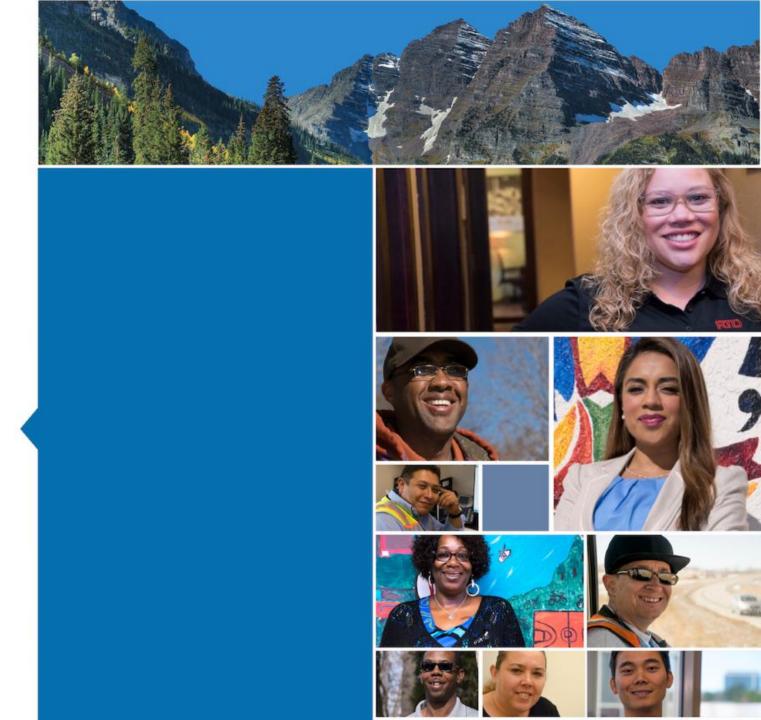


November 28, 2018





Today's Agenda

- Background
- Services
- Success Measures
- Projects
- Success Stories
- Budget Request



The Challenge

Through a series of stakeholder roundtable sessions hosted by Colorado Department of Transportation, the following issues were identified in regard to **local construction hiring efforts**:

- Limited shared measures of success
- Siloed funding environments
- Disjointed connectivity among support and training organizations
- Community need for an expanded pipeline of local industry workers



About Colorado Resource Partners (CORE)



Colorado Resource Partners (CORE)

represent an alliance of training and resource organizations, resourced through the Center for Workforce Initiatives, to achieve three main objectives:

- Foster demand-driven skills attainment and employment using regional infrastructure projects as a catalyst
- Enable upward mobility for all metro Denver residents and families
- Align and integrate programs and services and promote exchange of effective and innovative practice



About WORKNOW

CORE presents **WORKNOW**, a two-generational approach to ensuring that working families living in communities directly affected by economic development projects benefit from those project opportunities.

WORKNOW provides:

- Comprehensive construction workforce readiness
- Expanded training and supportive service access
- Effective hiring and advancement connections

WORKNOW is co-convened by Community College of Denver's Center for Workforce Initiatives and Denver Workforce Service through CORE







Existing Organizations Aligning for Impact

CORE Resource Partners

- Colorado HomeBuilders Academy
- Construction Careers Now
- Denver Area Labor Federation
- Denver Housing Authority
- Denver Workforce Services (ResCare and FACE)
- Denver Works
- Focus Points Family Resource Center
- Mi Casa Resource Center
- Mile High Youth Corp
- mPowered
- WorkLife Partnership

Center for Workforce Initiatives serves as the **CORE** backbone

Training Connections

- Associated General Contractors
- Colorado Contractors Association
- Community College of Aurora
- Community College of Denver
- Collaborative Healing in Communities (CHIC)
- Emily Griffith Technical College
- HCC Contractor Academy
- Master's Apprentice
- Registered Apprenticeship JATC's



What we do: Resource Navigation

Support for services that may act as a barrier to employment--gas cards, or driver's license reinstatement fees, or apprentice books etc.

Since October, 68% of enrollees accessed supports

Navigators to support assessment and pathway development

7 current across CORE partners; expanding to 9 by January

All partners share communication tools to ensure standard industry information

Launch of project management portal to share data and resources

Support for existing workers in the industry to share their experience and success with others

Quarterly Mentor Network Nights





What we do: Training

Foundational and Entry-level

- General work readiness and resume or interview prep
- Boot camps & Pre-apprenticeship programs combining hands-on skills & industry expectation
- Industry appropriate certificates (such as Flagging, OSHA 10)
- Math tutoring

Upskilling and Advancement

- Registered Apprenticeship pathways (tuition & book support)
- > Professional service upgrades such as blue print reading, erosion control, and estimating
- ➤ Heavy equipment experience (40 week hands-on overview/introduction)
- Welding Fundamentals
- Office skills including certified payroll and document control

Since October launch

- > 307 have completed a certificate
- > WORKNOW launched Saturday soft skills sessions, CORE partners offering joint workshops, new tutoring pilot support apprentice applicants with math assessments



What we do: Placement and Development

Building More, Building You



592 active WORKNOW members as of September 30

- ➤ 251 have secured new industry employment
- > 190 or 32% entered employed and seeking development
- > Avg. Starting Wage for new hires \$18.73

Project Hiring and Retention Service activity included:

- **≻** C70
- > Denver Art Museum
- > DIA
- Gaylord Hotel
- > I-25 North
- ➤ National Western Center



What we do: Retention and Advancement

Building More, Building You

Navigators check-in at 7 days, 30 days, 90 days and 6 months to support success

Added 7 day check-in post training completion or post-employment

Access to training upgrades

➤ Currently 38% of enrollees return for an "upgrade" within 60 days

Quarterly peer to peer mentoring circles and family friends community events

- ➤ Three sessions to date—Industry Networking, Pay Raises & Negotiations, and Conflict Resolution
- > Average 25 to 35 per session

