CURRICULUM VITAE

John J Reilly University of Pittsburgh

Business

3550 Terrace Street

Business Phone:

412 648 9636

Address:

Scaife Hall, Room 1220

Pittsburgh, PA 15261

riuspurgn, FA 152

Business Fax: 412 648 2117

Home

Email Address: Home Phone:

reillyj@pitt.edu 412 586 4345

Address:

Birthplace:

Albany, New York

Citizenship:

USA

EDUCATION and TRAINING

Undergraduate

1973 - 1977

Dartmouth College

Hanover, NH

AB

Chemistry

Summa Cum Laude; High Distinction in Chemistry

Graduate

1977 - 1981

Harvard Medical School

Boston, MA

MD

Medicine

Postgraduate

1981 - 1984

Brigham and Women's Hospital

Boston, MA

Residency in Internal Medicine

1984 - 1987

Brigham and Women's Hospital/

Combined Harvard Fellowship

Boston, MA

Fellowship in Pulmonary and

Critical Care Medicine

2010

Intermountain Healthcare

Salt Lake City, UT

Advanced Training Program

in Healthcare Delivery

Improvement

APPOINTMENTS and POSITIONS

Academic

2011 - Present

School of Medicine

University of Pittsburgh

Pittsburgh, PA

Jack D. Myers Endowed

Professorship

Department of Medicine

2010 - Present

Medicine

University of Pittsburgh

Pittsburgh, PA

Professor of Medicine (with

Tenure)

Medicine

2009 - Present	Schools of Health Sciences University of Pittsburgh Pittsburgh, PA	Professor Clinical and Translational Science Institute
2008 - 2010	Medicine University of Pittsburgh Pittsburgh, PA	Visiting Professor Medicine
1998 - 1999	Medicine Brigham and Women's Hospital Boston, MA	Associate Professor Clinical Medicine
1998 - 2008	Medicine Brigham and Women's Hospital Boston, MA	Associate Professor Medicine
1992 - 1998	Medicine Brigham and Women's Hospital Boston, MA	Assistant Professor Medicine
1987 - 1992	Medicine Brigham and Women's Hospital Boston, MA	Instructor Medicine
1985 - 1987	Medicine Brigham and Women's Hospital Boston, MA	Research Fellow Medicine
1981 - 1985	Medicine Brigham and Women's Hospital Boston, MA	Clinical Fellow Medicine
Non-Academic		
1987 - 1996	Brigham and Women's Hospital Boston, MA	Associate Physician
1987 - 2008	Brigham and Women's Hospital Boston, MA	Attending Physician Pulmonary and Critical Care Medicine
1990 - 2001	Brigham and Women's Hospital Boston, MA	Medical Director Lung and Transplant Program
1990 - 2008	Brigham and Women's Hospital Boston, MA	Director Bronchoscopy Service
1990 - 2008	Brigham and Women's Hospital	Attending Physician

	Boston, MA	Lung Transplant Service
1991 - 1992	Brigham and Women's Hospital Boston, MA	Director Pulmonary Function Laboratory
1992 - 1993	Brigham and Women's Hospital Boston, MA	Medical Director Respiratory Care Services
1994 - 2006	Brigham and Women's Hospital Boston, MA	Medical Director Pulmonary Rehabilitation Program
1996 - 2008	Brigham and Women's Hospital Boston, MA	Physician
1999 - 2007	Brigham and Women's Hospital Boston, MA	Medical Director Center for Chest Diseases
1999 - 2008	Brigham and Women's Hospital Boston, MA	Attending Physician Surgical Intensive Care Service
2001 - 2007	Brigham and Women's Hospital Boston, MA	Clinical Director Pulmonary and Critical Care Medicine
2006 - 2007	Brigham and Women's Hospital Boston, MA	Interim Chief Division of Pulmonary and Critical Care Medicine
2006 - 2008	Brigham and Women's Hospital Boston, MA	Vice Chairman Integrated Clinical Services
2008 - 2010	University of Pittsburgh Medical Center Pittsburgh, PA	Vice Chair for Clinical Affairs Department of Medicine
2010 - 8/31/2011	University of Pittsburgh Medical Center Pittsburgh, PA	Executive Vice Chairman Department of Medicine
4/1/2011 - 8/31/2011	UPMC Pittsburgh, PA	UPMC Endowed Chair in Translational Medicine & Research
9/1/2011 - Present	UPMC and University of Pittsburgh Pittsburgh, PA	Chairman Department of Medicine



