SECOND AMENDATORY AGREEMENT TEMPORARY ASSISTANCE FOR NEEDY FAMILIES ("TANF")

THIS SECOND AMENDATORY AGREEMENT is made between the CITY AND

COUNTY OF DENVER, a municipal corporation of the State of Colorado (hereinafter referred to

as the "City"), for and on behalf of the DENVER DEPARTMENT OF HUMAN SERVICES,

("County" or "DHS") and COLORADO WOMEN'S EMPLOYMENT AND EDUCATION,

**INCORPORATED**, a nonprofit corporation, with an address of 1175 Osage Street, Suite 300,

Denver, CO 80204 (the "Contractor"), individually a "Party" and collectively the "Parties."

The City and Contractor entered into an Agreement dated July 19, 2017 and amended this

agreement on July 19, 2018, to provide TANF support services (the "Agreement"). The Parties now

wish to extend the term of the Agreement for an additional one-year term and make certain other

modifications to the Agreement as set forth below.

The Parties agree as follows:

1. Effective July 1, 2019, all references to Exhibits "A and A-1" in the existing

Agreement shall be amended to read Exhibits "A, A-1, and A-2," as applicable. Exhibit A-2 is

attached and will control from and after July 1, 2019.

2. Section 3 of the Agreement, entitled "TERM," is amended by deleting and replacing

it with the following:

"3. TERM: The term of the Agreement is from June 15, 2017, to June 30, 2020

(the "Term"). Subject to the Executive Director's prior written authorization, the Contractor

shall complete any work in progress as of the then current expiration date and the Term will

extend until the work is completed or earlier terminated."

3. Section 4.d (1) of the Agreement, entitled "COMPENSATION AND PAYMENT,"

is amended by deleted and replacing it with the following:

"(1) Notwithstanding any other provision of the Agreement, the City's maximum payment

obligation will not exceed the amount of Two Million Seven Hundred Fifty Thousand Dollars and

Zero Cents (\$2,750,000) (the "Maximum Contract Amount"). The City is not obligated to execute an

Agreement or any amendments for any further services, including any services performed by

TANF Am.

Colorado Women's Employment and Education, Incorporated

Contractor beyond that specifically described in Exhibit A. Any services performed beyond those in Exhibit A are performed at Contractor's risk and without authorization under the Agreement."

- **4.** Except as amended here, the Agreement is affirmed and ratified in each and every particular.
- 5. This Second Amendatory Agreement is not effective or binding on the City until it has been fully executed by all required signatories of the City and County of Denver, and if required by Charter, approved by the City Council.

End.
Signature pages and Exhibits follow this page.

Exhibit List Exhibit A-2

<b>Contract Control Number:</b>	
IN WITNESS WHEREOF, the parties h Denver, Colorado as of	ave set their hands and affixed their seals at
SEAL	CITY AND COUNTY OF DENVER
ATTEST:	By
APPROVED AS TO FORM:	REGISTERED AND COUNTERSIGNED
By	By
	By



<b>Contract Control Number:</b>	SOCSV-201734819-02	
Contractor Name:	COLORADO WOMEN'S EMPLOYMENT AND EDUCATION, INCORPORATED	
	By: BHALICED	
	Name: Kathleen Hamilton (please print)	
	Title: President /CEO (please print)	
	ATTEST: [if required]	
	By:	
	Name:(please print)	
	Title:	



(please print)



# Colorado Women's Employment and Education, Incorporated SOCSV 2017-34819-02

#### I. Purpose of Agreement

The purpose of the contract is to establish an agreement and Scope of Work between Denver Human Services (DHS) and the Colorado Women's Employment and Education, Incorporated dba Center for Work Education and Employment (CWEE), to provide intensive case management support to assist TANF participants that may be harder to serve or harder to place in employment, such as those presenting with a disability, substance abuse, mental health, domestic violence, and/or other significant barriers.

Further, Colorado Women's Employment and Education, Incorporated dba Center for Work Education and Employment (CWEE) is identified as a subrecipient for the purposes of this agreement and is therefore subject to all terms, conditions and regulatory requirement required of federal funding subrecipients per 2 CFR Part 200, as well as specific rules and regulations for Colorado Works/Temporary Assistance to Needy Families (TANF) program.

#### II. Background

DHS is allocated funds on an annual basis from the Colorado Department of Human Services (CDHS) for the operation of the Temporary Assistance for Needy Families (TANF)-Colorado Works Program. The TANF county block grant funds are utilized only to support the purposes of the Colorado Works program. Code of Colorado Regulations 9 CCR 2503-6 Income Maintenance (Volume 3.2). Households are determined at application to be either eligible or ineligible for TANF basic cash assistance. Adults who are considered work-eligible are provided with individualized services and supports to promote their family's economic well-being. All TANF eligibility for applicants is determined by DHS. DHS assesses initial work-eligibility to determine which work activities, services and supports available in the program are the best fit for the participant. DHS will also determine which agency/contractor might serve the participant best based on their scope of work.

DHS recognizes that even those adults who have been identified as "work-eligible" may need to pursue strategies other than employment to attain economic well-being. Similarly, some families may be experiencing a crisis that needs to be addressed before employment can be pursued. Examples may include families who are living in a shelter, newly involved with child welfare, or those experiencing other immediate safety issues. DHS may determine which individuals in these circumstances are not ready to focus on employment. This is determined through an assessment and addressed through the Individualized Plan or Roadmap, pursuant to Colorado Works regulations at 9-CCR-2503-6.

TANF participants will require in-depth and ongoing assessment of barriers and job readiness levels. From the assessments, Individualized Plans will be developed with the participant that offer intensive supports and services. This may include more extensive



# Colorado Women's Employment and Education, Incorporated SOCSV 2017-34819-02

monitoring and possibly additional work supports. The intent is to engage and provide opportunities for participants to obtain and maintain employment that support career growth.

