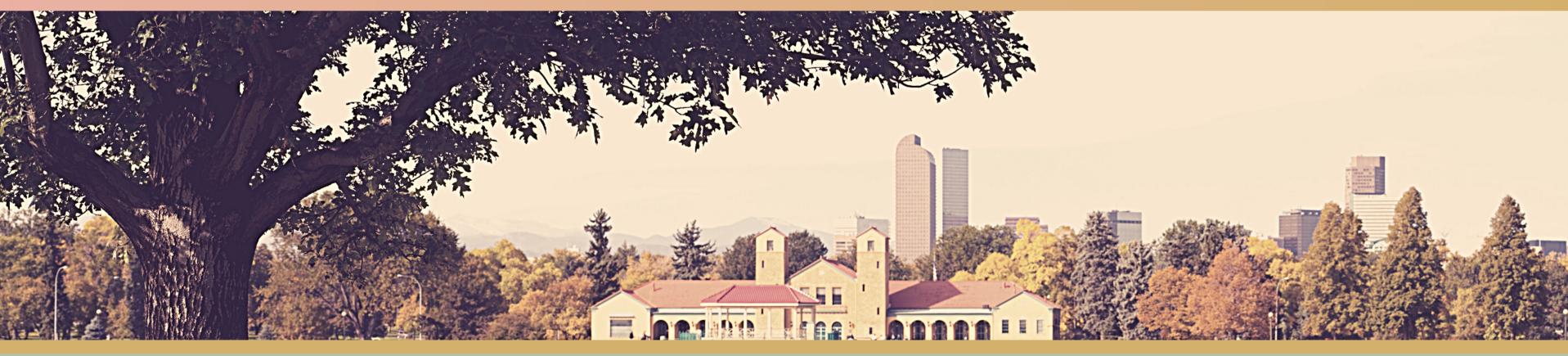


ALL-DISTRICT CITY COUNCIL COMPOSITION

City Council Composition Charter Change

Finance and Governance Committee August 10, 2021

Councilmember Kevin Flynn, District 2 Councilmember Jolon Clark, District 7 Councilmember Candi CdeBaca, District 9











OVERVIEW

Background & Problem Statement

Other Considerations: At-Large vs District Seats

Stakeholder Engagement Process

Proposed Solution

Implementation Timeline













REPRESENTATION MATTERS

"One of the most persistent findings by scholars of urban politics is that single-member district elections increase descriptive representation of underrepresented racial and ethnic groups on city councils."

Trounstine and Valdini, 2008. "The Context Matters: The Effects of Single-Member versus At-Large Districts on City Council Diversity," *American Journal of Political Science* Vol. 52(3), 554-569.











BACKGROUND

- Denver City Council Composition
 - Pre-1968: Nine single-district seats
 - 1968: Charter change, 11 single-district seats and 2 at-large seats
- Denver's Population Growth
 - +130K residents since 2010
- Redistricting Denver 2022
 - Convergence of redistricting with both at-large council seats being open in the next election