Post placement retention and upskilling coaching provided by WORKLIFE partnership





Success Measures: Year One

- 592 individuals enrolled
- 476 individuals completing plan of advancement
- 307 individuals completing training certification
- 251 individuals securing new industry employment
- 190 incumbent workers enrolling to advance

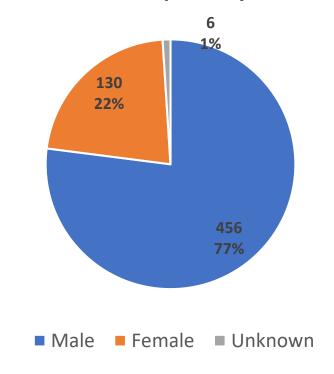


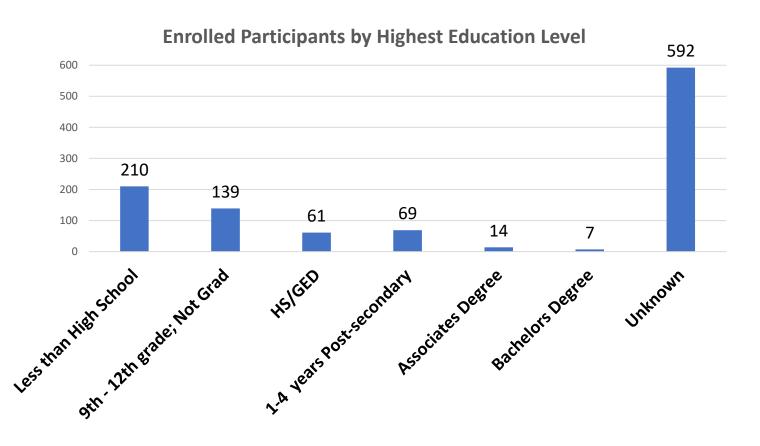
81% of WORKNOW members showed increased household income within 6 months of enrollment



Who we serve: Gender and Education Level (Year One)

Enrolled Participants by Gender

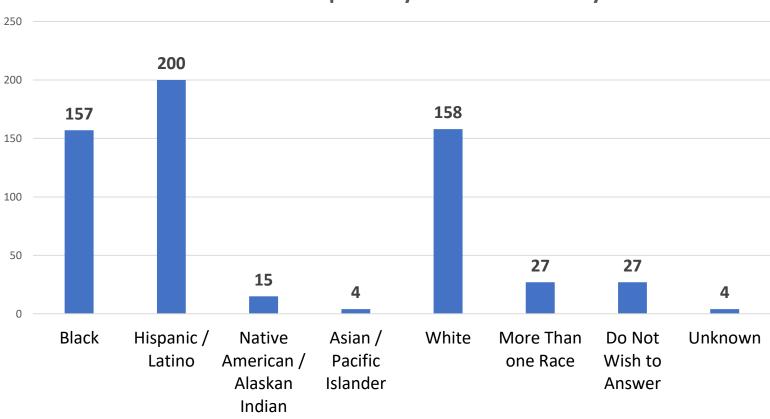






Who we serve: Race and Ethnicity (Year One)

Enrolled Participants by Race and Ethnicity

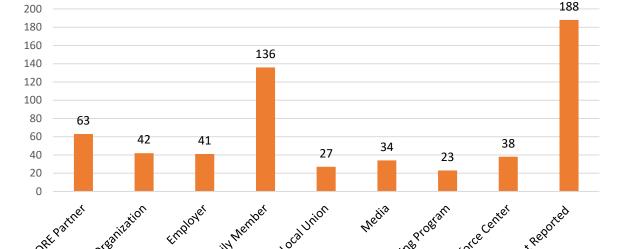




How do participants hear about us?



- Friend or Family member
- Weekly information sessions at NTC and Workforce Centers
- Program cards or website <u>www.work-now.org</u>



WORKNOW Information Source



WORKNOW Projects

ACTIVE PROJECTS

- CDOT Central I-70
- National Western Center





UPCOMING PROJECTS

- Select Elevate Denver Bond Programs
- Colorado Convention Center
- Denver International Airport









Patrick; 80010 resident

Action: Completed Estimating Certificate

Impact: Promoted at work 30 days later with \$4.00 wage increase (additional \$693 per month in family income)

"I tell everyone I meet about WORKNOW. I want to get everyone connected"



Richard; 80216 resident

Action: Accessed resume classes and tool purchase assistance

Impact: Hired with C70 contractor and enrolled as first-year electrical apprentice (shifted from \$0 income to \$15.91 per hour with full benefits)

"It is life changing, especially for someone coming out and trying to be stable again."



DeTonia, 80249 resident

Action: Accessed basic industry training and interview assistance

Impact: Hired as ofice manager for safety trainer and received raise within 2 months after saving company in bookeeping services

"The follow up check-ins from my Navigators showed WORKNOW is really invested in my family's success."



Budget Request: \$564K

CATEGORY	DOLLAR AMT
Training	\$158,562
Navigator Support	\$121,380
Supportive Services	\$135,420
Employer Resources and Services	\$66,600
Marketing and Communications	\$70,000
Fiscal Support	\$12,140

- WORKNOW anticipates serving a minimum of 200 individuals through Training and Supportive Services
- The addition of 2.4 (FTE) new Navigators will help WORKNOW enrollees secure needed resources and tools for success
- Employer resources and services include activities such as post-placement career coaching for incumbent workers through CORE partners
- Marketing and Communications investments will assist WORKNOW promote opportunity on City projects



THANK YOU!

Questions?