#### III. Services

- **A.** To support and engage TANF eligible participants to develop strategies that address individual and family needs, DHS will work jointly with CWEE to provide the following:
  - 1. In depth assessment, family counseling, and work support programs associated with the implementation and operation of the TANF Program for the TANF populations assessed at Job Readiness Level II Job Ready Transition and Level III Employability Stabilization.
    - **a.** Job Readiness Level II Job Ready Transition, is the TANF population that require basic skills and/or marketable skill set.
    - **b.** Job Readiness Level III Employability Stabilization, focuses on the TANF Population that may not initially be able to meet full participation due to long-term, but time-limited barriers.
- **B.** CWEE will be assigned as the case manager of record. As the case manager of record CWEE Case Managers will provide ongoing case management supports including ongoing assessment, development of Individualized Plans (IP) with participant, and engagement into workforce development activities that lead to employment.
- C. CWEE's integrated programs provide solutions to reduce generational poverty in the Metro Denver community, developing an educated and skilled workforce and families that rely less on government assistance. Participants will complete CWEE's integrated education and employment program that includes case management, life skills classes, computer literacy courses leading to industry recognized credentials, GED/HSE obtainment, mental/emotional support services, employment services, and lifetime access to coaching to help individuals sustain employment long-term.
- **D.** DHS TANF participants assigned to CWEE for case management services will attend CWEE's orientation and an initial one-on-one meeting with their case manager to develop individualized goals for their participation in the program. Participants will then begin the three (3) phases of CWEE's core program: Empowerment and Soft Skills, Computer Training and Digital Literacy, and Career Readiness and Preparation.
- **E.** After completing training and securing employment, CWEE will continue to work with both participants and employers to support participant employment retention. CWEE staff follow up with participants on a regular basis, providing support,



### Colorado Women's Employment and Education, Incorporated SOCSV 2017-34819-02

services, and additional training when necessary. Every aspect of the CWEE program is designed to address its participants' specific needs and prepare motivated individuals for long-term employment.

- **F.** For the TANF applicant or participant objecting to the religious character of any TANF service provider, that applicant or participant shall be entitled to receive services from an alternative provider to which the individual has no religious objection.
- G. This contract allows for any TANF contractor to provide an alternative means for benefits, assistance, or services if an individual object to being served by the religious provider chosen as a contractor by the county. Contract agencies can directly refer TANF clients to an alternative provider with reasonable accessibility to services and the capacity to provide comparable services to the individual. Such services shall have a value that is not less than the value of the services that the individual would have received from the program participant to which the individual had such objection, as defined by the State or county. Alternately, the contractor shall refer the TANF applicant or recipient back to the county department for appropriate rereferral.

#### H. Contractor Responsibilities

- 1. Hire and manage qualified and trained staff to provide quality TANF case management to populations that present with barriers and other needs that are typically beyond the scope of staff at DHS.
- 2. Provide intensive case management services and supports to TANF participants who need additional and more intensive specialized assistance to prepare them to find and keep employment.
- **3.** Provide budget oversight of TANF funding to ensure incurred costs follow State and Federal statutes and regulations.
- **4.** Provide administration of TANF program and ensure State and Federal statutes and regulations are implemented and followed.
- **5.** Work closely with DHS on collaboration efforts related to TANF goals, outcomes, policies, and procedures.
  - **a.** Provide regular reporting (financial, Work Participation Rate (WPR) and other State requested reporting)
  - **b.** Participate in training and policy development activities.
  - **c.** Participate in Denver's Welfare Reform Board meetings as needed.
- 6. CWEE will utilize the designated data systems, including but not limited to, the Colorado Benefits Management System (CBMS) for TANF customers. CBMS shall be used to track all TANF participant information. CBMS must be used in accordance with the DHS and CDHS written policies and procedures. Each staff person will be given the minimum access required to perform their specific role under the Contract. CWEE agrees to abide by and require all staff users to abide by the City and County of Denver data confidentiality and security agreements.



### Colorado Women's Employment and Education, Incorporated SOCSV 2017-34819-02

- **a.** DHS and the State will coordinate CBMS security access setup and controls. All requests should be routed through the DHS CBMS Help Desk to ensure that State and internal processes are followed.
- 7. Protect DHS client data, by complying with the Health Insurance Portability and Accountability Act (HIPAA).
- **8.** Protect data by complying with all provisions of 42 C.F.R. Part 2, relating to substance abuse treatment and records.
- I. Audits. CWEE and DHS will work collaboratively to collect and retain all Colorado Works/TANF program information necessary to ensure compliance with the requirements of any applicable state or federal law and program regulations. This includes all case management records (paper and automated), which includes, but is not limited to, all assessments, Individual Plans (IPs), workforce development activities, participation tracking sheets, contracted services, and workforce counseling administered by CWEE. CWEE and DHS will cooperate with each other in responding to inquiries that either agency may receive from state or federal authorities regarding any programs that CWEE is responsible for administering pursuant to this agreement. DHS will notify CWEE in advance of every TANF related audit and CWEE will have a representative present at such audit. CWEE will participate in all audit coordination as appropriate, including meeting all DHS timeline requirements.

#### J. Secondary Stage Supervisory Case File Reviews

In accordance with the regulations at 45 CFR 261.63 – Colorado's Work Verification Plan requirements, CWEE will be required to review a random sample of cases each month with an approved review tool. The number of cases vary and are based upon Denver's share of a five percent (5%) statewide sample of work-eligible individuals. The Secondary Stage Supervisory Review will be conducted by the case management supervisor. All case reviews will be completed via County technology (WMS) and adhere to all applicable timeframes for completion. At minimum, the following shall be subject to verifications though this process:

- 1. Proper work activity utilization based on federal regulatory definitions and per Colorado's approved Work Verification Plan
- 2. Monthly timesheet or other allowable work hour documentation included in the case record
- **3.** Where applicable, progress is documented for each month of participation for work eligible individuals in education requiring such progress
- **4.** Excused absences and holidays are being applied consistently per state and county policy
- **5.** The Fair Labor Standards Act is properly applied to community service and community work experience
- **6.** Proper supervision of work activities is occurring as per Colorado's Work Verification Plan



### Colorado Women's Employment and Education, Incorporated SOCSV 2017-34819-02

- 7. Proper coding for the case in the automated system, including relationships, disability, and others related to work eligibility
- **8.** Proper documentation and attendance verification for job search/job readiness work activities

### K. Management Site Visits and other Audits

Denver County and/or the State of Colorado may conduct regular on-site reviews of Colorado Works contracts and related services. These on-site reviews are meant to provide service providers with direct feedback on the implementation of their program and include a summary of the findings from the ongoing case file reviews. Denver County and/or state staff will analyze and review contractor policies, plans, procedures, contracts/sub-contracts, and other relevant documents and administrative data that describe and inform program implementation, strengths and opportunities for improvement. The focus of the site visit is primarily one of information sharing, technical assistance, and training with county and/or state staff representing various areas of program operations (finance, budget, policy, program, training and technical assistance).

