 |
| Power Equipment Operator (Tunnels above and | | | |
| below ground, shafts and raises): | Group 1 | \$25.12 | \$10.81 |
| | Group 2 | \$25.47 | \$10.85 |
| | Group 3 | \$25.57 | \$10.86 |
| | Group 4 | \$25.82 | \$10.88 |
| | Group 5 | \$25.97 | \$10.90 |
| | Group 6 | \$26.12 | \$10.91 |
| | Group 7 | \$26.37 | \$10.94 |
| Truck Driver | Group 1 | \$18.42 | \$10.00 |
| | Group 2 | \$19.14 | \$10.07 |
| | Group 3 | \$19.48 | \$10.11 |
| | Group 4 | \$20.01 | \$10.16 |
| | Group 5 | \$20.66 | \$10.23 |
| | Group 6 | \$21.46 | \$10.31 |

Go to <u>http://www.denvergov.org/Auditor</u> to view the Prevailing Wage Clarification Document for a list of complete classifications used.

Exhibit E DSBO Forms



DIVISION OF SMALL BUSINESS OPPORTUNITY (DSBO) COMMITMENT TO MWBE PARTICIPATION

This page must be completed by all Bidders/Proposers to indicate their commitment towards satisfying the MWBE participation goal. The commitment will be incorporated into the contract and thereby the selected Bidder/Proposer's will be held to that commitment. (Please check the appropriate box):

COMPLETE IF YOU ARE A NON MWBE PRIME:

The City and County of Denver has specified a <u>5</u>% MWBE Participation goal on this project. The Bidder/Proposer is committed to meeting <u>10</u>% MWBE Participation on the contract.

COMPLETE IF YOU ARE A MWBE PRIME:

□ The City and County of Denver has specified a _____% MWBE Participation goal on this project. The Bidder/Proposer is a certified MWBE with the City and County of Denver and is committed to meeting _____% MWBE Participation on the contract.

COMPLETE IF YOU ARE UNABLE TO MEET PROJECT GOAL:

□ The City and County of Denver has specified a _____% MWBE Participation goal on this project. The Bidder/Proposer is unable to meet this project goal but is committed to a _____% MWBE Participation on the contract. The Bidder/Proposer must make adequate good faith efforts to meet this goal in order to be deemed responsive. The Bidder/Proposer must submit a detailed statement and documentation of their good faith efforts. Award of the contract will be conditioned on meeting the requirements of this section, in accordance of Chapter 28 of the D.R.M.C. to the Division of Small Business Opportunity.

The undersigned Bidder/Proposer hereby agrees and understands that they must comply with their MWBE commitments in this project in conformity with the Requirements, Terms, and Conditions of this MWBE Procurement/Contract Language.

Bidder/Proposer (Name of Firm): SP Plus Corporation (d/b/a SP+ Municipal Services)

| Firm's Representative: Nicole Hankins | | |
|---|----------------------------|------------|
| Title: Senior Vice President | | |
| Signature (Firm's Representative): | Date: July 8, 202 | 21 |
| Address: 1801 California Street, Suite 2775 | | |
| City: Denver | State: CO | Zip: 80202 |
| Phone: 206-909-5600 | Email: nhankins@spplus.com | |



DIVISION OF SMALL BUSINESS OPPORTUNITY (DSBO) 1B - LIST OF PROPOSED SUBCONTRACTORS, SUBCONSULTANTS, AND/OR SUPPLIERS

City & County of Denver Contract No.: eBid Document No. 7668341

To be completed by all proposers/submitters including certified self-performing firms.

Please list all known firms the undersigned proposes to utilize. This form shall be utilized for RFQ/RFP/On-Call or any other procurements DSBO deems required with undetermined dollar amount associated with the proposed firms work. Any certified firm listed must be certified by the City and County of Denver. If additional pages are required, please copy and attach the second page. Form 1A must be updated and submitted to DSBO upon contract execution and when subcontractors, subconsultants, and/or suppliers are added throughout the contract duration.

| Contractor/Consultant | | |
|---|--------------------------------|-------------------|
| Name of Firm: SP Plus Corporation | □ MWBE (√) □ SBE (√) □ | DBE (√) □ EBE (√) |
| Firm's Representative: Nicole Hankins (Senior Vice President) | | |
| Signature: | Date: 7/8/2021 | |
| Address: 1801 California Street, Suite 2775 | | |
| City: Denver | State: CO | Zip: 80202 |
| Phone: 206-909-5600 | Email: nhankins@spplus.com | |
| Total Proposed Contract Value \$: 1,406,054 | Self-Performing Contract Value | e \$: 140,575 |

| Subcontractors, Subconsultants, and/or Suppliers | | |
|--|--|--|
| Name of Firm: Advanced Professional Security | ☑ MWBE (√) □ SBE (√) □ DBE (√) □ EBE (√) | |
| Firm's Representative: Cyndi Roybal | | |
| Phone: 303-371-7873 | Email: croybal@advprosecurity.com | |
| Type of Service: Professional Security Services | | |
| | | |
| Name of Firm: | □ MWBE (√) □ SBE (√) □ DBE (√) □ EBE (√) | |
| | | |

| Firm's Representative: | |
|------------------------|--|
| Phone: | Email: |
| Type of Service: | |
| | |
| Name of Firm: | □ MWBE (v) □ SBE (v) □ DBE (v) □ EBE (v) |
| Firm's Representative: | |
| Phone: | Email: |
| Type of Service: | |

Exhibit F



Payment Card Industry (PCI) Data Security Standard Self-Assessment Questionnaire D and Attestation of Compliance for Service Providers

SAQ-Eligible Service Providers

For use with PCI DSS Version 3.2.1 June 2018



Document Changes

| Date | PCI DSS Version | SAQ Revision | Description |
|------------------|--------------------|-----------------|---|
| October 2008 | 1.2 | | To align content with new PCI DSS v1.2 and to implement minor changes noted since original v1.1. |
| October 2010 | 2.0 | | To align content with new PCI DSS v2.0 requirements and testing procedures. |
| February 2014 | 3.0 | | To align content with PCI DSS v3.0 requirements and testing procedures and incorporate additional response options. |
| April 2015 | 3.1 | | Updated to align with PCI DSS v3.1. For details of PCI DSS changes, see PCI DSS – Summary of Changes from PCI DSS Version 3.0 to 3.1. |
| July 2015 | 3.1 | 1.1 | Updated to remove references to "best practices" prior to June 30, 2015, and remove the PCI DSS v2 reporting option for Requirement 11.3. |
| April 2016 | 3.2 | 1.0 | Updated to align with PCI DSS v3.2. For details of PCI DSS changes, see PCI DSS – Summary of Changes from PCI DSS Version 3.1 to 3.2. |
| January 2017 | 3.2 | 1.1 | Updated version numbering to align with other SAQs |
| June 2018 | 3.2.1 | 1.0 | Updated to align with PCI DSS v3.2.1. For details of PCI DSS changes, see PCI DSS – Summary of Changes from PCI DSS Version 3.2 to 3.2.1. |



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| • • | and Test Networks | |
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| | | |
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Before You Begin

SAQ D for Service Providers applies to all service providers defined by a payment brand as being SAQeligible.

While many organizations completing SAQ D will need to validate compliance with every PCI DSS requirement, some organizations with very specific business models may find that some requirements do not apply. See the guidance below for information about the exclusion of certain, specific requirements.

PCI DSS Self-Assessment Completion Steps

- 1. Confirm that your environment is properly scoped.
- 2. Assess your environment for compliance with PCI DSS requirements.
- 3. Complete all sections of this document:
 - Section 1 (Parts 1 & 2 of the AOC) Assessment Information and Executive Summary
 - Section 2 PCI DSS Self-Assessment Questionnaire (SAQ D)
 - Section 3 (Parts 3 & 4 of the AOC) Validation and Attestation Details and Action Plan for Non-Compliant Requirements (if applicable)
- 4. Submit the SAQ and Attestation of Compliance (AOC), along with any other requested documentation—such as ASV scan reports—to the payment brand, or other requester.

Understanding the Self-Assessment Questionnaire

The questions contained in the "PCI DSS Question" column in this self-assessment questionnaire are based on the requirements in the PCI DSS.

Additional resources that provide guidance on PCI DSS requirements and how to complete the selfassessment questionnaire have been provided to assist with the assessment process. An overview of some of these resources is provided below:

| Document | Includes: | | |
|--|--|--|--|
| PCIDSS | Guidance on Scoping | | |
| (PCI Data Security Standard | Guidance on the intent of all PCI DSS Requirements | | |
| Requirements and Security Assessment | Details of testing procedures | | |
| Procedures) | Guidance on Compensating Controls | | |
| SAQ Instructions and Guidelines | Information about all SAQs and their eligibility criteria | | |
| documents | How to determine which SAQ is right for your organization | | |
| PCI DSS and PA-DSS Glossary of Terms, Abbreviations, and Acronyms | Descriptions and definitions of terms used in the PCI DSS and self-assessment questionnaires | | |

These and other resources can be found on the PCI SSC website (*www.pcisecuritystandards.org*). Organizations are encouraged to review the PCI DSS and other supporting documents before beginning an assessment.



Expected Testing

The instructions provided in the "Expected Testing" column are based on the testing procedures in the PCI DSS, and provide a high-level description of the types of testing activities that should be performed in order to verify that a requirement has been met. Full details of testing procedures for each requirement can be found in the PCI DSS.

Completing the Self-Assessment Questionnaire

For each question, there is a choice of responses to indicate your company's status regarding that requirement. *Only one response should be selected for each question.*

| Response | When to use this response: | | |
|--------------------------------|---|--|--|
| Yes | The expected testing has been performed, and all elements of the requirement have been met as stated. | | |
| Yes with CCW (Compensating | The expected testing has been performed, and the requirement has been met with the assistance of a compensating control. | | |
| Control Worksheet) | All responses in this column require completion of a Compensating Control Worksheet (CCW) in Appendix B of the SAQ. | | |
| | Information on the use of compensating controls and guidance on how to complete the worksheet is provided in the PCI DSS. | | |
| Νο | Some or all elements of the requirement have not been met, or are in the process of being implemented, or require further testing before it will be known if they are in place. | | |
| N/A (Not Applicable) | The requirement does not apply to the organization's environment. (See <i>Guidance for Non-Applicability of Certain, Specific Requirements</i> below for examples.) | | |
| | All responses in this column require a supporting explanation in Appendix C of the SAQ. | | |
| Not Tested | The requirement was not included for consideration in the assessment, and was not tested in any way. (See <i>Understanding the difference</i> <i>between Not Applicable and Not Tested</i> below for examples of when this option should be used.) | | |
| | All responses in this column require a supporting explanation in Appendix D of the SAQ. | | |

A description of the meaning for each response is provided in the table below:

Guidance for Non-Applicability of Certain, Specific Requirements

While many organizations completing SAQ D will need to validate compliance with every PCI DSS requirement, some organizations with very specific business models may find that some requirements do not apply. For example, a company that does not use wireless technology in any capacity would not be expected to validate compliance with the sections of the PCI DSS that are specific to managing wireless technology. Similarly, an organization that does not store any cardholder data electronically at any time would not need to validate requirements related to secure storage of cardholder data (for example, Requirement 3.4).



Examples of requirements with specific applicability include:

- The questions specific to securing wireless technologies (for example, Requirements 1.2.3, 2.1.1, and 4.1.1) only need to be answered if wireless is present anywhere in your network. Note that Requirement 11.1 (use of processes to identify unauthorized wireless access points) must still be answered even if you don't use wireless technologies in your network, since the process detects any rogue or unauthorized devices that may have been added without your knowledge.
- The questions specific to application development and secure coding (Requirements 6.3 and 6.5) only need to be answered if your organization develops its own custom applications.
- The questions for Requirements 9.1.1 and 9.3 only need to be answered for facilities with "sensitive areas" as defined here: "Sensitive areas" refers to any data center, server room, or any area that houses systems that store, process, or transmit cardholder data. This excludes the areas where only point-of-sale terminals are present, such as the cashier areas in a retail store, but does include retail store back-office server rooms that store cardholder data, and storage areas for large quantities of cardholder data.

If any requirements are deemed not applicable to your environment, select the "N/A" option for that specific requirement, and complete the "Explanation of Non-Applicability" worksheet in Appendix C for each "N/A" entry.

Understanding the difference between Not Applicable and Not Tested

Requirements that are deemed to be not applicable to an environment must be verified as such. Using the wireless example above, for an organization to select "N/A" for Requirements 1.2.3, 2.1.1, and 4.1.1, the organization would first need to confirm that there are no wireless technologies used in their cardholder data environment (CDE) or that connect to their CDE. Once this has been confirmed, the organization may select "N/A" for those specific requirements,

If a requirement is completely excluded from review without any consideration as to whether it *could* apply, the "Not Tested" option should be selected. Examples of situations where this could occur may include:

- An organization may be asked by their acquirer to validate a subset of requirements—for example: using the prioritized approach to validate certain milestones.
- An organization may wish to validate a new security control that impacts only a subset of requirements—for example, implementation of a new encryption methodology that requires assessment of PCI DSS Requirements 2, 3 and 4.
- A service provider organization might offer a service which covers only a limited number of PCI DSS requirements—for example, a physical storage provider may only wish to validate the physical security controls per PCI DSS Requirement 9 for their storage facility.

In these scenarios, the organization only wishes to validate certain PCI DSS requirements even though other requirements might also apply to their environment.

Legal Exception

If your organization is subject to a legal restriction that prevents the organization from meeting a PCI DSS requirement, check the "No" column for that requirement and complete the relevant attestation in Part 3.



Section 1: Assessment Information

Instructions for Submission

This document must be completed as a declaration of the results of the service provider's self-assessment with the *Payment Card Industry Data Security Standard Requirements and Security Assessment Procedures (PCI DSS)*. Complete all sections: The service provider is responsible for ensuring that each section is completed by the relevant parties, as applicable. Contact the requesting payment brand for reporting and submission procedures.

| Part 1. Service Provider and Qualified Security Assessor Information | | | | | | |
|--|--|----------|-----------------------------|---|----------|-------|
| Part 1a. Service Provider | Part 1a. Service Provider Organization Information | | | | | |
| Company Name: | SP Plus Corporation | | DBA (doing business as): | SP+ parking management services for the City of Denver Garages and Lots | | |
| Contact Name: | Bob Kohler | | Title: | Regional Mar | nager II | |
| Telephone: | 303-292-0212 | | E-mail: | BKohler@spplus.com | | n |
| Business Address: | 1801 California Street Suite 2775 | | City: | Denver | | |
| State/Province: | СО | Country: | USA | | Zip: | 80202 |
| URL: | spplus.com | | | | | |
| Part 1b. Qualified Security Assessor Company Information (if applicable) | | | | | | |
| Company Name: | | | | | | |
| Lead QSA Contact Name: | | | Title: | | | |
| Telephone: | | | E-mail: | | | |
| Business Address: | | | City: | | | |
| State/Province: | | Country: | | | Zip: | |
| URL: | | | | | | |

Security * Standards Council

Part 2. Executive Summary

| Part 2a. Scope V | erification |
|------------------|-------------|
|------------------|-------------|

Services that were INCLUDED in the scope of the PCI DSS Assessment (check all that apply):

| Name of service(s) assessed: | Parking Management Services |
|------------------------------|-----------------------------|
| | |

| Type of service(s) | assessed: |
|--------------------|-----------|
|--------------------|-----------|

| Hosting Provider: | Managed Services (specify): | Payment Processing: |
|------------------------------|-----------------------------|-----------------------------|
| Applications / software | Systems security services | POS / card present |
| Hardware | 🔲 IT support | 🗌 Internet / e-commerce |
| Infrastructure / Network | Physical security | MOTO / Call Center |
| Physical space (co-location) | Terminal Management System | П АТМ |
| Storage | Other services (specify): | Other processing (specify): |
| ☐ Web | | |
| Security services | | |
| 3-D Secure Hosting Provider | | |
| Shared Hosting Provider | | |
| Other Hosting (specify): | | |
| | | |
| Account Management | Fraud and Chargeback | Payment Gateway/Switch |
| Back-Office Services | Issuer Processing | Prepaid Services |
| Billing Management | Loyalty Programs | Records Management |
| Clearing and Settlement | Merchant Services | Tax/Government Payments |
| Network Provider | | |

Others (specify):

Note: These categories are provided for assistance only, and are not intended to limit or predetermine an entity's service description. If you feel these categories don't apply to your service, complete "Others." If you're unsure whether a category could apply to your service, consult with the applicable payment brand.