BAC-0729

Close Window
Print This Page
Expand All | Collapse All

Board Name	Health and Hospital Authority Board of Directors, Denver	Status	Selected
Application Date	1/9/2017	Туре	Appointment
Salutation		Preferred Email	irene.aguilar.senate@state.co.us
First Name	Irene	Other Email	
Last Name	Aguilar	Preferred Phone	303-601-0955
Contact Name	Irene Aguilar	Other Phone	
Middle Name	Dr		
Work and Home Ad	dress		
Work Address		Home Address	
Work City		Home City	
Work State	со	Home State	
Work Zip		Home Zip	
Additional Informat	ion		
Are you a registered voter?	Yes	Gender	Female
if so, what county?	Denver	Other Gender	
Denver City Council District No	1	Ethnicity	Hispanic
Occupation/Employer	Primary Care Physician / Westside Family Health Center	Other Ethnicity	
		Objection to appointment?	
		Special Information	
Reference Details			
Reference Name #1		Reference Email #1	
Reference Phone #1		Transfer Elitai A	
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
Reference Name #2		Reference Email #2	
Reference Phone #2			
Reference Name #3		Reference Email #3	
Reference Phone #3			
Owner	Palani Jayachandran	Created By	Palani Jayachandran, 1/9/2017 12:48 PM
		Last Modified By	Palani Jayachandran, 1/9/2017 1:57 PM

CURRICULUM VITAE

Senator Irene Aguilar, M.D.



(303) 601-0955

Irene.Aguilar.Senate@State.CO.US

PERSONAL DATA

Date & Place of Birth:

4/5/60 Chicago, Illinois

Bilingual:

Spanish

Married:

Thomas W. Bost, M.D.

EDUCATION

Undergraduate:

Washington University, St. Louis, MO

Degree: AB Biology (8/81)

Graduate:

University of Chicago, Pritzker School of Medicine

Chicago, IL

Degree: M.D. (6/14/85)

Post-Graduate:

Internship & Residency in Internal Medicine

University of Colorado Health Sciences Center

Denver, CO

June 1985 - June 1988

LICENSURE

State of Colorado:

Expires 5/2013

DEA:

Expires 6/2015

CERTIFICATION

2010

Recertified, American Board of Internal Medicine (expires 12/31/2019)

2000

Recertified. American Board of Internal Medicine

1990

American Board of Internal Medicine

PROFESSIONAL EXPERIENCE

December 2010 – Present

Colorado State Senator

Senate District 32

Vice Chair, Business, Labor & Technology Committee

Member, Health & Human Services Committee
Member, Legislative Health Benefit Exchange

Implementation Review Committee

Member, Local Government Committee

July 1989 – Present Primary Care Physician

Denver Health: Westside Family Health Center

Senior Instructor, Department of Medicine University of Colorado Health Sciences Center

January 2004 – December 2008 Associate Medical Director

Center for Personalized Education for Physicians

Aurora, CO

August 2001 – August 2005 Principal Investigator:

"Buprenorphine/Naloxone: Comparison of three taper

schedules for opiate detoxification"

Clinical Trials Network

University of Colorado Health Sciences Center

Clinical Faculty

Department of Psychiatry

University of Colorado Health Sciences Center

July 1989 – June 1993 Primary Care Coordinator

Breast and Cervical Cancer Screening and Diagnosis Project: Program to increase cancer screening among

low income and minority women.

Attending Physician Denver General Hospital

Resident teaching and supervision, student teaching

and supervision.

July 1989 – March 1993 Medical Director

Project Access, Denver Health & Hospitals

Program to integrate primary care and substance abuse therapy in a primary care setting. Role included team management, supervision of midlevel

indiaded team management, caper vision or ma

providers, grant development and reporting.

