





Denver City Council Finance & Governance Committee August 29, 2017



Major Points of Presentation

- Gates Site Facts
- Development Vision
- Infrastructure Financing
- Public Input, Council Action



Timeline: Gates Rubber Factory Site

1911:

Charles and Hazel Gates acquire Colorado Leather & Tire Co.

1917:

John Gates invents V-belt

1991:

Last V-belt produced in Denver



1914:

999 S.
Broadway
is acquired
for
production
facility

WWI-WWII:

Rubber supplies were short – Gates able to address market need. 2001:

Cherokee Denver Purchases Gates Site



Timeline: Gates Rubber Factory Site

2003:

Cherokee Gates Urban Redevelopment Plan and Metropolitan District Service Plans approved

2009:

Following economic downturn property reverts back to Gates

2015-2016:

I-25 & Broadway Station Area Plan and Infrastructure Master Plan approved













2006:

Cherokee Gates
Urban
Redevelopment
Plan amended to
allow Tax
Increment
Financing

2014:

Frontier Renewal (Managing Member of BSP) purchases remaining Gates Site

2017:

Negotiations with BSP and Broadway Station Metro District continue as BSP project is solidified

DURA RENEW DENVER

- 85 acre Urban Redevelopment Area, 50 acre In-fill Project Area
- 15 minutes by train to major centers
- 2 miles to CBD;
 7 miles to DTC
- Daily Cars:

 Santa Fe
 I-25
 Broadway

 100K
 157K
 45K
- Stable, attractive neighborhoods
- Extraordinary Mountain, CBD Views
- Major hub of the regional light rail network





Development Vision





A CONNECTED Broadway Station links adjacent neighborhoods to the station and each other.

Reknit the Urban Fabric

Improve Walkability and Bikeability

Create A Network of Parks and Open Spaces



A VIBRANT Broadway Station is an 18-hour, mixed-use district that is the heart and gathering place for adjacent neighborhoods and a regional destination.

Promote Urban Center Densities

Incorporate High-Quality Urban Design

Create A New & Distinct District



A RESILIENT Broadway Station exemplifies best practices for urban infill, brownfield redevelopment, green infrastructure, and transitoriented design.

Promote Economic Resiliency

Encourage Environmental Sustainability

Enhance Social Sustainability



A Transformative MULTI-MODAL HUB integrates all modes of transportation safely and efficiently.

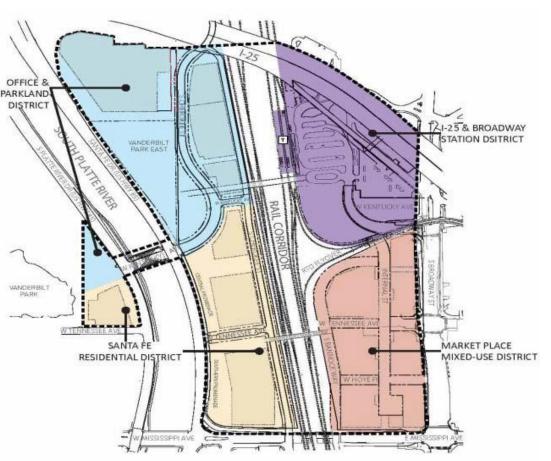
Provide Convenient & Accessible Transit

Promote Alternative Transportation

Enhance Regional Connectivity

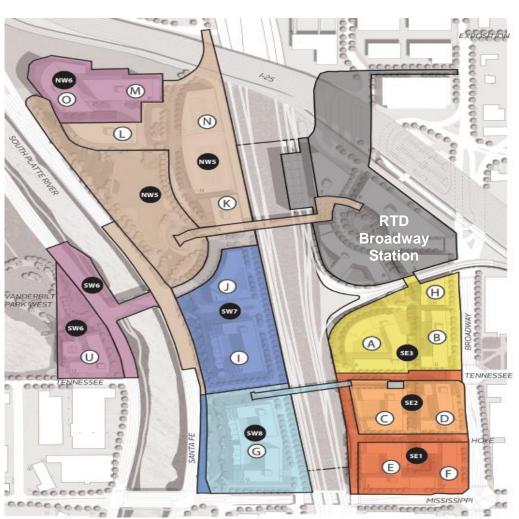
DURA RENEW DENVER

Four Sub-Districts



The IMP, approved in May 2016, included a proposed development plan that included a variety of uses to create a diverse and vibrant transit-oriented development with a focus on creating a unique, active and reconnected development and was divided into four sub-districts.