For other formal Federal, State, and county audits, CWEE will provide accurate and complete case files within the DHS timeline requirements. CWEE will be responsible for repayment to DHS of any disallowed costs resulting from a final audit action imposed by CDHS or other regulatory authority pertinent to the work at CWEE. CWEE will be responsible for following up on auditor findings, providing for refunds and implementing approved final corrective action plans, if any. DHS will monitor CWEE's response to audit related matters to ensure ongoing compliance. DHS and CWEE will work with State and Federal auditors as requested. CWEE will provide a designee as a point of contact for monthly quality meetings and for audits.

L. Records. CWEE will comply with written State and DHS policies and processes provided to CWEE by DHS related to case file maintenance, case retention and storage. At a minimum, CWEE will maintain all client documentation in client case files according to stated case order policy provided by DHS. No client case information will be maintained outside of the client's hard back and/or automated case files. Client documentation will be sent to the scanning department for electronic filing no more than five (5) days after the document was created. CWEE will have complete access to and control over active client case files within its work area required to perform case management functions. DHS will provide CWEE with a copy of all currently existing written case file storage policies within thirty (30) days after the execution of this contract. Upon termination of this contract, all relevant case files will be provided to DHS in a DHS approved format.

#### IV. Process and Outcome Measures

A. Process Measures



### Colorado Women's Employment and Education, Incorporated SOCSV 2017-34819-02

- 1. CWEE agrees to meet all state metrics as required for the Colorado Works/TANF program. CWEE will be responsible for their proportionate share cases assigned to their organizations. CWEE will be responsible for demonstrating their performance and compliance in the following areas: Work Participation Rate, Entered Employment Rate, Quality Accuracy Rate, and Case Management Entry.
- 2. CWEE will report the number of Denver TANF clients enrolled in Program Year 2018 to date.
- **3.** CWEE will provide progress on Federal Work Participation Rate (FWPR) actual monthly rate and yearly average.
- **4.** CWEE will report number of Denver TANF clients obtaining employment thirty (30) or more hours per week.
- 5. CWEE will track and report the average starting wage for employment.
- **6.** CWEE will track and report number of Denver TANF clients retaining employment at thirty (30) days.
- 7. CWEE will track and report number of Denver TANF clients retaining employment at ninety (90) days.

All reports will be submitted to both the Family and Adult Assistance Division (FAAD) Director and the Colorado Works/TANF Program Administrator.

#### **B.** Outcome Measures

- 1. CWEE will continuously serve and support one hundred and ninety (190) participants each month. This caseload shall be made up of existing TANF CWEE referrals as well as new TANF CWEE referrals for services sent over monthly.
- 2. Fifty percent (50%) of participants who select the employment pathway will gain employment within six (6) months of referral to CWEE for employment services.
- 3. Ninety percent (90%) of participants that gain employment will retain the employment for at least thirty (30) days.
- **4.** Seventy-five percent (75%) of participants that gain employment will retain the employment for at least ninety (90) days.
- **5.** CWEE will demonstrating their performance and compliance in the following:
  - **a.** Work Participation Rate: CWEE will maintain a monthly WPR rate of forty percent (40%). This will represent the portion of their cases in a countable activity with verified hours of participation.
    - i. This metric will be verified using the All Families case report provided by CDHS each month.
  - **b.** Entered Employment Rate: CWEE will maintain a monthly employment rate of ten percent (10%) of all cases in a verified employment activity as documented in CBMS and the case file.
    - **i.** This metric will be verified by the Case Activities report provided by CDHS each month.



### Colorado Women's Employment and Education, Incorporated SOCSV 2017-34819-02

- c. Quality Accuracy Rate: Based upon five percent (5%) State randomized sample as determined by CDHS; CWEE will maintain an average monthly quality score of ninety (90%) or above.
  - i. This metric will be verified by the Quality report in WMS monthly.
  - **ii.** This metric is applicable once an initial quarterly review of performance has been conducted.
- **d.** Case Data Entry: All cases assigned to CWEE as the case manager of record will have corresponding data entry on all cases in all activities by the 5<sup>th</sup> of each month. Should the 5<sup>th</sup> of the month fall on a weekend, the due date will roll forward to the next business day but not to exceed close of business on the 8<sup>th</sup> of the month.
  - i. Activities excluded from data entry include the following:
    - 1. Assessment (AS)
    - 2. Case Management (CM)
    - **3.** Conciliation (CN)
    - **4.** Cure (CU)
    - 5. Sanction Requested (SA)
    - **6.** Service Sanction (SS)
  - **ii.** The metric will be verified by the Case Activities report or the All Families case report provided by CDHS monthly.

#### V. Performance Management and Reporting

#### A. Performance Management

Monitoring will be performed as necessary by the program area and other designated DHS staff throughout the term of the agreement. As a subrecipient, monitoring is required per 2 CFR Part 200 Subpart D 200.331 and DHS policy 1809-506. Subrecipient monitoring includes but is not limited to the following:

- 1. **Program or Managerial Monitoring:** The quality of the services being provided and the effectiveness of those services addressing the needs of the program's daily operations.
- 2. Contract Monitoring: Review and analysis of current program information to determine the extent to which contractors are achieving established contractual goals. Financial Services, in conjunction with the DHS program area and other designated DHS staff, will provide performance monitoring and reporting reviews. DHS staff will manage any performance issues and will develop interventions to resolve concerns.
- **3.** Compliance Monitoring: Will ensure that the terms of the contract document are met, as well as Federal, State and City legal requirements, standards and policies to include sub recipient requirements.



