



DENVER
THE MILE HIGH CITY

HOUSING STABILITY

2021 Budget Submission

Invest, create policy, and partner to provide housing stability, homelessness resolution, and housing opportunity.



“At the end of the day, what we are driving toward is **the goal of housing stability for all** of our residents across the entire income spectrum across this city.”

- Mayor Michael B. Hancock



healthy, housed and connected

HOST Programs/Services

Homelessness Resolution

- Sheltering
- Street Outreach
- Re-housing Interventions
- Supportive Housing Programs
- Respite
- Transitional Residential Treatment
- Denver Day Works

Housing Stability

- Temporary Rental/Utility Assistance
- Mortgage Assistance
- Tenant-Landlord Counseling
- Legal Assistance in Eviction Court
- Home Repair, Access & Modification
- *Rental Registry*

Housing Opportunity

- Gap Financing
- Development Agreements
- Housing Counseling
- Affordable Home Ownership Program
- MetroDPA
- Down Payment Assistance
- Home Share Program
- Supporting Housing Units, Services
- *Preference Policy*
- *Zoning Incentives*

Across Continuum

- Equity Focus
- Data Systems
- Prioritization Tools
- Strategic Planning

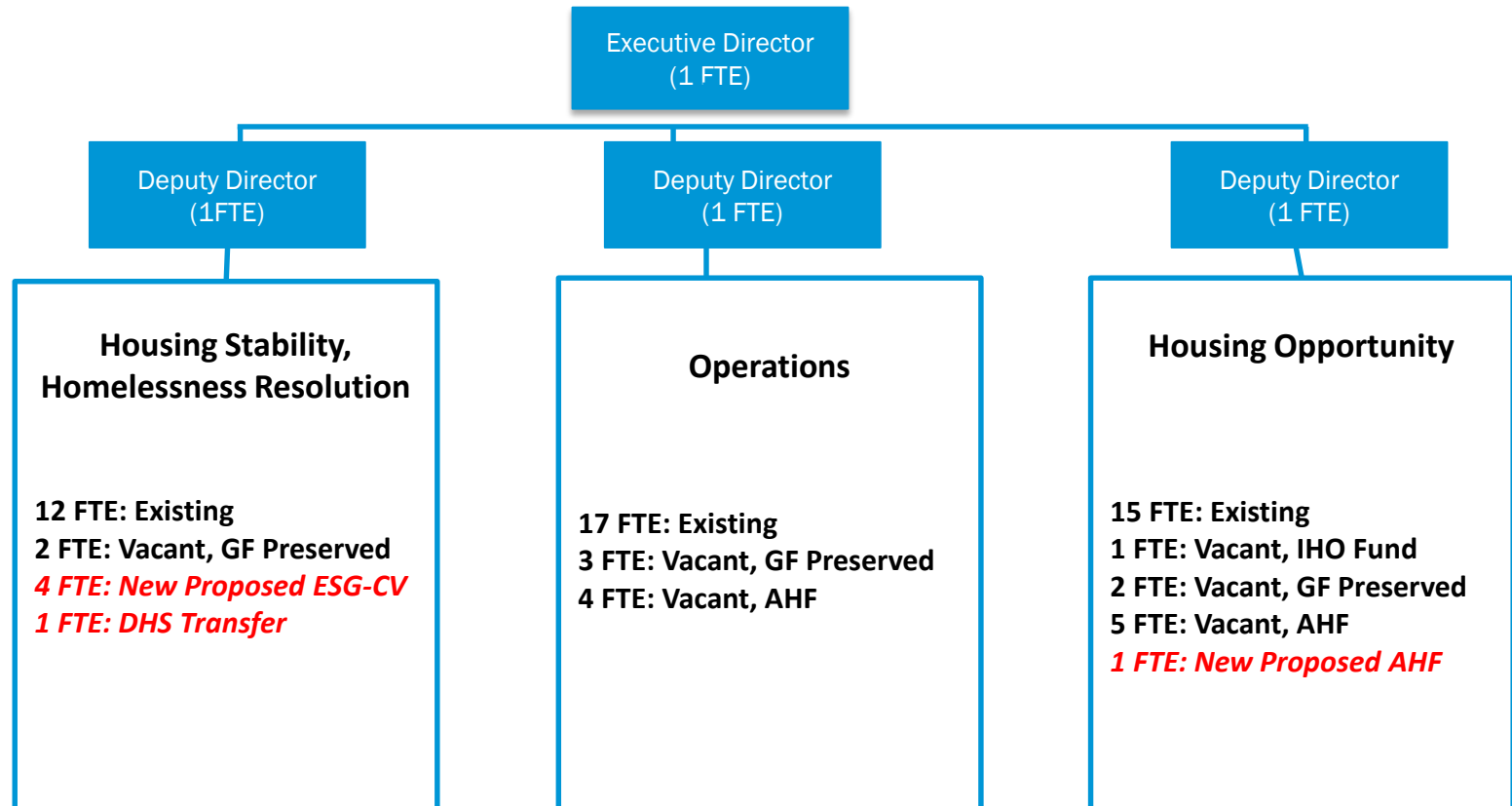
Challenges from COVID

- Approx. 35 new contracts/POs; more than \$30M spent on emergency sheltering support, and estimated additional \$60M by year-end
- 24/7 shelter has been critical component of COVID response, need to be able to continue in 2021
- Decline in revenue in housing sources like the linkage fee impacts investments into long-term housing solutions
- 607 COVID cases among persons experiencing homelessness, 7 deaths (5% of total cases; 2.27% of total deaths)



<https://www.denvergov.org/content/denvergov/en/i-am-denver/featured-stories/covid-first-24-7-homeless-shelter-women-.html>