BSP Project Development Phasing

Parcel & Phase		Development				
Parcel	Phase	Residential	Office	Cowork	Retail	Civic
Α	SE3	316		4,536 SF	9,073 SF	1,512 SF
В	SE3	197		8,038 SF	16,076 SF	2,679 SF
С	SE2	227		4,493 SF	8,987 SF	1,498 SF
D	SE2	183		7,499 SF	14,998 SF	2,500 SF
Е	SE1	263		3,692 SF	7,384 SF	1,231 SF
F	SE1	203		7,872 SF	15,743 SF	2,624 SF
G	SW8	420		1,939 SF	3,879 SF	646 SF
Н	SE3	89		3,624 SF	7,248 SF	1,208 SF
1	SW7	327		1,016 SF	2,032 SF	339 SF
J	SW7	220		3,983 SF	7,965 SF	1,328 SF
K	NW5		157,321 SF	7,226 SF	14,453 SF	2,409 SF
L	NW5		236,875 SF			
M	NW6		226,297 SF			
N	NW5					
0	NW6		227,712 SF			
U	NW6	144		519 SF	1,040 SF	173 SF
TOTAL		2,589 Units	848,206 SF	54,438 SF	108,878 SF	18,146 SF

10+ Year Development Program



How do we get there?



- Infrastructure Financing
- Urban Renewal Plan, Tax Increment Financing
- Cooperation Agreement (City & DURA)
- Land Conveyance Agreement (City & BSP)



Infrastructure Financing



Developer Takes the Risk

- **❖ Developer Fronts Regional and Local Infrastructure Costs**
- **❖ Developer Reimbursed by Project-Created Increment**





Intergovernmental Cooperation

Broadway Station Metropolitan Districts #1, #2, #3

- Responsible for:
 - Contracting Infrastructure Construction
 - On-Going Maintenance of Improvements
- Coordinates with BSP and City to Ensure Standards,
 Timing and Funding of Infrastructure Construction
- Funds Local Infrastructure Financed by Developer Advances and reimbursed through Property Taxes
- Funds Regional Infrastructure Financed by Developer Advances and reimbursed through TIF



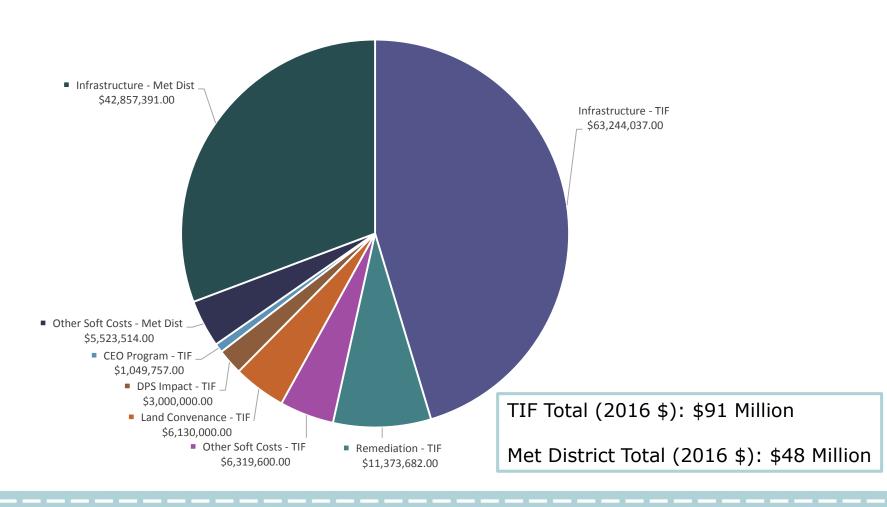
Coordination With Other Taxing Entities

Anticipated Uses of Tax Increment Revenues:

- TIF Bond Debt Service
 - Junior Subordinate Bonds Developer Advance Reimbursement
 - Simple Interest 8%
 - Senior Bonds Issued to repay Junior Subordinate Bonds
- Denver Public Schools \$3 million
 - Used to address District service needs McKinley Thatcher Elementary



Project Reimbursement Sources





Public Input, Council Approval



Overall Development will be governed by:

- I-25 and Broadway Station Area Plan Adopted April 2016
- Infrastructure Master Plan (IMP) –
 Approved May 2016
- Urban Design Standards and Guidelines Approved May 2016
- Denver Zoning Code –
 Rezoned in 2016



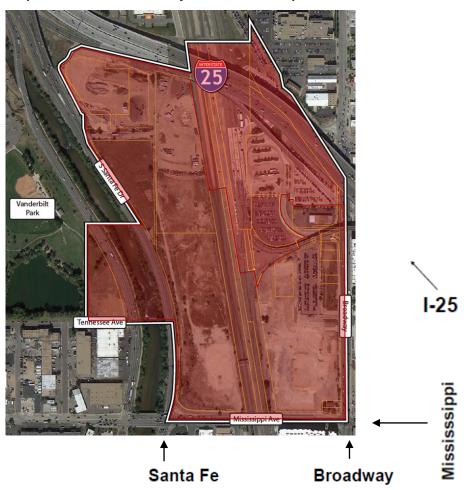
New Urban Redevelopment Plan



Cherokee URA / Cherokee Development Area

1-25 Santa Fe Broadway

Proposed I-25 and Broadway Urban Redevelopment Area





Repeal of Cherokee Gates Urban Redevelopment Plan

Cherokee Gates Plan Approved in 2003

Amended in 2006 to authorize TIF

Trammell Crow Residential Development south of Mississippi Ave.

- Generated approximately \$3.2 million in incremental property taxes

No TIF has been spent – will be returned to original taxing entities

DPS - \$1.97 million

CCD - \$1.20 million

UDFC - \$24,250

DURA RENEW DENVER

Current Conditions Study Findings

- Predominance of Defective or inadequate street layout
- Deterioration of site or other improvements
- Inadequate Public
 Improvements or Utilities
- Environmental contamination of buildings or property
- Substantial physical underutilization or vacancy of sites, buildings or other improvements







Need for Public Investment

Tax Increment Financing (TIF) is used when the project costs are greater than the amount of traditional financing (debt and developer equity) a project can support.

Investment indicative of costs necessary to eliminate blight and support City and Community development vision

Anticipated TIF Eligible Project Costs:

- Demolition Remaining Foundations
- Infrastructure Regional Connections
- Environmental Remediation
- Site Work

Remedy Blight

Redevelopment Vision requires Significant Regional Infrastructure

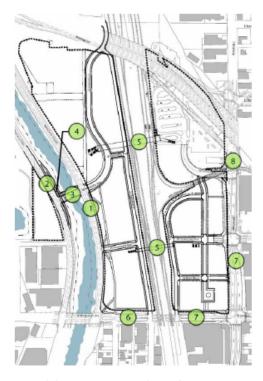
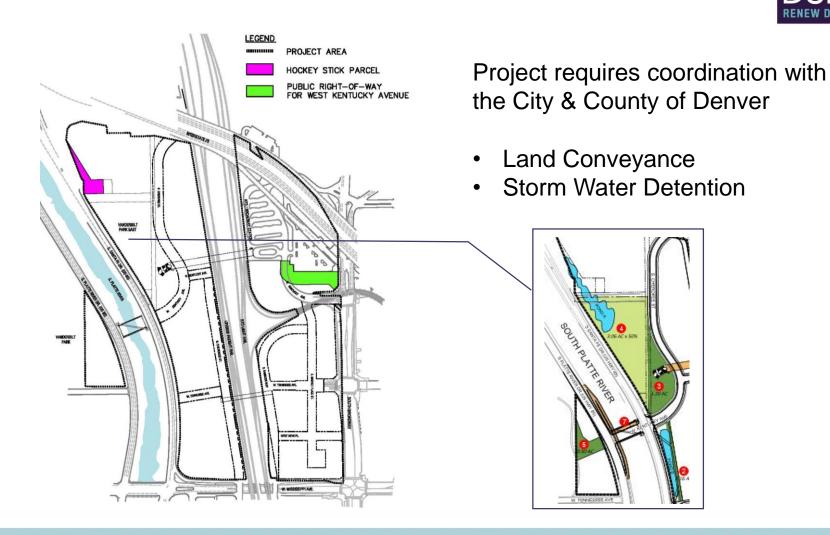