**4. Financial Monitoring:** Will ensure that contracts are allocated and expended in accordance with the terms of the agreement. Contractor is required to provide all invoicing documents for the satisfaction of Financial Services. Financial Services will review the quality of the submitted invoice monthly. Financial Services will manage invoicing issues through site visits and review of invoicing procedures.

#### **B.** Reporting

The following reports shall be developed and delivered to the DHS as stated in this section.

Report # and Name	Description	Frequency	Reports to be sent to:	
1. Monthly Reports	Total number of clients served and activity report that details the activity and monthly hours spent in each activity. Reports will include the following TANF participant information: number that gain employment, number of that retain employment for thirty (30) days, number that retain employment for ninety (90) days.	Due Monthly, on or before the 15 <sup>th</sup> of each month.	FAAD Division Director and Colorado Works/TANF Program Administrator	
	CBMS data entered and reporting on monthly services goals.  The monthly contractor's spreadsheet will be completed to report out on program services and outcomes.			
2. Contract Summary Report	Report shall demonstrate all functions performed, and how services provided met the overall goals of this agreement. Other data will include total budget per line item, amount spent, and an explanation as to unspent funds, etc.	Contract End, within forty-five (45) days after Term End.	Colorado Works/TANF Program Administrator	



# Colorado Women's Employment and Education, Incorporated SOCSV 2017-34819-02

#### VI. DHS Funding Information:

Per Uniform Guidance CFR 200.331 we are clearly identifying to the subrecipient the following information:

- A. Program Name: Colorado Works/Temporary Assistance to Needy Families (TANF)
- **B.** Subrecipient DUNS#: 16-720-5780
- C. Name of Federal Awarding Agency: United States Department of Health and Human Services, Administration for Children and Families
- **D.** Period of Performance: July 1, 2019 to June 30, 2020
- **E.** Additional sub awards by subrecipients: Yes X NO
- F. Names of subcontractors or sub awardees: N/A
- **D.** CFDA #: 93.558

#### VII. Budget

Invoices and reports shall be completed and submitted on or before the 15<sup>th</sup> of each month following the month services were rendered 100% of the time. Contractor shall use DHS' preferred invoice template, if requested. Invoicing supporting documents must meet DHS requirements.

Invoices shall be submitted to: **DHS\_Contractor\_Invoices@denvergov.org** or by US Mail to:

Attn: Financial Services Denver Human Services 1200 Federal Boulevard Denver, Colorado 80204

Budget

	Colorado Women's Employment and Education, Incorporated dba Center for Work Education and			
Contractor Name:	Employme	ent (CWEE)		
Contract Term:	July 1, 2019 – June 30, 2020			
Contract				
Number:	SOCSV-201734819-02			
	Budgeted			
<b>Budget Categories</b>	Amount Narrative			
Salaries				
Director of Family	\$38,800	Salaries and wages will be reimbursed at cost.		
Support		Denver Human Services (DHS) will not pay for		
1.1		bonuses, severances, or payouts of leave when an		
		Donuses, severances, or payouts of leave when an		
		employee separates from their job. Will provide		



		services in case management to meet program goals and outcomes.
Case Managers	\$157,127	Salaries and wages will be reimbursed at cost.  Denver Human Services (DHS) will not pay for bonuses, severances, or payouts of leave when an employee separates from their job. Multiple Case Managers will provide strengths-based case management services, goal setting and tracking, resources and referrals, and conduct the transition and follow-up components of the participants' program plans.
Clinician	\$22,200	Salaries and wages will be reimbursed at cost.  Denver Human Services (DHS) will not pay for bonuses, severances, or payouts of leave when an employee separates from their job.
Manager of Employment Services	\$13,900	Salaries and wages will be reimbursed at cost.  Denver Human Services (DHS) will not pay for bonuses, severances, or payouts of leave when an employee separates from their job. Will provide program management, supervision and direct services for employment services to meet program goals and outcomes.
Career Development Specialists	\$45,800	Salaries and wages will be reimbursed at cost. Denver Human Services (DHS) will not pay for bonuses, severances, or payouts of leave when an employee separates from their job. May be multiple Career Development Specialists that will provide job placement services for participants and assist with job development. Develop, modify, and deliver job search instructional materials, training modules, and career resource information.
Employment Services Retention Assistant	\$8,500	Salaries and wages will be reimbursed at cost. Denver Human Services (DHS) will not pay for bonuses, severances, or payouts of leave when an employee separates from their job. Will Assist Employer Engagement Manager and Specialists regarding job placement and retention services for participants and job development.



Case Aide	\$40,000	Salaries and wages will be reimbursed at cost. Denver Human Services (DHS) will not pay for bonuses, severances, or payouts of leave when an employee separates from their job.	
Program Assistants	\$26,400	Salaries and wages will be reimbursed at cost. Denver Human Services (DHS) will not pay for bonuses, severances, or payouts of leave when an employee separates from their job. Program Assistants provide direct support to each department (Family Support, Employer Engagement and Training and Education) and work with participants to meet program goals.	
Director of Training and Education	\$23,600	Salaries and wages will be reimbursed at cost. Denver Human Services (DHS) will not pay for bonuses, severances, or payouts of leave when an employee separates from their job. Will provide program management, supervision and direct services including instruction and training to meet program goals and outcomes.	
Instructors/Coaches	\$73,100	Salaries and wages will be reimbursed at cost. Denver Human Services (DHS) will not pay for bonuses, severances, or payouts of leave when an employee separates from their job. May be multiple Instructors/Coaches that will develop and deliver job readiness and computer training curricula to participants with lesson plans targeted to adult learners. Develop classroom modules and materials based on best practices within training field, current labor market trends, participant evaluations of program, and other sources.	
President/CEO	\$37,300	Salaries and wages will be reimbursed at cost. Denver Human Services (DHS) will not pay for bonuses, severances, or payouts of leave when an employee separates from their job. Will provide overall management, program planning and leadership of the organization. Work directly with participants on presentations, community meetings, and leadership development.	