Vision for New Department



Base Positions: 65 FTE

Proposed Addition: 6 FTE

Total: 71 FTE

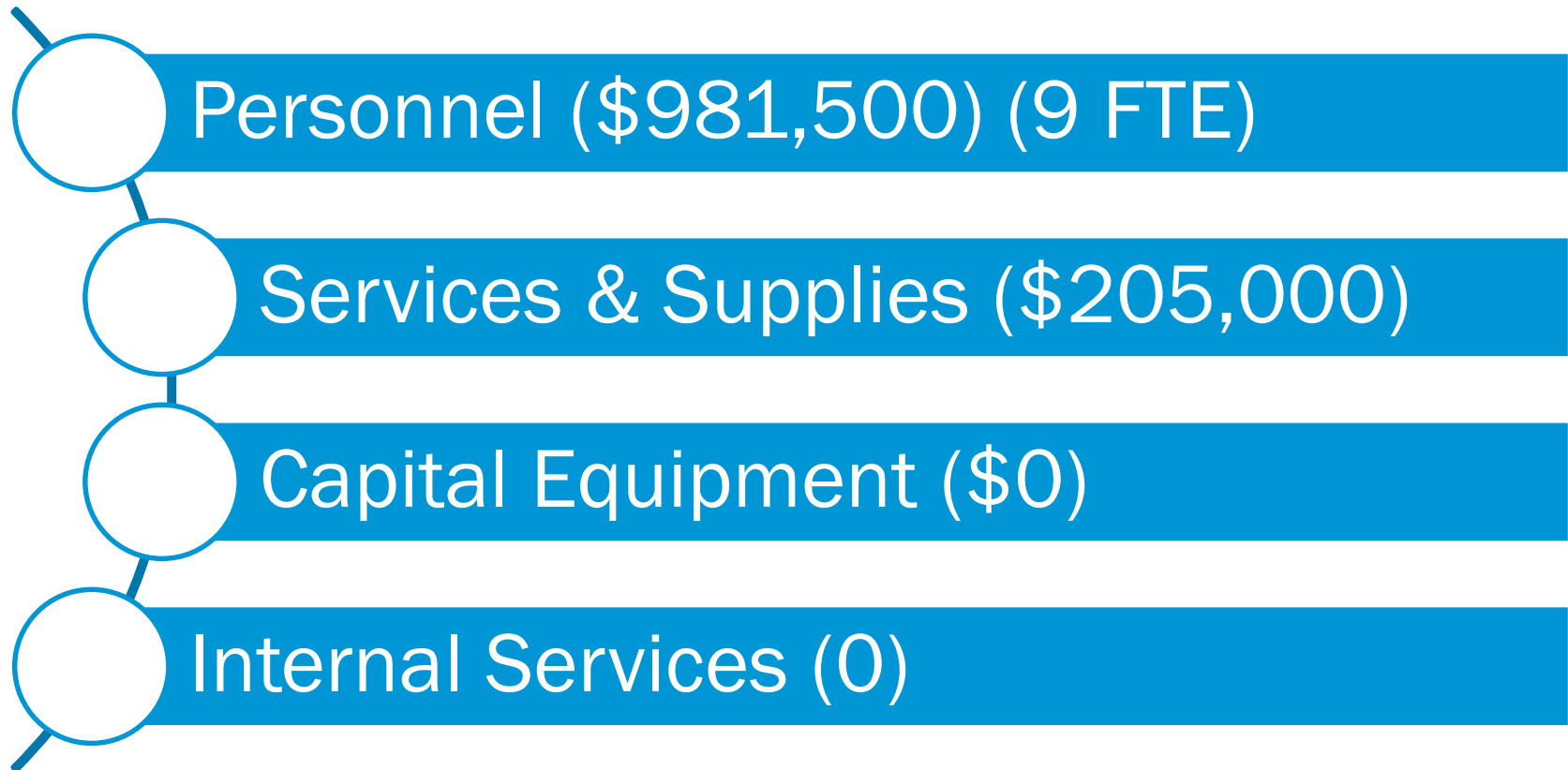
Budget Philosophy

- Budget philosophy for HOST balanced:
 - Maintaining resources for those in need during a pandemic, with
 - Necessary staffing to ensure effective investments and portfolio management
- 2021 budget preserves GF support for homelessness resolution, expansions for shelter operations and outreach
- 2021 budget moves staff resources from GF to AHF to preserve support for hiring, add staff to support critical policy areas
- Equity lens was foundational to budget philosophy seeking to preserve and expand funding for housing and services