Exhibit 3.3A: Surrounding Infrastructure Improvements

- Acceleration/deceleration lanes along North bound Santa Fe from Mississippi to the new W. Kentucky intersection.
- A left turn lane on S. Platte Drive north of Mississippi to the new W. Kentucky intersection.
- A multi-modal bridge across the South Platte River at W.
 Kentucky Ave connecting the development on the east
 side of the river to the expanded Vanderbilt Park on the
 west side of the river.
- 4. A new connection from the multi-modal bridge to the South Platte River trail.
- Two new pedestrian/bike bridges across the Central Main Line; one at approximately the I-25 & Broadway Station and one at approximately W. Tennessee Avenue.
- Pedestrian improvements along Mississippi Avenue from the west end of the existing retaining wall on the north side of Mississippi, with connections to the north-south promenade system, Cherokee and Santa Fe intersections.
- Broadway and Mississippi Avenue improvements are anticipated with the City's South Broadway Reconstruction, Arizona Avenue to Kentucky Avenue project. Anticipated Mississippi Avenue improvements will include pedestrian improvements east of the CML bridge.
- Kentucky Avenue relocation as needed to accommodate regional traffic volumes on Broadway and circulation patterns coordinating with RTD Ownership Area redevelopment.







DURA RENEW DENVER

Conditions Study Findings

Environmental Update

No Action Determinations (NAD)s for clean land at Closing September 14' was 12.5 acres



Sante Fe Parcels (Total of 26 acres)

 No further environmental cleanup required – No Action Determinations (NADs) received for all Sante Fe parcels.

Broadway Parcels (Total of 15 acres)

- NADs received for 5 out of 6 development lots
- NAD request for remaining development lot submitted in July 2017 and the NAD is expected by end of 2017
- There are currently 6+ acres of land that still require cleanup and do not have NADs on the Broadway Parcels.

Conditions Study Findings

Remaining Environmental Cleanup



Remaining & on-going environmental cleanup:

- VCUP 8/9 (purple) contains a groundwater treatment system installed in 2014 that provides continuous treatment of impacted groundwater.
- Long-term operation and maintenance of the system required for 10+ years.
- System operation includes Semi-annual groundwater monitoring for approximately 2 years and reporting to the Colorado Department of Public Health and Environment (CDPHE).
- Localized areas of soils cleanup to occur during concrete slab and foundation removal underlying large portions of the Broadway parcel.

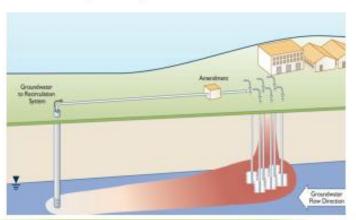


DURA RENEW DENVER

Conditions Study Findings

Cleanup Approach for Groundwater on VCUP 9

- Groundwater Treatment System
 - System installed in 2014
 - System partially automated
 - Provides robust source-area treatment
 - Significant contaminant reduction since operation
 - Highly effective at controlling offsite migration of groundwater - plume is contained onsite
 - Long-term operation











I-25 and Broadway Urban Redevelopment Plan

Proposed I-25 and Broadway Urban Redevelopment Area

Current Project - Proposed Property and Sales Tax Increment Area

Potential Future Project: Redevelop RTD Broadway Station (Future Property and Sales Tax Increment Area)



Cooperation Agreement

Land Use Matters: Cooperate with DURA / Project Special Program Requirements:

- Project Art Follow DURA Policy
- First Source DURA Policy
- Construction Enhanced Opportunity DURA Policy
- ❖ SBE Follow City Policy
- Prevailing Wage Required by DURA Policy and Service Plan

Tax Increment Finance: Mechanics (base, increment defined, etc.)

Term of TIF: Authorizes TIF for 25 years or repayment of Obligations related to project, whichever is earlier

DURA RENEW DENVER

Approval Process

- Resolution setting Public Hearing: August 28, 2017
- Informational Briefing City Council Committee: August 29, 2017
- Planning Board: September 6, 2017 Approval of Urban Redevelopment Plan and BSP Project
- Council Committee: September 12, 2017
 - Urban Redevelopment Plan and Cooperation Agreement
 - Land Conveyance Agreement (BSP & City)
- DURA Board: September 20, 2017
 - Approval of Urban Redevelopment Plan, Cooperation Agreement
- City Council: September 25, 2017
 - First Reading Urban Redevelopment Plan and Cooperation Agreement
- City Council: October 2, 2017
 - Second Reading and Public Hearing Urban Redevelopment Plan and Cooperation Agreement









Questions?

Denver City Council Finance & Governance Committee August 29, 2017