CIO	\$10,400	Salaries and wages will be reimbursed at cost. Denver Human Services (DHS) will not pay for bonuses, severances, or payouts of leave when an employee separates from their job.	
Office Manager	\$16,500	Salaries and wages will be reimbursed at cost.  Denver Human Services (DHS) will not pay for bonuses, severances, or payouts of leave when an employee separates from their job. Will manage and implement all functions of CWEE's office and environment. Ensure a positive and safe participant experience on site.	
Director of Employer Engagement	\$18,800	Salaries and wages will be reimbursed at cost.  Denver Human Services (DHS) will not pay for bonuses, severances, or payouts of leave when an employee separates from their job. Will provide program management, supervision and direct services for employment services to meet program goals and outcomes.	
Client Navigator	\$12,300	Salaries and wages will be reimbursed at cost. Denver Human Services (DHS) will not pay for bonuses, severances, or payouts of leave when an employee separates from their job. Provides front office coordination including extensive daily interactions with participants and referrals.	
Fringe	\$98,100	Fringe benefits and payroll taxes (Fringe) will be reimbursed at cost. Fringe includes employer portion of the following items: payroll taxes (Social Security, Medicare, Federal unemployment, and state unemployment), cost of leave (PTO, vacation, sick, holidays), insurance (medical, dental, vision, disability, and workers comp) and pension or retirement plans.	
Total Direct	\$642,827		
Salary & Fringe DIRECT			
SERVICE			
CULLAGE	Φ0.000		
Client Services	\$8,900	This line item includes expenses like Wheels to Work, counseling services, financial coaching, hygiene and new baby packs, background checks for participants and other general support services. These expenses that directly support the DHS participant will be billed at 100%.	



Adult Basic Education Services  Computers	\$21,200	Includes the Learning Source adult basic education services at 34% (total CWEE estimated annual cost is \$62,400).  Includes 34% of computers replaced for participant use only in the computer lab and job search room.  Also includes computer needs for staff assigned to the DHS program. Expenses that can be attributable solely to DHS will be billed at 100%.  Other expenses that are attributable to CWEE's
		entire program will be billed based on the percent of DHS participants compared to total participants served by CWEE. Actual costs must be documented.
Facilities	\$79,500	This line item is reflective of the space used for direct interaction with clients and includes: the participant computer lab, classrooms, case management offices, restrooms, participant break rooms, client navigation area and program service rooms. The cost is calculated at 34% of the overall facility expense. The allocation is based on the percent of square footage used by the DHS program (4,918 square feet) versus total square footage (i.e., 14,464 square feet) owned. CWEE pays for a percentage of the ongoing maintenance of the building including utilities, mortgage payment, janitorial, gas, facility repair and upkeep for on-site training facility as a monthly office condominium assessment, which is calculated upon the square footage that is owned by CWEE. Total CWEE estimated annual cost is \$233,984. Excludes capital construction.
Communications and IT Support	\$15,300	This line item is at 34% and includes internet, IT support and technical assistance, and telephone. Communication and IT support are essential components of CWEE's program success. CWEE participants study digital literacy and earn credentials in areas including Microsoft Office, and access high school equivalency testing and training materials online. Participants also access various job search materials, leads and applications online, via phone and email. CWEE estimated annual cost is \$45,030.



# Colorado Women's Employment and Education, Incorporated SOCSV 2017-34819-02

<b>Total Direct</b>	\$129,900	
<b>Service Costs</b>		
SUM OF	\$772,727	
DIRECT		
SERVICE and		
DIRECT		
SALARY		
COSTS:		
<b>Indirect COST</b>		
Rate		
Indirect Cost Rate	\$77,273	Calculated at 10% of Total Direct Cost
****TOTAL	\$850,000	
<b>BUDGET WITH</b>		
INDIRECT		
COST RATE		

#### **Contract Summary of Amounts:**

Contract	Term	Previous	Additional	New Contract
Version		Amount	Amount	Total
Base	6/15/2017 to	N/A	N/A	\$950,000
	6/30/2018			
1st Amendment	7/1/2018 to	\$950,000	\$950,000	\$1,900,000
	6/30/2019			
2 <sup>nd</sup> Amendment	7/1/2019 to	\$1,900,000	\$850,000	\$2,750,000
	6/30/2020		Í	

### **B.** Other Information:

#### **CWEE Contact Information:**

Katy Hamilton 1175 Osage Street, Suite 300 Denver, CO 80204

**khamilton@cwee.org**Phone: (303) 892-8444 Extension 322

#### 1. GENERAL PROVISIONS AND RECITALS

**HIPAA/HITECH (Business Associate Terms)** 

1.01 The parties agree that the terms used, but not otherwise defined below, shall have the same meaning given to such terms under the Health Insurance Portability and Accountability Act of 1996, Public Law 104-191 ("HIPAA"), the Health Information Technology for Economic and Clinical Health Act, Public Law 111-

VI.



### Colorado Women's Employment and Education, Incorporated SOCSV 2017-34819-02

005 ("the HITECH Act"), and their implementing regulations at 45 CFR Parts 160 and 164 ("the HIPAA regulations") as they exist or may hereafter be amended.

- 1.02 The parties agree that a business associate relationship (as described in 45 CFR §160.103) under HIPAA, the HITECH Act, and the HIPAA regulations arises between the CONTRACTOR and the CITY to the extent that CONTRACTOR performs, or delegates to subcontractors to perform, functions or activities on behalf of CITY.
- 1.03 CITY wishes to disclose to CONTRACTOR certain information, some of which may constitute Protected Health Information ("PHI") as defined below, to be used or disclosed in the course of providing services and activities.
- 1.04 The parties intend to protect the privacy and provide for the security of PHI that may be created, received, maintained, transmitted, used, or disclosed pursuant to the Agreement in compliance with the applicable standards, implementation specifications, and requirements of HIPAA, the HITECH Act, and the HIPAA regulations as they exist or may hereafter be amended.
- 1.05 The parties understand and acknowledge that HIPAA, the HITECH Act, and the HIPAA regulations do not pre-empt any state statutes, rules, or regulations that impose more stringent requirements with respect to privacy of PHI.
- 1.06 The parties understand that the HIPAA Privacy and Security rules apply to the CONTRACTOR in the same manner as they apply to a covered entity. CONTRACTOR agrees to comply at all times with the terms of this Agreement and the applicable standards, implementation specifications, and requirements of the Privacy and the Security rules, as they exist or may hereafter be amended, with respect to PHI.