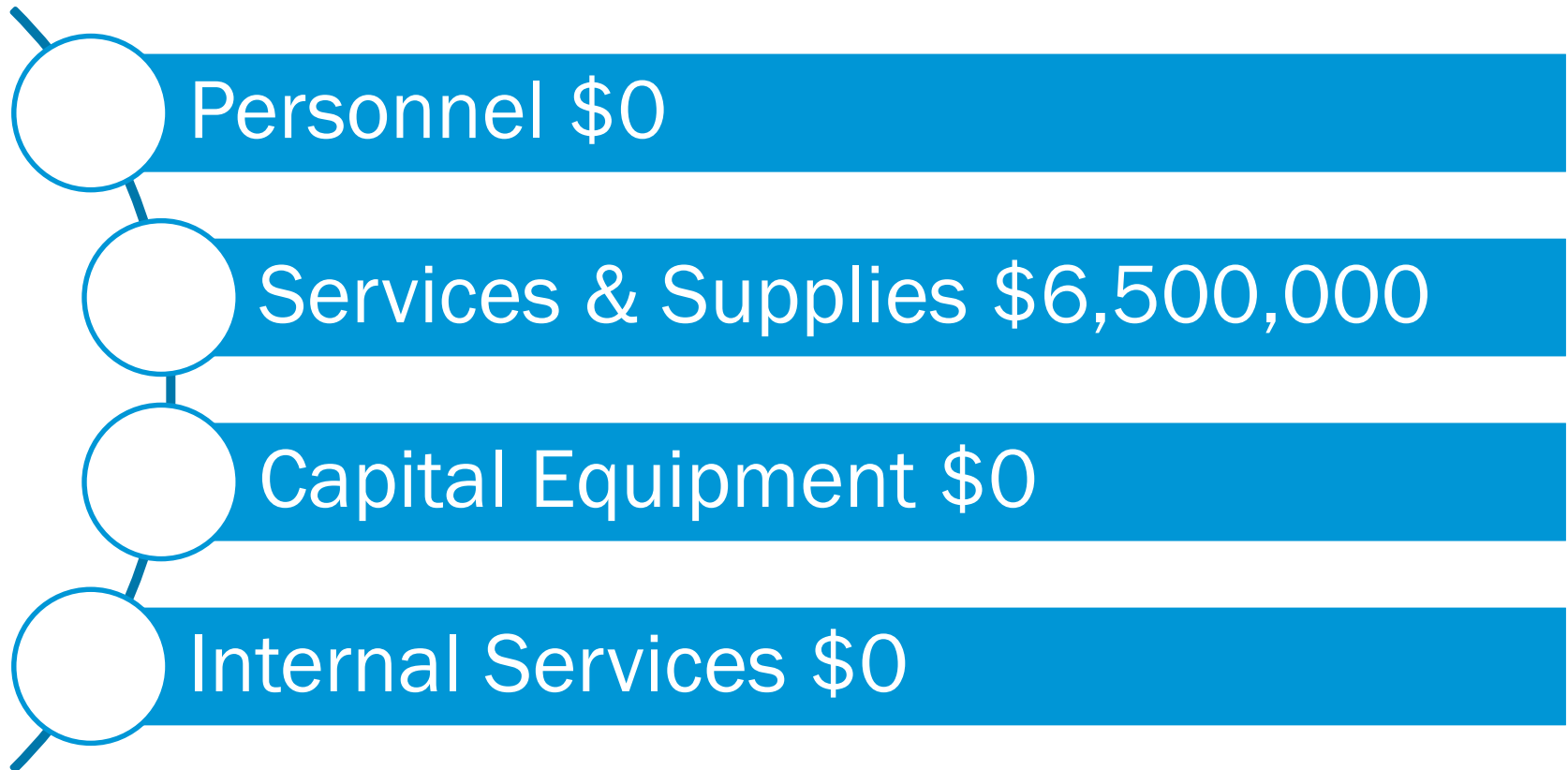
Equity in Housing and Services

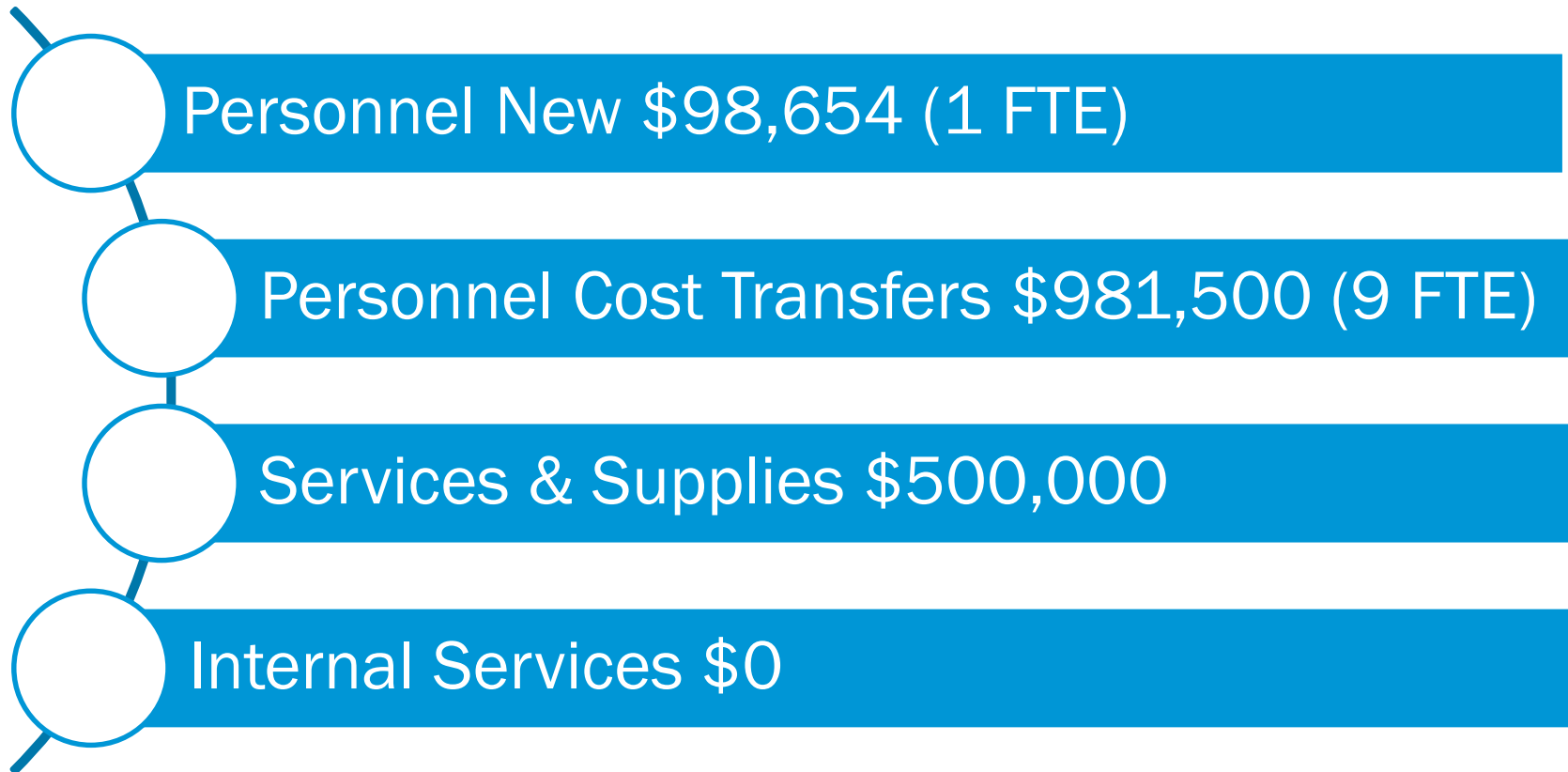
- *Challenges*
 - *Black, Indigenous and People of Color (BIPOC) have a long history of facing systemic racism in the housing market*
 - *BIPOC disproportionately represented among persons experiencing homelessness*
 - *BIPOC are underrepresented in home ownership*
- *Equity Risks*
 - *Without additional investment to create housing and services and reduce involuntary displacement, the racial disparities in who is impacted will be exacerbated*
 - *Without additional policy strategies and investments to create and preserve units throughout the city, BIPOC may face barriers to accessing amenities (ex: transit rich areas) and risking further concentrating poverty*