| Security Standards Council | | | |
|--|--|---|---|
| Part 2. Executive Summary | (continued) | | |
| Part 2a. Scope Verification (co | ontinued) | | |
| Services that are provided by the PCI DSS Assessment (che | | ider but were NC | OT INCLUDED in the scope of |
| Name of service(s) not assessed: | | | |
| Type of service(s) not assessed: | 1 | | |
| Hosting Provider: | Managed Service | es (specify): | Payment Processing: |
| Applications / software Hardware Infrastructure / Network Physical space (co-location) Storage Web Security services 3-D Secure Hosting Provider Shared Hosting Provider Other Hosting (specify): | Systems secur IT support Physical secur Terminal Mana Other services | ity agement System | POS / card present Internet / e-commerce MOTO / Call Center ATM Other processing (specify): |
| Account Management | Fraud and Cha | argeback | Payment Gateway/Switch |
| Back-Office Services | Suer Process | sing | Prepaid Services |
| Billing Management | 🗌 Loyalty Progra | ms | Records Management |
| Clearing and Settlement | 🗌 Merchant Serv | ices | Tax/Government Payments |
| Network Provider | | | |
| Others (specify): | | | |
| Provide a brief explanation why any were not included in the assessment | | | |
| Part 2b. Description of Payme | ent Card Busines | S | |
| Describe how and in what capacity your business stores, processes, and/or transmits cardholder data. | | SP+ is not involved with managing the storing, processing or transmitting credit card data; this process is managed by the vendor in their service agreement with the City who holds the Merchant ID. | |
| Describe how and in what capacity your business is otherwise involved in or has the ability to impact the security of cardholder data. | | SP+ staff provides physical security to credit card processing equipment, operates access controls to the facility and assists customers with regular use of the card reading equipment if needed, and would alert the vendor and City if staff detected a physical security incident involving credit cards were occur at one of the facilities. | |

List types of facilities (for example, retail outlets, corporate offices, data centers, call centers, etc.) and a summary of locations included in the PCI DSS review.

| Type of facility | Number of facilities of this type | Location(s) of facility (city, country) |
|-------------------------|--------------------------------------|---|
| Example: Retail outlets | 3 | Boston, MA, USA |
| Parking Lot | 7 | Denver, CO, USA |

 Security Standards Council

 Parking Garage
 3
 Denver, CO, USA

 Image: Image Im

Part 2. Executive Summary (continued)

Part 2d. Payment Applications

Does the organization use one or more Payment Applications?
Yes No

| Provide the following information | n regarding the Payment | Applications your organization uses: |
|---------------------------------------|-------------------------|--------------------------------------|
| · · · · · · · · · · · · · · · · · · · | | · |

| Payment Application Name | Version Number | Application Vendor | Is application PA-DSS Listed? | PA-DSS Listing Expiry date (if applicable) |
|-----------------------------|-------------------|-----------------------|----------------------------------|---|
| | | | 🗌 Yes 🗌 No | |
| | | | 🗌 Yes 🗌 No | |
| | | | 🗌 Yes 🗌 No | |
| | | | 🗌 Yes 🗌 No | |
| | | | 🗌 Yes 🗌 No | |
| | | | 🗌 Yes 🗌 No | |
| | | | 🗌 Yes 🗌 No | |
| | | | 🗌 Yes 🗌 No | |

| Part 2e. Description of Environment | | | | | | |
|--|---|--|--|--|--|--|
| Provide a <i>high-level</i> description of the environment covered by this assessment. | SkiData, Amano McGann, T2, Verifone handhelds and mobile POS card-reading equipment, with | | | | | |
| For example: Connections into and out of the cardholder data environment (CDE). | computer servers supporting the pay stations in parking facilities. | | | | | |
| Critical system components within the CDE, such as POS devices, databases, web servers, etc., and any other necessary payment components, as applicable. | | | | | | |
| Does your business use network segmentation to affect the environment? | scope of your PCI DSS Yes No | | | | | |
| (Refer to "Network Segmentation" section of PCI DSS for gu segmentation.) | uidance on network | | | | | |
| | · | | | | | |
| Part 2f. Third-Party Service Providers | | | | | | |

Does your company have a relationship with a Qualified Integrator Reseller (QIR) for the purpose of the services being validated?

| Security Standards Council | |
|--|--|
| If Yes: | |
| Name of QIR Company: | |
| QIR Individual Name: | |
| Description of services provided by QIR: | |

| Security Standards Council | | | | | | | |
|---|-----------------------------------|--|--|--|--|--|--|
| Part 2. Executive Summa | ry (continued) | | | | | | |
| Part 2f. Third-Party Service | Providers (continued) | | | | | | |
| Does your company have a relationship with one or more third-party service providers (for example, Qualified Integrator & Resellers (QIR), gateways, payment processors, payment service providers (PSP), web-hosting companies, airline booking agents, loyalty program agents, etc.) for the purpose of the services being validated? | | | | | | | |
| If Yes: | | | | | | | |
| Name of service provider: | Description of services provided: | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| Note: Requirement 12.8 applies | s to all entities in this list. | | | | | | |



Part 2. Executive Summary (continued)

Part 2g. Summary of Requirements Tested

For each PCI DSS Requirement, select one of the following:

- **Full** The requirement and all sub-requirements were assessed for that Requirement, and no sub-requirements were marked as "Not Tested" or "Not Applicable" in the SAQ.
- **Partial** One or more sub-requirements of that Requirement were marked as "Not Tested" or "Not Applicable" in the SAQ.
- **None** All sub-requirements of that Requirement were marked as "Not Tested" and/or "Not Applicable" in the SAQ.

For all requirements identified as either "Partial" or "None," provide details in the "Justification for Approach" column, including:

- Details of specific sub-requirements that were marked as either "Not Tested" and/or "Not Applicable" in the SAQ
- Reason why sub-requirement(s) were not tested or not applicable

Note: One table to be completed for each service covered by this AOC. Additional copies of this section are available on the PCI SSC website.

| | | Details of Requirements Assessed | | | | | | |
|------------------------|------|----------------------------------|------|--|--|--|--|--|
| PCI DSS Requirement | Full | Partial | None | Justification for Approach (Required for all "Partial" and "None" responses. Identify which sub-requirements were not tested and the reason.) | | | | |
| Requirement 1: | | | | SP+ is not responsible for the firewalls at these locations. | | | | |
| Requirement 2: | | | | SP+ is not responsible for the systems configuration at these locations. | | | | |
| Requirement 3: | | | | SP+ is not responsible for credit card data storage or transmission at these locations. | | | | |
| Requirement 4: | | | | SP+ is not responsible for encryption configuration at these locations, and will not transmit credit card data in plaintext on our messaging systems. | | | | |
| Requirement 5: | | | | SP+ is not responsible for antivirus at these locations. | | | | |
| Requirement 6: | | | | SP+ is not responsible for patching or vulnerabilities at these locations. | | | | |
| Requirement 7: | | | | SP+ is not responsible for user system access at these locations. | | | | |
| Requirement 8: | | | | SP+ is not responsible for user system access at these locations. | | | | |

Name of Service Assessed: 3/22/2022

| Requirement 9: | | Physical media and video cameras not used re: credit cards at these locations |
|-----------------|--|---|
| Requirement 10: | | SP+ is not responsible for logs or audit trails at these locations. |
| Requirement 11: | | SP+ is not responsible for IT Security controls at these locations. |
| Requirement 12: | | |
| Appendix A1: | | SP+ is not a shared hosting provider. |
| Appendix A2: | | SSL / Early TLS is not used at these locations. |



Section 2: Self-Assessment Questionnaire D for Service Providers

Note: The following questions are numbered according to PCI DSS requirements and testing procedures, as defined in the PCI DSS Requirements and Security Assessment Procedures *document*.

Self-assessment completion date: 3/22/2022

Build and Maintain a Secure Network and Systems

Requirement 1: Install and maintain a firewall configuration to protect data

| | | | Response (Check one response for each question) | | | | | |
|-------|---|---|---|--------------------|----|-----|---------------|--|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | |
| 1.1 | Are firewall and router configuration standards established and implemented to include the following: | | | | | | | |
| 1.1.1 | Is there a formal process for approving and testing all network connections and changes to the firewall and router configurations? | Review documented process. Interview personnel. Examine network configurations. | | | | | | |
| 1.1.2 | (a) Is there a current network diagram that documents all connections between the cardholder data environment and other networks, including any wireless networks? | Review current network diagram.Examine network configurations. | | | | | | |
| | (b) Is there a process to ensure the diagram is kept current? | Interview responsible personnel. | | | | | | |
| 1.1.3 | (a) Is there a current diagram that shows all cardholder data flows across systems and networks? | Review current dataflow diagram.Examine network configurations. | | | | | | |
| | (b) Is there a process to ensure the diagram is kept current? | Interview personnel. | | | | | | |



| | | | Response (Check one response for each question) | | | | | | |
|-------|---|--|---|--------------------|----|-----|---------------|--|--|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | | |
| 1.1.4 | (a) Is a firewall required and implemented at each Internet connection and between any demilitarized zone (DMZ) and the internal network zone? | Review firewall configuration standards. Observe network configurations to verify that a firewall(s) is in place. | | | | | | | |
| | (b) Is the current network diagram consistent with the firewall configuration standards? | Compare firewall configuration standards to current network diagram. | | | | | | | |
| 1.1.5 | Are groups, roles, and responsibilities for logical management of network components assigned and documented in the firewall and router configuration standards? | Review firewall and router configuration standards. Interview personnel. | | | | | | | |
| 1.1.6 | (a) Do firewall and router configuration standards include a documented list of services, protocols, and ports, including business justification and approval for each? | Review firewall and router configuration standards. | | | | | | | |
| | (b) Are all insecure services, protocols, and ports identified, and are security features documented and implemented for each identified service? | Review firewall and router configuration standards. Examine firewall and router configurations. | | | | | | | |
| 1.1.7 | (a) Do firewall and router configuration standards require review of firewall and router rule sets at least every six months? | Review firewall and router configuration standards. | | | | | | | |
| | (b) Are firewall and router rule sets reviewed at least every six months? | Examine documentation from firewall reviews. | | | | | | | |
| 1.2 | Do firewall and router configurations restrict connections between untrusted networks and any system in the cardholder data environment as follows: | | | | | | | | |
| | Note: An "untrusted network" is any network that is external to the networks belonging to the entity under review, and/or which is out of the entity's ability to control or manage. | | | | | | | | |



| | | | (Checi | F k one res | lespons bonse foi | | uestion) |
|-------|--|--|--------|--------------------|-----------------------------|-----|---------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 1.2.1 | (a) Is inbound and outbound traffic restricted to that which is necessary for the cardholder data environment? | Review firewall and router configuration standards. Examine firewall and router configurations. | | | | | |
| | (b) Is all other inbound and outbound traffic specifically denied (for example by using an explicit "deny all" or an implicit deny after allow statement)? | Review firewall and router configuration standards. Examine firewall and router configurations. | | | | | |
| 1.2.2 | Are router configuration files secured from unauthorized access and synchronized—for example, the running (or active) configuration matches the start-up configuration (used when machines are booted)? | Review firewall and router configuration standards. Examine router configuration files and router configurations. | | | | | |
| 1.2.3 | Are perimeter firewalls installed between all wireless networks and the cardholder data environment, and are these firewalls configured to deny or, if traffic is necessary for business purposes, permit only authorized traffic between the wireless environment and the cardholder data environment? | Review firewall and router configuration standards. Examine firewall and router configurations. | | | | | |
| 1.3 | Is direct public access prohibited between the Internet and any system component in the cardholder data environment, as follows: | | 1 | 1 | | 1 | |
| 1.3.1 | Is a DMZ implemented to limit inbound traffic to only system components that provide authorized publicly accessible services, protocols, and ports? | Examine firewall and router configurations. | | | | | |
| 1.3.2 | Is inbound Internet traffic limited to IP addresses within the DMZ? | Examine firewall and router configurations. | | | | | |
| 1.3.3 | Are anti-spoofing measures implemented to detect and block forged sourced IP addresses from entering the network? (For example, block traffic originating from the internet with an internal address.) | Examine firewall and router configurations. | | | | | |



| | | | Response (Check one response for each question) | | | | | |
|-------|---|---|---|--------------------|----|-----|---------------|--|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | |
| 1.3.4 | Is outbound traffic from the cardholder data environment to the Internet explicitly authorized? | Examine firewall and router configurations. | | | | | | |
| 1.3.5 | Are only established connections permitted into the network? | Examine firewall and router configurations. | | | | | | |
| 1.3.6 | Are system components that store cardholder data (such as a database) placed in an internal network zone, segregated from the DMZ and other untrusted networks? | Examine firewall and router configurations. | | | | | | |
| 1.3.7 | (a) Are methods in place to prevent the disclosure of private IP addresses and routing information to the Internet? | Examine firewall and router configurations. | | | | | | |
| | Note: Methods to obscure IP addressing may include, but are not limited to: | | | | | | | |
| | Network Address Translation (NAT) | | | | | | | |
| | Placing servers containing cardholder data behind proxy servers/firewalls, | | | | | | | |
| | Removal or filtering of route advertisements for private networks that employ registered addressing, | | | | | | | |
| | Internal use of RFC1918 address space instead of registered addresses. | | | | | | | |
| | (b) Is any disclosure of private IP addresses and routing information to external entities authorized? | Examine firewall and router configurations. | | | | | | |
| | | Interview personnel. | | | | | | |



| | | | Response (Check one response for each question) | | | | | |
|-----|---|--|--|--------------------|----|-----|---------------|--|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | |
| 1.4 | (a) Is personal firewall software (or equivalent functionality) installed and active on any portable computing devices (including company and/or employee-owned) that connect to the Internet when outside the network (for example, laptops used by employees), and which are also used to access the CDE? | Review policies and configuration standards. Examine mobile and/or employee-owned devices. | | | | | | |
| | (b) Is the personal firewall software (or equivalent functionality) configured to specific configuration settings, actively running, and not alterable by users of mobile and/or employee-owned devices? | Review policies and configuration standards. Examine mobile and/or employee- owned devices. | | | | | | |
| 1.5 | Are security policies and operational procedures for managing firewalls: Documented In use Known to all affected parties? | Review security policies and operational procedures. Interview personnel. | | | | | | |

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| | | | Response (Check one response for eac question) | | | | |
|-------|--|---|---|------------------------|----|----|---|
| | PCI DSS Question | Expected Testing | Yes | Yes with CC W | Νο | N/ | N o t T e s t e d |
| 2.1 | (a) Are vendor-supplied defaults always changed before installing a system on the network? This applies to ALL default passwords, including but not limited to those used by operating systems, software that provides security services, application and system accounts, point-of-sale (POS) terminals, payment applications, Simple Network Management Protocol (SNMP) community strings, etc.). | Review policies and procedures. Examine vendor documentation. Observe system configurations and account settings. Interview personnel. | | | | | E |
| | (b) Are unnecessary default accounts removed or disabled before installing a system on the network? | Review policies and procedures. Review vendor documentation. Examine system configurations and account settings. Interview personnel. | | | | | С |
| 2.1.1 | For wireless environments connected to the cardholder data environment or transmitting cardholder data, are ALL wireless vendor defaults changed at installations, as follows: | | | | | | |
| | (a) Are encryption keys changed from default at installation, and changed anytime anyone with knowledge of the keys leaves the company or changes positions? | Review policies and procedures.Review vendor documentation.Interview personnel. | | | | | |
| | (b) Are default SNMP community strings on wireless devices changed at installation? | Review policies and procedures. Review vendor documentation. Interview personnel. Examine system configurations. | | | | | С |

Requirement 2: Do not use vendor-supplied defaults for system passwords and other security parameters



| | | | Response (Check one response for each question) | | | | | |
|------------------|---|--|--|------------------------|----|---------|---------------------------------------|--|
| | PCI DSS Question | Expected Testing | Yes | Yes with CC W | No | N/ A | N ot T e s t e d | |
| | (c) Are default passwords/passphrases on access points changed at installation? | Review policies and procedures. Interview personnel. Examine system configurations. | | | | | | |
| 2.1.1 (cont.) | (d) Is firmware on wireless devices updated to support strong encryption for authentication and transmission over wireless networks? | Review policies and procedures. Review vendor documentation. Examine system configurations. | | | | | | |
| | (e) Are other security-related wireless vendor defaults changed, if applicable? | Review policies and procedures. Review vendor documentation. Examine system configurations. | | | | | | |
| 2.2 | (a) Are configuration standards developed for all system components and are they consistent with industry-accepted system hardening standards? Sources of industry-accepted system hardening standards may include, but are not limited to, SysAdmin Audit Network Security (SANS) Institute, National Institute of Standards Technology (NIST), International Organization for Standardization (ISO), and Center for Internet Security (CIS). | Review system configuration standards. Review industry-accepted hardening standards. Review policies and procedures. Interview personnel. | | | | | Γ | |
| | (b) Are system configuration standards updated as new vulnerability issues are identified, as defined in Requirement 6.1? | Review policies and procedures.Interview personnel. | | | | | | |
| | (c) Are system configuration standards applied when new systems are configured? | Review policies and procedures.Interview personnel. | | | | | C | |

