



BUSINESS CASE SUMMARY



- Air France will become the 24th airline to serve DEN, and the 11th non-U.S. flag carrier
- Air France's new nonstop service to Paris-Charles De Gaulle (CDG) will mark the first time a SkyTeam Alliance carrier will connect Denver nonstop to Europe
- Prior to the COVID-19 pandemic, Denver ranked as one of the top 10 U.S. markets for travel to Paris
- This new international service is estimated to generate an annual economic impact of \$12 \$20 million to Colorado's economy and create 150 new jobs

CONTRACT DESCRIPTION



- DEN's Air Service Incentive Program is open to all carriers, existing and new
- Program goals:
 - To increase nonstop air service and passenger traffic at DEN
 - To sustain air service over the long term
- Airlines make a tremendous commitment when entering a new market
 - Investing a mobile asset an aircraft in our market
 - Incentives are a way to demonstrate risk sharing
- DEN's Air Service Incentive Program complies with FAA's guidance as outlined in Air
 Carrier Incentive Program Guidebook

CONTRACT TERMS AND AMOUNT



- Operational and Marketing Incentive Agreement with Air France for new nonstop international service to Paris (CDG)
- Contract term: July 2, 2021 July 1, 2023
- Flights expected to operate 3x/week (July October 2021; April October 2022)
- Amount not to exceed \$2 million
- Key Elements:
 - Air France will receive operational credits to offset the cost of operating at DEN
 - Operational offsets do not exceed cost to operate not a subsidy
 - Air France will use funds to market travel to/from/through DEN
 - Marketing campaigns to run in Denver and Paris

DENVER INTERNATIONAL AIRPORT