AGENCY REDUCTIONS



AGENCY EXPANSIONS

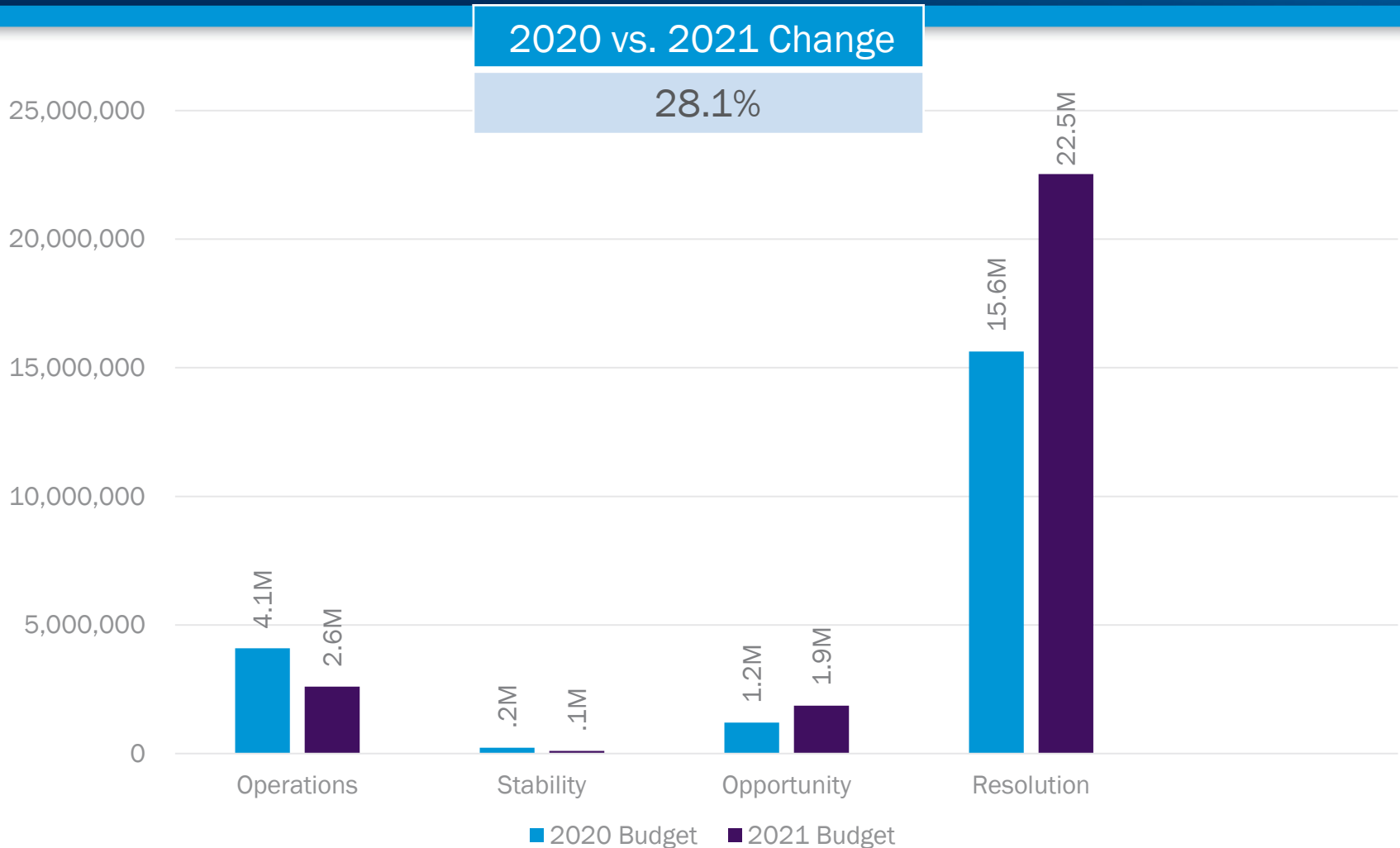






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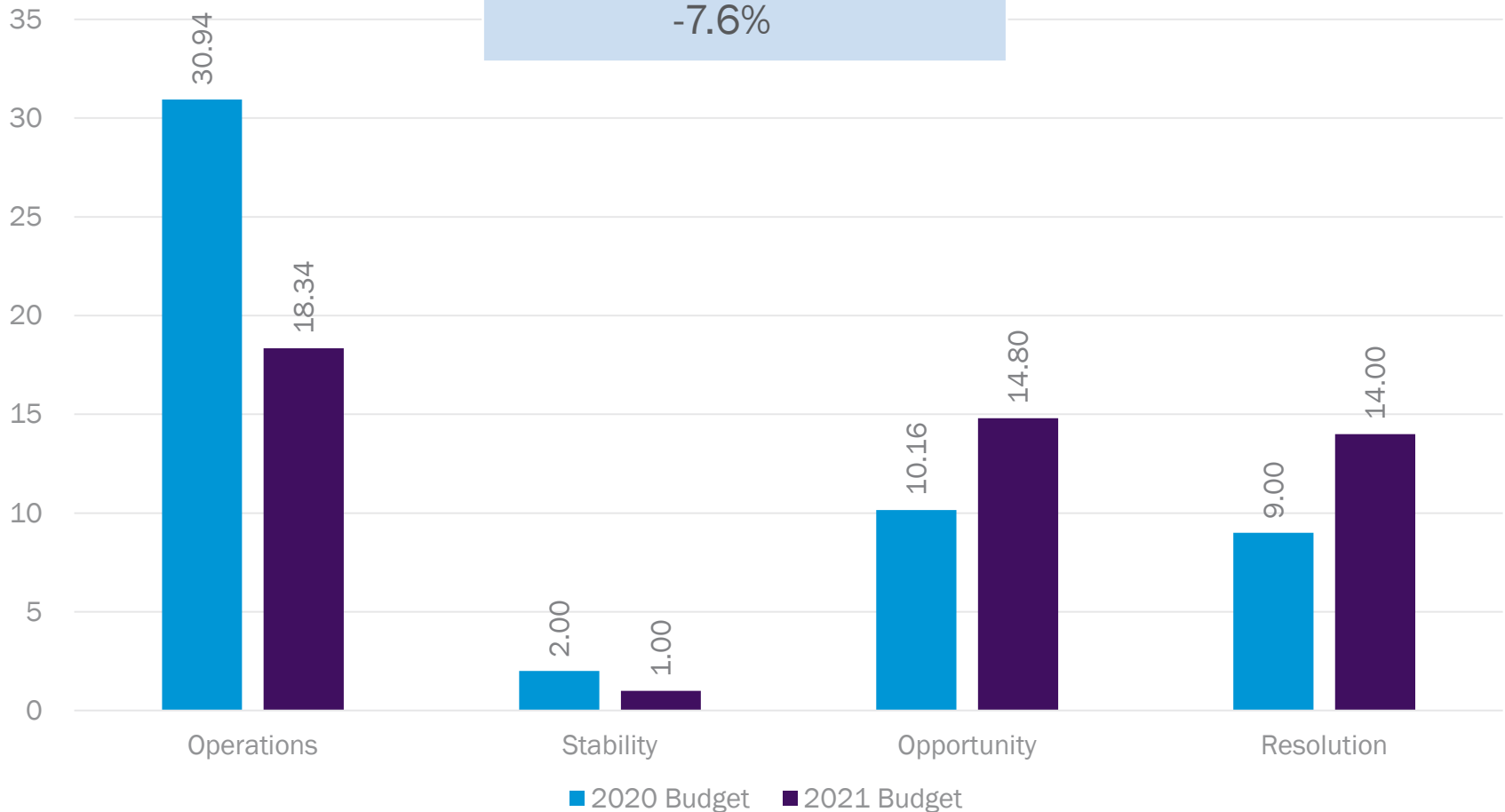
YOY Budget (General Fund) Change



YOY FTE (General Fund) Change

2020 vs. 2021 Change

-7.6%





Personnel Transfer

Expenditures	FTE	Duration
-\$981,500	9	Temporary

These positions support HOST's existing portfolio in 2021 that are critical to provide adequate staffing for program management, contracting, procurement, reporting, data analysis and accounting.