June 1988 – September 1988 Emergency Room Physician

Veterans Administration Hospital

Ambulatory Care Physician

Stout Street Clinic for the Homeless

October 2012 Page 2

MISCELLANEOUS EXPERIENCE

September 2012 – Present Vice Chair, Health Care Task Force

National Council of State Legislators

July 2012 Gates Fellow

Harvard Kennedy School, Executive Education

Cambridge, MA

February 2012 – Present Policy Committee Member

Health Care Task Force Member

National Hispanic Caucus of State Legislators

September 2011 – Present Legislative Representative

Colorado Interagency Coordinating Council

October 2009 – Present Committee Member/ Senatorial Representative

Minority Health Advisory Committee Colorado Department of Health

September 2009 – August 2012 School of Medicine Scholarship Committee

University of Colorado Health Sciences Center

April 2007 – Present Board Member

Horizons at Colorado Academy

July 2006- Present Board Member/ Legislative Liaison

Legislative and Public Policy Committee Member Colorado Developmental Disabilities Council

May 2000 – Present Consultant

Colorado Board of Medical Examiners

November 2009 – 2010 Work Group member

Promoting Good Stewardship in Clinical Practice

National Physicians Alliance

July 2008 - December 2010 President (12/2008)

Health Care for All Colorado

April 2008 – April 2010 Committee Member

Long Term Care Advisory Committee

CO Department of Health Care Policy and Financing

January 2009 – July 2009

Board Member

LARASA

June 2009

Graduate

Colorado Institute for Leadership Training

July – December 2008

Committee member

Task Force to Study Health Care for

Vulnerable Populations

Colorado House of Representative HJR 08-1031

July 2007 – Jan 2008

Community Co-Chair

Vulnerable Populations Task Force

Colorado's 208 Commission on Health Care Reform

June 2000 – April 2003

Board Member

PEAK Parent Center

August 1993 – May 2000

Board Member (Secretary as of 8/95)

Colorado Board of Medical Examiners

March 1997 – June 1998

Committee Member

Institute of Medicine, Washington, DC

Children, Health Insurance, and Access to Care

August 1996 – August 1997

Committee Member

Interdisciplinary Task Force on Intractable Pain

for the Colorado Legislative Council

December 1992 – June 1994

Member

Health Benefits Advisory Board Colorado Division of Insurance

October 1992 -- October 1995

Board Member

Colorado Task Force on Prescription Drug Abuse

PUBLICATIONS

Ethnic Diversity and Disease. In <u>Primary Care Secrets</u>, 3rd edition, Jeanette Mladenovic, editor. Hanley and Belfus, Publishers. Philadelphia, PA, 2003.

HONORS	
2012	Colorado Medical Society Defender of Patients Award
2012	Colorado Consumer Health Initiative Legislator Award
2012	Best Doctors in America
2012	Westword Magazine's "Best New Legislator"
2012	Colorado Society for Clinical Social Advocate Award
2011	Best Doctors in America
2011	Pat Schroeder Families First Award, Democratic Party of Denver
2011	Legislator of the Year, Colorado Cross Disability Coalition
2011	Legislator of the Year, Alliance Colorado

REFERENCES

The Honorable Brandon Shaffer President, Colorado Senate 200 E. Colfax, Rm 346 Denver, CO 80203 Brandon@brandonshaffer.com

Mr. Mannie Rodriguez DNC Committee Member Chairman, CDP Latino Initiative 777 Santa Fe Drive Denver, CO 80204 Jmrod91850@aol.com Dr. Ned Calonge
President, The Colorado Trust
1600 Sherman Street
Denver, CO 80203
ned@coloradotrust.org

The Honorable Lucia Guzman Colorado State Senator 200 East Colfax, Rm 346 Denver, CO 80203 lucy.guzman@yahoo.com

October 2012 Page 5



BAC-0741

Close Window
Print This Page
Expand All | Collapse All

		9.	
Board Name	Health and Hospital Authority Board of Directors, Denver	Status	Selected
Application Date	1/9/2017	Туре	Appointment
Salutation		Preferred Email	kayla.kali@me.com
First Name	Wanda	Other Email	
Last Name	Harris	Preferred Phone	816-550-5020
Contact Name	Wanda Harris	Other Phone	
Middle Name			
Work and Home Ad	dress		
Work Address		Home Address	
Work City		Home City	
Work State	СО	Home State	
Work Zip		Home Zip	
Additional Informat	ion		
Are you a registered voter?	Unknown	Gender	Female
If so, what county?		Other Gender	
Denver City Council District No	1	Ethnicity	African American
Occupation/Employer		Other Ethnicity	
		Objection to appointment?	
		Special Information	
Reference Details			
Reference Name #1		Reference Email #1	
Reference Phone #1			
Reference Name #2		Reference Email #2	
Reference Phone #2			
Reference Name #3		Reference Email #3	
Reference Phone #3			
Owner	Palani Jayachandran	Created By	Palani Jayachandran, 1/9/2017 12:48 PM
	•	Last Modified By	Palani Jayachandran, 1/9/2017 1:57 PM
			· ·

Wanda Harris:

Driving growth, sustainability and profitability with Innovative business solutions

• (c) 816-550-5020 • Wanda Harris' email

PROFESSIONAL PHILOSOPHY

My executive leadership, organizational and management skills strategically influence value added business growth and execution. Successful innovator and change agent who believes the power of business and customer alignment is critical to any organization. Transparent visionary determined to exceed expectations in support of company aligned strategic goals, which is critical to the growth of the teams both lead and served. Comfortably invest in partnerships while motivating cohesive achievement and results at all contributor levels.