Security Standards Council

| | | | Response (Check one response for each question) | | | | | | |
|----------------|---|---|--|-----|------------------------|----|--|---------------------------------------|--|
| | PCI DSS Question | | Expected Testing | Yes | Yes with CC W | No | | N ot T e s t e d | |
| 2.2 (cont.) | (d) Do system configuration standards include all of the following: Changing of all vendor-supplied defaults and elimination of unnecessary default accounts? Implementing only one primary function per server to prevent functions that require different security levels from co-existing on the same server? Enabling only necessary services, protocols, daemons, etc., as required for the function of the system? Implementing additional security features for any required services, protocols or daemons that are considered to be insecure? Configuring system security parameters to prevent misuse? Removing all unnecessary functionality, such as scripts, drivers, features, subsystems, file systems, and unnecessary web servers? | • | Review system configuration standards. | | | | | | |
| 2.2.1 | (a) Is only one primary function implemented per server, to prevent functions that require different security levels from co-existing on the same server? For example, web servers, database servers, and DNS should be implemented on separate servers. | • | Examine system configurations. | | | | | E | |
| | (b) If virtualization technologies are used, is only one primary function implemented per virtual system component or device? | • | Examine system configurations. | | | | | C | |



| | | | | Response (Check one response for each question) | | | | | | |
|-------|---|---|-----|--|----|----|---|--|--|--|
| | PCI DSS Question | Expected Testing | Yes | Yes with CC W | No | N/ | N o t T e s t e d | | | |
| 2.2.2 | (a) Are only necessary services, protocols, daemons, etc. enabled as required for the function of the system (services and protocols not directly needed to perform the device's specified function are disabled)? | Review configuration standards. Examine system configurations. | | | | | | | | |
| | (b) Are all enabled insecure services, daemons, or protocols justified per documented configuration standards? | Review configuration standards Interview personnel. Examine configuration settings. Compare enabled services, etc. to documented justifications. | | | | | Γ | | | |
| 2.2.3 | Are additional security features documented and implemented for any required services, protocols or daemons that are considered to be insecure? | Review configuration standards.Examine configuration settings. | | | | | C | | | |
| 2.2.4 | (a) Are system administrators and/or personnel that configure system components knowledgeable about common security parameter settings for those system components? | Interview personnel. | | | | | C | | | |
| | (b) Are common system security parameters settings included in the system configuration standards? | Review system configuration standards. | | | | | E | | | |
| | (c) Are security parameter settings set appropriately on system components? | Examine system components. Examine security parameter settings. Compare settings to system configuration standards. | | | | | C | | | |
| 2.2.5 | (a) Has all unnecessary functionality—such as scripts, drivers, features, subsystems, file systems, and unnecessary web servers—been removed? | Examine security parameters on system components. | | | | | | | | |



| | | | (Check | | onse sponse fo stion) | or each | |
|------------------|--|--|--------|------------------------|-----------------------------|---------|--------------------------------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CC W | No | N/ 0 | N t T e s t e d |
| | (b) Are enabled functions documented and do they support secure configuration? | Review documentation. Examine security parameters on system components. | | | | | C |
| 2.2.5 (cont.) | (c) Is only documented functionality present on system components? | Review documentation. Examine security parameters on system components. | | | | | Γ |
| 2.3 | Is non-console administrative access encrypted as follows: | | | | | | |
| | (a) Is all non-console administrative access encrypted with strong cryptography, and is a strong encryption method invoked before the administrator's password is requested? | Examine system components. Examine system configurations. Observe an administrator log on. | | | | | Γ |
| | (b) Are system services and parameter files configured to prevent the use of Telnet and other insecure remote login commands? | Examine system components.Examine services and files. | | | | | Γ |
| | (c) Is administrator access to web-based management interfaces encrypted with strong cryptography? | Examine system components.Observe an administrator log on. | | | | | Γ |
| | (d) For the technology in use, is strong cryptography implemented according to industry best practice and/or vendor recommendations? | Examine system components. Review vendor documentation. Interview personnel. | | | | | Γ |
| 2.4 | (a) Is an inventory maintained for systems components that are in scope for PCI DSS, including a list of hardware and software components and a description of function/use for each? | Examine system inventory. | | | | | Γ |
| | (b) Is the documented inventory kept current? | Interview personnel. | | | | | Γ |



| | | | (Checl | Resp cone res ques | ponse fo | or eaci | h |
|-----|--|--|--------|--------------------------|----------|---------|---|
| | PCI DSS Question | Expected Testing | Yes | Yes with CC W | Νο | N/ A | N o t T e s t e d |
| 2.5 | Are security policies and operational procedures for managing vendor defaults and other security parameters: Documented In use Known to all affected parties? | Review security policies and operational procedures. Interview personnel. | | | | | С |
| 2.6 | If you are a shared hosting provider, are your systems configured to protect each entity's (your customers') hosted environment and cardholder data? See Appendix A1: Additional PCI DSS Requirements for Shared Hosting Providers for specific requirements that must be met. | Complete Appendix A1 testing procedures. | | | | | |



Protect Cardholder Data

Requirement 3: Protect stored cardholder data

| | | | (Cheo | F ck one res | Respons ponse for | | estion) |
|-----|---|--|-------|--------------------|-----------------------------|-----|---------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 3.1 | Are data-retention and disposal policies, procedures, and processes implemented as follows: | | | | | | |
| | (a) Is data storage amount and retention time limited to that required for legal, regulatory, and/or business requirements? | Review data retention and disposal policies and procedures. Interview personnel. | | | | | |
| | (b) Are there defined processes in place for securely deleting cardholder data when no longer needed for legal, regulatory, and/or business reasons? | Review policies and procedures. Interview personnel. Examine deletion mechanism. | | | | | |
| | (c) Are there specific retention requirements for cardholder data? For example, cardholder data needs to be held for X period for Y business reasons. | Review policies and procedures. Interview personnel. Examine retention requirements. | | | | | |
| | (d) Is there a quarterly process for identifying and securely deleting stored cardholder data that exceeds defined retention requirements? | Review policies and procedures. Interview personnel. Observe deletion processes. | | | | | |
| | (e) Does all stored cardholder data meet the requirements defined in the data-retention policy? | Examine files and system records. | | | | | |
| 3.2 | (a) For issuers and/or companies that support issuing services and store sensitive authentication data, is there a documented business justification for the storage of sensitive authentication data? | Review policies and procedures. Interview personnel. Review documented business justification. | | | | | |

| | | | | (Che | | Response (Check one response for each question) | | | | | |
|----------------|--|--|--|------|--------------------|---|-----|---------------|--|--|--|
| | PCI DSS Question | | Expected Testing | | Yes with CCW | No | N/A | Not Tested | | | |
| 3.2 (cont.) | (b) For issuers and/or companies that support issuing services and store sensitive authentication data: Is the data secured? | • | Examine data stores and system configuration files. | | | | | | | | |
| | (c) For all other entities: Is sensitive authentication data deleted or rendered unrecoverable upon completion of the authorization process? | • | Review policies and procedures. Examine system configurations. Examine deletion processes. | | | | | | | | |
| | (d) Do all systems adhere to the following requirements regarding non-storage of sensitive authentication data after authorization (even if encrypted): | | | 1 | 1 | | 1 | 1 | | | |
| 3.2.1 | The full contents of any track (from the magnetic stripe located on the back of a card, equivalent data contained on a chip, or elsewhere) are not stored after authorization? <i>This data is alternatively called full track, track, track 1,</i> | • | Examine data sources including: - Incoming transaction data - All logs | | | | | | | | |
| | track 2, and magnetic-stripe data. Note: In the normal course of business, the following data elements from the magnetic stripe may need to be retained: The cardholder's name, Primary account number (PAN), Expiration date, and Service code To minimize risk, store only these data elements as needed for business. | History files Trace files Database schema Database contents | | | | | | | | | |

| | | | | | Response (Check one response for each question) | | | | | | |
|-------|--|---|--|-----|---|----|-----|---------------|--|--|--|
| | PCI DSS Question | | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | | | |
| 3.2.2 | The card verification code or value (three-digit or four-digit number printed on the front or back of a payment card) is not stored after authorization? | • | Examine data sources including: - Incoming transaction data - All logs - History files - Trace files - Database schema - Database contents | | | | | | | | |
| 3.2.3 | The personal identification number (PIN) or the encrypted PIN block is not stored after authorization? | • | Examine data sources including: - Incoming transaction data - All logs - History files - Trace files - Database schema - Database contents | | | | | | | | |
| 3.3 | Is the PAN masked when displayed (the first six and last four digits are the maximum number of digits to be displayed) such that only personnel with a legitimate business need can see more than the first six/last four digits of the PAN? Note: This requirement does not supersede stricter requirements in place for displays of cardholder data—for example, legal or payment card brand requirements for point-of-sale (POS) receipts. | • | Review policies and procedures. Review roles that need access to displays of full PAN. Examine system configurations. Observe displays of PAN. | | | | | | | | |



| | | | | (Cheo | | Respons ponse for | | estion) |
|-------|---|---|--|-------|--------------------|----------------------|-----|---------------|
| | PCI DSS Question | | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 3.4 | Is PAN rendered unreadable anywhere it is stored (including data repositories, portable digital media, backup media, and in audit logs), by using any of the following approaches? One-way hashes based on strong cryptography (hash must be of the entire PAN) Truncation (hashing cannot be used to replace the truncated segment of PAN) Index tokens and pads (pads must be securely stored) Strong cryptography with associated key management processes and procedures. Note: It is a relatively trivial effort for a malicious individual to reconstruct original PAN data if they have access to both the truncated and hashed version of a PAN. Where hashed and truncated versions of the same PAN are present in an entity's environment, additional controls must be in place to ensure that the hashed and truncated versions cannot be correlated to reconstruct the original PAN. | • | Examine vendor documentation. Examine data repositories. Examine removable media. Examine audit logs, including payment application logs. | | | | | |
| 3.4.1 | If disk encryption (rather than file- or column-level database encryption) is used, is access managed as follows: Note: This requirement applies in addition to all other PCI DSS encryption and key management requirements. | | | | | | | |
| | (a) Is logical access to encrypted file systems managed separately and independently of native operating system authentication and access control mechanisms (for example, by not using local user account databases or general network login credentials)? | • | Examine system configurations. Observe the authentication process. | | | | | |
| | (b) Are cryptographic keys stored securely (for example, stored on removable media that is adequately protected with strong access controls)? | • | Observe processes. Interview personnel. | | | | | |

| | | | | Response (Check one response for each question) | | | | | |
|------------------|---|---|---|--|--------------------|----|-------------|---------------|--|
| | PCI DSS Question | | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | |
| 3.4.1 (cont.) | (c) Is cardholder data on removable media encrypted wherever stored? | • | Examine system configurations. | | | | | | |
| | Note: If disk encryption is not used to encrypt removable media, the data stored on this media will need to be rendered unreadable through some other method. | - | Observe processes. | | | | | | |
| 3.5 | Are keys used to secure stored cardholder data protected against disclosure and misuse as follows: | | | | | | | 1 | |
| | Note: This requirement applies to keys used to encrypt stored cardholder data, and also applies to key-encrypting keys used to protect data-encrypting keys. Such key- encrypting keys must be at least as strong as the data- encrypting key. | | | | | | | | |
| 3.5.1 | <i>For service providers only</i> : Is a documented description of the cryptographic architecture maintained that includes: | • | Interview personnel. Review documentation. | | | | \boxtimes | | |
| | Details of all algorithms, protocols, and keys used for the protection of cardholder data, including key strength and expiry date, | | | | | | | | |
| | Description of the key usage for each key, | | | | | | | | |
| | Inventory of any HSMs and other SCDs used for key management? | | | | | | | | |
| 3.5.2 | Is access to cryptographic keys restricted to the fewest number of custodians necessary? | • | Examine user access lists. | | | | \boxtimes | | |



| | | | (Cheo | | Respons | | estion) |
|-------|---|--|-------|--------------------|---------|-----|---------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 3.5.3 | Are secret and private cryptographic keys used to encrypt/decrypt cardholder data stored in one (or more) of the following forms at all times? Encrypted with a key-encrypting key that is at least as strong as the data-encrypting key, and that is stored separately from the data-encrypting key Within a secure cryptographic device (such as a hardware (host) security module (HSM) or PTS- approved point-of-interaction device) As at least two full-length key components or key shares, in accordance with an industry-accepted method. Note: It is not required that public keys be stored in one of these forms. | Review documented procedures. Examine system configurations and key storage locations, including for key-encrypting keys. | | | | | |
| 3.5.4 | Are cryptographic keys stored in the fewest possible locations? | Examine key-storage locations.Observe processes. | | | | | |
| 3.6 | (a) Are all key-management processes and procedures fully documented and implemented for cryptographic keys used for encryption of cardholder data? | Review key-management procedures. | | | | | |
| | (b) For service providers only: If keys are shared with customers for transmission or storage of cardholder data, is documentation provided to customers that includes guidance on how to securely transmit, store and update customer's keys, in accordance with requirements 3.6.1 through 3.6.8 below? | Review documentation provided to customers. | | | | | |
| | (c) Are key-management processes and procedures implemented to require the following: | | | | | | |
| 3.6.1 | Do cryptographic key procedures include the generation of strong cryptographic keys? | Review key-management procedures. Observe key-generation procedures. | | | | | |



| | | | (Che | l ck one res | Respons sponse for | | estion) |
|-------|--|---|------|--------------------|------------------------------|-----|---------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 3.6.2 | Do cryptographic key procedures include secure cryptographic key distribution? | Review key management procedures. Observe the key-distribution method. | | | | | |
| 3.6.3 | Do cryptographic key procedures include secure cryptographic key storage? | Review key-management procedures. Observe the method for secure storage of keys. | | | | | |
| 3.6.4 | Do cryptographic key procedures include cryptographic key changes for keys that have reached the end of their defined cryptoperiod (for example, after a defined period of time has passed and/or after a certain amount of cipher- text has been produced by a given key), as defined by the associated application vendor or key owner, and based on industry best practices and guidelines (for example, NIST Special Publication 800-57)? | Review key-management procedures. Interview personnel. | | | | | |
| 3.6.5 | (a) Do cryptographic key procedures include retirement or replacement (for example, archiving, destruction, and/or revocation) of cryptographic keys when the integrity of the key has been weakened (for example, departure of an employee with knowledge of a clear- text key)? | Review key-management procedures. Interview personnel. | | | | | |
| | (b) Do cryptographic key procedures include replacement of known or suspected compromised keys? | Review key-management procedures. Interview personnel. | | | | | |
| | (c) If retired or replaced cryptographic keys are retained, are these keys only used for decryption/verification purposes, and not used for encryption operations? | Review key-management procedures. Interview personnel. | | | | | |



| | | | (Che | Response (Check one response for each question) | | | | | |
|-------|---|--|------|---|----|-----|---------------|--|--|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | | |
| 3.6.6 | If manual clear-text key-management operations are used, do cryptographic key procedures include split knowledge and dual control of cryptographic keys as follows: Do split knowledge procedures require that key components are under the control of at least two people who only have knowledge of their own key components? AND Do dual control procedures require that at least two people are required to perform any key management operations and no one person has access to the authentication materials (for example, passwords or keys) of another? Note: Examples of manual key management operations include, but are not limited to: key generation, transmission, loading, storage and destruction. | Review key-management procedures. Interview personnel and/or. Observe processes. | | | | | | | |
| 3.6.7 | Do cryptographic key procedures include the prevention of unauthorized substitution of cryptographic keys? | Review procedures. Interview personnel and/or Observe processes. | | | | | | | |
| 3.6.8 | Are cryptographic key custodians required to formally acknowledge (in writing or electronically) that they understand and accept their key-custodian responsibilities? | Review procedures. Review documentation or othe evidence. | r | | | | | | |
| 3.7 | Are security policies and operational procedures for protecting stored cardholder data: Documented In use Known to all affected parties? | Review security policies and operational procedures. Interview personnel. | | | | | | | |

| Requirement 4: | Encrypt transmission of cardhold | der data across open, public networks |
|----------------|----------------------------------|---------------------------------------|
|----------------|----------------------------------|---------------------------------------|

| | | | (Checi | | Response ponse for | | estion) |
|-----|---|---|--------|--------------------|------------------------------|-----|---------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 4.1 | (a) Are strong cryptography and security protocols used to safeguard sensitive cardholder data during transmission over open, public networks? Note: Examples of open, public networks include but are not limited to the Internet; wireless technologies, including 802.11 and Bluetooth; cellular technologies, for example, Global System for Mobile communications (GSM), Code division multiple access (CDMA); and General Packet Radio Service (GPRS). | Review documented standards. Review policies and procedures. Review all locations where CHD is transmitted or received. Examine system configurations. | | | | | |
| | (b) Are only trusted keys and/or certificates accepted? | outbound transmissions. | | | | | |
| | (c) Are security protocols implemented to use only secure configurations, and to not support insecure versions or configurations? | Examine system configurations. | | | | | |
| | (d) Is the proper encryption strength implemented for the encryption methodology in use (check vendor recommendations/best practices)? | Review vendor documentation. Examine system configurations. | | | | | |
| | (e) For TLS implementations, is TLS enabled whenever cardholder data is transmitted or received? For example, for browser-based implementations: "HTTPS" appears as the browser Universal Record Locator (URL) protocol, and Cardholder data is only requested if "HTTPS" appears as part of the URL. | Examine system configurations. | | | | | |



| | | | (Chec | Response (Check one response for each question) | | | | | | |
|-------|--|---|-------|---|----|-----|---------------|--|--|--|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | | | |
| 4.1.1 | Are industry best practices used to implement strong encryption for authentication and transmission for wireless networks transmitting cardholder data or connected to the cardholder data environment? | Review documented standards. Review wireless networks. Examine system configuration settings. | | | | | | | | |
| 4.2 | (a) Are PANs rendered unreadable or secured with strong cryptography whenever they are sent via end-user messaging technologies (for example, e-mail, instant messaging, SMS, chat, etc.)? | Observe processes. Review outbound transmissions. | | | | | | | | |
| | (b) Are policies in place that state that unprotected PANs are not to be sent via end-user messaging technologies? | Review policies and procedures. | | | | | | | | |
| 4.3 | Are security policies and operational procedures for encrypting transmissions of cardholder data: Documented In use Known to all affected parties? | Review security policies and operational procedures. Interview personnel. | | | | | | | | |