Mitigating Actions to Deliver Service:

The AHF will absorb the cost of these positions, which is within the 8% administration cap established by ordinance. This transfer is a balance of adding staff capacity to effectively administer housing resources, but will have an impact on the available funds for programs and development. HOST/BMO will re-evaluate whether or not these positions will move back to the General Fund in 2022.



Services & Supplies Budget Reduction

Expenditures	FTE	Duration
-\$205,000	N/A	Temporary

Reductions in discretionary spending including professional services, supplies, dues, licenses and subscriptions. The reduction results in HOST having less flexibility to absorb special requests/projects or to enact any initiatives with expenditure implications.

Mitigating Actions to Deliver Service:

In order to mitigate, HOST will utilize virtual and no-cost solutions when possible. Will be impact to at-risk communities by reduction in translation, day-care services, etc.; reduces our ability to strengthen communications including community engagement and internal & external requests.

HOST Budget Increases

Key Budget Changes

Description	Financial Change
New 48 th Avenue Shelter	\$5,000,000
Outreach & Referral Services	\$1,500,000

Shelter Key Impacts

COVID-19 damaged our sheltering capacity through new physical distancing requirements. This resulted in a reduction of 1,199 beds, or 56% of Denver's shelter beds. Additional shelter beds are needed to add capacity.

Outreach & Referral Key Impacts

There was a growth in the number of persons experiencing homelessness in 2020 PIT, further compounded by impacts of COVID-19 with a number of large encampments throughout the city. Additional outreach support is needed to connect people to shelter, housing and services.



AHF 2021 Budget

2021 Affordable Housing and Property Tax and Other Local Revenue Fund

Administration	\$1,542,008
Land Acquisition (D3)	\$8,112,372
Development & Preservation	\$4,237,018
Housing Assistance	\$3,493,783
Supportive Housing Dev & Svcs	\$4,525,000
Sub Total	\$21,910,181

2021 Linkage Fee Fund

Development & Preservation	\$5,000,000
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Total	\$26,910,181
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AHF 2021 Revenue

2021 Affordable Housing and Property Tax and Other Local Revenue Fund

Property Tax <i>Includes Restored Mills \$494,109</i>	\$8,606,481
Sales & Use Tax (RMJ)	\$9,603,700
Interest Income	\$0
Miscellaneous Other	\$3,700,000
Sub Total	\$21,910,181