#### 2. DEFINITIONS.

- 2.01 "Administrative Safeguards" are administrative actions, and policies and procedures, to manage the selection, development, implementation, and maintenance of security measures to protect electronic PHI and to manage the conduct of CONTRACTOR's workforce in relation to the protection of that information.
- 2.02 "<u>Agreement</u>" means the attached Agreement and its exhibits to which these additional terms are incorporated by reference.
- 2.03 "Breach" means the acquisition, access, use, or disclosure of PHI in a manner not permitted under the HIPAA Privacy Rule which compromises the security or privacy of the PHI.
  - 2.03.1 Breach excludes:



- 1. any unintentional acquisition, access, or use of PHI by a workforce member or person acting under the authority of CONTRACTOR or CITY, if such acquisition, access, or use was made in good faith and within the scope of authority and does not result in further use or disclosure in a manner not permitted under the Privacy Rule.
- 2. any inadvertent disclosure by a person who is authorized to access PHI to another person authorized to access PHI, or organized health care arrangement in which CITY participates, and the information received as a result of such disclosure is not further used or disclosed in a manner disallowed under the HIPAA Privacy Rule.
- 3. a disclosure of PHI where CONTRACTOR or CITY has a good faith belief that an unauthorized person to whom the disclosure was made would not reasonably have been able to retain such information.
- 2.03.2 Except as provided in paragraph (a) of this definition, an acquisition, access, use, or disclosure of PHI in a manner not permitted under the HIPAA Privacy Rule is presumed to be a breach unless CONTRACTOR demonstrates that there is a low probability that the PHI has been compromised based on a risk assessment of at least the following factors:
  - a. The nature and extent of the PHI involved, including the types of identifiers and the likelihood of re-identification;
  - b. The unauthorized person who used the PHI or to whom the disclosure was made;
  - c. Whether the PHI was actually acquired or viewed; and
  - d. The extent to which the risk to the PHI has been mitigated.
- 2.04 "CONTRACTOR" shall have the same meaning as in the attached Agreement, to which these Business Associate terms are incorporated by reference.
- 2.05 "CITY" shall have the same meaning as in the attached Agreement, to which these Business Associate terms are incorporated by reference.
- 2.06 "<u>Data Aggregation</u>" shall have the meaning given to such term under the HIPAA Privacy Rule in 45 CFR §164.501.
- 2.07 "Designated Record Set" shall have the meaning given to such term under the HIPAA Privacy Rule in 45 CFR §164.501.



- 2.08 "<u>Disclosure</u>" shall have the meaning given to such term under the HIPAA regulations in 45 CFR §160.103.
- 2.09 "Health Care Operations" shall have the meaning given to such term under the HIPAA Privacy Rule in 45 CFR §164.501.
- 2.10 "Immediately" where used here shall mean within 24 hours of discovery.
- 2.11 "Individual" shall have the meaning given to such term under the HIPAA Privacy Rule in 45 CFR §160.103 and shall include a person who qualifies as a personal representative in accordance with 45 CFR §164.502(g).
- 2.12 "Parties" shall mean "CONTRACTOR" and "CITY", collectively.
- 2.13 "Physical Safeguards" are physical measures, policies, and procedures to protect CONTRACTOR's electronic information systems and related buildings and equipment, from natural and environmental hazards, and unauthorized intrusion.
- 2.14 "The HIPAA Privacy Rule" shall mean the Standards for Privacy of Individually Identifiable Health Information at 45 CFR Part 160 and Part 164, Subparts A and E.
- 2.15 "Protected Health Information" or "PHI" shall have the meaning given to such term under the HIPAA regulations at 45 CFR §160.103.
- 2.16 "Required by Law" shall have the meaning given to such term under the HIPAA Privacy Rule at 45 CFR §164.103.
- 2.17 "Secretary" shall mean the Secretary of the Department of Health and Human Services or his or her designee.
- 2.18 "Security Incident" means attempted or successful unauthorized access, use, disclosure, modification, or destruction of information or interference with system operations in an information system. "Security incident" does not include trivial incidents that occur on a daily basis, such as scans, "pings", or unsuccessful attempts to penetrate computer networks or servers maintained by CONTRACTOR.
- 2.19 "The HIPAA Security Rule" shall mean the Security Standards for the Protection of electronic PHI at 45 CFR Part 160, Part 162, and Part 164, Subparts A and C.
- 2.20 "Subcontractor" shall have the meaning given to such term under the HIPAA regulations at 45 CFR §160.103.
- 2.21 "<u>Technical safeguards</u>" means the technology and the policy and procedures for its use that protect electronic PHI and control access to it.



# Colorado Women's Employment and Education, Incorporated SOCSV 2017-34819-02

- 2.22 "<u>Unsecured PHI" or "PHI that is unsecured</u>" means PHI that is not rendered unusable, unreadable, or indecipherable to unauthorized individuals through the use of a technology or methodology specified by the Secretary of Health and Human Services ("HHS") in the guidance issued on the HHS Web site.
- 2.23 "<u>Use</u>" shall have the meaning given to such term under the HIPAA regulations at 45 CFR §160.103.