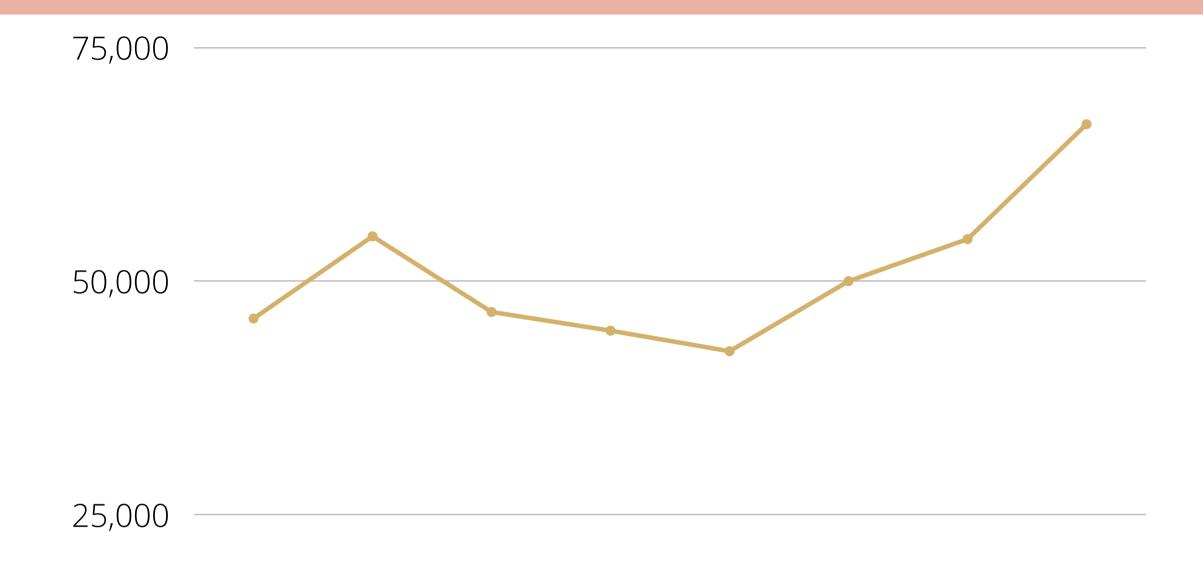








RESIDENTS PER DISTRICT









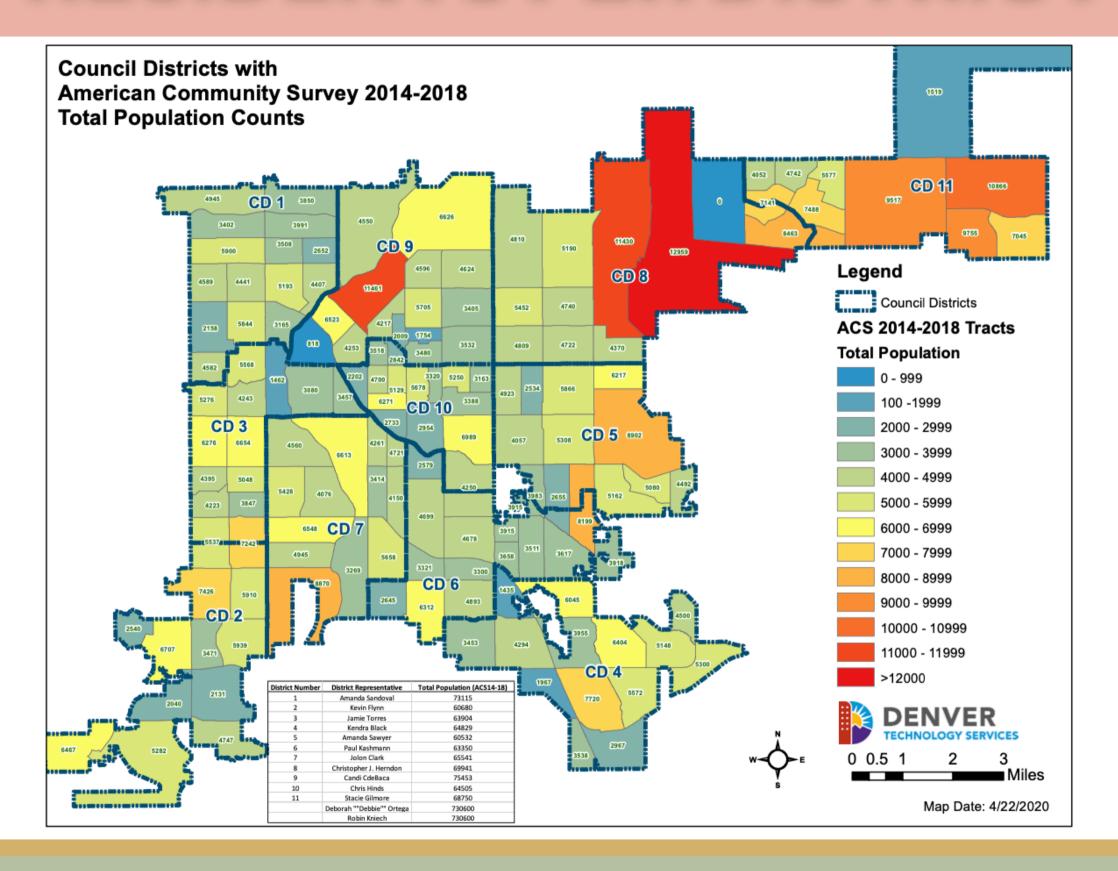








RESIDENTS PER DISTRICT













RESIDENTS PER DISTRICT

Decade (Single-district seats)	Avg. Constituents per District	# Change	% Change		
1950s (9)	46,197				
1960s (9)	54,876	+8,679	+19%		
1970s (11)	46,788	-8,088	-15%		
1980s (11)	44,790	-1,998	-4%		
1990s (11)	42,510	-2,280	-5%		
2000s (11)	50,421	+7,911	+19%		
2010s (11)	54,560	+4,139	+8%		
2020s (11)	66,868	+12,308	+23%		
2020s (13)	56,580	+2,020	+4%		











PROBLEM STATEMENT

If additional Council districts are not added, our existing 11 Council districts will be serving an all-time high of 66,868 constituents per district, making it harder for constituents to access their district representative.

> Largest District- 75,463 Smallest District- 60,532 (2018 data)









OTHER CONSIDERATIONS

RNO & Constituent Accessibility

• Single-district members have fewer RNO and neighborhood meetings to attend to keep a pulse on the needs and desires of neighborhoods. At-large members would be stretched to effectively attend all RNO meetings and serve their needs.

Accountability to Localized Decisions

• If a single low-population neighborhood is unhappy with a decision made by the body, the district representative is much more accountable, whereas that voting bloc may not be enough to determine an at-large election. At-large members being untethered to any specific community can isolate them from the impacts of their high-level policy initiatives.









OTHER CONSIDERATIONS

Competing Interests with District Members

At-large members, while representing the entire city, have a vastly different constituency
than a district member, especially a member representing a less-dense population.
Campaigns tend to reflect the will of more densely populated areas & stakeholder