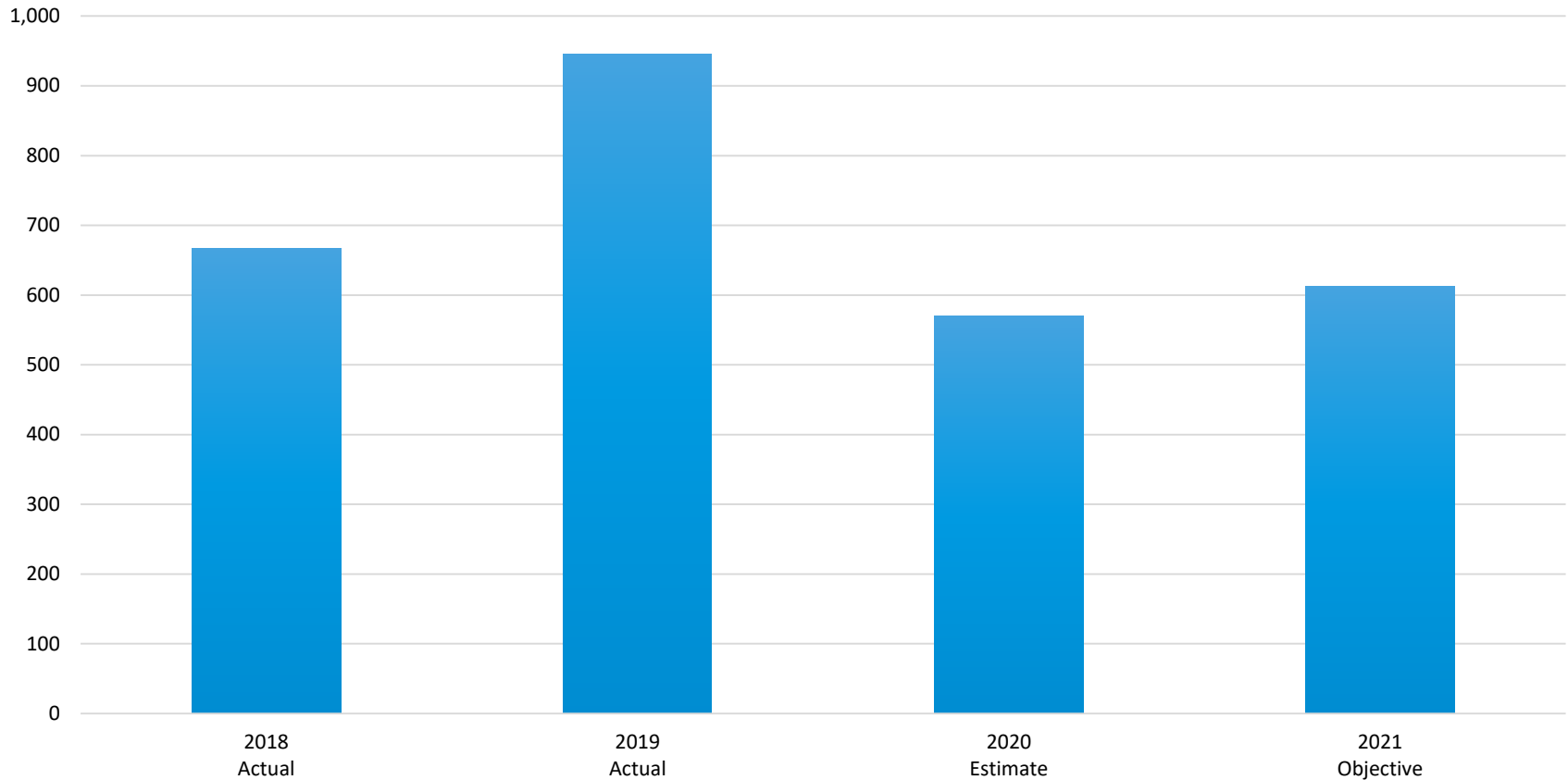
2021 Linkage Fee Fund

Expected Collections	\$5,000,000
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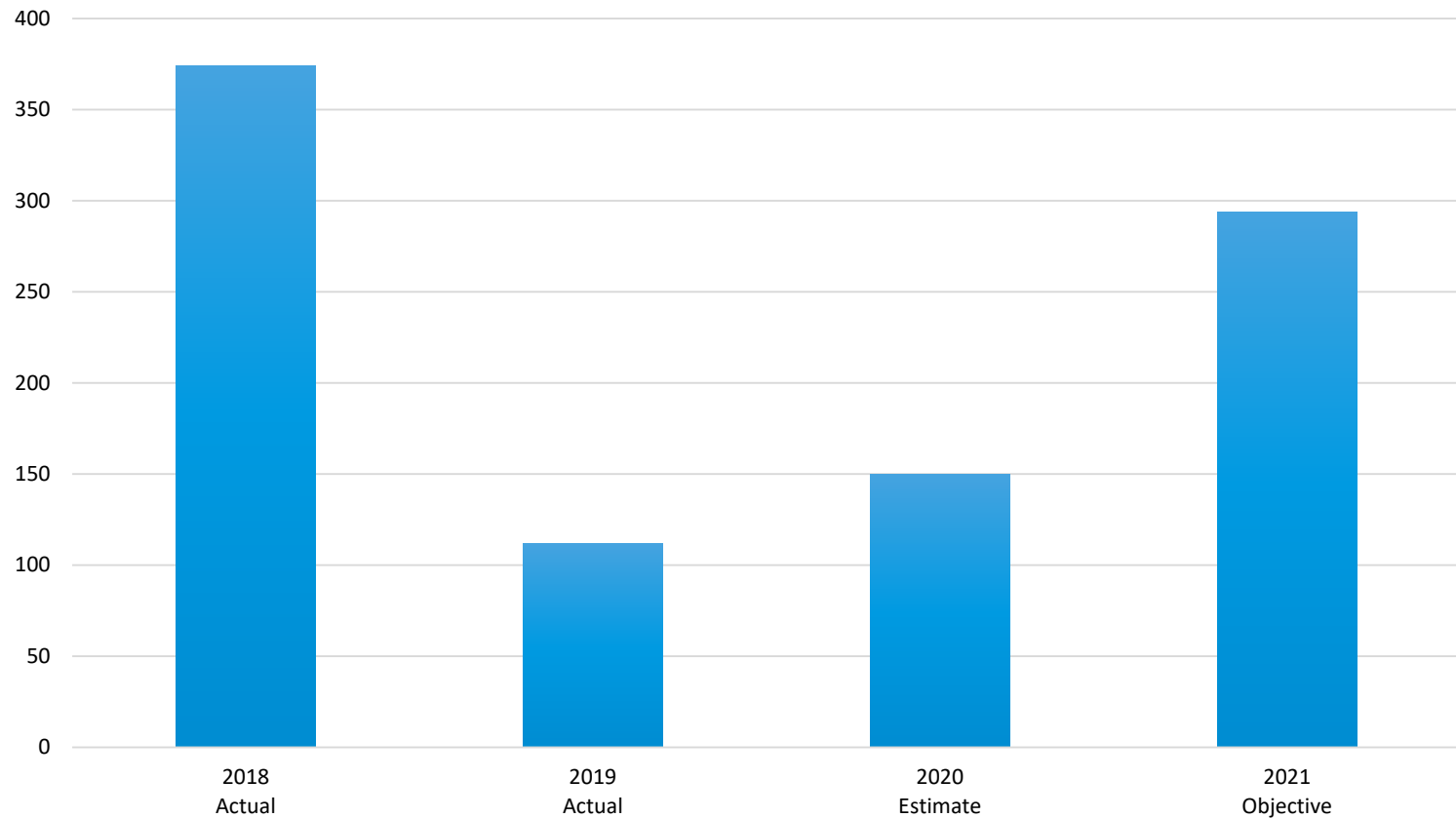
Total

