Costco Business



Business Development Committee
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Development
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Denver Retail Strategy

Denver Retail Conditions and Opportunity Study (2013)

- Unique, new to market (first or only location)
- General merchandise, mass merchandiser
- Underserved markets
 Alameda area
 Business services (B2B)



Costco Business Center

Complement to, and extends, Costco's customer service

and market

Open to all Costco members

Walk in or delivery service (~30% of total

business)

Open at 7am, closed on Sundays

Expanded selection of business products

(70% of merchandise unique to Business

Center)

Pallet and truckload pricing

Warehouse and delivery instant savings Customers include offices, C-stores, res



Business Center locations



WASHINGTON • Lynnwood • Fife	Opening Date 1996 2003
CALIFORNIA Hayward Hawthorne Commerce San Diego	1997 2009 2009 2010
ARIZONA • Phoenix	2001
NEVADA • Las Vegas	2009
GEORGIA • Morrow, GA	2012

ILLINOIS

Bedford Park



2015

Products and Selection











Delivery Service



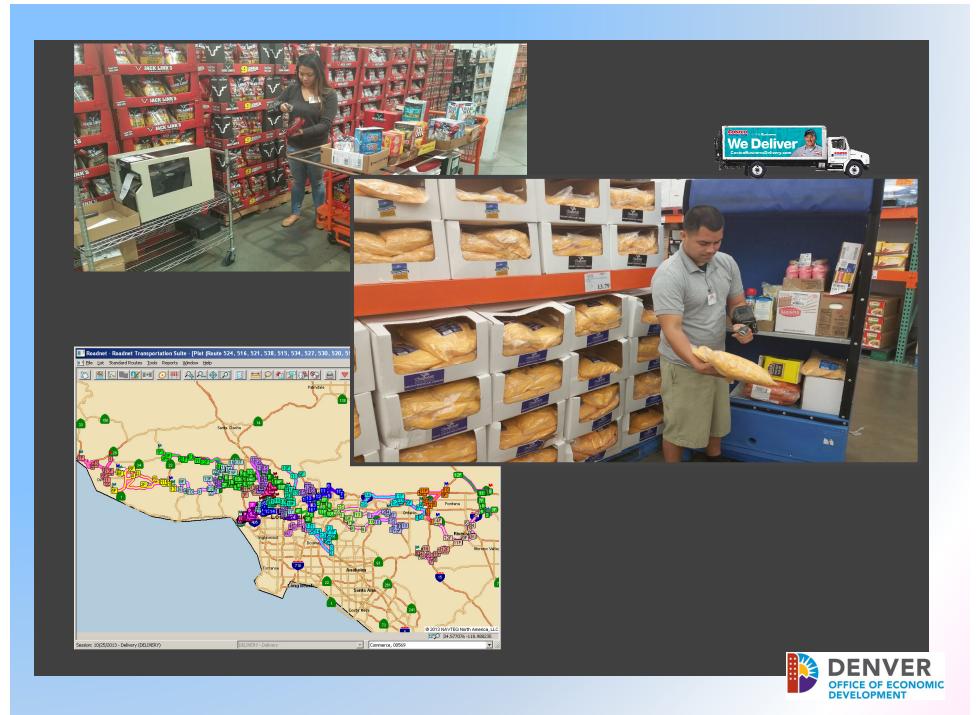


- 30% total sales are delivered
- ▶ Estimated 1,500 orders delivered each week
 - Average delivery order is \$460
 - ▶ Average delivery area is 30-50 mile