groups, and with two at-large members, the local representative is outnumbered in
votes.

Strained Budget & Resources

• At-large member budgets are spread throughout the entire city vs single-member districts, which more directly infuse budgets into a smaller geographic district.









OTHER CONSIDERATIONS

Diluting Minority Votes & Representation

- Research shows that at-large systems dilute the votes of people of color and other minorities. There have been numerous cases in which the Department of Justice and the federal courts have found at-large voting districts to be racially discriminatory under the Voting Rights Act.
- In Denver's 50 year history of at-large seats, 15 individuals have served. None has ever been credibly challenged for re-election, and notably, only 2 of 15 at-large members have ever been persons of color.

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BENEFITS OF SINGLE-DISTRICT MEMBERS

- Localized Democracy
- Tailored & Accessible Representation
- Accountability to Constituents
- Minimizing Special Interests
- More Effective Use of Limited Resources











THEORY VS PRACTICE

In theory...

At-large members focus on "citywide" policy ____ issues.

At-large members serve as "back-up" for district members for constituent services and provide additional representation to constituents.

At-large members serve as a balance to the Mayor's power.

In reality...

District members have bandwidth to champion citywide policy initiatives—i.e., Torres on OIM, Clark on Climate Action, Black on single-use plastics, Gilmore on Rental Registry

In practice, constituents will go to their district member first. There is no guarantee the at-large members will prioritize constituents' issues in one district vs another

Because it is very costly to run a citywide race, atlarge members are susceptible to the same special interests that the executive branch is, and often vote in line with the Mayor's agenda.