\$26,910,181

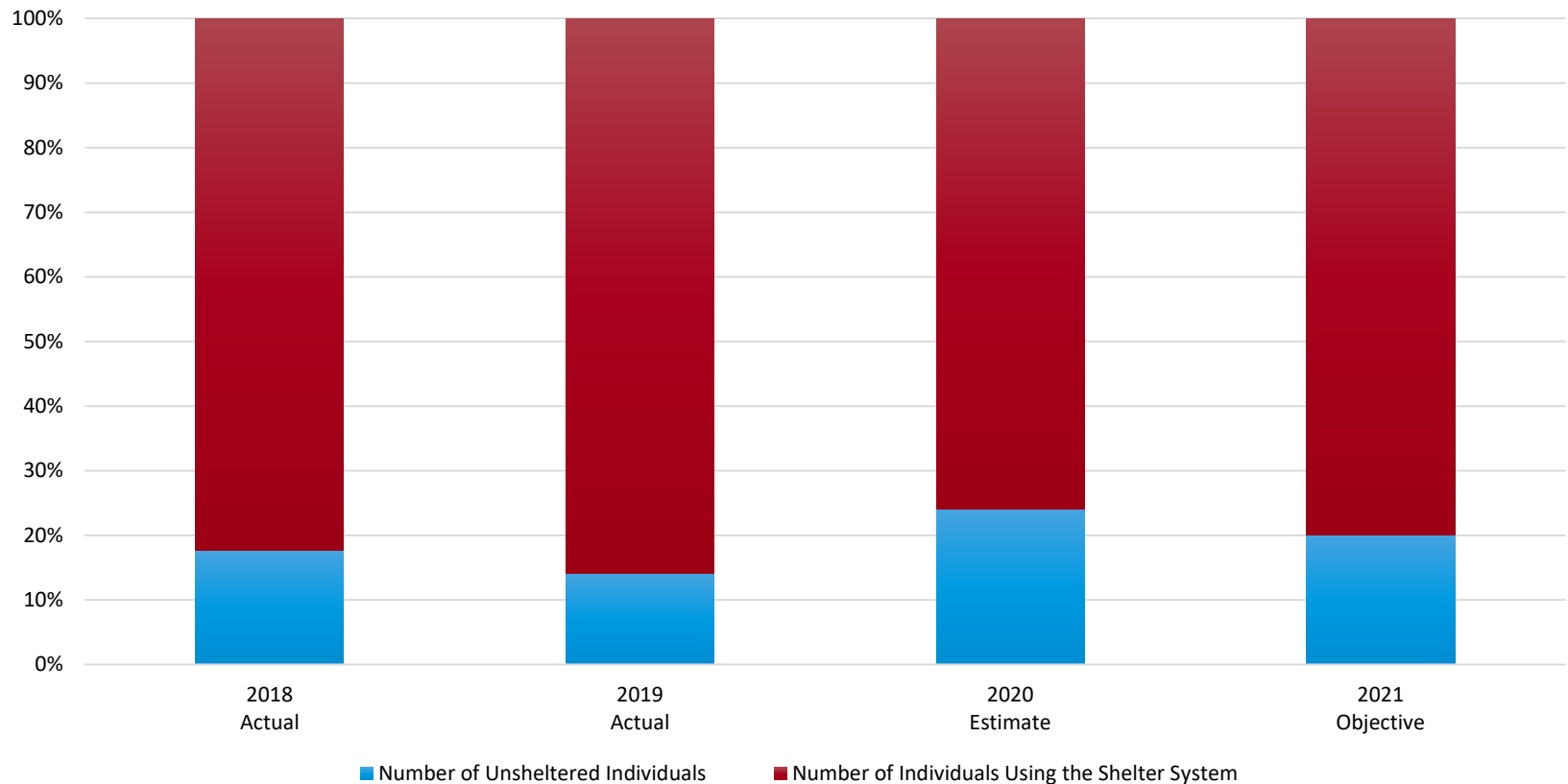
New Affordable Housing Units Financed



Preservation Affordable Housing Units Financed

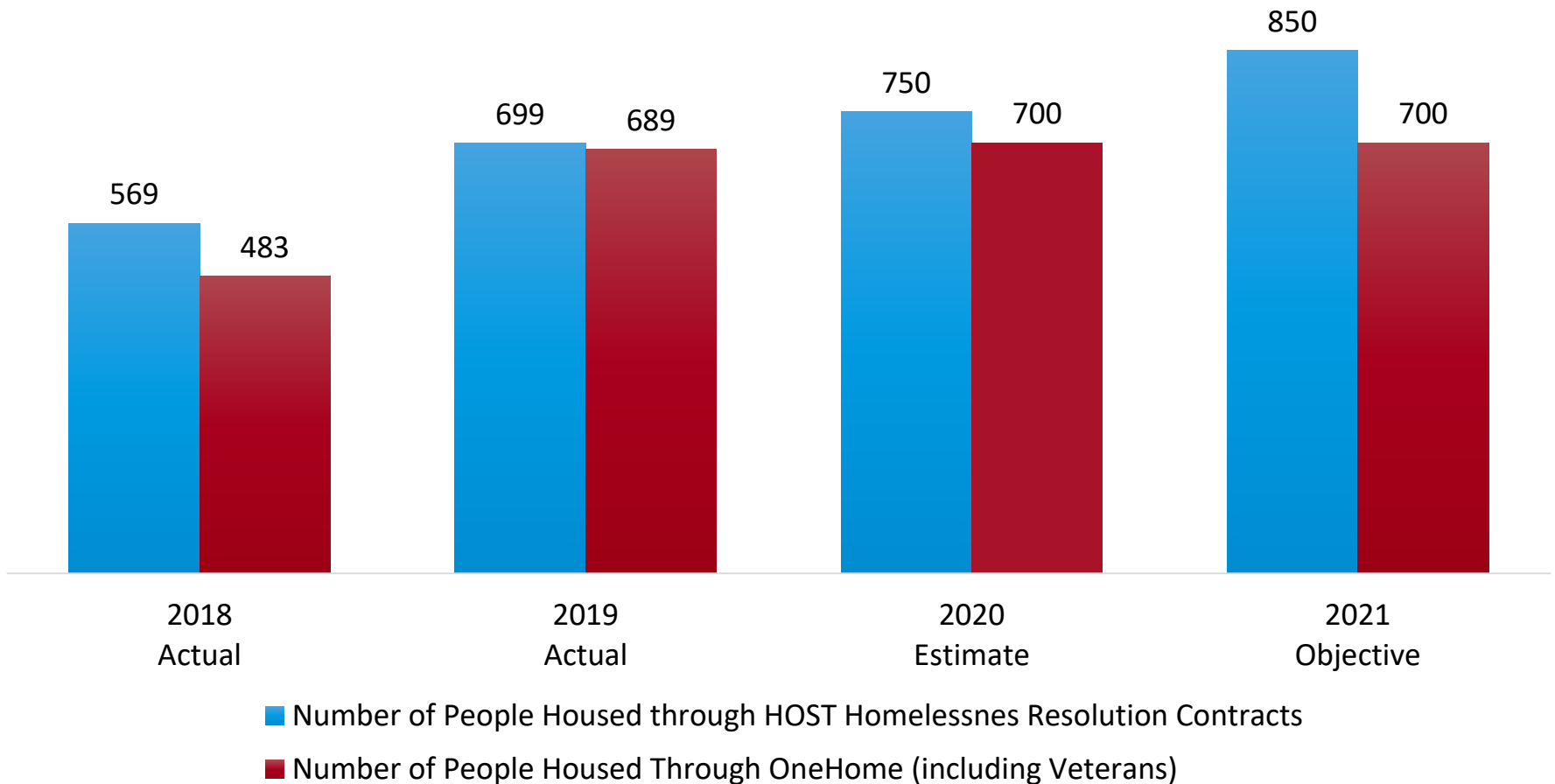


Balance of Sheltered and Unsheltered from PIT



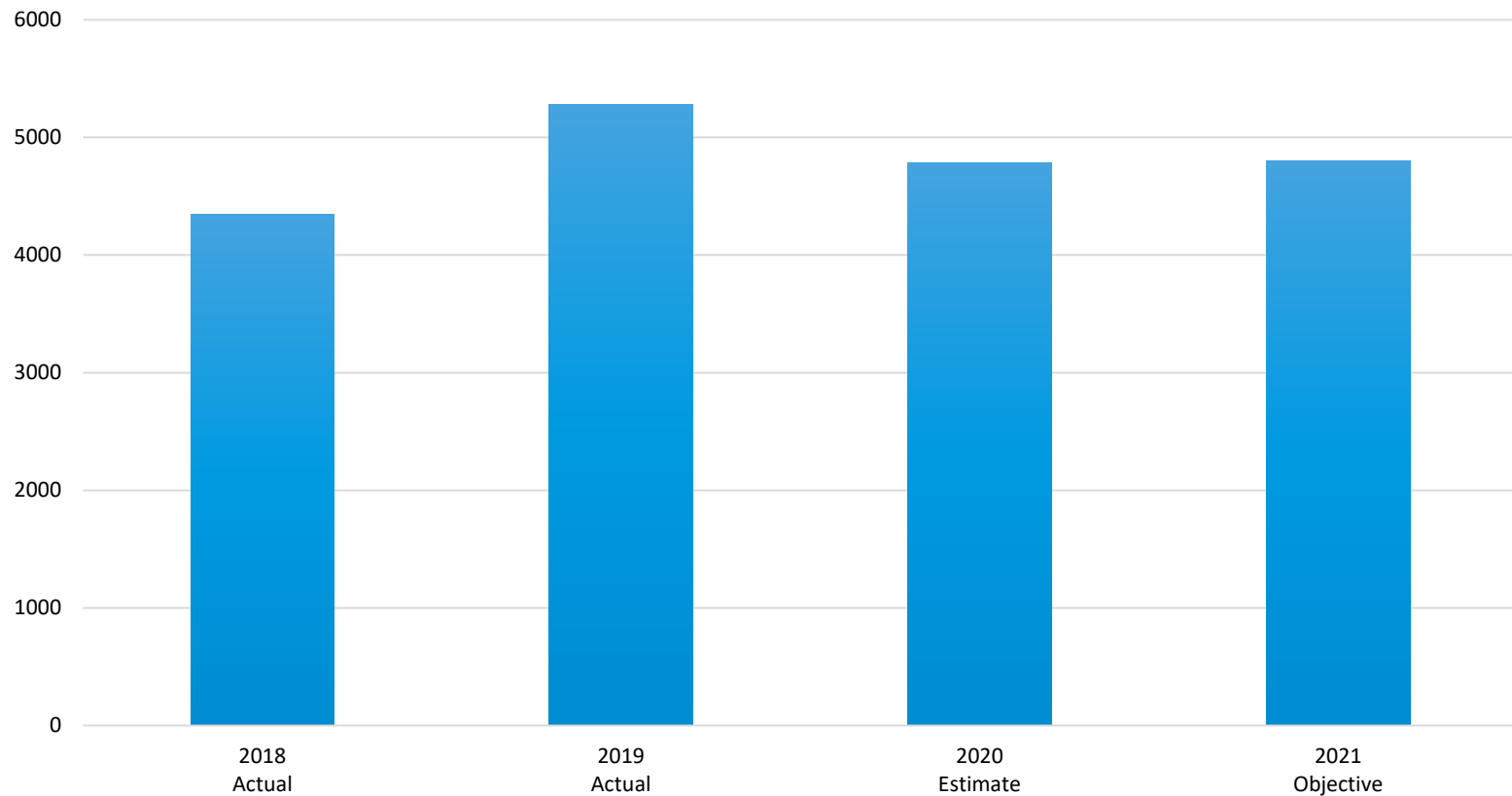
Key Strategic Metrics

People Housed