radius

▶ 91% orders made online













Site Determination

Alameda Square

Former Lowe's Home Center Site

Located on south side of Alameda, west of I-25 and

Santa Fe Existing building and parking

Anchor building has been vacant

Required some improvements/rehab

Second truck docks

Significantly increased mechanical for cooler rooms

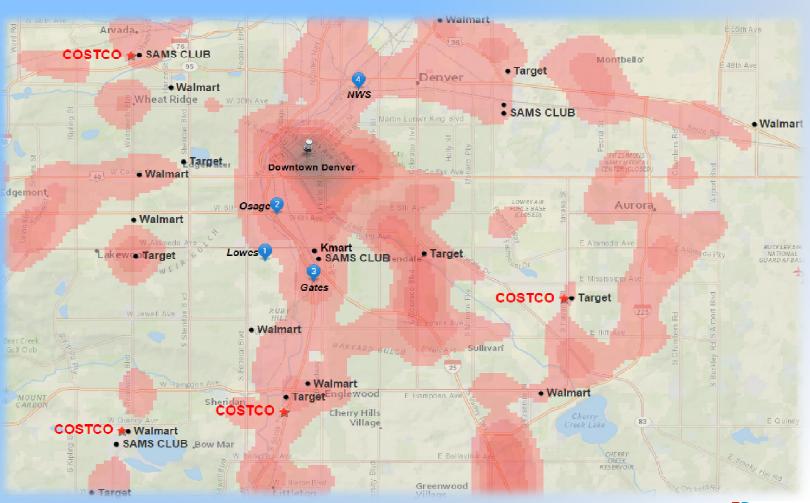
Existing TIF in place

Expires in October 2016

Used for site improvements



Denver development opportunity sites and employment centers





Site Overview

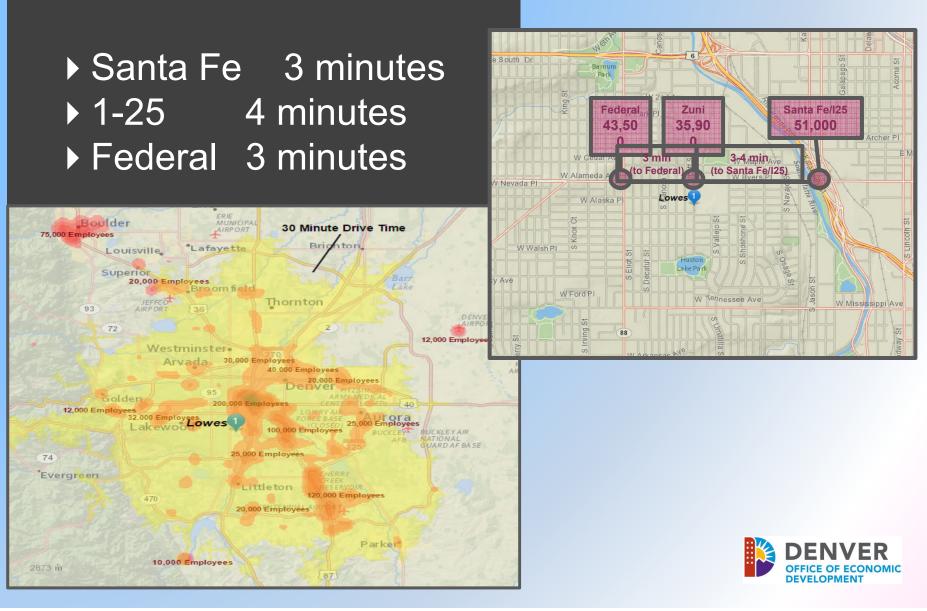




- •12.5 acres
- •Site is near I-25, Santa Fe Drive, and 6th Avenue
- •Existing structure is 118,465 sq. ft.
- •Near south side location (5.3 miles to downtown and 13 miles to DTC)
- •City strongly interested in similar, adaptive use
- Simplistic permitting
- Easy access (right turn) to highway and major arterials



Time to major roads



Development Timeline

Final pre-development and permitting

Development Services has been working with them for five months

Anticipated permits to be approved this month

Purchase will be completed and improvements undertaken

Incentive contract approval in December



BUSINESS INCENTIVES

- •A direct business incentive paid Costco to offset development costs and other front end expenses
- •Performance metric is payment of Denver Sales/Use tax, generated by local sales

50% of sales /use tax collected, capped at a maximum of \$2.0M Begins after TIF rolls off (November 2016)

•Business Property Tax Credit (General Fund portion) for equipment and fixtures

for four years

PERMITTING

- Project consultation meeting at the pre-determination of site
- Timely plan review and permitting

WORKFORCE SERVICES

- Assistance in marketing positions
- Assistance in candidate qualification and selection review



Outcomes

150+ total new jobs

Store opening with about 100 employees, and grow to 150 Wage levels \$15-25/hour with benefits; entry wages are \$12/hour

Area residents (cashiers, drivers, order fillers)

Reuse of existing vacant facility

Additional capital investment

Only store in metro Denver

Supports small businesses

Store sales estimated to be \$130-150M (Year 3)

Fiscal benefit as much as \$5.5M annually Denver portion in excess of \$2.0M annually





Thank you