Maintain a Vulnerability Management Program

Requirement 5: Protect all systems against malware and regularly update anti-virus software or programs

| | | | | (Chec | R k one resp | espons | | estion) |
|-------|--|---|---|-------|------------------------|--------|-----|---------------|
| | PCI DSS Question | | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 5.1 | Is anti-virus software deployed on all systems commonly affected by malicious software? | • | Examine system configurations. | | | | | |
| 5.1.1 | Are anti-virus programs capable of detecting, removing, and protecting against all known types of malicious software (for example, viruses, Trojans, worms, spyware, adware, and rootkits)? | • | Review vendor documentation. Examine system configurations. | | | | | |
| 5.1.2 | Are periodic evaluations performed to identify and evaluate evolving malware threats in order to confirm whether those systems considered to not be commonly affected by malicious software continue as such? | • | Interview personnel. | | | | | |
| 5.2 | Are all anti-virus mechanisms maintained as follows: | | | | | | | |
| | (a) Are all anti-virus software and definitions kept current? | • | Examine policies and procedures. | | | | | |
| | | • | Examine anti-virus configurations, including the master installation. | | | | | |
| | | • | Examine system components. | | | | | |
| | (b) Are automatic updates and periodic scans enabled and being performed? | • | Examine anti-virus configurations, including the master installation. Examine system components. | | | | | |
| | (c) Are all anti-virus mechanisms generating audit logs, and are logs retained in accordance with PCI DSS Requirement 10.7? | • | Examine anti-virus configurations. Review log retention processes. | | | | | |

| | | | | Response (Check one response for each question) | | | | | | |
|-----|--|---|---|--|--------------------|----|-----|---------------|--|--|
| | PCI DSS Question | | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | | |
| 5.3 | Are all anti-virus mechanisms: Actively running? Unable to be disabled or altered by users? Note: Anti-virus solutions may be temporarily disabled only if there is legitimate technical need, as authorized by management on a case-by-case basis. If anti-virus protection needs to be disabled for a specific purpose, it must be formally authorized. Additional security measures may also need to be implemented for the period of time during which anti-virus protection is not active. | - | Examine anti-virus configurations. Examine system components. Observe processes. Interview personnel. | | | | | | | |
| 5.4 | Are security policies and operational procedures for protecting systems against malware: Documented In use Known to all affected parties? | • | Review security policies and operational procedures. Interview personnel. | | | | | | | |

Requirement 6: Develop and maintain secure systems and applications

| | | | | (Chec | F k one res: | Respons ponse for | | estion) |
|-----|---|---|---|-------|------------------------|-----------------------------|-----|---------------|
| | PCI DSS Question | | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 6.1 | Is there a process to identify security vulnerabilities, including the following: Using reputable outside sources for vulnerability information? Assigning a risk ranking to vulnerabilities that includes identification of all "high" risk and "critical" vulnerabilities? Note: Risk rankings should be based on industry best practices as well as consideration of potential impact. For example, criteria for ranking vulnerabilities may include consideration by the vendor, and/or type of systems affected. Methods for evaluating vulnerabilities and assigning risk ratings will vary based on an organization's environment and risk assessment strategy. Risk rankings should, at a minimum, identify all vulnerabilities considered to be a "high risk" to the environment. In addition to the risk ranking, vulnerabilities may be considered "critical" if they pose an imminent threat to the environment, impact critical systems, and/or would result in a potential compromise if not addressed. Examples of critical systems may include security systems, public-facing devices and systems, databases, and other systems that store, process or transmit cardholder data. | • | Review policies and procedures. Interview personnel. Observe processes. | | | | | |
| 6.2 | (a) Are all system components and software protected from known vulnerabilities by installing applicable vendor-supplied security patches? | • | Review policies and procedures. | | | | | |

| | | | (Chec | Response (Check one response for each question) | | | | | |
|----------------|---|---|-------|--|----|-----|---------------|--|--|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | | |
| 6.2 (cont.) | (b) Are critical security patches installed within one month of release? <i>Note:</i> Critical security patches should be identified according to the risk ranking process defined in Requirement 6.1. | Review policies and procedures. Examine system components. Compare list of security patches installed to recent vendor patch lists. | | | | | | | |
| 6.3 | (a) Are software- development processes based on industry standards and/or best practices? | Review software development processes. Observe processes. Interview personnel. | | | | | | | |
| | (b) Is information security included throughout the software-development life cycle? | Review software development processes. Observe processes. Interview personnel. | | | | | | | |
| | (c) Are software applications developed in accordance with PCI DSS (for example, secure authentication and logging)? | Review software development processes. Observe processes. Interview personnel. | | | | | | | |
| | (d) Do software development processes ensure the following at 6.3.1 - 6.3.2: | | | | | | | | |
| 6.3.1 | Are development, test, and/or custom application accounts, user IDs, and passwords removed before applications become active or are released to customers? | Review software development processes. Interview personnel. | | | | | | | |



| | | | | (Chec | F k one res | Respons | | estion) |
|-------|---|---|--|-------|--------------------|---------|-----|---------------|
| | PCI DSS Question | | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 6.3.2 | Is all custom code reviewed prior to release to production or customers to identify any potential coding vulnerability (using either manual or automated processes as follows: Are code changes reviewed by individuals other than the originating code author, and by individuals who are knowledgeable about code review techniques and secure coding practices? Do code reviews ensure code is developed according to secure coding guidelines? Are appropriate corrections are implemented prior to release? Are code review results are reviewed and approved by management prior to release? Note: This requirement for code reviews applies to all custom code (both internal and public-facing), as part of the system development life cycle. Code reviews can be conducted by knowledgeable internal personnel or third parties. Public-facing web applications are also subject to additional controls, to address ongoing threats and vulnerabilities after implementation, as defined at PCI DSS Requirement 6.6. | • | Review policies and procedures. Interview personnel. Examine recent changes and change records. | | | | | |
| 6.4 | Are change control processes and procedures followed for all changes to system components to include the following: | | | 1 | 1 | | 1 | |
| 6.4.1 | (a) Are development/test environments separate from the production environment? | • | Review change control processes and procedures. Examine network documentation and network device configurations. | | | | | |
| | (b) Is access control in place to enforce the separation between the development/test environments and the production environment? | • | Review change control processes and procedures. Examine access control settings. | | | | | |



| | | | (Chec | F k one res | Respons ponse foi | | estion) |
|---------|---|--|-------|--------------------|-----------------------------|-----|---------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 6.4.2 | Is there separation of duties between personnel assigned to the development/test environments and those assigned to the production environment? | Review change control processes and procedures. Observe processes. Interview personnel. | | | | | |
| 6.4.3 | Are production data (live PANs) <i>not</i> used for testing or development? | Review change control processes and procedures. Observe processes. Interview personnel. Examine test data. | | | | | |
| 6.4.4 | Are test data and accounts removed from system components before the system becomes active / goes into production? | Review change control processes and procedures. Observe processes. Interview personnel. Examine production systems. | | | | | |
| 6.4.5 | (a) Are change-control procedures documented and require the following? Documentation of impact Documented change control approval by authorized parties Functionality testing to verify that the change does not adversely impact the security of the system Back-out procedures | Review change control processes and procedures. | | | | | |
| | (b) Are the following performed and documented for all changes: | | | | | | |
| 6.4.5.1 | Documentation of impact? | Trace changes to change control documentation. Examine change control documentation. | | | | | |

| | | | | (Ch <u>e</u> c | Response (Check one response for each question) | | | | | |
|---------|--|---|---|----------------|---|----|-----|---------------|--|--|
| | PCI DSS Question | | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | | |
| 6.4.5.2 | Documented approval by authorized parties? | • | Trace changes to change control documentation. Examine change control documentation. | | | | | | | |
| 6.4.5.3 | (a) Functionality testing to verify that the change does not adversely impact the security of the system? | • | Trace changes to change control documentation. Examine change control documentation. | | | | | | | |
| | (b) For custom code changes, testing of updates for compliance with PCI DSS Requirement 6.5 before being deployed into production? | • | Trace changes to change control documentation. Examine change control documentation. | | | | | | | |
| 6.4.5.4 | Back-out procedures? | • | Trace changes to change control documentation. Examine change control documentation. | | | | | | | |
| 6.4.6 | Upon completion of a significant change, are all relevant PCI DSS requirements implemented on all new or changed systems and networks, and documentation updated as applicable? | • | Trace changes to change control documentation. Examine change control documentation. Interview personnel. Observe affected systems or networks. | | | | | | | |

| | | | | (Chẹc | F k one res | lespons ponse for | | estion) |
|-------|---|---|--|-------|--------------------|-----------------------------|-----|---------------|
| | PCI DSS Question | | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 6.5 | (a) Do software-development processes address common coding vulnerabilities? | • | Review software-development policies and procedures. | | | | | |
| | (b) Are developers trained at least annually in up-to-date secure coding techniques, including how to avoid common coding vulnerabilities? | • | Examine software-development policies and procedures. Examine training records. | | | | | |
| | (c) Are applications developed based on secure coding guidelines to protect applications from, at a minimum, the following vulnerabilities: | | | 1 | | | | |
| | Note: The vulnerabilities listed at 6.5.1 through 6.5.10 were current with industry best practices when this version of PCI DSS was published. However, as industry best practices for vulnerability management are update d (for example, the Open Web Application Security Project (OWASP) Guide, SANS CWE Top 25, CERT Secure Coding, etc.), the current best practices must be used for these requirements. | | | | | | | |
| 6.5.1 | Do coding techniques address injection flaws, particularly SQL injection? Note: Also consider OS Command Injection, LDAP and XPath injection flaws as well as other injection flaws. | • | Examine software-development policies and procedures. Interview responsible personnel. | | | | | |
| 6.5.2 | Do coding techniques address buffer overflow vulnerabilities? | • | Examine software-development policies and procedures. Interview responsible personnel. | | | | | |
| 6.5.3 | Do coding techniques address insecure cryptographic storage? | • | Examine software-development policies and procedures. Interview responsible personnel. | | | | | |
| 6.5.4 | Do coding techniques address insecure communications? | • | Examine software-development policies and procedures. Interview responsible personnel. | | | | | |

(CSRF)?

session management?

6.5.10



| | | | Response (Check one response for each question) | | | | | | |
|-------|---|---|--|--------------------|----------|----------|---------------|--|--|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | | |
| 6.5.5 | Do coding techniques address improper error handling? | Examine software-development policies and procedures. Interview responsible personnel. | | | | | | | |
| 6.5.6 | Do coding techniques address all "high risk" vulnerabilities identified in the vulnerability identification process (as defined in PCI DSS Requirement 6.1)? | Examine software-development policies and procedures. Interview responsible personnel. | | | | | | | |
| | applications and application interfaces (internal or extern ons from the following additional vulnerabilities: | nal), are applications developed base | ed on sec | ure codi | ng guide | lines to | protect | | |
| 6.5.7 | Do coding techniques address cross-site scripting (XSS) vulnerabilities? | Examine software-development policies and procedures. Interview responsible personnel. | | | | | | | |
| 6.5.8 | Do coding techniques address improper access control such as insecure direct object references, failure to restrict URL access, directory traversal, and failure to restrict user access to functions? | Examine software-development policies and procedures. Interview responsible personnel. | | | | | | | |
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policies and procedures.

policies and procedures.

Interview responsible personnel.

Examine software-development

Interview responsible personnel.

 \boxtimes

Do coding techniques address broken authentication and



| | | | | (Chec | F k one res | Respons ponse foi | | estion) |
|-----|---|---|--|-------|-----------------------|-----------------------------|-----|---------------|
| | PCI DSS Question | | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 6.6 | For public-facing web applications, are new threats and vulnerabilities addressed on an ongoing basis, and are these applications protected against known attacks by applying <i>either</i> of the following methods? Reviewing public-facing web applications via manual or automated application vulnerability security assessment tools or methods, as follows: At least annually After any changes By an organization that specializes in application security That, at a minimum, all vulnerabilities in Requirement 6.5 are included in the assessment That all vulnerabilities are corrected That the application is re-evaluated after the corrections Note: This assessment is not the same as the vulnerability scans performed for Requirement 11.2. | • | Review documented processes. Interview personnel. Examine records of application security assessments. Examine system configuration settings. | | | | | |
| | – OR – | | | | | | | |
| | Installing an automated technical solution that detects and prevents web-based attacks (for example, a web- application firewall) as follows: | | | | | | | |
| | Is situated in front of public-facing web applications to detect and prevent web-based attacks. | | | | | | | |
| | Is actively running and up to date as applicable. Is generating audit logs. Is configured to either block web-based attacks, or generate an alert that is immediately investigated. | | | | | | | |

| | PCI DSS Question Are security policies and operational procedures for developing and maintaining secure systems and applications: Documented In use | | Response (Check one response for each question) | | | | | | |
|-----|---|--|---|--------------------|----|-----|---------------|--|--|
| | | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | | |
| 6.7 | developing and maintaining secure systems and applications:Documented | Review security policies and operational procedures. Interview personnel. | | | | | | | |



Implement Strong Access Control Measures

Requirement 7: Restrict access to cardholder data by business need to know

| | | | (Che | i ck one res | Respons ponse fo | | uestion) |
|-------|---|--|------|------------------------|----------------------------|-----|---------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 7.1 | Is access to system components and cardholder data limited to only those individuals whose jobs require such access, as follows: | | | | | | |
| | Is there a written policy for access control that incorporates the following? Defining access needs and privilege assignments for each role Restriction of access to privileged user IDs to least privileges necessary to perform job responsibilities, Assignment of access based on individual personnel's job classification and function Documented approval (electronically or in writing) by authorized parties for all access, including listing of specific privileges approved | Examine written access control policy. | | | | | |
| 7.1.1 | Are access needs for each role defined, including: System components and data resources that each role needs to access for their job function? Level of privilege required (for example, user, administrator, etc.) for accessing resources? | Examine roles and access need. | | | | | |
| 7.1.2 | Is access to privileged user IDs restricted as follows: To least privileges necessary to perform job responsibilities? Assigned only to roles that specifically require that privileged access? | Interview personnel. Interview management. Review privileged user IDs. | | | | | |
| 7.1.3 | Is access assigned based on individual personnel's job classification and function? | Interview management.Review user IDs. | | | | | |

| | | | Response (Check one response for each question) | | | | | | |
|-------|--|--|--|--------------------|----|-----|---------------|--|--|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | | |
| 7.1.4 | Is documented approval by authorized parties required, specifying required privileges? | Review user IDs. Compare with documented approvals. Compare assigned privileges with documented approvals. | | | | | | | |
| 7.2 | Is an access control system(s) in place for system components to restrict access based on a user's need to know, and is it set to "deny all" unless specifically allowed, as follows: | | | | | | | | |
| 7.2.1 | Is the access control system(s) in place on all system components? | Review vendor documentation. Examine configuration settings. | | | | | | | |
| 7.2.2 | Is the access control system(s) configured to enforce privileges assigned to individuals based on job classification and function? | Review vendor documentation. Examine configuration settings. | | | | | | | |
| 7.2.3 | Does the access control system(s) have a default "deny- all" setting? | Review vendor documentation. Examine configuration settings. | | | | | | | |
| 7.3 | Are security policies and operational procedures for restricting access to cardholder data: Documented In use Known to all affected parties? | Examine security policies and operational procedures. Interview personnel. | | | | | | | |