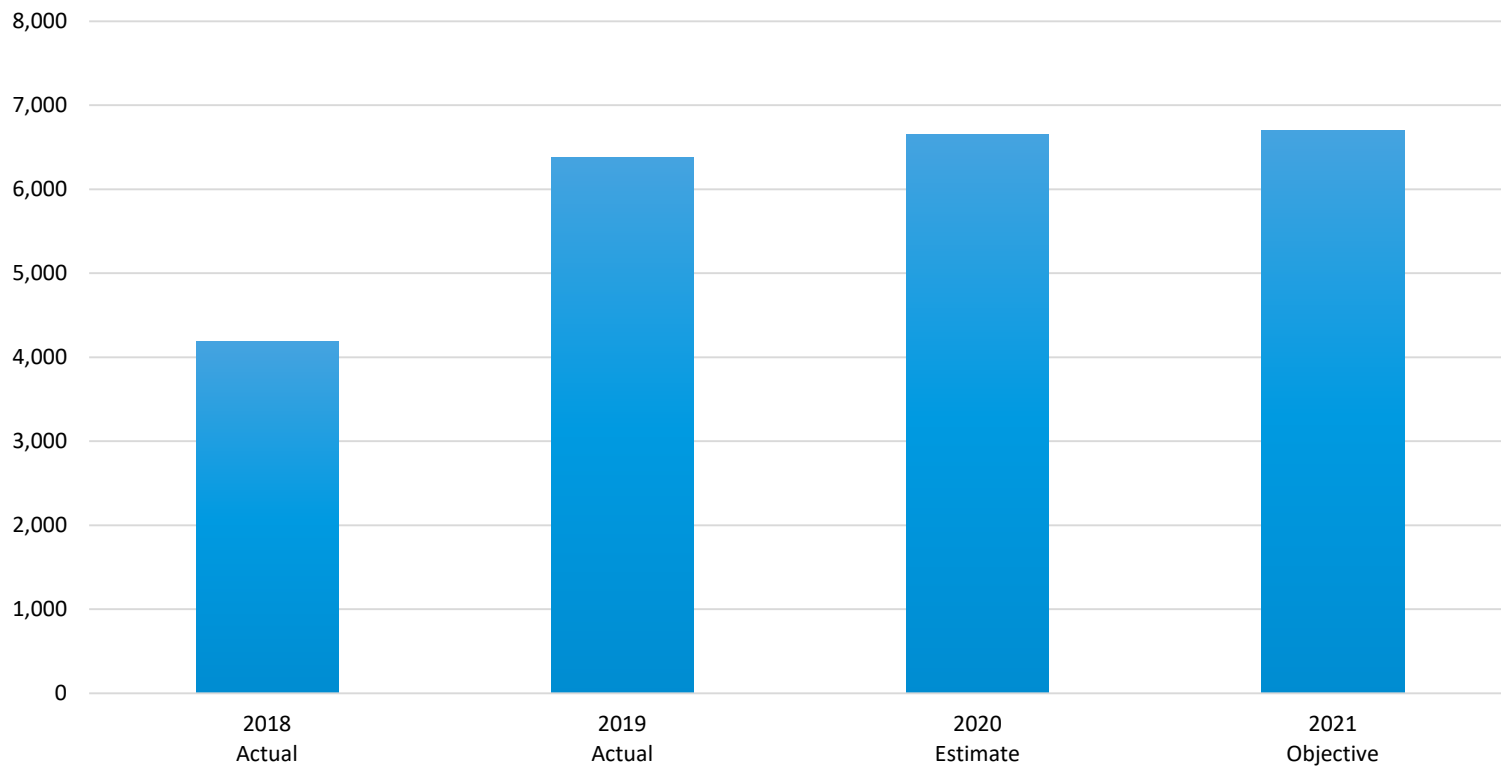


Key Strategic Metrics

Households Served Through Stabilization Programs



Households Served Through Access Programs



City Council Budget Priority:

- Increase affordable housing options and support for those experiencing homelessness throughout our City