### 3. <u>OBLIGATIONS AND ACTIVITIES OF CONTRACTOR AS BUSINESS ASSOCIATE.</u>

- 3.01 CONTRACTOR agrees not to use or further disclose PHI that CITY discloses to CONTRACTOR except as permitted or required by this Agreement or by law.
- 3.02 CONTRACTOR agrees to use appropriate safeguards, as provided for in this Agreement, to prevent use or disclosure of PHI that CITY discloses to CONTRACTOR or that CONTRACTOR creates, receives, maintains, or transmits, on behalf of CITY, except as provided for by this Contract.
- 3.03 CONTRACTOR agrees to comply with the HIPAA Security Rule, at Subpart C of 45 CFR Part 164, with respect to electronic PHI that CITY discloses to CONTRACTOR or that CONTRACTOR creates, receives, maintains, or transmits, on behalf of CITY.
- 3.04 CONTRACTOR agrees to mitigate, to the extent practicable, any harmful effect of a Use or Disclosure of PHI by CONTRACTOR in violation of the requirements of this Agreement that becomes known to CONTRACTOR.
- 3.05 CONTRACTOR agrees to immediately report to CITY any Use or Disclosure of PHI not provided for by this Agreement that CONTRACTOR becomes aware of. CONTRACTOR must report Breaches of Unsecured PHI in accordance with 45 CFR §164.410.
- 3.06 CONTRACTOR agrees to ensure that any of its subcontractors that create, receive, maintain, or transmit, PHI on behalf of CONTRACTOR agree to comply with the applicable requirements of Section 164 Part C by entering into a contract or other arrangement.
- 3.07 To comply with the requirements of 45 CFR §164.524, CONTRACTOR agrees to provide access to CITY, or to an individual as directed by CITY, to PHI in a Designated Record Set within fifteen (15) calendar days of receipt of a written request by CITY.
- 3.08 CONTRACTOR agrees to make amendment(s) to PHI in a Designated Record Set that CITY directs or agrees to, pursuant to 45 CFR §164.526, at the request of CITY or an Individual, within thirty (30) calendar days of receipt of the request by CITY.



# Colorado Women's Employment and Education, Incorporated SOCSV 2017-34819-02

CONTRACTOR agrees to notify CITY in writing no later than ten (10) calendar days after the amendment is completed.

- 3.09 CONTRACTOR agrees to make internal practices, books, and records, including policies and procedures, relating to the use and disclosure of PHI received from, or created or received by CONTRACTOR on behalf of CITY, available to CITY and the Secretary in a time and manner as determined by CITY, or as designated by the Secretary, for purposes of the Secretary determining CITY'S compliance with the HIPAA Privacy Rule.
- 3.10 CONTRACTOR agrees to document any Disclosures of PHI that CITY discloses to CONTRACTOR or that CONTRACTOR creates, receives, maintains, or transmits on behalf of CITY, and to make information related to such Disclosures available as would be required for CITY to respond to a request by an Individual for an accounting of Disclosures of PHI in accordance with 45 CFR §164.528.
- 3.11 CONTRACTOR agrees to provide CITY information in a time and manner to be determined by CITY in order to permit CITY to respond to a request by an Individual for an accounting of Disclosures of PHI in accordance with 45 CFR §164.528.
- 3.12 CONTRACTOR agrees that, to the extent CONTRACTOR carries out CITY's obligation(s) under the HIPAA Privacy and/or Security rules, CONTRACTOR will comply with the requirements of 45 CFR Part 164 that apply to CITY in the performance of such obligation(s).
- 3.13 CONTRACTOR shall work with CITY upon notification by CONTRACTOR to CITY of a Breach to properly determine if any Breach exclusions exist as defined below.

#### 4. SECURITY RULE.

- 4.01 CONTRACTOR shall comply with the requirements of 45 CFR § 164.306 and establish and maintain appropriate Administrative, Physical and Technical Safeguards in accordance with 45 CFR §164.308, §164.310, §164.312, §164.314 and §164.316 with respect to electronic PHI that CITY discloses to CONTRACTOR or that CONTRACTOR creates, receives, maintains, or transmits on behalf of CITY. CONTRACTOR shall follow generally accepted system security principles and the requirements of the HIPAA Security Rule pertaining to the security of electronic PHI.
- 4.02 CONTRACTOR shall ensure that any subcontractors that create, receive, maintain, or transmit electronic PHI on behalf of CONTRACTOR agree through a contract with CONTRACTOR to the same restrictions and requirements contained here.
- 4.03 CONTRACTOR shall immediately report to CITY any Security Incident of which it becomes aware. CONTRACTOR shall report Breaches of Unsecured PHI as



# Colorado Women's Employment and Education, Incorporated SOCSV 2017-34819-02

described in 5. BREACH DISCOVERY AND NOTIFICATION below and as required by 45 CFR §164.410.

#### 5. BREACH DISCOVERY AND NOTIFICATION.

- 5.01 Following the discovery of a Breach of Unsecured PHI, CONTRACTOR shall notify CITY of such Breach, however, both parties may agree to a delay in the notification if so advised by a law enforcement official pursuant to 45 CFR §164.412.
  - 5.01.1 A Breach shall be treated as discovered by CONTRACTOR as of the first day on which such Breach is known to CONTRACTOR or, by exercising reasonable diligence, would have been known to CONTRACTOR.
  - 5.01.2 CONTRACTOR shall be deemed to have knowledge of a Breach, if the Breach is known, or by exercising reasonable diligence would have been known, to any person who is an employee, officer, or other agent of CONTRACTOR, as determined by the federal common law of agency.
- 5.02 CONTRACTOR shall provide the notification of the Breach immediately to the CITY DHS Executive Director or other designee.
  - 5.02.1 CONTRACTOR'S initial notification may be oral, but shall be followed by written notification within 24 hours of the oral notification.
- 5.03 CONTRACTOR'S notification shall include, to the extent possible:
  - 5.03.1 The identification of each Individual whose Unsecured PHI has been, or is reasonably believed by CONTRACTOR to have been, accessed, acquired, used, or disclosed during the Breach;
  - 5.03.2 Any other information that CITY is required to include in the notification to each Individual under 45 CFR §164.404 (c) at the time CONTRACTOR is required to notify CITY, or promptly thereafter as this information becomes available, even after the regulatory sixty (60) day period set forth in 45 CFR §164.410 (b) has elapsed, including:
    - a. A brief description of what happened, including the date of the Breach and the date of the discovery of the Breach, if known;
    - b. A description of the types of Unsecured PHI that were involved in the Breach (such as whether full name, social security number, date of birth, home address, account number, diagnosis, disability code, or other types of information were involved);
    - c. Any steps Individuals should take to protect themselves from potential harm resulting from the Breach;