Requirement 8: Identify and authenticate access to system components

| | | | (Check | R one resp | espons onse for | | estion) |
|-------|---|--|--------|--------------------|--------------------|-----|---------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 8.1 | Are policies and procedures for user identification management controls defined and in place for non- consumer users and administrators on all system components, as follows: | | | | | | |
| 8.1.1 | Are all users assigned a unique ID before allowing them to access system components or cardholder data? | Review password procedures.Interview personnel. | | | | | |
| 8.1.2 | Are additions, deletions, and modifications of user IDs, credentials, and other identifier objects controlled such that user IDs are implemented only as authorized (including with specified privileges)? | Review password procedures. Examine privileged and general user IDs and associated authorizations. Observe system settings. | | | | | |
| 8.1.3 | Is access for any terminated users immediately deactivated or removed? | Review password procedures. Examine terminated users accounts. Review current access lists. Observe returned physical authentication devices. | | | | | |
| 8.1.4 | Are inactive user accounts either removed or disabled within 90 days? | Review password procedures.Observe user accounts. | | | | | |
| 8.1.5 | (a) Are accounts used by third parties to access, support, or maintain system components via remote access enabled only during the time period needed and disabled when not in use? | Review password procedures. Interview personnel. Observe processes. | | | | | |
| | (b) Are third-party remote access accounts monitored when in use? | Interview personnel.Observe processes. | | | | | |



| | | | (Check | R one resp | esponse onse for | | estion) |
|-------|---|---|--------|--------------------|---------------------|-----|---------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 8.1.6 | (a) Are repeated access attempts limited by locking out the user ID after no more than six attempts? | Review password procedures. Examine system configuration settings. | | | | | |
| | (b) For service providers only: Are non-consumer customer passwords temporarily locked-out after not more than six invalid access attempts? | Review policies and procedures. Review documentation. Observe processes. | | | | | |
| 8.1.7 | Once a user account is locked out, is the lockout duration set to a minimum of 30 minutes or until an administrator enables the user ID? | Review password procedures. Examine system configuration settings. | | | | | |
| 8.1.8 | If a session has been idle for more than 15 minutes, are users required to re-authenticate (for example, re-enter the password) to re-activate the terminal or session? | Review password procedures. Examine system configuration settings. | | | | | |
| 8.2 | In addition to assigning a unique ID, is one or more of the following methods employed to authenticate all users? Something you know, such as a password or passphrase Something you have, such as a token device or smart card Something you are, such as a biometric | Review password procedures. Observe authentication processes. | | | | | |
| 8.2.1 | (a) Is strong cryptography used to render all authentication credentials (such as passwords/passphrases) unreadable during transmission and storage on all system components? | Review password procedures. Review vendor documentation. Examine system configuration settings. Observe password files. Observe data transmissions. | | | | | |



| | | | (Check | R one resp | esponse onse for | | estion) |
|------------------|--|--|--------|--------------------|---------------------|-----|---------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 8.2.1 (cont.) | (b) For service providers only: Is strong cryptography used to render all non-consumer customers' authentication credentials (such as passwords/passphrases) unreadable during transmission and storage on all system components? | Observe password files. Observe data transmissions. | | | | | |
| 8.2.2 | Is user identity verified before modifying any authentication credential (for example, performing password resets, provisioning new tokens, or generating new keys)? | Review authentication procedures.Observe personnel. | | | | | |
| 8.2.3 | (a) Are user password parameters configured to require passwords/passphrases meet the following? A minimum password length of at least seven characters Contain both numeric and alphabetic characters Alternatively, the passwords/passphrases must have complexity and strength at least equivalent to the parameters specified above. | Examine system configuration settings to verify password parameters. | | | | | |
| | (b) For service providers only: Are non-consumer customer passwords required to meet the following minimum length and complexity requirements? A minimum password length of at least seven characters Contain both numeric and alphabetic characters | Review customer/user documentation. Observe internal processes. | | | | | |
| 8.2.4 | (a) Are user passwords/passphrases changed at least once every 90 days? | Review password procedures. Examine system configuration settings. | | | | | |
| | (b) For service providers only: Are non-consumer customer passwords required to be changed periodically, and are non-consumer customers given guidance as to when, and under what circumstances, passwords must change. | Review customer/user documentation. Observe internal processes. | | | | | |



| | | | (Check | R one resp | esponse onse for | | estion) |
|-------|---|---|--------|--------------------|---------------------|-----|---------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 8.2.5 | (a) Must an individual submit a new password/passphrase that is different from any of the last four passwords/passphrases he or she has used? | Review password procedures Sample system components. Examine system configuration settings. | | | | | |
| | (b) For service providers only: Are new, non-consumer customer passwords required to be different from any of the last four passwords used? | Review customer/user documentation. Observe internal processes. | | | | | |
| 8.2.6 | Are passwords/passphrases set to a unique value for each user for first-time use and upon reset, and must each user change their password immediately after the first use? | Review password procedures Examine system configuration settings. Observe security personnel. | | | | | |
| 8.3 | Is all individual non-console administrative access and all remote access to the CDE secured using multi-factor authentication, as follows: | | | | | | |
| | Note: Multi-factor authentication requires that a minimum of two of the three authentication methods (see PCI DSS Requirement 8.2 for descriptions of authentication methods) be used for authentication. Using one factor twice (for example, using two separate passwords) is not considered multi-factor authentication. | | | | | | |
| 8.3.1 | Is multi-factor authentication incorporated for all non- console access into the CDE for personnel with administrative access? | Examine system configurations. Observe administrator logging into CDE. | | | | | |
| 8.3.2 | Is multi-factor authentication incorporated for all remote network access (both user and administrator, and including third-party access for support or maintenance) originating from outside the entity's network? | Examine system configurations. Observe personnel connecting remotely. | | | | | |

| | | | Response (Check one response for each question) | | | | | | |
|-----|---|--|---|--------------------|----|-----|---------------|--|--|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | | |
| 8.4 | (a) Are authentication policies and procedures documented and communicated to all users? | Review policies and procedures. Review distribution method. Interview personnel. Interview users. | | | | | | | |
| | (b) Do authentication policies and procedures include the following? Guidance on selecting strong authentication credentials Guidance for how users should protect their authentication credentials Instructions not to reuse previously used passwords Instructions that users should change passwords if there is any suspicion the password could be compromised | Review policies and procedures. Review documentation provided to users. | | | | | | | |
| 8.5 | Are group, shared, or generic accounts, passwords, or other authentication methods prohibited as follows: Generic user IDs and accounts are disabled or removed; Shared user IDs for system administration activities and other critical functions do not exist; and Shared and generic user IDs are not used to administer any system components? | Review policies and procedures. Examine user ID lists. Interview personnel. | | | | | | | |



| | PCI DSS Question | | | Response (Check one response for each question) | | | | | | |
|-------|---|---|--|--|--------------------|----|-----|---------------|--|--|
| | | | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | | |
| 8.5.1 | <i>For service providers only</i> : Do service providers with remote access to customer premises (for example, for support of POS systems or servers) use a unique authentication credential (such as a password/passphrase) for each customer? <i>Note: This requirement is not intended to apply to shared</i> <i>hosting providers accessing their own hosting</i> | • | Review policies and procedures. Interview personnel. | | | | | | | |
| | environment, where multiple customer environments are hosted. | | | | | | | | | |
| 8.6 | example, physical or logical security tokens, smart cards, | • | Review policies and procedures. Interview personnel. Examine system configuration | | | | | | | |
| | | | settings and/or physical controls. | | | | | | | |
| | Physical and/or logical controls must be in place to ensure only the intended account can use that mechanism to gain access | | | | | | | | | |

| | | | (Check | Ro one resp | espons onse for | | estion) |
|-----|---|--|--------|--------------------|--------------------|-----|---------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 8.7 | Is all access to any database containing cardholder data (including access by applications, administrators, and all other users) restricted as follows: | | | | | | |
| | (a) Is all user access to, user queries of, and user actions on (for example, move, copy, delete), the database through programmatic methods only (for example, through stored procedures)? | Review database authentication policies and procedures. Examine database and application configuration settings. | | | | | |
| | (b) Is user direct access to or queries to of databases restricted to database administrators? | Review database authentication policies and procedures. Examine database access control settings. Examine database application configuration settings. | | | | | |
| | (c) Are application IDs only able to be used by the applications (and not by individual users or other processes)? | Review database authentication policies and procedures. Examine database access control settings. Examine database application configuration settings. | | | | | |
| 8.8 | Are security policies and operational procedures for identification and authentication: Documented In use Known to all affected parties? | Examine security policies and operational procedures. Interview personnel. | | | | | |



| Requirement 9: | Restrict physical access to cardholder data |
|----------------|---|
|----------------|---|

| | | | Response (Check one response for each question) | | | | | | |
|-------|---|--|---|--------------------|----|-----|---------------|--|--|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | | |
| 9.1 | Are appropriate facility entry controls in place to limit and monitor physical access to systems in the cardholder data environment? | Observe physical access controls.Observe personnel. | | | | | | | |
| 9.1.1 | (a) Are either video cameras or access control mechanisms (or both) in place to monitor individual physical access to sensitive areas? Note: "Sensitive areas" refers to any data center, server room, or any area that houses systems that store, process, or transmit cardholder data. This excludes public-facing areas where only point-of-sale terminals are present such as the cashier areas in a retail store. | Review policies and procedures. Observe physical monitoring mechanisms. Observe security features. | | | | | | | |
| | (b) Are either video cameras or access control mechanisms (or both) protected from tampering or disabling? | Observe processes.Interview personnel. | | | | | | | |
| | (c) Is data collected from video cameras and/or access control mechanisms reviewed and correlated with other entries? | Review policies and procedures.Interview security personnel. | | | | | | | |
| | (d) Is data collected from video cameras and/or access control mechanisms stored for at least three months unless otherwise restricted by law? | Review data retention processes. Observe data storage. Interview security personnel. | | | | | | | |
| 9.1.2 | Are physical and/or logical controls in place to restrict access to publicly accessible network jacks? For example, network jacks located in public areas and areas accessible to visitors could be disabled and only enabled when network access is explicitly authorized. Alternatively, processes could be implemented to ensure that visitors are escorted at all times in areas with active network jacks. | Review policies and procedures. Interview personnel. Observe locations. | | | | | | | |



| | | | (Che | ck one re | Respons sponse fo | | lestion) |
|-------|---|--|------|--------------------|-----------------------------|-----|---------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 9.1.3 | Is physical access to wireless access points, gateways, handheld devices, networking/communications hardware, and telecommunication lines restricted? | Review policies and procedures.Interview personnel.Observe devices. | | | | | |
| 9.2 | (a) Are procedures developed to easily distinguish between onsite personnel and visitors, which include: Identifying onsite personnel and visitors (for example, assigning badges), Changing access requirements, and Revoking terminated onsite personnel and expired visitor identification (such as ID badges) For the purposes of Requirement 9, "onsite personnel" refers to full-time and part-time employees, temporary employees, contractors and consultants who are physically present on the entity's premises. A "visitor" refers to a vendor, guest of any onsite personnel, service workers, or anyone who needs to enter the facility for a short duration, usually not more than one day. | Review policies and procedures. Interview personnel. Observe identification methods (e.g. badges). Observe visitor processes. | | | | | |
| | (b) Do identification methods (such as ID badges) clearly identify visitors and easily distinguish between onsite personnel and visitors? | Observe identification methods. | | | | | |
| | (c) Is access to the badge system limited to authorized personnel? | Observe physical controls and access controls for the badge system. | | | | | |
| 9.3 | Is physical access to sensitive areas controlled for onsite personnel, as follows: Is access authorized and based on individual job function? Is access revoked immediately upon termination Upon termination, are all physical access mechanisms, such as keys, access cards, etc., returned or disabled? | Interview personnel. Examine access control lists. Observe onsite personnel. Compare lists of terminated employees to access control lists. | | | | | |

| | | | Response (Check one response for each question) | | | | | |
|------------------|--|---|---|--------------------|----|-----|---------------|--|
| PCI DSS Question | | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | |
| 9.4 | Is visitor identification and access handled as follows: | | | | | | | |
| 9.4.1 | Are visitors authorized before entering, and escorted at all times within, areas where cardholder data is processed or maintained? | Review policies and procedures. Observe visitor processes including how access is controlled. Interview personnel. Observe visitors and badge use. | | | | | | |
| 9.4.2 | (a) Are visitors identified and given a badge or other identification that visibly distinguishes the visitors from onsite personnel? | Observe badge use of personnel and visitors. Examine identification. | | | | | | |
| | (b) Do visitor badges or other identification expire? | Observe process.Examine identification. | | | | | | |
| 9.4.3 | Are visitors asked to surrender the badge or other identification before leaving the facility or at the date of expiration? | Observe processes.Observe visitors leaving facility. | | | | | | |
| 9.4.4 | (a) Is a visitor log in use to record physical access to the facility as well as for computer rooms and data centers where cardholder data is stored or transmitted? | Review policies and procedures. Examine the visitor log. Observe visitor processes. Examine log retention. | | | | | | |
| | (b) Does the visitor log contain the visitor's name, the firm represented, and the onsite personnel authorizing physical access? | Review policies and procedures. Examine the visitor log. | | | | | | |
| | (c) Is the visitor log retained for at least three months? | Review policies and procedures.Examine visitor log retention. | | | | | | |
| 9.5 | Are all media physically secured (including but not limited to computers, removable electronic media, paper receipts, paper reports, and faxes)? For purposes of Requirement 9, "media" refers to all paper and electronic media containing cardholder data. | Review policies and procedures for physically securing media. Interview personnel. | | | | | | |

| | | | Response (Check one response for each question) | | | | | |
|------------------|--|--|---|--------------------|----|-----|---------------|--|
| PCI DSS Question | | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | |
| 9.5.1 | Is the location where media back-ups are stored reviewed at least annually to confirm storage is secure? | Review policies and procedures for reviewing offsite media locations. Interview security personnel. | | | | | | |
| 9.6 | (a) Is strict control maintained over the internal or external distribution of any kind of media? | Review policies and procedures for distribution of media. | | | | | | |
| | (b) Do controls include the following: | | | | | | | |
| 9.6.1 | Is media classified so the sensitivity of the data can be determined? | Review policies and procedures for media classification. Interview security personnel. | | | | | | |
| 9.6.2 | Is media sent by secured courier or other delivery method that can be accurately tracked? | Interview personnel. Examine media distribution tracking logs and documentation. | | | | | | |
| 9.6.3 | Is management approval obtained prior to moving the media (especially when media is distributed to individuals)? | Interview personnel. Examine media distribution tracking logs and documentation. | | | | | | |
| 9.7 | Is strict control maintained over the storage and accessibility of media? | Review policies and procedures. | | | | | | |
| 9.7.1 | (a) Are inventory logs of all media properly maintained? | Examine inventory logs. | | | | | | |
| | (b) Are periodic media inventories conducted at least annually? | Examine inventory logs.Interview personnel. | | | | | | |

