

Denver Public Works Reorganization Recommendation

Land Use, Transportation & Infrastructure Committee

June 4, 2019

Denver Public Works, through its employees, enhances the quality of life in Denver by efficiently delivering effective, high-quality, safe, and equitable public infrastructure and services.



Public Works Realignment/Reorganization Process

- Three-Step Approach
 - Realignment (February 2018)
 - Realign specific internal functions that do not impact day-to-day operations
 - Resolve current concerns
 - Executive priorities
 - Reorganization (August 2018)
 - Internal restructure that further aligns Transportation and Mobility resources
 - Refinement (August December 2018)
 - Analyze and adjust reorganized department



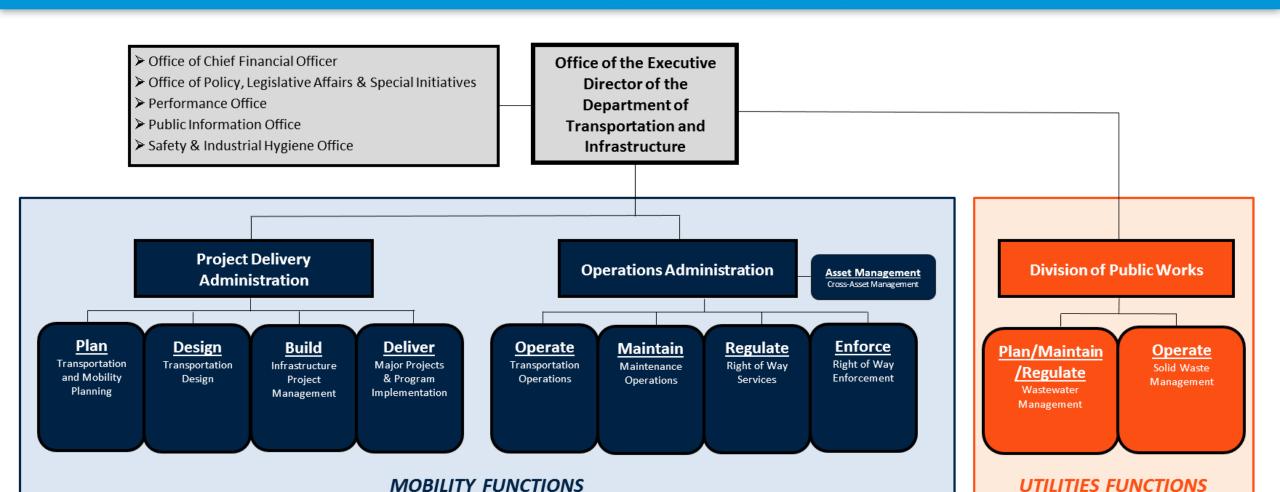
Preferred Recommendation

<u>Creation of "Department of Transportation and Infrastructure" with an internal division of Public Works</u>

Better defines the department's activities in the charter by creating a single overarching department focused on mobility/infrastructure, with a separate internal division focusing on wastewater/solid waste services



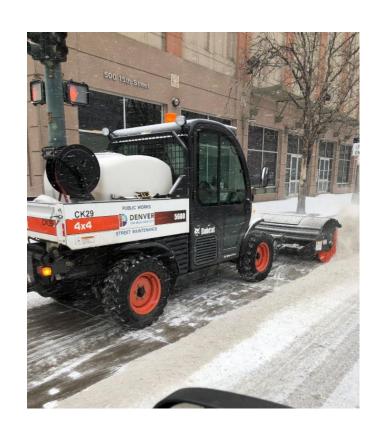
Proposed DOTI Organizational Chart





Department Creation Reasoning

- Communicates the city's commitment to expanding mobility options and improving existing transportation infrastructure
- Opportunity to update Public Works charter language to better reflect current and future duties and priorities (e.g. transit, safety)
- Elevates the need for efficient project delivery and avoids disruption of progress achieved through reorganization
- Avoids administrative duplications and corresponding cost of dividing department (estimated at \$7M/year)
- Facilitates coordination and synergy with divisions that impact transportation and infrastructure (e.g. Wastewater)





Existing Powers and Authorities

- Management, supervision and control of the designing, planning, construction, and reconstruction of all general public improvements (E.g roads, sewer/sanitary, bridges, public buildings)
- Supervision and management of local public improvement districts.
- Surveying functions
- Collection of sewage, trash, garbage, offal and other offensive substances
- Employment of professional and technical personnel







Substantive Charter Changes: New Language and Authorities

- § 2.3.1 Creates a Department of Transportation and Infrastructure.
- § 2.3.3 Powers and duties of Department of Transportation and Infrastructure.*
 - (D) Supervision and control of all **pedestrian facilities**, **bikeways and non-motorized trails in the right-of-way** (bike network)
 - (E) Ability to plan, build and operate **public transportation services**, either individually or jointly with the Regional Transportation District or any other public/private entity
 - (F) Responsibility for planning, building and operating of programs and public improvements related to enhancing **improving the safety of all users** of the right of way, including pedestrians, bicyclists, and motor vehicle operators







Reorganization of Duties within the Division of Public Works

§2.3.4 – Creates Division of Public Works within Department of Transportation and Infrastructure

- Duties and services that fall within the utilities administration (wastewater and solid waste management) are reorganized within Charter language under the Division of Public Works
- All existing duties and authorities of DPW are maintained with these Charter changes







- April 2nd Media Announcement
- June 4th LUTI Committee
- June 11th Mayor Council
- June 17th City Council 1st Reading
- June 24th City Council 2nd Reading (Referral to Ballot)
- November 5th Vote
- January 2020 Charter Change Takes Effect if Approved, DOTI Established



Ballot Summary: Example Language

REFERRED QUESTION _____

Shall the Charter of the City and County of Denver be amended to create the Department of Transportation and Infrastructure, to require the department to perform the powers and duties formerly performed by the Department of Public Works, and to assign to the department new powers and duties in regard to transportation services, transportation safety programs, and non-motorized transportation facilities?



Questions?