STAKEHOLDER ENGAGEMENT PROCESS

General Timeline of Events

Sept 2020-Feb 2021

• Communityinitiated proposal to convert atlarge seats to single-district seats.

Mar-Apr 2021

- Constituents outreach 1:1 to council members
- CM Flynn sends council district maps
- CM CdeBaca requests proposal discussion in Committee

May-Jul 2021

- Peer city research
- CM Herndon present Council District History at **FINGOV** Committee
- Bill draft created

Aug 2021

- Council member 1:1s
- Clerk & Recorder outreach
- Introduction at **FINGOV** Committee











PROPOSED SOLUTION

CO-SPONSORS: CDEBACA, CLARK, FLYNN

Let voters decide if they want to:

Convert the two existing at-large Council seats to single-district seats, expanding from 11 to 13

Broadens & deepens representation

by creating smaller communities of interest

Gives residents a stronger voice & better access to their representatives on Council







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PROPOSED BALLOT LANGUAGE

CO-SPONSORS: CDEBACA, CLARK, FLYNN

CB 21-0908

Shall the Charter of the City and County of Denver be amended to convert the two at-large City Council seats to district council seats, forming a City Council composed of 13 district members?











PEER CITIES

Of the 100 largest cities in America, 63 have governing bodies that have no at-large members. Bodies with all-district representation is the most common arrangement. Most of these cities have laws similar to Denver's. Some, such as Austin, have converted from at-large to all-district members.

Cities with no at-large members: Austin, Baltimore, Chicago, Los Angeles, Madison, Minneapolis, New York, San Francisco. Examples of cities with at-large members: Cincinnati, Colorado Springs, Columbus, Kansas City, Lincoln, Philadelphia, San Diego, Washington

> Eight of those 100 cities have all-at-large representation; 29 including Denver have a mix of district and at-large. There is no "best" practice that results in significantly different results policy-wise. But there is a most common practice.











IMPLEMENTATIONTIMELINE

AUGUST 10 Finance & Governance Committee

AUGUST 17 Mayor-Council

AUGUST 23 First Reading

AUGUST 30 Second Reading + Approval

NOVEMBER 2 Voters pass or reject ballot measure

March 2022

*If passed by voters

Maps redrawn with 13 single-district seats + approval by City Council









QUESTIONS













APPENDIX - REDISTRICTING TIMELINE

2022 Redistricting	I		 												
Event/Task/Action		Complete Date	21-Apr	21-May	21-Jun	21-Jul	21-Aug	21-Sep	21-Oct	21-Nov	21-Dec	22-Jan	22-Feb	22-Mar	22-Apr
Council President assigns Redistricting Working Group	1-Mar-21	1-Mar-21													
Working Group convenes with Council Staff - design draft redistricting process	1-Mar-21	1-Jul-21													-
Staff design Meeting in a Box and initial community engagement methods for data collection	1-Apr-21	30-Jun-21													
Staff create media plan, web infrastructure, online outreach tools	1-Apr-21	30-Jun-21													
Staff recruit community partners for engagement data collection methodology and analysis	1-May-21	30-Jun-21													
Council elects new leadership	19-Jul-21	19-Jul-21													
Redistricting Committee receives briefings on redistricting process, voting rights act, etc.	1-Jul-21	30-Aug-21													
Community Outreach - Define Your Denver	1-Jul-21	30-Sep-21													
Referred ballot measure deadline - clerk and recorder elections reform	4-Aug-21	4-Aug-21													
Maptitude Software Purchase	30-Aug-21	3-Sep-21													
Committee works on resolution of principles and procedure	30-Aug-21	30-Sep-21													
Committee files resolution of principles and procedure	30-Sep-21	30-Sep-21													
Data received from Census Bureau	30-Sep-21	30-Sep-21													
Staff analyze Defining Your Denver data	1-Sep-21	31-Oct-21													
Resolutions of principles and procedures adopted by Council	11-Oct-21	11-Oct-21													
Internal meetings with GIS and Council staff	1-Oct-21	1-Dec-21													
Staff work with CU Students to draw community of interest maps	1-Nov-21	1-Dec-21													
GIS Staff generate preliminary maps based upon known criteria	1-Dec-21	31-Jan-22													
Train City Council and Staff on Redistricting Software	1-Dec-21	31-Dec-21													
Public engagement on census data release and maptitude demos	1-Dec-21	31-Dec-21													
Elections Division Re-Precincting*	30-Sep-21	30-Dec-21													
Committee, Council, and Staff work on maps	1-Dec-21	28-Mar-22													
State Redistricting Final Plan Submitted*	30-Sep-21	1-Jan-22													
Final Elections Precincts Deadline*	??	3-Jan-22													
Public Vetting of proposed maps	14-Feb-22	14-Mar-22													
Committee approves map(s) for filing	17-Mar-22	17-Mar-22													
First reading of Ordinance (Public Hearing)	21-Mar-22	21-Mar-22													
Adopt Ordinance effective for May 2023 election (Public Hearing) When is Cesar Chavez Day?	26-Mar-22	26-Mar-22													

