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BAC-5143

Board Name	Metro Wastewater Reclamation District	**Status**	In Process
Salutation	Ms.	**Type**	Appointment
First Name	Barbara	**Preferred Email**	pulstucker@aol.com
Last Name	Puls	**Other Email**	barbara.puls@denvergov.org
Contact Name	Barbara Puls	**Preferred Phone**	7209381412
Middle Name		**Other Phone**	7209131724
MMAC Trans. Mode Group			
Other boards or commissions served			

Work and Home Address

Work Address	201 West Colfax, Dept. 611	**Home Address**	3372 West 36th Avenue
Work City	Denver	**Home City**	Denver
Work State	CO	**Home State**	CO
Work Zip	80202	**Home Zip**	80211

Additional Information

Are you a registered voter?	Yes	**Gender**	Female
If so, what county?	Denver	**Other Gender**	
Denver City Council District No	1	**Race/Ethnicity**	Caucasian
Occupation/Employer	Financial Director	**Other Ethnicity**	
		Objection to appointment?	No
		Special Information	

Reference Details

Reference Name #1	Peter Baertlein	**Reference Email #1**	peter.baertlein@denvergov.org
Reference Phone #1	720-256-5004		
Reference Name #2	David Huntsinger	**Reference Email #2**	david.huntsinger@denvergov.org
Reference Phone #2	720-913-8822		
Reference Name #3	Dominic Viana	**Reference Email #3**	dominic.viana@denvergov.org
Reference Phone #3	720-865-2753		
Owner	Denver Integration	**Created By**	Denver Integration, 5/14/2019 4:17 PM
		Last Modified By	Denver Integration, 5/14/2019 4:17 PM

Barbara A. Puls
3372 West 36th Avenue
Denver, Colorado 80211
(720) 938-1412 (C)
(720) 913-1724 (W)
Barbara.puls@denvergov.org

Education
M.A. Economics, 1988, University of Colorado, Denver, CO
B.A. Economics and Government, Double Major, 1981, Simmons College, Boston, MA

Career Highlights
Financial Director, Finance and Administration, Department of Public Works, City and County of Denver, December 2005 to Present.
Duties:

- Direct the daily activities of over 50 finance staff.
- Direct the development, tracking and reporting of the department's operating and annual capital maintenance budgets.
- Oversee administration of citywide capital construction and Public Works operating contracts. Manage IT related user support for all department staff.
- Provide purchasing and accounts payable support to Public Works agencies.
- Manage Public Works p-cards and provide training.
- Direct operation of Parking Business Office in collection of fines, fees and permits related to parking in the City's right-of-way.
- Provide direction and oversight of the purchase, distribution, warehousing and inventory of repair parts for the City's fleet of vehicles and equipment.

Innovations and Accomplishments:

- Managed departmental budget within appropriation 11 of 12 years. Only supplemental appropriation requested was for snow removal and control during 2006-07 blizzards.
- Successfully obtained FEMA reimbursement for blizzard related expenses in 2007.
- Streamlined and modernized management of parking revenues and contracting procedures.
- Insured all F&A activities were compliance with City fiscal rules.
- Improved security and worker safety in the parking business office and that FLO facilities and storerooms.
- Implemented standard operating procedures and performance expectations for FLO staff.
- Initiated annual safety review of all FLO facilities.
- Developed tracking mechanism for approved expenditures for reimbursement from federal grant to support DNC.
- Assumed responsibility for Xcel franchise agreement and FLO staff and activities upon the request of the Executive Director.

Senior Financial Management Analyst, Department of Public Works, City and County of Denver, June 2005 to December 2005.

- Coordinate department's 2006 budget request including anticipated expenditures, projected revenues, equipment, staffing needs, and performance objectives.
- Perform liaison functions between the department managers, directors and the City's Budget and Management Office.

- Participate in budget presentations to elected officials.
- Conduct analysis of new initiatives including downtown overnight on-street parking, enterprise fund expenditures, revenues, cash and staffing.
- Make recommendations to department management regarding the use of resources and budget requests.
- Review financial status of internal service fund to determine sufficiency of cash reserves. Negotiate for additional resources with Budget office staff for expansion of recycling program.
- Work with various department staff, directors, and managers to identify resources for new programs, equipment, and staffing requirements.

Senior Financial Management Analyst, Budget and Management Office, City and County of Denver, January 1998 to June 2005.

