



Homelessness Emergency Budget

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Senior Advisor for Homelessness Resolution

November 16, 2023

2023 Estimated Costs and Funding (9/12/23)

Outcome	Costs	
Hotel Conversions	\$18.9 million	Purchase and operate former Best Western
	\$5.4 million	Leases and operations at additional hotels
Micro-Communities	\$19.6 million	Pallet shelters, tiny homes, site preparations and utilities, operations, support services
Leased Units/Rapid Rehousing	\$4.0 million	Rapid rehousing contracts
Encampment Response	\$750,000	Outreach, transportation, temporary port-a-lets, related services

Estimated Total: \$48.6 million

Funding Sources

\$37 million from HOST		\$15 million from other sources	
\$16.1 million	ARPA funding for Best Western purchase	\$8 million	COVID response funding from General Fund transfers to support city's pandemic response, including providing non-congregate shelter
\$9.9 million	Existing Homelessness Resolution Fund		
\$3.3 million	Redirected from equipping recreation center for emergency overnight shelter to bringing people out of unsheltered homelessness altogether	\$4.7 million	Interest earned on ARPA funding
\$3.1 million	Remaining funds after Best Western purchase		
\$2.2 million	48 th Avenue Shelter improvements that came in under budget	\$2 million	Capital improvement funding from real estate acquisition costs that came in under budget
\$2 million	Department of Housing Stability		

2023 Estimated Costs and Funding (11/17/23)

Description	Type of Expenditure	Estimated Expenditures	Funding Source
Best Western	Purchase	\$16,108,392.00	ARPA
Best Western	Operating Contract	\$916,000.00	HOST General Fund
Best Western	Repairs and Maintenance	\$2,800,000.00	ARPA
Best Western	Technology Setup	\$180,400.00	TS Existing Resources
Double Tree	Lease Agreement	\$200,000.00	ARPA
Double Tree	Operating Contract	\$968,724.00	HRF and State Grant
Double Tree	Repairs and Maintenance	\$250,000.00	ARPA
Double Tree	Operating Contract	\$282,000.00	ARPA
Additional Hotels	Lease Agreement	\$255,840.00	ARPA
Additional Hotels	Operating Contract	\$250,306.00	HRF
Micro-communities	Purchase of pallets	\$3,000,000.00	COVID SRF Moved to HOST GF
Micro-communities	Purchase of MSUs	\$3,230,910.00	ARPA and COVID SRF Moved to HOST GF
Micro-communities	Operating and Service Contracts	\$360,169.00	ARPA, HOST GF, COVID SRF to HOST GF
Micro-communities	Purchase Community Centers	\$1,650,000.00	ARPA and COVID SRF Moved to HOST GF
Micro-communities	Site Prep	\$10,609,502.00	ARPA
Micro-communities	Pre-Operations Security	\$86,000.00	ARPA
Leased Units/Rapid Rehousing	Operating Contract	\$4,000,000.00	HRF
Encampment Resolution/Other	contract	\$1,118,626.00	ARPA, HOST GF, DDPHE, etc.
		\$46,266,869.00	

Subtotals	Amount
Hotels	\$22,211,662.00
Micro Communities	\$18,936,581.00
Leased Units/Rapid Rehousing	\$4,000,000.00
Encampment Resolution/Other	\$1,118,626.00

2023 Estimated Costs: Comparison

	Units	September Estimate	November Estimate	Difference
Hotels		\$24,300,000	\$22,211,662	\$2,088,338
Best Western	195	\$18,900,000	\$20,004,792	-\$1,104,792
Other Hotels		\$5,400,000	\$2,206,870	\$3,193,130
Double Tree	300		\$1,700,724	
Additional Hotels	425		\$506,146	
Micro-communities	218	\$19,600,000	\$18,936,581	\$663,419
Leased Units/Rapid Rehousing	200	\$4,000,000	\$4,000,000	\$0
Encampment Response/Other		\$750,000	\$1,118,626	-\$368,626
Total	1338	\$48,650,000	\$46,266,869	\$2,383,131



Questions?