



DENVER
THE MILE HIGH CITY

Colorado Convention Center Expansion Project (CCC-XP)

Professional Program Management Services

City Council Committee Presentation
June 18, 2019

FOR CITY SERVICES VISIT | CALL
DenverGov.org | **311**

- Resolution Request Summary
- Project Status
- Professional Program Management Services
- Next Steps

Activities to Date

Project Development

Economic Impact

- 25 additional center users per year
- More than **\$85 million** in annual economic impact
- **\$47.2 million** annual direct spending
- Negative impact of doing nothing could result in millions of dollars of lost business



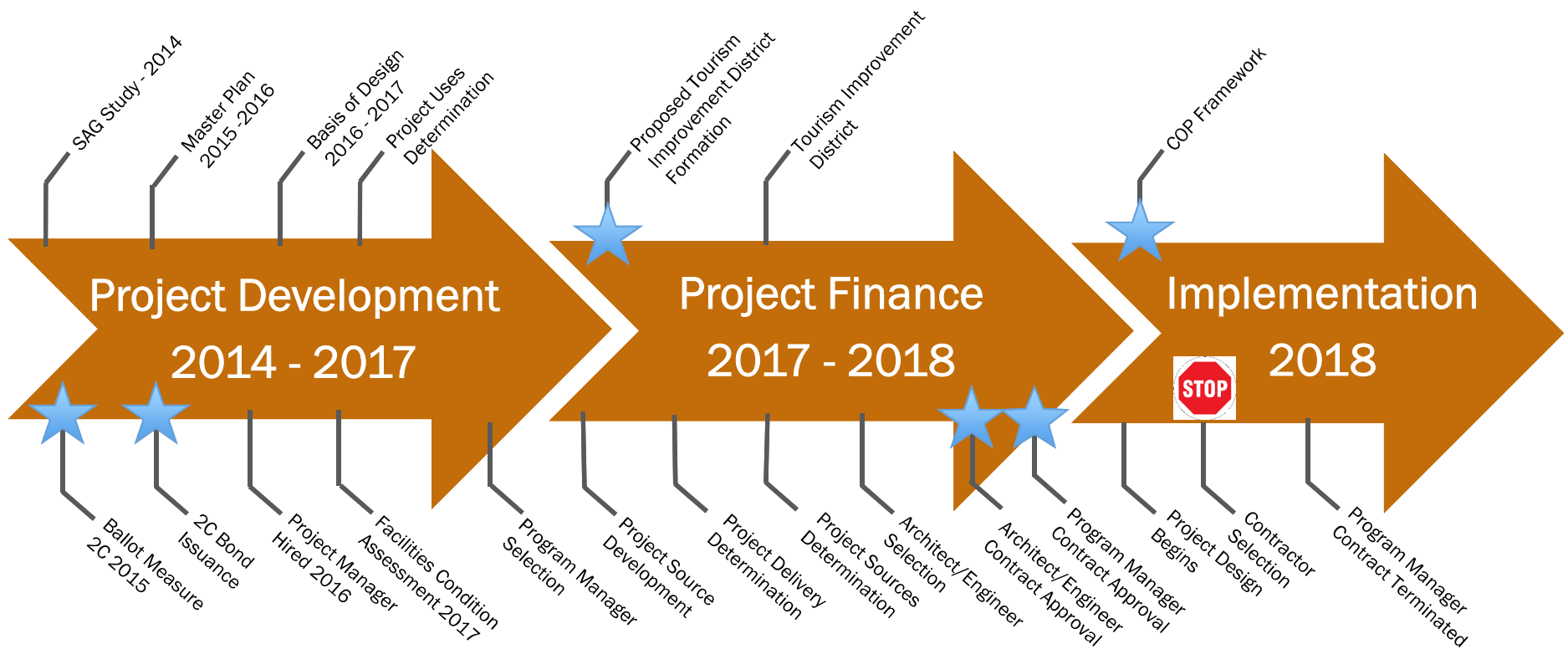
Resolution Request Summary

Seeking approval for:

- Resolution Request – On-Call Program Management Services for the implementation of the Colorado Convention Center Expansion Project
 - Selected firm – Rider Levett Bucknall