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| | | | (Che | | Respons sponse fo | se or each qu | lestion) |
|-------|---|---|----------|--------------------|-----------------------------|-------------------------|---------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 9.8 | (a) Is all media destroyed when it is no longer needed for business or legal reasons? | Review periodic media destruction policies and procedures. | | | | | |
| | (b) Is there a periodic media destruction policy that defines requirements for the following? Hard-copy materials must be crosscut shredded, incinerated, or pulped such that there is reasonable assurance the hard-copy materials cannot be reconstructed. Storage containers used for materials that are to be destroyed must be secured. Cardholder data on electronic media must be rendered unrecoverable (e.g., via a secure wipe program in accordance with industry-accepted standards for secure deletion, or by physically destroying the media). | Review periodic media destruction policies and procedures. | | | | | |
| | (c) Is media destruction performed as follows: | | <u> </u> | <u> </u> | | <u> </u> | |
| 9.8.1 | (a) Are hardcopy materials cross-cut shredded, incinerated, or pulped so that cardholder data cannot be reconstructed? | Interview personnel. Examine procedures. Observe processes. | | | | | |
| | (b) Are storage containers used for materials that contain information to be destroyed secured to prevent access to the contents? | Examine security of storage containers. | | | | | |
| 9.8.2 | Is cardholder data on electronic media rendered unrecoverable (e.g. via a secure wipe program in accordance with industry-accepted standards for secure deletion, or otherwise by physically destroying the media), so that cardholder data cannot be reconstructed? | Observe processes.Interview personnel. | | | | | |



| | | | Response (Check one response for each question) | | | | | | |
|-------|--|---|---|--------------------|----|-----|---------------|--|--|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | | |
| 9.9 | Are devices that capture payment card data via direct physical interaction with the card protected against tampering and substitution as follows? | | | | | | · | | |
| | Note: This requirement applies to card-reading devices used in card-present transactions (that is, card swipe or dip) at the point of sale. This requirement is not intended to apply to manual key-entry components such as computer keyboards and POS keypads. | | | | | | | | |
| | (a) Do policies and procedures require that a list of such devices be maintained? | Review policies and procedures. | | | | | | | |
| | (b) Do policies and procedures require that devices are periodically inspected to look for tampering or substitution? | Review policies and procedures. | | | | | | | |
| | (c) Do policies and procedures require that personnel are trained to be aware of suspicious behavior and to report tampering or substitution of devices? | Review policies and procedures. | | | | | | | |
| 9.9.1 | (a) Does the list of devices include the following? Make, model of device Location of device (for example, the address of the site or facility where the device is located) Device serial number or other method of unique identification | Examine the list of devices. | | | | | | | |
| | (b) Is the list accurate and up to date? | Observe devices and device locations and compare to list. | | | | | | | |
| | (c) Is the list of devices updated when devices are added, relocated, decommissioned, etc.? | Interview personnel. | | | | | | | |



| | | | (Cheo | | Respons | se or each qu | lestion) |
|-------|--|--|-------|--------------------|---------|-------------------------|---------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 9.9.2 | (a) Are device surfaces periodically inspected to detect tampering (for example, addition of card skimmers to devices), or substitution (for example, by checking the serial number or other device characteristics to verify it has not been swapped with a fraudulent device) as follows? | Interview personnel. Observe inspection processes and compare to defined processes. | | | | | |
| | Note: Examples of signs that a device might have been tampered with or substituted include unexpected attachments or cables plugged into the device, missing or changed security labels, broken or differently colored casing, or changes to the serial number or other external markings. | | | | | | |
| | (b) Are personnel aware of procedures for inspecting devices? | Interview personnel. | | | | | |
| 9.9.3 | Are personnel trained to be aware of attempted tampering or replacement of devices, to include the following? | | | | | | |
| | (a) Do training materials for personnel at point-of-sale locations include the following? Verify the identity of any third-party persons claiming to be repair or maintenance personnel, prior to granting them access to modify or troubleshoot devices. Do not install, replace, or return devices without verification. Be aware of suspicious behavior around devices (for example, attempts by unknown persons to unplug or open devices). Report suspicious behavior and indications of device tampering or substitution to appropriate personnel (for example, to a manager or security officer). | Review training materials. | | | | | |



| | | | (Cheo | Response Check one response for each question) | | | | |
|------------------|--|---|-------|--|----|-----|---------------|--|
| PCI DSS Question | | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | |
| 9.9.3 (cont.) | (b) Have personnel at point-of-sale locations received training, and are they aware of procedures to detect and report attempted tampering or replacement of devices? | Interview personnel at POS locations. | | | | | | |
| 9.10 | Are security policies and operational procedures for restricting physical access to cardholder data: Documented In use Known to all affected parties? | Examine security policies and operational procedures. Interview personnel. | | | | | | |



Regularly Monitor and Test Networks

Requirement 10: Track and monitor all access to network resources and cardholder data

| | | | Response (Check one response for each question) | | | | | |
|--------|---|--|--|--------------------|----|-----|---------------|--|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | |
| 10.1 | (a) Are audit trails enabled and active for system components? | Observe processes. Interview system administrator. | | | | | | |
| | (b) Is access to system components linked to individual users? | Observe processes. Interview system administrator. | | | | | | |
| 10.2 | Are automated audit trails implemented for all system components to reconstruct the following events: | | | 1 | | | | |
| 10.2.1 | All individual user accesses to cardholder data? | Interview personnel.Observe audit logs.Examine audit log settings. | | | | | | |
| 10.2.2 | All actions taken by any individual with root or administrative privileges? | Interview personnel. Observe audit logs. Examine audit log settings. | | | | | | |
| 10.2.3 | Access to all audit trails? | Interview personnel.Observe audit logs.Examine audit log settings. | | | | | | |
| 10.2.4 | Invalid logical access attempts? | Interview personnel.Observe audit logs.Examine audit log settings. | | | | | | |
| 10.2.5 | Use of and changes to identification and authentication mechanisms—including but not limited to creation of new accounts and elevation of privileges—and all changes, additions, or deletions to accounts with root or administrative privileges? | Interview personnel. Observe audit logs. Examine audit log settings. | | | | | | |

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| | | | Response (Check one response for each question) | | | | | | |
|--------|--|--|---|--------------------|----|-----|---------------|--|--|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | | |
| 10.2.6 | Initialization, stopping, or pausing of the audit logs? | Interview personnel.Observe audit logs.Examine audit log settings. | | | | | | | |
| 10.2.7 | Creation and deletion of system-level objects? | Interview personnel.Observe audit logs.Examine audit log settings. | | | | | | | |
| 10.3 | Are the following audit trail entries recorded for all system components for each event: | | | | | | 1 | | |
| 10.3.1 | User identification? | Interview personnel.Observe audit logs.Examine audit log settings. | | | | | | | |
| 10.3.2 | Type of event? | Interview personnel.Observe audit logs.Examine audit log settings. | | | | | | | |
| 10.3.3 | Date and time? | Interview personnel.Observe audit logs.Examine audit log settings. | | | | | | | |
| 10.3.4 | Success or failure indication? | Interview personnel.Observe audit logs.Examine audit log settings. | | | | | | | |
| 10.3.5 | Origination of event? | Interview personnel.Observe audit logs.Examine audit log settings. | | | | | | | |
| 10.3.6 | Identity or name of affected data, system component, or resource? | Interview personnel.Observe audit logs.Examine audit log settings. | | | | | | | |

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| | | | (Check | Re one respo | esponse onse for | | estion) |
|--------|---|---|--------|--------------------|---------------------|-----|---------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 10.4 | Are all critical system clocks and times synchronized through use of time synchronization technology, and is the technology kept current? Note: One example of time synchronization technology is Network Time Protocol (NTP). | Review time configuration standards and processes. | | | | | |
| 10.4.1 | Are the following processes implemented for critical systems to have the correct and consistent time: | | 1 | 1 | <u> </u> | 1 | |
| | (a) Do only designated central time server(s) receive time signals from external sources, and are time signals from external sources based on International Atomic Time or UTC? | Review time configuration standards and processes. Examine time-related system parameters. | | | | | |
| | (b) Where there is more than one designated time server, do the time servers peer with each other to keep accurate time? | Review time configuration standards and processes. Examine time-related system parameters. | | | | | |
| | (c) Do systems receive time only from designated central time server(s)? | Review time configuration standards and processes. Examine time-related system parameters. | | | | | |
| 10.4.2 | Is time data is protected as follows:(a) Is access to time data restricted to only personnel with a business need to access time data? | Examine system configurations and time- synchronization settings. | | | | | |
| | (b) Are changes to time settings on critical systems logged, monitored, and reviewed? | Examine system configurations and time- synchronization settings and logs. | | | | | |



| | | | Response (Check one response for each question) | | | | | | |
|--------|---|--|---|--------------------|----|-----|---------------|--|--|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | | |
| 10.4.3 | Are time settings received from specific, industry-accepted time sources? (This is to prevent a malicious individual from changing the clock). Optionally, those updates can be encrypted with a symmetric key, and access control lists can be created that specify the IP addresses of client machines that will be provided with the time updates (to prevent unauthorized use of internal time servers). | Examine system configurations. | | | | | | | |
| 10.5 | Are audit trails secured so they cannot be altered, as follows: | | | 1 | | | | | |
| 10.5.1 | Is viewing of audit trails limited to those with a job-related need? | Interview system administrators. Examine system configurations and permissions. | | | | | | | |
| 10.5.2 | Are audit trail files protected from unauthorized modifications via access control mechanisms, physical segregation, and/or network segregation? | Interview system administrators. Examine system configurations and permissions. | | | | | | | |
| 10.5.3 | Are audit trail files promptly backed up to a centralized log server or media that is difficult to alter? | Interview system administrators. Examine system configurations and permissions. | | | | | | | |
| 10.5.4 | Are logs for external-facing technologies (for example, wireless, firewalls, DNS, mail) written onto a secure, centralized, internal log server or media? | Interview system administrators. Examine system configurations and permissions. | | | | | | | |



| | | | | (Check | Re one resp | esponse | | estion) |
|--------|--|---|---|--------|--------------------|---------|-----|---------------|
| | PCI DSS Question | Expect | ted Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 10.5.5 | Is file-integrity monitoring or change-detection software used on logs to ensure that existing log data cannot be changed without generating alerts (although new data being added should not cause an alert)? | | settings, d files, and results nitoring activities. | | | | | |
| 10.6 | Are logs and security events for all system components reviewed to identify anomalies or suspicious activity as follows? Note: Log harvesting, parsing, and alerting tools may be used to achieve compliance with Requirement 10.6. | | | | | | | |
| 10.6.1 | (a) Are written policies and procedures defined for reviewing the following at least daily, either manually or via log tools? All security events Logs of all system components that store, process, or transmit CHD and/or SAD Logs of all critical system components Logs of all servers and system components that perform security functions (for example, firewalls, intrusion-detection systems/intrusion-prevention systems (IDS/IPS), authentication servers, ecommerce redirection servers, etc.) | Review s and proc | ecurity policies edures. | | | | | |
| | (b) Are the above logs and security events reviewed at least daily? | | processes. personnel. | | | | | |
| 10.6.2 | (a) Are written policies and procedures defined for reviewing logs of all other system components periodically—either manually or via log tools—based on the organization's policies and risk management strategy? | Review s and proc | ecurity policies edures. | | | | | |
| | (b) Are reviews of all other system components performed in accordance with organization's policies and risk management strategy? | documer | isk assessment itation. personnel. | | | | | |



| | PCI DSS Question | | | (Checl | Re k one resp | esponse onse for | | estion) |
|--------|--|---|---|--------|-------------------------|---------------------|-----|---------------|
| | | | Expected Testing | | Yes with CCW | No | N/A | Not Tested |
| 10.6.3 | (a) Are written policies and procedures defined for following up on exceptions and anomalies identified during the review process? | • | Review security policies and procedures. | | | | | |
| | (b) Is follow up to exceptions and anomalies performed? | • | Observe processes. Interview personnel. | | | | | |
| 10.7 | (a) Are audit log retention policies and procedures in place and do they require that logs are retained for at least one year, with a minimum of three months immediately available for analysis (for example, online, archived, or restorable from backup)? | • | Review security policies and procedures. | | | | | |
| | (b) Are audit logs retained for at least one year?(c) Are at least the last three months' logs immediately available for analysis? | • | Interview personnel. Examine audit logs. | | | | | |
| | | • | Interview personnel. Observe processes. | | | | | |
| 10.8 | <i>For service providers only</i> : Is a process implemented for the timely detection and reporting of failures of critical security control systems as follows: | | | | | | | |
| | (a) Are processes implemented for the timely detection and reporting of failures of critical security control systems, including but not limited to failure of: Firewalls IDS/IPS FIM Anti-virus Physical access controls Logical access controls Audit logging mechanisms Segmentation controls (if used) | • | Review policies and procedures. | | | | | |
| | (b) Does the failure of a critical security control result in the generation of an alert? | • | Observe processes. Interview personnel. | | | | | |



| | | | Response (Check one response for each question) | | | | | | |
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| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | | |
| 10.8.1 | <i>For service providers only</i> : Are failures of any critical security controls responded to in a timely manner, as follows: | | | | | | | | |
| | (a) Are processes for responding to critical security control failures defined and implemented, and include: Restoring security functions Identifying and documenting the duration (date and time start to end) of the security failure Identifying and documenting cause(s) of failure, including root cause, and documenting remediation required to address root cause Identifying and addressing any security issues that arose during the failure Implementing controls to prevent cause of failure from reoccurring Resuming monitoring of security controls? | Review policies and procedures. Interview personnel. | | | | | | | |
| | (b) Are failures in critical security controls documented, including: Identification of cause(s) of the failure, including root cause Duration (date and time start and end) of the security failure Details of the remediation required to address the root cause? | Examine records of security control failures. | | | | | | | |
| 10.9 | Are security policies and operational procedures for monitoring all access to network resources and cardholder data: Documented In use Known to all affected parties? | Review security policies and operational procedures. Interview personnel. | | | | | | | |

Security Standards Council

| Requirement 11: | Regularly test security systems and processes |
|-----------------|---|
|-----------------|---|

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| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 11.1 | (a) Are processes implemented for detection and identification of both authorized and unauthorized wireless access points on a quarterly basis? | Review policies and procedures. | | | | | |
| | Note: Methods that may be used in the process include, but are not limited to, wireless network scans, physical/logical inspections of system components and infrastructure, network access control (NAC), or wireless IDS/IPS. Whichever methods are used, they must be sufficient to | | | | | | |
| | detect and identify any unauthorized devices. | | | | | | |
| | (b) Does the methodology detect and identify any unauthorized wireless access points, including at least the following? WLAN cards inserted into system components; | Evaluate the methodology. | | | | | |
| | Portable or mobile devices attached to system components, components to create a wireless access point (for example, by USB, etc.); and Wireless devices attached to a network port or network device. | | | | | | |
| | (c) If wireless scanning is utilized to identify authorized and unauthorized wireless access points, is the scan performed at least quarterly for all system components and facilities? | Examine output from recent wireless scans. | | | | | |
| | (d) If automated monitoring is utilized (for example, wireless IDS/IPS, NAC, etc.), is monitoring configured to generate alerts to notify personnel? | Examine configuration settings. | | | | | |
| 11.1.1 | Is an inventory of authorized wireless access points maintained and a business justification documented for all authorized wireless access points? | Examine inventory records. | | | | | |



| | | | (Chec | R k one resp | esponse oonse for | | estion) |
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| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 11.1.2 | (a) Does the incident response plan define and require a response in the event that an unauthorized wireless access point is detected? | Examine incident response plan (see Requirement 12.10). | | | | | |
| | (b) Is action taken when unauthorized wireless access points are found? | Interview responsible personnel. Inspect recent wireless scans and related responses. | | | | | |
| 11.2 | Are internal and external network vulnerability scans run at least quarterly and after any significant change in the network (such as new system component installations, changes in network topology, firewall rule modifications, product upgrades), as follows: | | | 1 | 1 | | |
| | Note: Multiple scan reports can be combined for the quarterly scan process to show that all systems were scanned and all applicable vulnerabilities have been addressed. Additional documentation may be required to verify non-remediated vulnerabilities are in the process of being addressed. | | | | | | |
| | For initial PCI DSS compliance, it is not required that four quarters of passing scans be completed if the assessor verifies 1) the most recent scan result was a passing scan, 2) the entity has documented policies and procedures requiring quarterly scanning, and 3) vulnerabilities noted in the scan results have been corrected as shown in a re- scan(s). For subsequent years after the initial PCI DSS review, four quarters of passing scans must have occurred. | | | | | | |
| 11.2.1 | (a) Are quarterly internal vulnerability scans performed? | Review scan reports. | | | | | |
| | (b) Does the quarterly internal scan process address all "high risk" vulnerabilities and include rescans to verify all "high-risk" vulnerabilities (as defined in PCI DSS Requirement 6.1) are resolved? | Review scan reports. | | | | | |