*Source: CW Sandoval's Redistricting Presentation





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APPENDIX - PEER CITY COMPARISON

City	Population (a)	Population per District	Туре	Council Makeup	lerm Limi	Council Budget	Staff Per (Staff:Cor
Nashville, Tennessee	670,820	19,166	Mayor-Council	35 Districts + 5 At-Large	Yes, 2 x 4	\$2,678,400		
Minneapolis, Minnesota	429,606	33,047	Mayor-Council	13 Districts	No	\$5,127,000	2	1:16,52
Indianapolis, Indiana	876,384	35,055	Mayor-Council	25 Districts	No	\$2,334,356		
Jacksonville, Florida	911,507	65,108	Mayor-Council	14 Districts + 5 At-Large	Yes, 2 x 4	\$11,959,402	1(d)	1:65,10
Denver, Colorado	727,211	66,110	Mayor-Council	11 Districts + 2 At-Large	Yes, 3 x 4	\$6,310,601	3(e)	1:22,03
Memphis, Tennessee	651,073	72,341	Mayor-Council	7 Single Districts + 2 Super Districts (3 members each)	Yes, 2 x 4	\$2,668,418	2	1:36,21
Boston, Massachusetts	692,600	76,956	Mayor-Council	9 Districts + 4 At-Large	No	\$5,420,000	5 (e)	1:15,39
Colorado Springs	478,221	79,704	Mayor-Council	6 Districts + 3 At-large	Yes, 2 x 4	\$827,946.00	8 (g)	
San Francisco, California	881,549	80,141	Mayor-Council	11 Districts	Yes, 2 x4 (\$18,764,809	4	1:20,03
Washington, District of Columbia	705,749	88,219	Mayor-Council	8 Districts + 5 At-Large	No	\$28,657,000	8	1:11,02
Detroit, Michigan	670,031	95,719	Mayor-Council	7 Districts + 2 At-Large	No	\$11,080,300	7(e)	1:13,67
Seattle, Washington	753,675	107,668	Mayor-Council	7 Districts + 2 At-Large	No	\$13,335,550	4	1:26,91
San Diego, California	1,423,851	158,206	Mayor-Council	9 Districts	Yes, 2 x 4	\$14,659,732	10	1:15,82
Columbus, Ohio	898,553	N/A	Mayor-Council	7 At-Large (b)	No	\$4,983,081	2	N/A
(a) 2019 US Census Bureau Estimat	te							
(b) Transitioning to 9 districts in 20	24							
(c) Resets after 4 years out of office	2							
(d) District staff are administrative	only, research an	d policy staff fall under le	gislative services	S				
(e) average across offices								
(f) central staff only								
(g) central staff only - awaiting con	firmation							