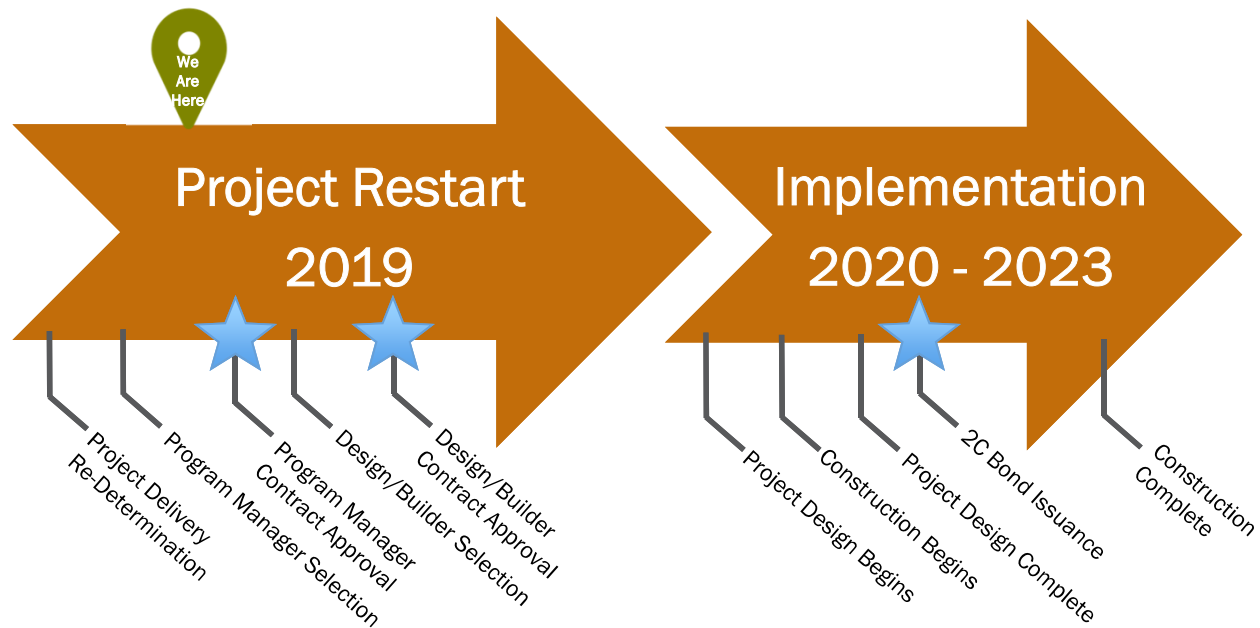
Activities to Date

Timeline



Activities to Date

Timeline





Activities to Date

Completed Activities

- 2014 - Market Feasibility Study
- 2015 - Master Planning
- 2016 - Programming & Basis of Design
- 2017 - Project Finance Alignment
- 2018 - Program Management Services*
 - Architecture/Engineering Services*



Professional Services

What is it?

Program Management Services

- The coordinated oversight of the project through increased cost efficiencies, accountability and transparency
- Increased and sustained capacity to delivery work
- Centralizes Convention Center Expansion activities increasing delivery speed
- Implements the goals, strategic objectives and overall delivery strategy developed by the Project Leadership Team
- Responsible for overall program outcome
- Industry Best Practice for municipalities executing a program of this size and complexity



Competitive Selection Process

- Organized Selection Committee
 - Diverse Committee representing Mayor's Office, Arts & Venues, Public Works
- Request for Qualifications
 - Seven highly qualified teams submitted
 - Four teams invited to interview
- Request for Proposals
- Interviews
- Finalist Recommendation





Professional Services

Contract

Scope of Services:

- Program Management, Controls & Communications
- Project Management
- Management Policies and Procedures
- Program Implementation and Support
- Document Management and Administrative Support
- Assist the City in Workforce and Small Business Development activities

Terms:

- 3-Year contract with optional 2-Year Renewal
- \$8M Capacity
- M/WBE Participation 20%



Rider Levett Bucknall

- Key Program Management Accomplishments:
 - Sacramento Convention Center Expansion
 - Phoenix Convention Center Expansion
 - Hawaii Convention Center
 - Indiana Convention Center Expansion
 - Hong Kong Convention & Exhibition Center
 - Gold Coast Convention & Exhibition Center

Anticipated timeframes:

- **3rd & 4th Quarter 2019**
 - Notice to Proceed to Program Management Team
 - Program Mobilization and Organization
 - Procure Design-Build Services
- **1st & 2nd Quarter 2020**
 - Continued Stakeholder Outreach
 - Notice to Proceed to Design-Build Team
 - Begin Design
 - Complete Risk Assessment Exercise



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Questions?



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