| | | | (Chec | R k one resp | esponse oonse for | | estion) |
|-------------------|---|--|-------|------------------------|----------------------|-----|---------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 11.2.1 (cont.) | (c) Are quarterly internal scans performed by a qualified internal resource(s) or qualified external third party, and if applicable, does organizational independence of the tester exist (not required to be a QSA or ASV)? | Interview personnel. | | | | | |
| 11.2.2 | (a) Are quarterly external vulnerability scans performed? Note: Quarterly external vulnerability scans must be performed by an Approved Scanning Vendor (ASV), approved by the Payment Card Industry Security Standards Council (PCI SSC). Refer to the ASV Program Guide published on the PCI SSC website for scan customer responsibilities, scan preparation, etc. | Review results from the four most recent quarters of external vulnerability scans. | | | | | |
| | (b) Do external quarterly scan and rescan results satisfy the <i>ASV Program Guide</i> requirements for a passing scan (for example, no vulnerabilities rated 4.0 or higher by the CVSS, and no automatic failures)? | Review results of each external quarterly scan and rescan. | | | | | |
| | (c) Are quarterly external vulnerability scans performed by a PCI SSC Approved Scanning Vendor (ASV? | Review results of each external quarterly scan and rescan. | | | | | |
| 11.2.3 | (a) Are internal and external scans, and rescans as needed, performed after any significant change? Note: Scans must be performed by qualified personnel. | Examine and correlate change control documentation and scan reports. | | | | | |
| | (b) Does the scan process include rescans until: For external scans, no vulnerabilities exist that are scored 4.0 or higher by the CVSS, For internal scans, a passing result is obtained or all "high-risk" vulnerabilities as defined in PCI DSS Requirement 6.1 are resolved? | Review scan reports. | | | | | |
| | (c) Are scans performed by a qualified internal resource(s) or qualified external third party, and if applicable, does organizational independence of the tester exist (not required to be a QSA or ASV)? | Interview personnel. | | | | | |



| | | | (Chec | R k one resp | esponse oonse for | | estion) |
|--------|---|---|-------|------------------------|----------------------|-----|---------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 11.3 | Does the penetration-testing methodology include the following? Is based on industry-accepted penetration testing approaches (for example, NIST SP800-115) Includes coverage for the entire CDE perimeter and critical systems Includes testing from both inside and outside the network Includes testing to validate any segmentation and scope-reduction controls Defines application-layer penetration tests to include, at a minimum, the vulnerabilities listed in Requirement 6.5 Defines network-layer penetration tests to include components that support network functions as well as operating systems Includes review and consideration of threats and vulnerabilities experienced in the last 12 months Specifies retention of penetration testing results and | Examine penetration-testing methodology. Interview responsible personnel. | | | | | |
| 11.3.1 | remediation activities results (a) Is <i>external</i> penetration testing performed per the defined methodology, at least annually, and after any significant infrastructure or application changes to the environment (such as an operating system upgrade, a sub-network added to the environment, or an added web server)? | Examine scope of work. Examine results from the most recent external penetration test. | | | | | |
| | (b) Are tests performed by a qualified internal resource or qualified external third party, and if applicable, does organizational independence of the tester exist (not required to be a QSA or ASV)? | Interview responsible personnel. | | | | | |



| | | | (Chec | R k one resp | esponse oonse for | | estion) |
|--------|--|---|-------|------------------------|----------------------|-----|---------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 11.3.2 | (a) Is <i>internal</i> penetration testing performed per the defined methodology, at least annually, and after any significant infrastructure or application changes to the environment (such as an operating system upgrade, a sub-network added to the environment, or an added web server)? | Examine scope of work. Examine results from the most recent internal penetration test. | | | | | |
| | (b) Are tests performed by a qualified internal resource or qualified external third party, and if applicable, does organizational independence of the tester exist (not required to be a QSA or ASV)? | Interview responsible personnel. | | | | | |
| 11.3.3 | Are exploitable vulnerabilities found during penetration testing corrected, followed by repeated testing to verify the corrections? | Examine penetration testing results. | | | | | |
| 11.3.4 | If segmentation is used to isolate the CDE from other networks: | | | | | | |
| | (a) Are penetration-testing procedures defined to test all segmentation methods, to confirm they are operational and effective, and isolate all out-of-scope systems from systems in the CDE? | Examine segmentation controls. Review penetration-testing methodology. | | | | | |
| | (b) Does penetration testing to verify segmentation controls meet the following? Performed at least annually and after any changes to segmentation controls/methods. Covers all segmentation controls/methods in use. Verifies that segmentation methods are operational and effective, and isolate all out-of-scope systems from systems in the CDE. | Examine results from the most recent penetration test. | | | | | |
| | (c) Are tests performed by a qualified internal resource or qualified external third party, and if applicable, does organizational independence of the tester exist (not required to be a QSA or ASV)? | Interview responsible personnel. | | | | | |

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| | | | Response (Check one response for each question) | | | | | | |
|----------|--|--|---|--------------------|----|-----|---------------|--|--|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | | |
| 11.3.4.1 | For service providers only: If segmentation is used: | | | | | | | | |
| | (a) Is PCI DSS scope confirmed by performing penetration tests on segmentation controls at least every six months and after any changes to segmentation controls/methods? | Examine results of penetration tests on segmentation controls. | | | | | | | |
| | (b) Does penetration testing cover all segmentation controls/methods in use? | Examine results of penetration tests on segmentation controls. | | | | | | | |
| | (c) Does penetration testing verify that segmentation controls/methods are operational and effective, and isolate all out-of-scope systems from systems in the CDE | Examine results of penetration tests on segmentation controls. | | | | | | | |
| | (d) Are tests performed by a qualified internal resource or qualified external third party, and if applicable, does organizational independence of the tester exist (not required to be a QSA or ASV)? | Interview responsible personnel. | | | | | | | |
| 11.4 | (a) Are intrusion-detection and/or intrusion-prevention techniques that detect and/or prevent intrusions into the network in place to monitor all traffic: At the perimeter of the cardholder data environment, and At critical points in the cardholder data environment. | Examine system configurations. Examine network diagrams. | | | | | | | |
| | (b) Are intrusion-detection and/or intrusion-prevention techniques configured to alert personnel of suspected compromises? | Examine system configurations. Interview responsible personnel. | | | | | | | |
| | (c) Are all intrusion-detection and prevention engines, baselines, and signatures kept up-to-date? | Examine IDS/IPS configurations. Examine vendor documentation. | | | | | | | |



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| | PCI DSS Question | Expected Testing | | | | Not Tested | |
| 11.5 | (a) Is a change-detection mechanism (for example, file- integrity monitoring tools) deployed to detect unauthorized modification (including changes, additions, and deletions) of critical system files, configuration files, or content files? Examples of files that should be monitored include: | Observe system settings and monitored files. Examine system configuration settings. | | | | | |
| | System executables Application executables Configuration and parameter files Centrally stored, historical or archived, log, and audit files Additional critical files determined by entity (for example, through risk assessment or other means) | | | | | | |
| | (b) Is the change-detection mechanism configured to alert personnel to unauthorized modification (including changes, additions, and deletions) of critical system files, configuration files or content files, and do the tools perform critical file comparisons at least weekly? | Observe system settings and monitored files. Review results from monitoring activities. | | | | | |
| | Note: For change detection purposes, critical files are usually those that do not regularly change, but the modification of which could indicate a system compromise or risk of compromise. Change detection mechanisms such as file-integrity monitoring products usually come pre-configured with critical files for the related operating system. Other critical files, such as those for custom applications, must be evaluated and defined by the entity (that is the merchant or service provider). | | | | | | |
| 11.5.1 | Is a process in place to respond to any alerts generated by the change-detection solution? | Examine system configuration settings. | | | | | |

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| | | | Response (Check one response for each question) | | | | | | |
|------|---|---|---|--------------------|----|-----|---------------|--|--|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | | |
| 11.6 | Are security policies and operational procedures for security monitoring and testing: Documented In use Known to all affected parties? | Examine security policies and operational procedures. Interview personnel. | | | | | | | |



Maintain an Information Security Policy

Requirement 12: Maintain a policy that addresses information security for all personnel

Note: For the purposes of Requirement 12, "personnel" refers to full-time part-time employees, temporary employees and personnel, and contractors and consultants who are "resident" on the entity's site or otherwise have access to the company's site cardholder data environment.

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|--------|--|---|-------|--------------------|-----------------------------|-----|---------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 12.1 | Is a security policy established, published, maintained, and disseminated to all relevant personnel? | Review the information security policy. | | | | | |
| 12.1.1 | Is the security policy reviewed at least annually and updated when the environment changes? | Review the information security policy. Interview responsible personnel. | | | | | |
| 12.2 | (a) Is an annual risk assessment process implemented that: Identifies critical assets, threats, and vulnerabilities, and Results in a formal, documented analysis of risk? Examples of risk assessment methodologies include but are not limited to OCTAVE, ISO 27005 and NIST SP 800-30. | Review annual risk assessment process. Interview personnel. | | | | | |
| | (b) Is the risk assessment process performed at least annually and upon significant changes to the environment (for example, acquisition, merger, relocation, etc.)? | Review risk assessment documentation. Interview responsible personnel. | | | | | |
| 12.3 | Are usage policies for critical technologies developed to define proper use of these technologies and require the following: | | | | | · | |
| | Note: Examples of critical technologies include, but are not limited to, remote access and wireless technologies, laptops, tablets, removable electronic media, e-mail usage and Internet usage. | | | | | | |

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|--------|--|--|-------|--------------------|-----------------------------|-----|---------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 12.3.1 | Explicit approval by authorized parties to use the technologies? | Review usage policies. Interview responsible personnel. | | | | | |
| 12.3.2 | Authentication for use of the technology? | Review usage policies. Interview responsible personnel. | | | | | |
| 12.3.3 | A list of all such devices and personnel with access? | Review usage policies. Interview responsible personnel. | | | | | |
| 12.3.4 | A method to accurately and readily determine owner, contact information, and purpose (for example, labeling, coding, and/or inventorying of devices)? | Review usage policies. Interview responsible personnel. | | | | | |
| 12.3.5 | Acceptable uses of the technologies? | Review usage policies. Interview responsible personnel. | | | | | |
| 12.3.6 | Acceptable network locations for the technologies? | Review usage policies. Interview responsible personnel. | | | | | |
| 12.3.7 | List of company-approved products? | Review usage policies. Interview responsible personnel. | | | | | |
| 12.3.8 | Automatic disconnect of sessions for remote-access technologies after a specific period of inactivity? | Review usage policies. Interview responsible personnel. | | | | | |
| 12.3.9 | Activation of remote-access technologies for vendors and business partners only when needed by vendors and business partners, with immediate deactivation after use? | Review usage policies. Interview responsible personnel. | | | | | |



| | | | (Cheo | F k one res | Respons ponse foi | | estion) |
|---------|---|--|-------|--------------------|-----------------------------|-----|---------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 12.3.10 | (a) For personnel accessing cardholder data via remote- access technologies, does the policy specify the prohibition of copying, moving, and storage of cardholder data onto local hard drives and removable electronic media, unless explicitly authorized for a defined business need? | Review usage policies. Interview responsible personnel. | | | | | |
| | Where there is an authorized business need, the usage policies must require the data be protected in accordance with all applicable PCI DSS Requirements. | | | | | | |
| | (b) For personnel with proper authorization, does the policy require the protection of cardholder data in accordance with PCI DSS Requirements? | Review usage policies. Interview responsible personnel. | | | | | |
| 12.4 | Do security policy and procedures clearly define information security responsibilities for all personnel? | Review information security policy and procedures. Interview a sample of responsible personnel. | | | | | |
| 12.4.1 | <i>For service providers only</i> : Have executive management established responsibility for the protection of cardholder data and a PCI DSS compliance program, as follows: | | | | | | |
| | (a) Has executive management assigned overall accountability for maintaining the entity's PCI DSS compliance? | Examine documentation. | | | | | |
| | (b) Has executive management defined a charter for the PCI DSS compliance program and communication to executive management? | Examine PCI DSS charter. | | | | | |
| 12.5 | (a) Is responsibility for information security formally assigned to a Chief Security Officer or other security- knowledgeable member of management? | Review information security policy and procedures. | | | | | |
| | (b) Are the following information security management responsibilities formally assigned to an individual or team: | | | | | | |



| | | | (Cheo | F ck one res | Respons ponse foi | | estion) |
|--------|---|--|-------|--------------------|-----------------------------|-----|---------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 12.5.1 | Establishing, documenting, and distributing security policies and procedures? | Review information security policy and procedures. | | | | | |
| 12.5.2 | Monitoring and analyzing security alerts and information, and distributing to appropriate personnel? | Review information security policy and procedures. | | | | | |
| 12.5.3 | Establishing, documenting, and distributing security incident response and escalation procedures to ensure timely and effective handling of all situations? | Review information security policy and procedures. | | | | | |
| 12.5.4 | Administering user accounts, including additions, deletions, and modifications? | Review information security policy and procedures. | | | | | |
| 12.5.5 | Monitoring and controlling all access to data? | Review information security policy and procedures. | | | | | |
| 12.6 | (a) Is a formal security awareness program in place to make all personnel aware of the cardholder data security policy and procedures? | Review security awareness program. | | | | | |
| | (b) Do security awareness program procedures include the following: | | - | 1 | | | 1 |
| 12.6.1 | (a) Does the security awareness program provide multiple methods of communicating awareness and educating personnel (for example, posters, letters, memos, web based training, meetings, and promotions)? | Review security awareness program. Review security awareness program procedures. Review security awareness | | | | | |
| | Note: Methods can vary depending on the role of the personnel and their level of access to the cardholder data. | program attendance records. | | | | | |
| | (b) Are personnel educated upon hire and at least annually? | Examine security awareness program procedures and documentation. | | | | | |
| | (c) Have employees completed awareness training and are they aware of the importance of cardholder data security? | Interview personnel. | | | | | |



| | | | (Che | Response (Check one response for each question) | | | | |
|--------|---|--|------|---|---------|---------|---------------|--|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | |
| 12.6.2 | Are personnel required to acknowledge at least annually that they have read and understood the security policy and procedures? | Examine security awareness program procedures and documentation. | | | | | | |
| 12.7 | Are potential personnel (see definition of "personnel" above) screened prior to hire to minimize the risk of attacks from internal sources? | Interview Human Resource department management. | | | | | | |
| | Examples of background checks include previous employment history, criminal record, credit history and reference checks. Note: For those potential personnel to be hired for certain positions, such as store cashiers who only have access to one card number at a time when facilitating a transaction, this requirement is a recommendation only. | | | | | | | |
| 12.8 | Are policies and procedures maintained and implemented to manage service providers with whom cardholder data is shared, or that could affect the security of cardholder data, as follows: | | | | <u></u> | <u></u> | | |
| 12.8.1 | Is a list of service providers maintained, including a description of the service(s) provided? | Review policies and procedures. Observe processes. Review list of service providers. | | | | | | |



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|--------|---|--|--|-------|--------------------|-----------------------------|-----|---------------|
| | PCI DSS Question | | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 12.8.2 | Is a written agreement maintained that includes an acknowledgement that the service providers are responsible for the security of cardholder data the service providers possess or otherwise store, process, or transmit on behalf of the customer, or to the extent that they could impact the security of the customer's cardholder data environment? | Observe written agreements. Review policies and procedures. | | | | | | |
| | Note: The exact wording of an acknowledgement will depend on the agreement between the two parties, the details of the service being provided, and the responsibilities assigned to each party. The acknowledgement does not have to include the exact wording provided in this requirement. | | | | | | | |
| 12.8.3 | Is there an established process for engaging service providers, including proper due diligence prior to engagement? | • | Observe processes. Review policies and procedures and supporting documentation. | | | | | |
| 12.8.4 | Is a program maintained to monitor service providers' PCI DSS compliance status at least annually? | • | Observe processes. Review policies and procedures and supporting documentation. | | | | | |
| 12.8.5 | Is information maintained about which PCI DSS requirements are managed by each service provider, and which are managed by the entity? | • | Observe processes. Review policies and procedures and supporting documentation. | | | | | |



| | | | (Chec | F k one res | Respons | | estion) |
|---------|---|--|-------|--------------------|---------|-----|---------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 12.9 | For service providers only: Do service providers acknowledge in writing to customers that they are responsible for the security of cardholder data the service provider possesses or otherwise stores, processes, or transmits on behalf of the customer, or to the extent that they could impact the security of the customer's cardholder data environment? Note: The exact wording of an acknowledgement will depend on the agreement between the two parties, the details of the service being provided, and the responsibilities assigned to each party. The acknowledgement does not have to include the exact wording provided in this requirement. | Review service provider's policies and procedures. Observe templates used for written agreements. | | | | | |
| 12.10 | Has an incident response plan been implemented in preparation to respond immediately to a system breach, as follows: | | 1 | 1 | 1 | 1 | |
| 12.10.1 | (a) Has an incident response plan been created to be implemented in the event of system breach? | Review the incident response plan. Review incident response plan procedures. | | | | | |
| | (b) Does the plan address the following, at a minimum: | | | 1 | | 1 | |
| | Roles, responsibilities, and communication and contact strategies in the event of a compromise including notification of the payment brands, at a minimum? | Review incident response plan procedures. | | | | | |
| | Specific incident response procedures? | Review incident response plan procedures. | | | | | |
| | Business recovery and continuity procedures? | Review incident response plan procedures. | | | | | |