LEADERSHIP TOOL BOX

18 year track record of reducing expenses, increasing revenue and creating efficiencies	Manage and led multiple teams across multiple disciplines and locations	Focused expert in building, improving and sustaining stakeholder partnerships
Detail oriented, facts and data driven, strong organizational and time management skills	Process architect: streamline workflow processes, root/cause analytics and historic business trending	Flexible, facilitative & transparent leadership style with strong, direct communication skills with a coaching spirit
Capable of rapidly assessing business process relevance and prioritization of tasks	Strategic visionary and innovative solutionist with a proven track record	Creative change agent, adapt at leadership development and team environments
Customer focused growth model that empowers through measurable, repeatable and sustainable process development and continuous improvement	Creates an atmosphere of family oriented values while having a great time moving the operational needle to success. Great focus on FUN!	Business developer that uses data to close process gaps and eliminate rework, cycle time and waste, which results in an exceptional customer experience

PROVEN RESULTS

Coordinated strategic growth opportunities through implementation of competitive intelligence process Result: Identified new and adjacent market space and movement into breakout markets	Facilitated a controlled business diagnostic process in a profit & loss business. Decreased expenses, implemented new revenue streams and created aggressive efficiencies to workflow process Result: Closed a \$3M operational expense gap	Developed, implemented and deployed process standardization and lean operation optimization Result: decreased overhead loss by 10% per quarter. Sustained process improvement, doubled the portfolio of employed physicians and received recognition from company for being an innovator.
Managed the merger and operations of 11 multi-specialty practices Result: \$58M practice merger success	Implemented a sustained process for empowering teams to identify and execute the customer value stream Result: 100% client retention	Developed a physician practice marketing playbook Result: 98% employed physician retention, competitive edge and exceeded practice growth in the first year by 15% of projection.

Wanda Harris:

Driving growth, sustainability and profitability with Innovative business solutions

• (c) 816-550-5020 • Wanda Harris' email

MULTI-DIMENSIONAL CAPABILITIES

Vice President of Physician Operations, DaVita Healthcare Partners - Denver, CO

2008 -

Responsible for results-driven, interactive physician practices that emphasizes practice growth through a physician focused, patient satisfaction improvement model. Empower practices to identify and remove risks to growth and develop optimization strategies that incorporate solid solutions to increase profitability, provide excellent patient care proven by strong clinical outcomes and value propositions for our physician partners.

- Increased revenue by \$11M
- Quadrupled the physician portfolio
- Built strong relationships and partnerships with key stakeholders increasing physician alignment with the organization
- Educated over 200 physicians on the fundamental principles of practice economics
- Contributor in changing the healthcare landscape for over 1000 physicians

Market Practice Administrator/Vice President, HCA - Kansas City, MO

2000-2008

Responsible for the overall strategic direction of sixteen physician practices consisting of 165 multi-specialty physicians

Problem:

- Large hospital system employing and acquiring employed physicians aggressively and quickly Solution:
 - Developed and implemented measurable key process improvement initiatives
 - Devised and executed continuous process improvement methods through metrics monitoring and scorecard reporting.
 - Worked strategically with the hospital CEO, CFO and COO to ensure hospital growth and sustainability in the communities served.
 - Managed and controlled relationships with pharm representatives, referring physicians, community leaders, vendors, business leads and all internal/external customers

Results:

- Closed a \$3m operational expense gap
- Decreased overhead percentage from 64% to 39% (national benchmark 43%)

Director of Support Services, Consultants In Gastroenterology - Independence, MO

1996-2000

Responsible for overseeing a multi-location team aligned to capture and provide data driven solutions to 20+ Gastroenterologist

Problem:

Physicians present with multiple internal and external practice process challenges

Solution:

- Developed policies and procedures around workflow processes and used metrics and data analysis to improve and manage practice performance
- Coordinated and managed multi-function teams of leaders while specifying value in the eyes of the patient
- Implemented governance protocols, physician scheduling efficiencies, hospital alignment initiatives

Results:

- Increased revenue by 20% the first year, 5-10% year over year after the first year
- Raised physician, teammate and patient satisfaction by 100%
- Added 13 Gastroenterologist to the practice employment model resulting in 29 employed physicians

...Driving growth, sustainability and profitability with Innovative business solutions...