# Colorado Women's Employment and Education, Incorporated SOCSV 2017-34819-02

- d. A brief description of what CONTRACTOR is doing to investigate the Breach, to mitigate harm to Individuals, and to protect against any future Breaches; and
- e. Contact procedures for Individuals to ask questions or learn additional information, which shall include a toll-free telephone number, an e-mail address, Web site, or postal address.
- 5.04 CITY may require CONTRACTOR to provide notice to the Individual as required in 45 CFR §164.404, if at the sole discretion of the CITY, it is reasonable to do so under the circumstances.
- 5.05 In the event that CONTRACTOR is responsible for a Breach of Unsecured PHI in violation of the HIPAA Privacy Rule, CONTRACTOR shall have the burden of demonstrating that CONTRACTOR made all required notifications to CITY, and as required by the Breach notification regulations, or, in the alternative, that the acquisition, access, use, or disclosure of PHI did not constitute a Breach.
- 5.06 CONTRACTOR shall maintain documentation of all required notifications of a Breach or its risk assessment under 45 CFR §164.402 to demonstrate that a Breach did not occur.
- 5.07 CONTRACTOR shall provide to CITY all specific and pertinent information about the Breach, including the information listed above, if not yet provided, to permit CITY to meet its notification obligations under Subpart D of 45 CFR Part 164 as soon as practicable, but in no event later than fifteen (15) calendar days after CONTRACTOR's initial report of the Breach to CITY.
- 5.08 CONTRACTOR shall continue to provide all additional pertinent information about the Breach to CITY as it becomes available, in reporting increments of five (5) business days after the prior report to CITY. CONTRACTOR shall also respond in good faith to all reasonable requests for further information, or follow-up information, after report to CITY, when such request is made by CITY.
- 5.09 In addition to the provisions in the body of the Agreement, CONTRACTOR shall also bear all expense or other costs associated with the Breach and shall reimburse CITY for all expenses CITY incurs in addressing the Breach and consequences thereof, including costs of investigation, notification, remediation, documentation or other costs or expenses associated with addressing the Breach.

#### 6. PERMITTED USES AND DISCLOSURES BY CONTRACTOR.

6.01 CONTRACTOR may use or further disclose PHI that CITY discloses to CONTRACTOR as necessary to perform functions, activities, or services for, or on



# Colorado Women's Employment and Education, Incorporated SOCSV 2017-34819-02

behalf of, CITY as specified in the Agreement, provided that such use or Disclosure would not violate the HIPAA Privacy Rule if done by CITY.

- 6.02 CONTRACTOR may use PHI that CITY discloses to CONTRACTOR, if necessary, for the proper management and administration of the Agreement.
- 6.03 CONTRACTOR may disclose PHI that CITY discloses to CONTRACTOR to carry out the legal responsibilities of CONTRACTOR, if:
  - 6.03.1 The Disclosure is required by law; or
  - 6.03.2 CONTRACTOR obtains reasonable assurances from the person or entity to whom/which the PHI is disclosed that it will be held confidentially and used or further disclosed only as required by law or for the purposes for which it was disclosed to the person or entity and the person or entity immediately notifies CONTRACTOR of any instance of which it is aware in which the confidentiality of the information has been breached.
- 6.04 CONTRACTOR may use or further disclose PHI that CITY discloses to CONTRACTOR to provide Data Aggregation services relating to the Health Care Operations of CONTRACTOR.
- 6.05 CONTRACTOR may use and disclose PHI that CITY discloses to CONTRACTOR consistent with the minimum necessary policies and procedures of CITY.

#### 7. OBLIGATIONS OF CITY.

- 7.01 CITY shall notify CONTRACTOR of any limitation(s) in CITY'S notice of privacy practices in accordance with 45 CFR §164.520, to the extent that such limitation may affect CONTRACTOR'S Use or Disclosure of PHI.
- 7.02 CITY shall notify CONTRACTOR of any changes in, or revocation of, the permission by an Individual to use or disclose his or her PHI, to the extent that such changes may affect CONTRACTOR'S Use or Disclosure of PHI.
- 7.03 CITY shall notify CONTRACTOR of any restriction to the Use or Disclosure of PHI that CITY has agreed to in accordance with 45 CFR §164.522, to the extent that such restriction may affect CONTRACTOR'S use or disclosure of PHI.
- 7.04 CITY shall not request CONTRACTOR to use or disclose PHI in any manner that would not be permissible under the HIPAA Privacy Rule if done by CITY.

### 8. BUSINESS ASSOCIATE TERMINATION.

8.01 Upon CITY'S knowledge of a material breach or violation by CONTRACTOR of the requirements of this Contract, CITY shall:



# Colorado Women's Employment and Education, Incorporated SOCSV 2017-34819-02

- 8.01.1 Provide an opportunity for CONTRACTOR to cure the material breach or end the violation within thirty (30) business days; or
- 8.01.2 Immediately terminate the Agreement, if CONTRACTOR is unwilling or unable to cure the material breach or end the violation within (30) days, provided termination of the Agreement is feasible.
- 8.02 Upon termination of the Agreement, CONTRACTOR shall either destroy or return to CITY all PHI CONTRACTOR received from CITY and any and all PHI that CONTRACTOR created, maintained, or received on behalf of CITY in conformity with the HIPAA Privacy Rule.
  - 8.02.1 This provision shall apply to all PHI that is in the possession of subcontractors or agents of CONTRACTOR.
  - 8.02.2 CONTRACTOR shall retain no copies of the PHI.
  - 8.02.3 In the event that CONTRACTOR determines that returning or destroying the PHI is not feasible, CONTRACTOR shall provide to CITY notification of the conditions that make return or destruction infeasible. Upon determination by CITY that return or destruction of PHI is infeasible, CONTRACTOR shall extend the protections of this Agreement to the PHI and limit further Uses and Disclosures of the PHI to those purposes that make the return or destruction infeasible, for as long as CONTRACTOR maintains the PHI.
- 8.03 The obligations of this Agreement shall survive the termination of the Agreement.

#### 9 SUBSTANCE ABUSE (42 C.F.R., Part 2)

Provider will also comply with all provisions of 42 C.F.R., Part 2 relating to substance abuse treatment and records.