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| | | | (Cheo | F k one res | Respons ponse foi | | estion) |
|-----------------------|--|---|-------|--------------------|-----------------------------|-----|---------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| 12.10.1(b) (cont.) | Data backup processes? | Review incident response plan procedures. | | | | | |
| | Analysis of legal requirements for reporting compromises? | Review incident response plan procedures. | | | | | |
| | Coverage and responses of all critical system components? | Review incident response plan procedures. | | | | | |
| | Reference or inclusion of incident response procedures from the payment brands? | Review incident response plan procedures. | | | | | |
| 12.10.2 | Is the plan reviewed and tested at least annually, including all elements listed in Requirement 12.10.1? | Review incident response plan procedures. Interview responsible personnel. | | | | | |
| 12.10.3 | Are specific personnel designated to be available on a 24/7 basis to respond to alerts? | Observe processes. Review policies. Interview responsible personnel. | | | | | |
| 12.10.4 | Is appropriate training provided to staff with security breach response responsibilities? | Observe processes. Review incident response plan procedures. Interview responsible personnel. | | | | | |
| 12.10.5 | Are alerts from security monitoring systems included in the incident response plan? | Observe processes. Review incident response plan procedures. | | | | | |
| 12.10.6 | Is a process developed and in place to modify and evolve the incident response plan according to lessons learned and to incorporate industry developments? | Observe processes. Review incident response plan procedures. Interview responsible personnel. | | | | | |

Security Standards Council

| | | | (Cheo | Response (Check one response for each question) | | | | |
|---------|---|---|-------|--|----|-----|---------------|--|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested | |
| 12.11 | <i>For service providers only:</i> Are reviews performed at least quarterly to confirm personnel are following security policies and operational procedures, as follows: | | | | | | | |
| | (a) Do reviews cover the following processes: Daily log reviews Firewall rule-set reviews Applying configuration standards to new systems Responding to security alerts Change management processes | Examine policies and procedures for performing quarterly reviews. Interview personnel. | | | | | | |
| | (b) Are reviews performed at least quarterly? | Interview personnel.Examine records of reviews. | | | | | | |
| 12.11.1 | For service providers only: Is documentation of the quarterly review process maintained to include: Documenting results of the reviews Review and sign off of results by personnel assigned responsibility for the PCI DSS compliance program | Examine documentation from the quarterly reviews. | | | | | | |



Appendix A: Additional PCI DSS Requirements

Appendix A1: Additional PCI DSS Requirements for Shared Hosting Providers

| | | | | (Che | R ck one resp | esponse | | estion) |
|------|---|---|---|------|--------------------|---------|-----|---------------|
| | PCI DSS Question | | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| A1 | Is each entity's (that is, a merchant, service provider, or other entity) hosted environment and data protected, per A1.1 through A1.4 as follows: | | | | | | | |
| | A hosting provider must fulfill these requirements as well as all other relevant sections of the PCI DSS. | | | | | | | |
| | Note: Even though a hosting provider may meet these requirements, the compliance of the entity that uses the hosting provider is not guaranteed. Each entity must comply with the PCI DSS and validate compliance as applicable. | | | | | | | |
| A1.1 | Does each entity run processes that have access to only that entity's cardholder data environment, and are these application processes run using the unique ID of the entity? | • | Examine system configurations and related unique IDs for hosted entities. | | | | | |
| | For example: | | | | | | | |
| | No entity on the system can use a shared web server user ID. | | | | | | | |
| | All CGI scripts used by an entity must be created and run as the entity's unique user ID | | | | | | | |
| A1.2 | Are each entity's access and privileges restricted to its own cardholder data environment as follows: | | | | | 1 | 1 | 1 |
| | (a) Are the user IDs for application processes not privileged users (root/admin)? | • | Examine system configurations for application user IDs. | | | | | |
| | (b) Does each entity have read, write, or execute permissions only for files and directories it owns or for necessary system files (restricted via file system permissions, access control lists, chroot, jailshell, etc.)? | • | Examine system configurations and file permissions for hosted entities. | | | | | |
| | <i>Important:</i> An entity's files may not be shared by group. | | | | | | | |

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| | | | (Che | F ck one res | lespons bonse for | | estion) |
|-----------------|--|--|------|--------------------|-----------------------------|-----|---------------|
| | PCI DSS Question | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| A1.2 (cont.) | (c) Do all entities' users not have write access to shared system binaries? | Examine system configurations and file permissions for shared system binaries. | | | | | |
| | (d) Is viewing of log entries restricted to the owning entity? | Examine system configurations and file permissions for viewing log entries. | | | | | |
| | (e) Are restrictions in place for the use of these system resources? Disk space, Bandwidth, Memory, CPU This ensures that each entity cannot monopolize server resources to exploit vulnerabilities (for example, error, race, and restart conditions, resulting in, for example, buffer overflows). | Examine system configurations and file permissions for use of: Disk space Bandwidth Memory CPU | | | | | |
| A1.3 | (a) Are logging and audit trails enabled and unique to each entity's cardholder data environment and consistent with PCI DSS Requirement 10? | Examine log settings. | | | | | |
| | (b) Is logging enabled as follows, for each merchant and service provider environment as follows: | | | | 1 | | 1 |
| | Logs are enabled for common third-party applications? | Examine log settings. | | | | | |
| | Logs are active by default? | Examine log settings. | | | | | |
| | Logs are available for review by the owning entity? | Examine log settings. | | | | | |
| | Log locations are clearly communicated to the owning entity? | Examine log settings. | | | | | |
| A1.4 | Are written policies and processes enabled to provide for timely forensic investigation in the event of a compromise to any hosted merchant or service provider? | Review written policies and procedures. | | | | | |



Appendix A2: Additional PCI DSS Requirements for Entities using SSL/Early TLS for Card-Present POS POI Terminal Connections

| | | | | (Che | R ck one res _i | esponse | | estion) |
|------|--|---|---|------|-------------------------------------|---------|-----|---------------|
| | PCI DSS Question | | Expected Testing | Yes | Yes with CCW | No | N/A | Not Tested |
| A2.1 | For POS POI terminals (at the merchant or payment- acceptance location) using SSL and/or early TLS: Are the devices confirmed to not be susceptible to any known exploits for SSL/early TLS | - | Review documentation (for example, vendor documentation, system/network configuration details, etc.) that verifies POS | | | | | |
| | Note: This requirement is intended to apply to the entity with the POS POI terminal, such as a merchant. This requirement is not intended for service providers who serve as the termination or connection point to those POS POI terminals. Requirements A2.2 and A2.3 apply to POS POI service providers. | | POI devices are not susceptible to any known exploits for SSL/early TLS. | | | | | |
| A2.2 | For service providers only: Is there a formal Risk Mitigation and Migration Plan in place for all service provider connection points to POS POI terminals that use SSL and/or early TLS (as referred to in A2.1), that includes: Description of usage, including; what data is being transmitted, types and number of systems that use and/or support SSL/early TLS, type of environment; Risk assessment results and risk reduction controls in place; Description of processes to monitor for new | • | Review the documented Risk Mitigation and Migration Plan. | | | | | |
| | Description of processes to monitor for new vulnerabilities associated with SSL/early TLS; Description of change control processes that are implemented to ensure SSL/early TLS is not implemented into new environments; Overview of migration project plan to replace SSL/early TLS at a future date? | | | | | | | |
| A2.3 | <i>For service providers only:</i> Is there a secure service offering in place? | • | Examine system configurations and supporting documentation. | | | | | |



Appendix A3: Designated Entities Supplemental Validation (DESV)

This Appendix applies only to entities designated by a payment brand(s) or acquirer as requiring additional validation of existing PCI DSS requirements. Entities required to validate to this Appendix should use the DESV Supplemental Reporting Template and Supplemental Attestation of Compliance for reporting, and consult with the applicable payment brand and/or acquirer for submission procedures.



Appendix B: Compensating Controls Worksheet

Use this worksheet to define compensating controls for any requirement where "YES with CCW" was checked.

Note: Only companies that have undertaken a risk analysis and have legitimate technological or documented business constraints can consider the use of compensating controls to achieve compliance.

Refer to Appendices B, C, and D of PCI DSS for information about compensating controls and guidance on how to complete this worksheet.

Requirement Number and Definition:

| | | Information Required | Explanation |
|----|---|---|-------------|
| 1. | Constraints | List constraints precluding compliance with the original requirement. | |
| 2. | Objective | Define the objective of the original control; identify the objective met by the compensating control. | |
| 3. | Identified Risk | Identify any additional risk posed by the lack of the original control. | |
| 4. | Definition of Compensating Controls | Define the compensating controls and explain how they address the objectives of the original control and the increased risk, if any. | |
| 5. | Validation of Compensating Controls | Define how the compensating controls were validated and tested. | |
| 6. | Maintenance | Define process and controls in place to maintain compensating controls. | |



Appendix C: Explanation of Non-Applicability

If the "N/A" (Not Applicable) column was checked in the questionnaire, use this worksheet to explain why the related requirement is not applicable to your organization.

| Requirement | Reason Requirement is Not Applicable |
|---|--|
| Example: | |
| 3.4 | Cardholder data is never stored electronically |
| Requirement 1 | SP+ is not responsible for and does not have access to modify the firewall configurations at these locations. |
| Requirement 2 | SP+ is not responsible for and does not have access to modify the credit card systems configuration at these locations. |
| Requirement 3 SP+ is not responsible for and does not have access to credit card data storage or the ability modify how it is transmitted at these locations. | |
| Requirement 4 | SP+ is not responsible for and does not have access to modify the encryption configuration used for credit cards at these locations. |
| Requirement 5 | SP+ is not responsible for and does not have access to modify the antivirus software used to protect credit card systems at these locations. |
| Requirement 6 SP+ is not responsible for and does not have access to install patches or run vulnerabil assessments at these locations. | |
| Requirements 7 and 8 | SP+ is not responsible for and does not have access to manage user IDs and permissions on the credit card equipment at these locations. |
| 9.1.1 | Video cameras are not used to specifically monitor credit card equipment at these locations. |
| 9.5 - 9.8 | Credit card data is not normally stored or written on physical media at these locations. |
| Requirement 10 | SP+ is not responsible for and does not have access to system logs and audit trails for the credit card equipment at these locations. |
| Requirement 11 | SP+ is not responsible for and does not have access to the IT security controls protecting the credit card equipment at these locations. |
| A1 | SP+ is not a shared hosting provider. |
| A2 | SSL / Early TLS is not used at these locations. |
| | |
| | |
| | |



Appendix D: Explanation of Requirements Not Tested

If the "Not Tested" column was checked in the questionnaire, use this worksheet to explain why the related requirement was not reviewed as part of the assessment.

| Requirement | Describe which part(s) of the requirement was not tested | Describe why requirements were not tested |
|----------------------------|---|---|
| Examples: | | |
| Requirement 12 | Requirement 12.2 was the only requirement tested. All other requirements from Requirement 12 were excluded. | This assessment only covers requirements in Milestone 1 of the Prioritized Approach. |
| Requirements 1-8, 10-12 | Only Requirement 9 was reviewed for this assessment. All other requirements were excluded. | Company is a physical hosting provider (CO- LO), and only physical security controls were considered for this assessment. |
| | | |
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Section 3: Validation and Attestation Details

Part 3. PCI DSS Validation

This AOC is based on results noted in SAQ D (Section 2), dated (3/22/2022).

Based on the results documented in the SAQ D noted above, the signatories identified in Parts 3b-3d, as applicable, assert(s) the following compliance status for the entity identified in Part 2 of this document: (*check one*):

- Compliant: All sections of the PCI DSS SAQ are complete, all questions answered affirmatively, resulting in an overall COMPLIANT rating; thereby (*SP Plus Corporation*) has demonstrated full compliance with the PCI DSS.
- Non-Compliant: Not all sections of the PCI DSS SAQ are complete, or not all questions are answered affirmatively, resulting in an overall NON-COMPLIANT rating, thereby (*Service Provider Company Name*) has not demonstrated full compliance with the PCI DSS.

Target Date for Compliance:

An entity submitting this form with a status of Non-Compliant may be required to complete the Action Plan in Part 4 of this document. *Check with the payment brand(s) before completing Part 4.*

Compliant but with Legal exception: One or more requirements are marked "No" due to a legal restriction that prevents the requirement from being met. This option requires additional review from acquirer or payment brand.

If checked, complete the following:

| Affected Requirement | Details of how legal constraint prevents requirement being met |
|----------------------|--|
| | |
| | |

Part 3a. Acknowledgement of Status

Signatory(s) confirms:

(Check all that apply)

| | PCI DSS Self-Assessment Questionnaire D, Version (3.2.1), was completed according to the instructions therein. |
|-------------|--|
| | All information within the above-referenced SAQ and in this attestation fairly represents the results of my assessment in all material respects. |
| | I have confirmed with my payment application vendor that my payment system does not store sensitive authentication data after authorization. |
| \boxtimes | I have read the PCI DSS and I recognize that I must maintain PCI DSS compliance, as applicable to my environment, at all times. |
| \boxtimes | If my environment changes, I recognize I must reassess my environment and implement any additional PCI DSS requirements that apply. |

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Part 3. PCI DSS Validation (continued)

Part 3a. Acknowledgement of Status (continued)

- No evidence of full track data¹, CAV2, CVC2, CID, or CVV2 data², or PIN data³ storage after transaction authorization was found on ANY system reviewed during this assessment.
- ASV scans are being completed by the PCI SSC Approved Scanning Vendor (ASV Name).

Part 3b. Service Provider Attestation

| Signature of Service Provider Executive Officer ↑ | Date: 3/22/2022 | |
|--|---------------------------------------|--|
| Service Provider Executive Officer Name: Christopher Ratliff | Title: SVP, Digital Info & Technology | |

Part 3c. Qualified Security Assessor (QSA) Acknowledgement (if applicable)

If a QSA was involved or assisted with this assessment, describe the role performed:

| Signature of Duly Authorized Officer of QSA Company \uparrow | Date: | |
|--|--------------|--|
| Duly Authorized Officer Name: | QSA Company: | |

Part 3d. Internal Security Assessor (ISA) Involvement (if applicable)

| If an ISA(s) was involved or assisted with this assessment, identify the ISA personnel and describe the role performed: | Davis Lentz, ISA 805-079 - Assistance with PCI Review |
|--|---|
|--|---|

¹ Data encoded in the magnetic stripe or equivalent data on a chip used for authorization during a card-present transaction. Entities may not retain full track data after transaction authorization. The only elements of track data that may be retained are primary account number (PAN), expiration date, and cardholder name.

² The three- or four-digit value printed by the signature panel or on the face of a payment card used to verify card-not-present transactions.

³ Personal identification number entered by cardholder during a card-present transaction, and/or encrypted PIN block present within the transaction message.

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Part 4. Action Plan for Non-Compliant Requirements

Select the appropriate response for "Compliant to PCI DSS Requirements" for each requirement. If you answer "No" to any of the requirements, you may be required to provide the date your Company expects to be compliant with the requirement and a brief description of the actions being taken to meet the requirement.

Check with the applicable payment brand(s) before completing Part 4.

| PCI DSS Requirement | Description of Requirement | Compliant to PCI DSS Requirements (Select One) | | Remediation Date and Actions (If "NO" selected for any |
|------------------------|---|--|----|--|
| | | YES | NO | Requirement) |
| 1 | Install and maintain a firewall configuration to protect cardholder data. | | | |
| 2 | Do not use vendor-supplied defaults for system passwords and other security parameters. | | | |
| 3 | Protect stored cardholder data. | | | |
| 4 | Encrypt transmission of cardholder data across open, public networks. | | | |
| 5 | Protect all systems against malware and regularly update anti-virus software or programs. | | | |
| 6 | Develop and maintain secure systems and applications. | | | |
| 7 | Restrict access to cardholder data by business need to know. | | | |
| 8 | Identify and authenticate access to system components. | | | |
| 9 | Restrict physical access to cardholder data. | | | |
| 10 | Track and monitor all access to network resources and cardholder data. | | | |
| 11 | Regularly test security systems and processes. | | | |
| 12 | Maintain a policy that addresses information security for all personnel. | | | |
| Appendix A1 | Additional PCI DSS Requirements for Shared Hosting Providers. | | | |
| Appendix A2 | Additional PCI DSS Requirements for Entities using SSL/Early TLS for Card- Present POS POI Terminal Connections. | | | |