Wanda Harris:

Driving growth, sustainability and profitability with Innovative business solutions

(c) 816-550-5020 • Wanda Harris' email

EDUCATION AND COMMUNITY SUPPORT

Master of Public Administration, University of Missouri, Kansas City, MO Concentration: Health Administration and Management Information Systems

Bachelor of Arts in Economics, Clark Atlanta University, Atlanta, GA

Minor: Finance

AFFLIATIONS AND COMMUNITY RELATIONS

Denver Scholarship Foundation

- Board Member
- Corporate Development Committee

American College of Medical Practice Executives Medical Group Management Association Porter-Billups Scholarship Foundation

Advisory Committee

Children's Diabetes Foundation Black Achievers In Industry Award Recipient

sales force.com.

BAC-0717

- Close Window
 Print This Page
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Board Name	Health and Hospital Authority Board of Directors, Denver	Status	Selected
Application Date	1/9/2017	Туре	Appointment
Salutation		Preferred Email	awarhover@coloradohealth.org
First Name	Annie	Other Email	
Last Name	Warhover	Preferred Phone	(303)322-6483
Contact Name	Annie Warhover	Other Phone	
Middle Name			
Work and Home Ad	dress		
Work Address		Home Address	
Work City		Home City	Charles and Charle
Work State	со	Home State	~
Work Zip		Home Zip	CARTINO
Additional Informat	ion		
Are you a registered	Yes	Gender	Female
voter?			
If so, what county?	Denver	Other Gender	
Denver City Council District No	11	Ethnicity	Caucasian
Occupation/Employer		Other Ethnicity	
		Objection to appointment?	
		Special Information	
Reference Details			
Reference Name #1		Reference Email #1	
Reference Phone #1			
Reference Name #2		Reference Email #2	
Reference Phone #2			
Reference Name #3		Reference Email #3	
Reference Phone #3			
Owner	Palani Jayachandran	Created By	Palani Jayachandran, 1/9/2017 12:48 PM
		Last Modified By	Palani Jayachandran, 1/9/2017 1:57 PM

Board Members

ANNE WARHOVER



303-250-1607

During her 38 year working career in Denver, Colorado, Anne Warhover has gained skills in leadership, finance, marketing, strategic planning, management, real estate development, board governance, health policy, health finance and health care. She has held positions of increasing responsibility culminating in her role as President and CEO of the Colorado Health Foundation, the largest foundation in Colorado. During her 11 year tenure as CEO, Anne led the Foundation through a growth of assets from \$700,000 to \$2.3 billion. She conducted the first long term strategic plan directing the foundation's \$100 million in annual grantmaking and public policy advocacy toward healthy living, integrating mental and physical healthcare, and increasing the number of insured Coloradans.

Anne also was responsible for serving as the Foundation's fiduciary in its 40% ownership of the HealthONE hospital system. In this capacity, Anne participated in HealthONE's annual strategic and budget planning, approval of capital expenditures, and a variety of issues related to the management of the largest healthy system in the metro area. In addition, Anne attended all Board, Finance, Ethics, and Quality committee meetings, ensuring that the community was being served and that the hospital system was being managed in a financially sound manner while emphasizing quality and safety at all times. Anne gained vast experience in complex business and board management through this non-profit /for profit partnership.

In 2011, Anne led the Foundation's divestiture of its ownership stake in HealthONE, generating \$1.45 billion for the community. The support of the board, the community, the Attorney General, and community advocates was garnered in order to successfully close this transaction.

Prior to joining the Colorado Health Foundation, Anne served as President and CEO of the Downtown Denver Partnership, a business membership and civic organization. In this capacity, Anne collaborated with City of Denver elected officials and cabinet members to ensure common goals were achieved. She represented the Downtown business community and property owners in leading Downtown's growth in housing and employment.

Anne began her career as a banker, spending 12 years in a variety of management positions in commercial banking at First National Bank of Denver (now Wells Fargo.)

Anne has served on many national, community and non profit boards. She currently serves on the Board of Community Wealth Partners and the US Bank Advisory Board.