- Promoted to senior level position in September 2000 responsible for monitoring financial operations of $190 million, 1,100 employee Department of Public Works, including 13 general fund budgets, 2 internal service funds, 3 special revenue funds and 6 enterprise funds.
- Responsible for enterprise fund budget of over $200 million for Denver International Airport.
- Duties included preparing annual budgets, approving expenditures, reviewing requests for staff, developing revenue projections, analyzing work programs to improve effectiveness and efficiency, evaluating performance measures and opportunity costs.
- Team leader for special projects including review of Citywide fleet usage, agency fleet billing rates, vehicle use policies and Fire fleet replacement policies.
- Represented Finance department on various task forces including Parking Meter Task Force, Illegal Dumping Task Force, and Industrial Areas Task Force.
- Developed and presented reduction recommendations to the Mayor and City Council ensuring a savings of over $2 million.
- Wrote briefing paper for the Mayor on the Earned Income Tax Credits.
- Previously was responsible for budget development, oversight and program delivery for Denver County Department of Human Services, Denver Public Library and several other smaller City/County agencies.

Public Affairs Coordinator, Alzheimer's Association Rocky Mountain Chapter, Denver, Colorado. July 1996 to December 1997.

- Responsible for Association's public policy.
- Represented Association to elected officials and state agency personnel.
- Staffed Public Policy committee.
- Activated a statewide network of volunteers to advance Association policy agenda. Developed specialized public policy newsletter.
- Wrote grant proposals generating a significant increase in grant funds.
- Conducted communications and correspondence with philanthropic agencies.
- Developed new funding sources.
- Responded to media requests.
- Edited Association newsletter.

Program Principal/Program Manager, National Conference of State Legislatures, Denver, Colorado. September 1985 to February 1996.

- Over a ten-year period, progressed from a graduate student intern to a program

manager through three promotions.

- Advanced from performing assigned tasks to self-managed projects to direction of a $1 million project and supervision of professional and support staff.
- Managed "Investing in People" project.
- Supervised and evaluated project professional staff and subcontractor.
- Managed multiple project budgets and department general fund monies.
- Advised other professional staff regarding internal policy and career development. Successfully wrote proposals to federal agencies and private foundations for new projects and conducted all communications and correspondence with program officers.
- Proposed and conducted research and public policy analysis.
- Wrote public policy papers.
- Organized seminars and conferences.
- Represented NCSL in assigned policy areas.
- Directed "Community Development" project.
- Supervised project's professional staff.
- Managed project's $290,000 budget from a variety of grant funding sources.
- Managed "Self-Employment" project.
- Established information clearinghouse.
- Published in-depth analysis of self-employment and micro-enterprises.
- Met information needs of state legislators and staff through presentations, written materials, and publications.
- Supervised interns.
- Collaborated in preparation of annual economic development survey of the states. Located and disseminated requested research materials for state legislators and legislative staff.
- Wrote articles for publication pertaining to state activities in high-tech development, deregulation of banking, welfare reform, state economic development legislation and capital budgeting and finance methodologies.

Economist, THK Associates, Inc., Englewood, Colorado. July 1981 to September 1984.

- Conducted market feasibility studies and fiscal impact studies involving residential, retail, office and industrial development.
- Position required knowledge of economics, statistics, quantitative methods, marketing, and real estate.
- Worked with private developers and municipal officials.

Appointments

Appointed by Mayor Hickenlooper and re-appointed by Mayor Hancock to the Board of Directors of the Metro Wastewater Reclamation District. Appointed by Metro Board Chairman to Chair of Finance Committee and member of Executive Committee.

Publications

The Alzheimer's Advocate, Vol. 1 No.1, Vol. 2, No.1, and Vol. 2 No.2.

"Capitols and Communities Work for Local Housing, Economic Needs - Economic Development," *Pro Forma*, Los Angeles County Community Development Commission, Fourth Quarter 1993.

---, Dayna Ashley, and Scott Chazdon, *Breaking New Ground: Community Based Development Organizations*, National Conference of State Legislatures, 1991.

Building Communities that Work: Community Economic Development, National Conference of State Legislatures, 1991.

From Unemployed to Self-Employed: A Program Analysis, National Conference of State Legislatures, 1988.

--- and Barbara Yondorf, *Capital Budgeting and Finance: The Legislative Role*, National Conference of State Legislatures, 1987.

--- and Dan Pilcher, "Surveying State Economic Development Activities," *The Fiscal Letter*, National Conference of State Legislatures, March/April 1987.

--- and Rich Jones, "Interstate Banking: A Summary of State Laws," National Conference of State Legislatures, March 1987.

"States Link Job Search, Training, Community Service Requirements to Welfare Benefits," *The Fiscal Letter*, National Conference of State Legislatures, November/December 1986.

"State Legislative Action to Promote High-Tech Development," *Labor Notes*, National Governor's Association, December 11, 1985.

Computer Literacy
Competencies with Microsoft Windows Suite, Workday, PeopleSoft, Questica, Kronos, and Internet.